

County of San Diego

Capital Program

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Capital Program

Capital Program Introduction

To provide a formal groundwork for the Capital Program, the Board of Supervisors adopted Policy B-37, *Use of the Capital Program Funds*. This policy establishes the funding methods, administration and control, and allowable uses of the Capital Program Funds.

The Capital Program is composed of the following major funds:

- **Capital Outlay Fund** was established in Fiscal Year 1979-80 to provide centralized budgeting and accounting for the County's capital projects, and currently is used to account for the funding of land acquisitions and capital projects that do not fall within the scope of any of the other capital program funds (listed below). Examples of capital projects that are funded through the Capital Outlay Fund include the purchase or construction of buildings for the delivery of County services and acquisition and development of open space and parkland, outside of the Multiple Species Conservation Program (MSCP).
- **County Health Complex Fund** contains budgeted amounts for capital projects related to the Rosecrans Health Complex and other county health facilities other than the County's Edgemoor property (described below).
- **Justice Facility Construction Fund** contains budgeted amounts for capital projects related to the County's justice and public safety capital improvements, including detention facilities, Sheriff's stations, crime laboratories and other criminal justice facilities.
- **Library Projects Fund** contains budgeted amounts for the acquisition and construction of County Library facilities.
- **Multiple Species Conservation Program Fund** was established during Fiscal Year 2010-11 and contains budgeted amounts for the improvement and acquisition of land related to the MSCP. MSCP seeks to preserve San Diego's natural areas, native plants and animals and refine the development process, thereby conserving the quality of life for current and future generations.
- **Edgemoor Development Fund.** In 1979, the Board of Supervisors approved Board Policy F-38, *Edgemoor Property Development*, which provides guidelines for the use, development and disposition of the County's 326 acres of property located in the City of Santee, known as the Edgemoor property. The Edgemoor



Development Fund was established pursuant to the policy and all of its revenues, produced by this property from the lease and sale of land, are to assist in the reconstruction of the Edgemoor Skilled Nursing Facility. As a fund established to account for the financial resources to be used for the acquisition or construction of major capital facilities, it is included in the Capital Program. A portion of the cost of replacing the Edgemoor facility was funded by Certificates of Participation (COPs) executed and delivered in January 2005 and December 2006. The Edgemoor Development Fund provides funding for the principal and interest payments related to the COPs.

Capital Program Funds are used for:

- The acquisition and construction of new public improvements, including buildings and initial furnishings and equipment.
- Land and permanent on-site and off-site improvements necessary for the completion of a capital project.
- The replacement or reconstruction of permanent public improvements which will extend the useful life of a structure, including changes in the use of a facility.

The following restrictions apply and the following expenses are not to be funded from the Capital Program Funds:

- Expenditures which do not extend the useful life of a structure or will only bring the facility to a sound condition. These are considered maintenance expenses.
- Feasibility studies, facility master plans, or other analytical or research activities that do not relate directly to the implementation of a capital project.
- Furnishings or equipment not considered a permanent component of the facility or other short lived general fixed assets.

- Roads, bridges, or other similar infrastructure projects that are provided for through special revenue funds such as the Road Fund.

The Board of Supervisors may appropriate funding from any legal source to the Capital Program Funds for present or future capital projects. The Board of Supervisors has jurisdiction over the acquisition, use and disposal of County-owned real property and County-leased property under the authority of Government Code §23004. All proceeds from the sale of fixed assets (land and structures) are allocated to the Capital Program Funds unless otherwise specifically directed by the Board of Supervisors. Administrative policies and procedures have been established to provide appropriate controls on the scope of projects and expenditure of funds.

The County's capital improvements planning process is outlined in Board of Supervisors' Policy G-16, *Capital Facilities and Space Planning*. The process reflects the goals of the County's Five-Year Strategic Plan and identifies the Department of General Services (DGS) as steward for the management and planning of the County's capital facilities. DGS coordinates the implementation of Policy G-16 by setting a schedule, designing a process and creating evaluation criteria for establishing the Capital Improvements Needs Assessment (CINA).

In accordance with Policy G-16, the CINA is prepared and presented annually to the Board of Supervisors to guide the development and funding of both immediate and long-term capital projects. The CINA includes a comprehensive list of all current and anticipated capital projects over a five-year period. Funded projects are given first priority, followed by partially funded projects and, finally, unfunded projects. Preparation of the CINA involves the following process:

- A "Call for Projects" begins in August when departments submit projects, including a description, estimated costs and level of available funding. This is an opportunity for departments to submit high priority capital projects for review and evaluation. Capital requests are defined per County Administrative Manual, Item 0050-01-06 *Capital, Space and Maintenance Requests*, as those projects which improve or enhance an existing facility or space within it. The definition includes projects that increase the value or extend the useful life of a structure, such as construction of walls or partitions, construction or change of public counter areas, installation of water tanks on County property, development of parkland, and construction of new transit centers.

- The Facilities Planning Board, which consists of the Assistant Chief Financial Officer/Auditor and Controller, the five Group Finance Directors and the Director of DGS, reviews and prioritizes the projects. In order to plan effectively for the County's overall capital needs and to make efficient use of resources, capital projects are prioritized using specific criteria including but not limited to:

- Strategic Plan linkage
- Critical need: life, safety and emergency
- State/federal mandates: legal binding commitments
- Operating budget impacts: quantifiable reduced operating costs
- Maintenance budget impacts: quantifiable reduced maintenance costs
- Customer service benefits
- Quality of life

- The Facilities Planning Board makes a presentation and recommendations to the Group General Managers and Chief Financial Officer who then either concur with or modify the recommendations.

- The CINA is presented to the Chief Administrative Officer (CAO) for final review and approval before presentation to the Board of Supervisors, which accepts the CINA and refers to the CAO the responsibility of determining project timing and the funding mechanisms to carry out the CINA.

Once funding is identified, projects are included in the two-year Operational Plan capital program, usually in the year they are to be initiated. In some instances, resources may be accumulated over time and the project is started only after all the funding has been identified. Each organizational Group is responsible for identifying funding sources for its projects. Any long-term financing obligations required for implementation of the CINA must first be approved by the Debt Advisory Committee and then by the Board of Supervisors, as required by Board of Supervisors Policy B-65, *Long-Term Financial Obligation Management Policy*.

The Board of Supervisors or the CAO also may recommend mid-year adjustments to the budget as circumstances warrant to meet emergent requirements or to benefit from unique development or purchase opportunities. A budget adjustment may be made if the project request meets at least one of the following criteria:

- Public or employee health/safety is threatened by existing or imminent conditions.
- The County will face financial harm (property damage, loss of revenue, litigation, etc.) if prompt action is not taken.

- The Board of Supervisors has approved a new program or program change which specifically includes additional space and funding for space-related costs.

Any appropriations remaining in the capital project at the end of the fiscal year automatically roll over into the next fiscal year along with any related encumbrances until the project is completed.

The tables beginning on page 452 provide information for the Capital Program Funds for Lease Payments¹, followed by a list of the County's current outstanding Capital Projects.

¹ Lease Payments are budgeted in the General Fund in Finance Other. In order to consolidate all Capital activity, the Lease Payments detail is displayed near the end of the Capital Program section for informational purposes.





Capital Appropriations

The Fiscal Years 2013-15 Recommended Operational Plan includes \$50.5 million in new appropriations over the next two years for various capital projects. The following section briefly describes the amount and purpose of each project.

Assessor/Recorder/County Clerk (ARCC) El Cajon Branch Office

This project will replace the existing 8,920 square foot County facility located on Magnolia Street in the City of El Cajon, housing County Assessor/Recorder/County Clerk (ARCC) staff and operations. The replacement facility is anticipated to be approximately 14,500 square feet, and will provide office and parking space to accommodate growth in ARCC staff. The project includes acquisition of additional property adjacent to the current site and the new facility will provide a more functional and efficient facility to ARCC, allowing for improved operations. The replacement ARCC El Cajon Branch Office facilities are anticipated to include 65 parking spaces and accommodate up to 40 staff members. Construction for the project is anticipated to begin in 2014 and to be completed in 2015 and cost \$7.5 million. For Fiscal Year 2013-14, appropriations of \$5.0 million based on General Fund Fund Balance and \$2.5 million, based on Miscellaneous Revenue from the Recorder Modernization Trust Fund, are recommended.

Alpine Library

The current Alpine Branch of the County Library is a 3,000 square foot facility located on Arnold Way in the community of Alpine. This project will replace the current facility with a new, 13,500 square foot Leadership in Energy and Environmental Design (LEED) facility to be located on County-owned property adjacent to the Alpine Community Center and Veterans Wall of Honor. Construction is anticipated to begin in mid-2014 and end in late-2015. The total cost of the project, including the site acquisition and furniture, fixtures, and equipment is anticipated to be \$10.7 million. Appropriations of \$9.8 million, based on ongoing General Purpose Revenue, are recommended for this project in Fiscal Year 2013-14 to supplement the \$0.9 funded to date.

Imperial Beach Library

This project will replace the current 5,000 square foot Imperial Beach Branch of the County Library with a larger facility of up to 14,000 feet. The project includes redevelopment of the site in general, improving the connectivity between the Library and the Imperial Beach Community Center. Construction for this project is anticipated to begin in 2014 and be completed in 2015. The total cost of the project is \$9.5 million, and to date \$1.1 million has been funded. Appropriations of the remaining \$8.4 million needed, based on ongoing General Purpose Revenue, is recommended for Fiscal Year 2013-14.

San Elijo Lagoon Gateway Property Acquisition

The San Elijo Lagoon Ecological Reserve is one of the few remaining coastal wetlands in San Diego County, and is home to numerous species of plants and animals. The Lagoon features a self-guided nature trail along with an additional five miles of trails, and a nature center with museum quality interactive exhibits within a 5,525-square foot facility. The San Elijo Lagoon Gateway Property Acquisition project is to permanently acquire a portion of 3.4 acres of open space within the City of Solana Beach adjacent to the Lagoon, just east of the Cardiff State Beach, and incorporate it into the Reserve. Funding of \$1.8 million, based on General Purpose Revenue is recommended for Fiscal Year 2013-14.

4S Ranch Synthetic Turf South Ball Fields

The 4S Ranch Sports Park is one of the County's premier sports facilities offering numerous sports facilities within a 25-acre park near the communities of Rancho Bernardo and Rancho Penasquitos. Facilities include five baseball/softball fields, five soccer fields, two tennis courts, two basketball courts, and a roller hockey rink. The Sports Park also provides other community amenities including playgrounds, a gazebo, and a picnic area. The 4S Ranch Synthetic Turf South Ball Fields project includes the conversion of 239,000 square feet of multi-purpose grass fields into synthetic turf, which will conserve water. Funding of \$2.5 million, based on General Purpose Revenue is recommended for Fiscal Year 2013-14.

San Diego Botanic Garden Expansion

The San Diego Botanic Garden, formerly the Quail Botanical Gardens, is a 37-acre area located in Encinitas providing numerous exhibits and landscapes to the public. The Garden includes rare bamboo groves, desert gardens, a tropical rainforest, a subtropical fruit garden, California native plants, succulent and herb gardens, and the Hamilton Children's Garden among other attractions. The Garden provides classes, bird watching, and other events to the community, and also provides facilities for special events such as weddings and birthdays. This project is for planning and development of the future expansion of the Garden, which will ultimately house a new visitor center, new parking facilities, and additional gardens. Funding of \$1.0 million, based on General Purpose Revenue is recommended for Fiscal Year 2013-14.



Lake Morena Park

Lake Morena Electrical Upgrade

Lake Morena County Park is located in eastern San Diego County, southwest of the Laguna Mountains, and showcases desert, coastal and mountain habitats. The Park features fishing and boating at Lake Morena Reservoir, picnic and hiking areas, a playground, and camping facilities. Camping facilities include spaces for tents, recreational vehicles, cabins by the lake, and a youth area. The majority of the camping facilities provide electrical hookups. This project will remove old electrical system infrastructure, currently providing 15 and 30 amp service, and install an upgraded system that provides 50 amp service. Funding of \$2.0 million, based on General Purpose Revenue is recommended for Fiscal Year 2013-14.



Multiple Species Conservation Program

Multiple Species Conservation Program

The County of San Diego Multiple Species Conservation Program (MSCP), adopted by the Board of Supervisors in 1997, is an integral part of the County's program to conserve the region's natural environment and increase the amount of land available to the public for parks and open space. This important program contributes directly towards the County's strategic initiatives of sustainable environments and healthy families. The goals of the MSCP are to maintain and cherish the County's unique native habitats and species and promote regional economic viability by mitigating the impacts associated with the County's rich military, technological and tourism industries and streamlining the land use permitting process.

Since 1997, \$63.3 million from the General Fund has been spent on MSCP land acquisition, which leveraged \$88.8 million in federal, State and local grants, and was used to acquire more than 18,166 acres throughout the county. Recommended funding in Fiscal Year 2013-14 of \$10.0 million is based on General Purpose Revenue and General

Fund Fund Balance. In Fiscal Year 2014-15, an additional \$2.5 million of General Purpose Revenue allows for the continuation of this program.

San Luis Rey River Park Acquisition

The Master Plan for the proposed San Luis Rey River Park includes an 8.5-mile length of the San Luis Rey River corridor in North San Diego County. The River Park will provide opportunities for recreation, preservation, and restoration. The three major components of the River Park are anticipated to be an open space preserve, active recreational amenities, and a network of multi-use trails that connect the park together internally and with surrounding communities. The heart of the park will be an approximately 1,600-acre open space preserve, providing a habitat for several threatened and endangered species. Active recreational facilities will include picnic areas, sport fields, community gardens, playgrounds, and restroom facilities. Additional funding of \$3.1 million, based on General Purpose Revenue is recommended for Fiscal Year 2013-14. This funding will provide for the acquisition of additional properties in order to develop the River Park.

Tijuana River Valley Trails Construction/Habitat Restoration

The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. The Park also includes an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails. The Park is home to at least 340 bird species and is a popular location for birdwatching. This project is for the design and construction of 18 miles of trails and other related improvements within the Park. Funding of \$1.9 million, based on Miscellaneous Revenue from the Parks and Recreation Trust Fund is recommended for Fiscal Year 2013-14.

Operating Impact of Capital Program

The County of San Diego also considers each capital project in terms of its potential impact on the operating budget. Typical areas of impact include additional staffing, one-time costs not budgeted in the Capital Program, ongoing operations and maintenance costs, and debt service payments related to any long-term financing of the capital project. The following major capital projects are in progress, and some are scheduled to be completed during Fiscal Years 2013-15.



County Operations Center (COC)

County Operations Center (COC) and Annex Redevelopment - Annex Occupant Relocation - Phase 2A

The Annex Occupant Relocation project COC Phase 2A is related to the COC and Annex Redevelopment projects, and was initially funded in Fiscal Year 2008-09 with \$56.0 million to pay for capital costs related to relocating departments as a result of the COC and Annex Redevelopment. To date, this project has included the development of a new Health and Human Services Agency Family Resource Center in Kearny Mesa and the acquisition and improvement of 9235 - 9295 Chesapeake Drive in the City of San Diego (Chesapeake Property). COC Phase 2A includes additional improvements to incorporate the Chesapeake Property and create a cohesive COC campus. Additional project elements include constructing a facility for the Registrar of Voters, upgrading Fleet facilities, and improving tenant areas for County Mail Services, Sheriff Transportation and Probation Work Projects. Since Fiscal Year 2008-09, additional appropriations of \$26.5 million, based on transferred appro-

priations from the other COC and Annex Redevelopment projects and an operating transfer from the General Fund, for a total of \$82.5 million. COC Phase 2A will provide the final buildout of the COC campus. The preliminary estimate of operating and maintaining the Phase 2A component of the COC is \$1.3 million annually, with no additional requirement of staff years.

San Diego Botanic Garden Expansion

The Master Plan for the San Diego Botanic Garden calls for the expansion of the Garden in order to provide expanded facilities to the public, including a new visitor center and additional gardens. The County's current participation in the Master Plan is to plan and prepare for this expansion. The Master Plan is anticipated to be completed in late 2014. The expanded Garden will require no additional County costs for operations and maintenance and no additional staff years. Operations are supported by the San Diego Botanic Garden's membership and visitor fee revenues



CAC Waterfront Park Project Image

County Administration Center Waterfront Park

The County Administration Center (CAC) Waterfront Park will convert the surface parking lots on the north and south sides of the CAC into a community and regional open space amenity: a public waterfront park, providing facilities for organized activities, such as weddings and community events, and recreational activities, such as walking and picnicking. The current scope of the project includes construction of a park to meet the highest sustainability and water conservation goals and public underground parking for visitors with business at the CAC; the public underground parking structure is anticipated to open in fall 2013, before full completion of the entire Waterfront Park project in spring 2014. Other components of the Project include large civic greens, children's play area, garden rooms, and an expansive interactive fountain. The total project cost is estimated to be \$47.4 million, of which approximately \$30.0 million of the Waterfront Park project is financed with long-term obligations of the County, resulting in \$2.1 million of annual debt service payments. The balance is financed with a combination of cash and accumulated funding from a tax-sharing agreement with the City of San Diego (Tax Sharing Agreement). The Waterfront Park is expected to increase annual operations and maintenance costs of the CAC and its grounds by approximately \$400,000 annually. The annual debt service payments and additional operations and maintenance costs are anticipated to ultimately be paid

by revenues received under the Tax Sharing Agreement. No additional staff years will be required.

Cedar and Kettner Development

The County Board of Supervisors has approved the development of County-owned property, located at the intersection of Cedar Street and Kettner Boulevard in downtown San Diego (Cedar and Kettner), to provide parking to County employees as well as new residential, office and retail development to support the surrounding community. Cedar and Kettner encompasses approximately 52,500 square feet, located two blocks from the County Administration Center and near the center of the Little Italy community. The development of Cedar and Kettner is anticipated to occur over two phases. The first phase includes the construction of a parking structure, which will provide replacement parking for County employees located at the CAC, and as such has been approved in conjunction with the current ongoing CAC Waterfront Park Project, which will reduce most of the parking available at the CAC. The parking structure will provide up to 700 parking spaces to employees and visitors with business at the CAC. Construction is anticipated to begin in 2013 and to be completed at the end of 2014. The total project cost is estimated to be \$36.1 million, of which \$27.8 million has been financed with long-term obligations of the County. The resulting annual debt service requirement is \$1.7 million. The balance is financed with a combination of cash and

accumulated funding from the Tax Sharing Agreement with the City of San Diego. Ongoing operations and maintenance costs related to the parking structure are anticipated to be approximately \$250,000 annually. As with the Water-

front Park project, annual debt service payments and additional operations and maintenance costs are anticipated to be ultimately paid by revenues received under the Tax Sharing Agreement. No additional staff years will be required.



Women's Detention Facility Project Image

Women's Detention Facility

The San Diego County Women's Detention Facility (WDF) will serve as the primary booking and holding facility for women arrested in the county, and will replace the current facility located in Santee in East San Diego County. The replacement WDF will provide the necessary facilities to serve projected future inmate populations, along with delivery of programs to serve the counseling, training and education needs that are vital to reducing recidivism of female offenders.

The WDF project is designed in two phases. Phase I includes the construction of 832 beds, a central utility plant, facilities for intake/release and transfer, food and medical services, administration, and programs. Inmates in the current facility are expected to be transferred to the replacement WDF in summer 2014. Demolition of the old buildings will commence following the transfer.

Project costs for Phase I are estimated to be \$200.0 million. The estimated operating costs will be approximately \$27.0 million for a full year of operation in Fiscal Year 2014-15. In Fiscal Year 2012-13, 18 staff years were included in the Adopted Budget. In the Fiscal Year 2013-14 recommended budget 143 additional staff years are included along with \$16.2 million in partial year operating costs. These staff years will augment current WDF staff transferring to the new facility. Hiring and training activities supporting the staffing needs of this facility, including Detention and Law Enforcement Academies, will begin in Fiscal Year 2013-14. Phase II is forecasted to begin in mid-2014 and reach completion by early 2016 and will be initiated pending the availability of State of California funding awarded to the County under the provisions of Assembly Bill (AB) 900, *The Public Safety and Offender Rehabilitation Services Act of 2007*. The scope of Phase II includes the addition of 384 beds

■ ■ ■ Operating Impact of Capital Program

and the construction of additional program facilities; this will be supported by the additional staffing noted above and will impact total operations and maintenance costs

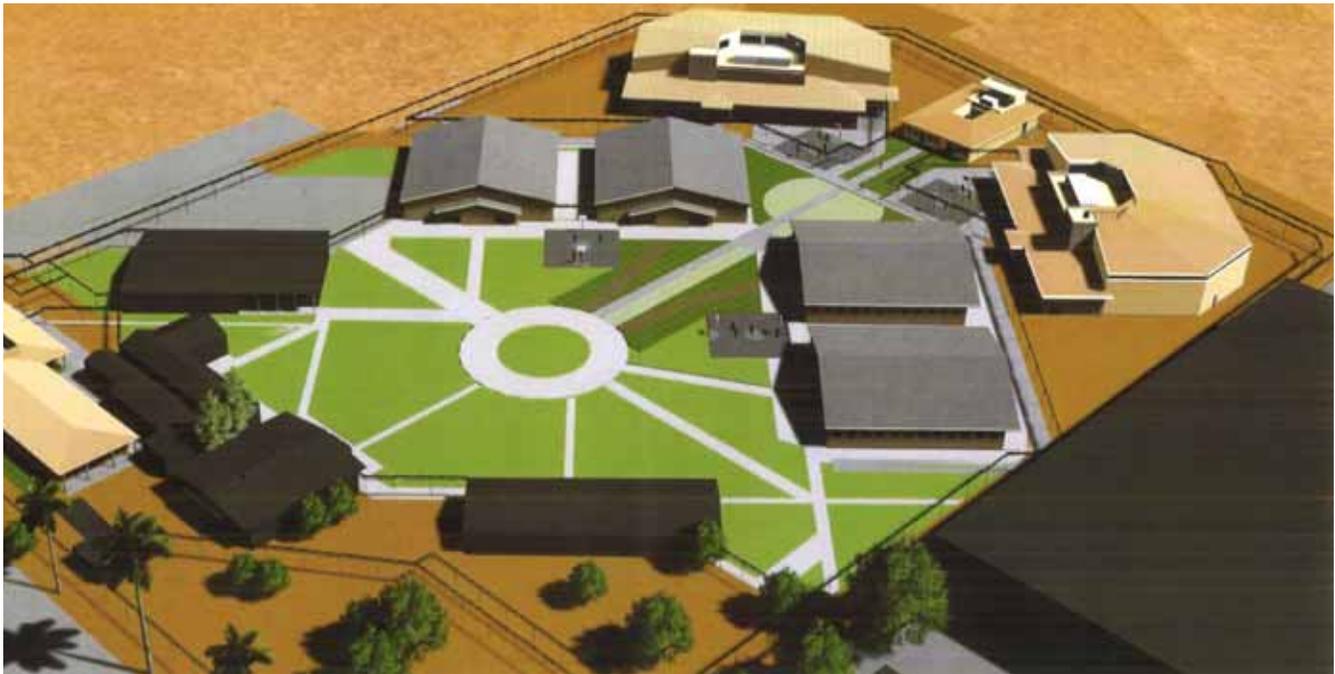
East Mesa Detention Re-Entry and Rehabilitation Facility

The East Mesa Detention Re-Entry and Rehabilitation Facility project will add 400 beds and support facilities to the East Mesa Detention Facility in order to respond to the growing number of inmates assigned to local custody due to AB 109, *Public Safety Realignment (2011)*, and focuses on the needs of that population for specific services as recommended by the Community Correction Partnership. The implementation of Public Safety Realignment has increased the inmate population in County jails and increased the custody periods for certain inmates. To accommodate this increased need, the additional beds of the East Mesa Detention Re-Entry and Rehabilitation Facility project will increase the inmate capacity from approximately 3,650 to 4,050 at the East Mesa Detention Complex. The project will also include attendant improvements to the existing central plant, kitchen, and intake and administrative building at the East Mesa Detention Facility for the increased demands. Construction of the East Mesa Detention Re-Entry and Rehabilitation Facility is anticipated to be completed in spring 2014. The total project cost is approximately \$39.0

million, paid for by State revenue allocated from the Local Revenue Fund 2011, Community Corrections Subaccount. In Fiscal Year 2012-13, 20 staff years were included in the Adopted Budget. The estimated operating costs will be \$14.6 million annually for a full year of operation, with 110 additional staff years and first year partial operating costs of \$9.3 million included in the Fiscal Year 2013-14 recommended budget. These costs are anticipated to be supported primarily by State sales tax receipts directed to the Community Corrections Subaccount and with amounts from Inmate Welfare funds.

Pine Valley Sheriff Substation

The Pine Valley Sheriff's Substation serves an area of over 400 square miles which includes the communities of Pine Valley, Guatay, Descanso, Mount Laguna, Boulevard, and Jacumba. The new Sheriff's Substation replaces an existing leased space with a building of approximately 4,600 square feet to support Sheriff staff and auxiliary functions, including conference rooms and work space for partner law enforcement agencies. Construction of the new Substation is anticipated to be completed in summer 2014. Project costs are estimated to be \$3.3 million, and ongoing facility costs are estimated at approximately \$50,000 annually to cover operations and maintenance of the facility. No additional staff years will be required.



East Mesa Detention Re-Entry and Rehabilitation Facility Project Image



Rancho San Diego Sheriff Station Project Image

Rancho San Diego Sheriff Station

The Sheriff's Department of the County of San Diego provides law enforcement services to 107 square miles of unincorporated southeast San Diego County from station located in the City of Lemon Grove. In addition to serving the approximately 103,000 residents of this unincorporated region, the facility also serves as the command station for the City of Lemon Grove. In an effort to better serve the unincorporated populations of Rancho San Diego, Spring Valley, Jamul and surrounding areas, the Rancho San Diego community has been selected as the location for a new Sheriff station. The cost of this new station, including related land acquisition costs, is estimated to total \$17.5 million, and has been funded through previous actions by the Board of Supervisors.

The Rancho San Diego Sheriff Station is planned to be a 26,000 square foot facility located on 4.5 acres, and will be able to accommodate 130 personnel. Construction is currently underway and is anticipated to be completed in late 2013. The ongoing operational and maintenance costs, including utilities, are anticipated to be approximately \$350,000 annually. Initial staffing will include approximately 90 full-time County employees, who will relocate from the existing Lemon Grove Sheriff Station, as well as a large body of volunteer and reserve personnel. No additional staff years will be required.

Boulevard Fire Station

The San Diego County Fire Authority (SDCFA) Boulevard Fire Station will replace the existing facility currently housed in inadequate space that previously served as a Court facility and which is currently shared with the San Diego County

Sheriff's Department. The new building will be approximately 8,500 square feet and meet the current and projected needs for station sleeping and kitchen facilities and housing of fire apparatus for the community of Boulevard. Construction of the fire station is anticipated to be completed in spring 2014. The total cost for this project is estimated to be \$3.5 million. Ongoing facility costs are estimated at approximately \$50,000 annually for operations and maintenance of the facility. No additional staff years will be required.

Lake Morena Electrical Upgrade

The electrical system upgrade at Lake Morena County Park is anticipated to replace aging infrastructure with a more efficient electrical system. The project is anticipated to begin in late 2013 and reach completion in winter 2014. The total cost of the project is estimated at \$2.0 million and will result in no additional operating costs or staff years required.

4S Ranch Synthetic Turf South Ball Fields

The 4S Ranch Synthetic Turf South Ball Fields project, which will replace approximately 240,000 square feet of grass with synthetic turf is anticipated to conserve water at one of the County's premier and heavily used sports facilities. The design of the project is anticipated for fall 2013, with construction beginning in mid-2014 and ending in the next year, in 2015. Total project costs are estimated to be \$2.5 million. Estimated additional operating costs are pending.



Tijuana River Valley

Tijuana River Valley Trails Construction/Habitat Restoration

The Tijuana River Valley Trails Construction project, which will provide additional improvements within the Tijuana River Valley Regional Park, includes improvements and multi-use trails. The multi-use trails will be incorporated into a network of the planned 22.5 miles of multi-use equestrian and pedestrian trails outlined in the overarching Tijuana River Valley Habitat and Trails Project. When complete, the trail system will provide an east-west connection to the beach and offer multi-use trails to surrounding communities. Total costs for the complete Tijuana River Valley Habitat and Trails Project are estimated to be \$8.4 million. Estimated additional operating costs are pending.

Assessor/Recorder/County Clerk (ARCC) El Cajon Branch Office

This replacement facility, which will provide office and parking space and the acquisition of additional property adjacent to the current site, will provide a more efficient facility for the operations of the Assessor/Recorder /County Clerk and any estimated growth. Construction of the ARCC El Cajon Branch Office is anticipated to begin in 2014 and reach completion in 2015. Currently, initial design and planning steps have been taken, and next steps include the development of solicitation documents for a design-build consultant, land and environmental analysis, and coordination with local agencies to ensure a collaborative project.

Total project costs are anticipated to be \$7.5 million. Estimated ongoing facility expenses include \$104,000 of operating and maintenance costs, similar to the existing facility, and no additional staff years.

San Luis Rey River Park Acquisition

The San Luis Rey River Park project includes the development of a regional park along an 8.5-mile stretch of the San Luis Rey River corridor to be used for recreation, preservation, and restoration. The project is currently in the acquisition phase, and to date 500-acres planned for the River Park are currently owned by the County. The County plans to acquire an additional 250 acres, which will provide for active recreation sites when the River Park is developed. After the acquisition phase, it is anticipated that the development of the River Park will cost approximately \$50.0 million. Estimated additional operating costs are pending.



San Elijo Lagoon

San Elijo Gateway Property Acquisition

The acquisition of a portion of the 3.4-acre Gateway Park Project, to be incorporated into the San Elijo Lagoon Ecological Reserve, will provide an open space park and an ecological buffer to the Lagoon. Negotiations are currently underway for the acquisition of the Gateway Property, and are anticipated to be completed in mid-2014. Once the Gateway Project has been acquired, the San Elijo Lagoon Conservancy, which manages the Lagoon, anticipates restoring the ecosystem of the property and incorporating the land into the Lagoon. Expanding the Lagoon with the additional land will result in no additional annual operations and maintenance costs and no additional staff years.

Alpine Library

The new Alpine Library is anticipated to be a 13,500 square foot library designed with energy efficiency elements near existing Alpine community facilities including the Community Center and the Veterans Wall of Honor. County staff is currently reviewing facility needs to implement programs of the Alpine Library, and construction of the project is anticipated to begin in mid-2014 and reach completion in mid-2015. Total costs of the project are estimated at \$10.7 million. Ongoing annual costs related to the replacement Alpine Library are approximately \$148,500 for operations and maintenance, and no additional staff years will be required.



Imperial Beach Library Project Image

Imperial Beach Library

The redevelopment of the existing Imperial Beach Library site will include a larger, 14,000 square foot facility with energy efficiency design components and the connection of the Imperial Beach Library with the City of Imperial Beach Community Center. County staff is currently working the City of Imperial Beach to discuss parking possibilities and the connection of the library with the community center. Next steps include ensuring that the new facility will meet program requirements of the Imperial Beach Library and land and environmental analysis. Construction is anticipated to begin in 2014 and reach completion in 2015. Total costs of the project are estimated at \$9.5 million. Ongoing annual costs related to the replacement Imperial Beach Library are approximately \$146,000 for operations and maintenance, and no additional staff years will be required.

Capital Program Summary

Budget by Fund					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Capital Outlay Fund	\$ 37,277,000	\$ 46,702,282	\$ 19,765,000	(57.7)	\$ —
Justice Facility Construction Fund	70,000,000	27,600,000	—	(100.0)	—
Library Projects Fund	—	—	18,231,301	—	—
Multiple Species Conservation Fund	10,000,000	10,000,000	10,000,000	0.0	2,500,000
Edgemoor Development Fund	9,942,645	9,886,883	9,813,933	(0.7)	9,817,783
Total	\$ 127,219,645	\$ 94,189,165	\$ 57,810,234	(38.6)	\$ 12,317,783

Budget by Categories of Expenditures					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Services & Supplies	\$ 663,000	\$ 608,000	\$ 533,000	(12.3)	\$ 533,000
Capital Assets/Land Acquisition	117,277,000	84,302,282	47,996,301	(43.1)	2,500,000
Operating Transfers Out	9,279,645	9,278,883	9,280,933	0.0	9,284,783
Total	\$ 127,219,645	\$ 94,189,165	\$ 57,810,234	(38.6)	\$ 12,317,783

Budget by Categories of Revenues					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Revenue From Use of Money & Property	\$ 321,012	\$ 7,123,197	\$ 4,518,352	(36.6)	\$ 5,309,775
Intergovernmental Revenues	10,000,037	11,625,968	4,506,137	(61.2)	4,508,008
Other Financing Sources	111,541,000	75,440,000	48,785,745	(35.3)	2,500,000
Use of Fund Balance	5,357,596	—	—	—	—
Total	\$ 127,219,645	\$ 94,189,165	\$ 57,810,234	(38.6)	\$ 12,317,783

Revenue Detail					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Interest on Deposits & Investments	\$ 77,130	\$ 84,371	\$ 83,352	(1.2)	\$ 146,209
Rents and Concessions	243,882	7,038,826	4,435,000	(37.0)	5,163,566
Aid from Redevelopment Agencies	5,139,000	7,000,000	—	(100.0)	—
Federal Aid HUD CDBG 14.218	540,000	362,282	—	(100.0)	—
Federal Other	4,264,037	4,263,686	4,506,137	5.7	4,508,008
Indian Gaming Grants	57,000	—	—	—	—
Operating Transfer From General Fund	80,960,000	47,600,000	43,596,301	(8.4)	2,500,000
Operating Transfer From Other / Special District	600,000	—	4,400,000	—	—
Reimbursement from SANCAL - Bond Proceeds	29,981,000	27,840,000	—	(100.0)	—
Use of Fund Balance	5,357,596	—	789,444	—	—
Total	\$ 127,219,645	\$ 94,189,165	\$ 57,810,234	(38.6)	\$ 12,317,783

Capital Outlay Fund

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition	\$ 37,277,000	\$ 46,702,282	\$ 19,765,000	(57.7)	\$ —
Total	\$ 37,277,000	\$ 46,702,282	\$ 19,765,000	(57.7)	\$ —

Capital Projects Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition				
1007108 San Luis Rey River Park Acquisition (KA5325)	\$ —	\$ —	\$ 3,065,000	\$ —
1014253 Sweetwater Lane Synthetic Turf Improvement (1013258)	600,000	—	—	—
1014351 Agua Caliente Water and Sewer Electrical Line Replacement	—	2,000,000	—	—
1014734 Rainbow Park Improvements	—	125,000	—	—
1015093 Cedar and Kettner Development	—	35,440,000	—	—
1015131 County Operations Center and Annex Redevelopment Annex Occupant Relocation Phase 2A (1012285)	—	8,000,000	—	—
1015141 Oakoasis Park Improvement (1012152)	57,000	—	—	—
1015204 County Administration Center Waterfront Park (KK3421)	35,120,000	900,000	—	—
1015515 Agua Caliente Park Cabins	500,000	—	—	—
1015516 Sweetwater Lane Park Exercise Path	250,000	—	—	—
1015517 Lincoln Acres Park Pavilion and Playground	110,000	—	—	—
1015518 Goodland Acres Park Improvements	100,000	—	—	—
1015519 Don Dussault Park Improvements	80,000	—	—	—

Capital Projects Detail				
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
1015559 Long-Term Animal Care Facility	460,000	—	—	—
1016576 4S Ranch Sports Park Artificial Turf	—	—	2,500,000	—
1016992 Mountain Empire (Campo) Community Center Playground Phase II	—	118,640	—	—
1016993 Spring Valley Park LED Lights and Landscaping	—	118,642	—	—
1018190 Lake Morena Electrical Upgrade	—	—	2,000,000	—
1018196 Tijuana River Valley Trails Construction	—	—	1,900,000	—
San Elijo Gateway Property Acquisition	—	—	1,800,000	—
San Diego Botanic Garden Expansion	—	—	1,000,000	—
1018194 ARCC El Cajon Branch Office Building	—	—	7,500,000	—
Total - Capital Assets/Land Acquisition	\$ 37,277,000	\$ 46,702,282	\$ 19,765,000	\$ —

Funding Source					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Operating Transfer From General Fund					
1007108 San Luis Rey River Park Acquisition (KA5325)	\$ —	\$ —	\$ 3,065,000	—	\$ —
1014351 Agua Caliente Water and Sewer Electrical Line Replacement	—	2,000,000	—	(100.0)	\$ —
1015131 HHSA PSG CSG Office Relocations (1012285)	—	8,000,000	—	(100.0)	—
1015515 Agua Caliente Park Cabins	500,000	—	—	—	—
1015559 Long-Term Animal Care Facility	460,000	—	—	—	—
1016576 4S Ranch Sports Park Artificial Turf	—	—	2,500,000	—	—
1018190 Lake Morena Electrical Upgrade	—	—	2,000,000	—	—
San Elijo Gateway Property Acquisition	—	—	1,800,000	—	—



■ ■ ■ Capital Outlay Fund

Funding Source					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
San Diego Botanic Garden Expansion	—	—	1,000,000	—	—
1018194 ARCC El Cajon Branch Office Building	—	—	5,000,000	—	—
Total - Operating Transfer From General Fund	\$ 960,000	\$ 10,000,000	\$ 15,365,000	53.7	\$ —
Community Development Block Grants					
1014734 Rainbow Park Improvements	\$ —	\$ 125,000	\$ —	—	\$ —
1015516 Sweetwater Lane Park Exercise Path	250,000	—	—	—	—
1015517 Lincoln Acres Park Pavilion and Playground	110,000	—	—	—	—
1015518 Goodland Acres Park Improvements	100,000	—	—	—	—
1015519 Don Dussault Park Improvements	80,000	—	—	—	—
1016992 Mountain Empire (Campo) Community Center Playground Phase II	—	118,640	—	—	—
1016993 Spring Valley Park LED Lights and Landscaping	—	118,642	—	—	—
Total - Community Development Block Grants	\$ 540,000	\$ 362,282	\$ —	(100.0)	\$ —
Indian Gaming Grant					
1015141 Oakoasis Park Improvements (1012152)	\$ 57,000	\$ —	\$ —	—	\$ —
Total - Indian Gaming Grant	\$ 57,000	\$ —	\$ —	—	\$ —
Miscellaneous Revenue					
1018196 Tijuana River Valley Trails Construction	\$ —	\$ —	\$ 1,900,000	—	\$ —
1018194 ARCC El Cajon Branch Office Building	—	—	2,500,000	—	—
Total Miscellaneous Revenue	\$ —	\$ —	\$ 4,400,000	—	\$ —

Funding Source					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Operating Transfer From Other / Special District					
1014253 Sweetwater Lane Synthetic Turf Improvement (1013258)	\$ 600,000	\$ —	\$ —	—	\$ —
Total - Operating Transfer From Other / Special District	\$ 600,000	\$ —	\$ —	—	\$ —
Aid from Redevelopment Agencies					
1015093 Cedar and Kettner Development *	\$ —	\$ 7,000,000	\$ —	—	\$ —
1015204 County Administration Center Waterfront Park (KK3421) *	5,139,000	—	—	—	—
Total - Aid from Redevelopment Agencies	\$ 5,139,000	\$ 7,000,000	\$ —	(100.0)	\$ —
Reimbursement from SANCAL - Bond Proceeds					
1015093 Cedar and Kettner Development *	\$ —	\$ 27,840,000	\$ —	—	\$ —
1015204 County Administration Center Waterfront Park (KK3421) *	29,981,000	—	—	—	—
Total - Reimbursement from SANCAL - Bond Proceeds	\$ 29,981,000	\$ 27,840,000	\$ —	(100.0)	\$ —
Rents and Concessions					
1015093 Cedar and Kettner Development *	\$ —	\$ 600,000	\$ —	—	\$ —
1015204 County Administration Center Waterfront Park (KK3421) *	—	900,000	—	—	—
Total - Rents and Concessions	\$ —	\$ 1,500,000	\$ —	(100.0)	\$ —
Total Capital Outlay Funding Sources	\$ 37,277,000	\$ 46,702,282	\$ 19,765,000	(57.7)	\$ —

Justice Facility Construction Fund

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition	\$ 70,000,000	\$ 27,600,000	\$ —	(100.0)	\$ —
Total	\$ 70,000,000	\$ 27,600,000	\$ —	(100.0)	\$ —

Capital Project Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition				
1015195 Women's Detention Facility (1000159)	\$ 70,000,000	\$ —	\$ —	\$ —
1016416 East Mesa Detention Re-Entry and Rehab Facility	—	27,600,000	—	—
Total - Capital Assets/Land Acquisition	\$ 70,000,000	\$ 27,600,000	\$ —	\$ —

Funding Source

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Operating Transfer from General Fund					
1015195 Women's Detention Facility (1000159)	\$ 70,000,000	\$ —	\$ —	—	\$ —
1016416 East Mesa Detention Re-Entry and Rehab Facility	—	27,600,000	—	(100.0)	—
Total - Operating Transfer from General Fund	\$ 70,000,000	\$ 27,600,000	\$ —	(100.0)	\$ —
Total Justice Facility Construction Funding Sources	\$ 70,000,000	\$ 27,600,000	\$ —	(100.0)	\$ —

Library Projects Fund

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition	\$ —	\$ —	\$ 18,231,301	—	\$ —
Total	\$ —	\$ —	\$ 18,231,301	—	\$ —

Capital Project Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition				
1015202 Alpine Branch Library (1000180)	\$ —	\$ —	\$ 9,811,301	\$ —
1018191 Imperial Beach Library	—	—	8,420,000	—
Total - Capital Assets/Land Acquisition	\$ —	\$ —	\$ 18,231,301	\$ —

Funding Source

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Operating Transfer from General Fund					
1015202 Alpine Branch Library (1000180)	\$ —	\$ —	\$ 9,811,301	—	\$ —
1018191 Imperial Beach Library	—	—	8,420,000	—	—
Total - Operating Transfer from General Fund	\$ —	\$ —	\$ 18,231,301	—	\$ —
Total Library Projects Funding Sources	\$ —	\$ —	\$ 18,231,301	—	\$ —



Multiple Species Conservation Program Fund

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000
Total	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000

Capital Project Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
Capital Assets/Land Acquisition				
Multiple Species Conservation Program (MSCP) (KA9500)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 2,500,000
Total - Capital Assets/Land Acquisition	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 2,500,000

Funding Source

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Operating Transfer from General Fund					
Multiple Species Conservation Program (MSCP) (KA9500)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000
Total - Operating Transfer from General Fund	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000
Total Multiple Species Conservation Program Funding Sources	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000

Edgemoor Development Fund

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Services & Supplies	\$ 663,000	\$ 608,000	\$ 533,000	(12.3)	\$ 533,000
Operating Transfers Out	9,279,645	9,278,883	9,280,933	0.0	9,284,783
Total	\$ 9,942,645	\$ 9,886,883	\$ 9,813,933	(0.7)	\$ 9,817,783

Expenditure Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
Services & Supplies				
Inter-Departmental Costs	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Consultant Contracts	180,000	125,000	50,000	50,000
Purchasing ISF - Non Merchandise	20,000	20,000	20,000	20,000
Facility Management Real Property ISF Costs	250,000	250,000	250,000	250,000
Major Maintenance - ISF	200,000	200,000	200,000	200,000
Total - Services & Supplies	\$ 663,000	\$ 608,000	\$ 533,000	\$ 533,000
Operating Transfers Out				
Operating Transfers Out - Current Year	\$ 9,279,645	\$ 9,278,883	\$ 9,280,933	\$ 9,284,783
Total - Operating Transfers Out	\$ 9,279,645	\$ 9,278,883	\$ 9,280,933	\$ 9,284,783
Total - Expenditure Detail	\$ 9,942,645	\$ 9,886,883	\$ 9,813,933	\$ 9,817,783

Funding Source

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Interest on Deposits & Investments	\$ 77,130	\$ 84,371	\$ 83,352	(1.2)	\$ 146,209
Rents & Concessions	243,882	5,538,826	4,435,000	(19.9)	5,163,566
Federal Other	4,264,037	4,263,686	4,506,137	5.7	4,508,008
Use of Fund Balance - All Other Funds	5,357,596	—	789,444	—	—
Total Edgemoor Development Funding Sources	\$ 9,942,645	\$ 9,886,883	\$ 9,813,933	(0.7)	\$ 9,817,783

Lease Payments

Budget by Categories of Expenditures

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Lease Payments	\$ 38,895,327	\$ 43,257,601	\$ 38,705,039	(10.5)	\$ 37,193,314
Facilities Management (Lease Mgmt)	—	2,000	2,000	0.0	2,000
Total	\$ 38,895,327	\$ 43,259,601	\$ 38,707,040	(10.5)	\$ 37,195,314

Expenditure Detail

	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
Lease Payments Detail					
1993 Master Refunding – South County	\$ 813,476	\$ 830,146	\$ —	(100.0)	\$ —
1993 Master Refunding – East County	1,080,789	1,102,971	—	(100.0)	—
1993 Master Refunding – Topaz	103,761	105,798	—	(100.0)	—
1993 Master Refunding – Health Complex	548,154	559,302	—	(100.0)	—
1993 Master Refunding – East Mesa	162,384	165,588	—	(100.0)	—
1993 Master Refunding – Juvenile Hall	91,257	93,138	—	(100.0)	—
1993 Master Refunding – Clairemont Hospital	395,754	403,770	—	(100.0)	—
1993 Master Refunding – East Mesa Land	514,917	525,390	—	(100.0)	—
1993 Master Refunding – SD Muni Building	160,953	164,271	—	(100.0)	—
1993 Master Refunding – Housing	87,002	—	—	—	—
2001 Metropolitan Transit System Tower	2,742,602	—	—	—	—
2005 Regional Communications System	2,971,238	2,910,817	2,972,350	2.1	1,443,400
2005 North & East County Justice Facility Refinance	2,717,825	2,704,109	2,734,563	1.1	2,729,113
2005 Edgemoor	6,137,662	6,136,900	6,136,150	(0.0)	6,139,600
2006 Edgemoor	3,141,983	3,141,983	3,144,783	0.1	3,145,183
2009 County Operations Center Phase 1A	7,615,811	9,905,594	9,884,844	(0.2)	9,886,944
2009 Justice Facilities Refunding	9,609,759	9,685,325	7,387,475	(23.7)	7,353,450

Expenditure Detail					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
2011 MTS Tower Refunding	—	2,718,249	2,678,250	(1.5)	2,728,400
2011 CAC Waterfront Park	—	2,104,250	2,097,000	(0.3)	2,099,300
2012 Cedar and Kettner Development	—	—	1,669,625	—	1,667,925
Total - Lease Payments Detail	\$ 38,895,327	\$ 43,257,601	\$ 38,705,040	(10.5)	\$ 37,193,314
Facilities Management (Lease Mgmt) Detail					
2009 Justice Facilities Refunding	\$ —	\$ 2,000	\$ 2,000	0.0	\$ 2,000
Total - Facilities Management (Lease Mgmt) Detail	\$ —	\$ 2,000	\$ 2,000	0.0	\$ 2,000
Total - Expenditure Detail	\$ 38,895,327	\$ 43,259,601	\$ 38,707,040	(10.5)	\$ 37,195,314

Revenue Detail				
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	Fiscal Year 2014-15 Recommended Budget
AB189	\$ 2,452,211	\$ 2,457,410	\$ 2,200,000	\$ 2,200,000
Aid from Redevelopment Agency	800,000	2,904,250	—	—
Aid from Redev Successor Agency	—	—	4,566,625	4,567,225
Rents and Concessions	1,101,981	1,110,741	1,106,467	1,129,064
Fund Balance Component Decreases	41,186	—	—	—
Operating Transfer Capital Outlay	9,279,645	9,278,883	9,280,933	9,284,783
General Purpose Revenue Allocation	25,220,304	27,508,317	21,553,014	20,014,242
Total - Revenue Detail	\$ 38,895,327	\$ 43,259,601	\$ 38,707,040	\$ 37,195,314

■ ■ ■ Lease Payments

Funding Source					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
General Fund					
1993 Master Refunding – South County	\$ 813,476	\$ 830,146	\$ —	(100.0)	\$ —
1993 Master Refunding – East County	1,080,789	1,102,971	—	(100.0)	—
1993 Master Refunding – Topaz	103,761	105,798	—	(100.0)	—
1993 Master Refunding – Health Complex	548,154	559,302	—	(100.0)	—
1993 Master Refunding – East Mesa	162,384	165,588	—	(100.0)	—
1993 Master Refunding – Clairemont Hospital	395,754	403,770	—	(100.0)	—
1993 Master Refunding – East Mesa Land	514,917	525,390	—	(100.0)	—
1993 Master Refunding - Housing	45,816	—	—	—	—
2001 Metropolitan Transit System Tower	2,276,537	—	—	—	—
2005 Regional Communications System	2,971,238	2,910,816	2,972,350	2.1	1,443,400
2005 North & East County Justice Facility Refinance	2,717,825	2,704,109	2,734,563	1.1	2,729,113
2009 County Operations Center Phase 1A	7,615,811	9,905,594	9,884,843	(0.2)	9,886,944
2009 Justice Facilities Refunding	5,973,842	6,040,892	3,734,408	(38.2)	3,691,632
2011 MTS Tower Refunding	—	2,251,941	2,224,850	(1.2)	2,261,153
Facilities Management (Lease Mgmt)	—	2,000	2,000	0.0	2,000
Total - General Fund	\$ 25,220,304	\$ 27,508,317	\$ 21,553,014	(21.6)	\$ 20,014,242
Rents and Concessions					
2001 Metropolitan Transit System Tower	\$ 466,064	\$ —	\$ —	—	\$ —
2009 Justice Facilities Refunding	635,917	644,433	653,067	1.3	661,818
2011 MTS Tower Refunding	—	466,308	453,400	(2.8)	467,247
Total - Rents and Concessions	\$ 1,101,981	\$ 1,110,741	\$ 1,106,467	(0.4)	\$ 1,129,065

Funding Source					
	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2013-14 Recommended Budget	% Change	Fiscal Year 2014-15 Recommended Budget
AB189					
1993 Master Refunding – Juvenile Hall	\$ 91,258	\$ 93,139	\$ —	(100.0)	\$ —
1993 Master Refunding – SD Muni Building	160,953	164,271	—	(100.0)	—
2009 Justice Facilities Refunding	2,200,000	2,200,000	2,200,000	0.0	2,200,000
Total - AB189	\$ 2,452,211	\$ 2,457,410	\$ 2,200,000	(10.5)	\$ 2,200,000
Aid from Redevelopment					
2009 Justice Facilities Refunding	\$ 800,000	\$ 800,000	\$ 800,000	0.0	\$ 800,000
2011 CAC Waterfront Park	—	2,104,250	2,097,000	(0.3)	2,099,300
2012 Cedar and Kettner Development	—	290,899	1,669,625	474.0	1,667,925
Total - Aid from Redevelopment	\$ 800,000	\$ 3,195,149	\$ 4,566,625	42.9	\$ 4,567,225
Fund Balance Component Decreases					
1993 Master Refunding – Housing	\$ 41,186	\$ —	\$ —	—	\$ —
Total - Fund Balance Component Decreases	\$ 41,186	\$ —	\$ —	—	\$ —
Operating Transfer Capital Outlay					
2005 Edgemoor	\$ 6,137,662	\$ 6,136,900	\$ 6,136,151	(0.0)	\$ 6,139,600
2006 Edgemoor	3,141,983	3,141,983	3,144,783	0.1	3,145,183
Total - Operating Transfer Capital Outlay	\$ 9,279,645	\$ 9,278,883	\$ 9,280,934	0.0	\$ 9,284,783
Total Lease Payments Funding Sources	\$ 38,895,327	\$ 43,550,500	\$ 38,707,040	(11.1)	\$ 37,195,315

Outstanding Capital Projects by Group/Agency

Public Safety Group

Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
Women's Detention Facility (KK8032 - 4832)	1015195 - 54496	97/98	\$ 203,600,000	\$ 168,422,875
Pine Valley Substation (KK0687 - 4687)	1015198 - 54370	99/00	3,260,000	2,909,929
Rancho San Diego Sheriff Station (KK5485 - 4301)	1015199 - 54728	04/05	15,402,630	9,136,462
Medical Examiner and Forensic Center (KK5497 - 4497)	1006566 - 54684	04/05	68,666,694	899,077
Ramona Station Land Acquisition (KA5485 - 4485)	1014136 - 54060	07/08	1,000,000	1,000,000
Sheriff Defensive Tactics Building (1012261 - 54839)	1014135 - 54839	07/08	465,000	465,000
Downtown San Diego Law Library Remodel (1014074 - 54880)	1014128 - 54880	09/10	4,249,000	83,541
Regional Communication System Harmony Hill Site Acquisition	1014440 - 54012	10/11	203,500	19,962
Boulevard Fire Land Acquisition	1016224 - 54012	11/12	277,450	66,410
East Mesa Detention Re-Entry and Rehabilitation Facility	1016416 - 54202	11/12	38,064,000	36,651,591
Boulevard Fire Station	1016991 - 54202	11/12	3,500,000	3,340,564
Next Generation RCS Site Acquisition	1017536 - 54012	12/13	140,000	15,326
Total - Public Safety Group			\$ 338,828,274	\$ 223,010,737

Health and Human Service Agency

Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
San Pasqual Academy Residences (1012286 - 54837)	1015140 - 54837	08/09	\$ 9,150,948	\$ 8,902
San Pasqual Academy Water Well (1012959 - 54846)	1014666 - 54846	08/09	450,000	108,662
San Pasqual Academy Sports Field (1014255 - 54858)	1014255 - 54858	09/10	60,000	8,700
San Pasqual (SPA) Administration Building (1013689 - 54874)	1014131 - 54874	09/10	900,600	900,600
Juvenile Hall (2011) Mental Health Services Office Building	1016139 - 54202	11/12	259,000	232,310
Total - Health and Human Services Agency			\$ 10,820,548	\$ 1,259,174

Land Use and Environment Group

Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
Otay Lakes Park Restoration (KN7022 - 4741)	1000029 - 54414	96/97	\$ 2,457,979	\$ —
Waste Site Land Acquisitions (KA8950 - 4540)	1000011 - 54023	97/98	8,238,400	6,250,786
Guajome Regional Park Community Sports Fields and Visitor Center (KN8015-4815)	1000227 - 54479	97/98	265,000	211,198

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Outstanding Capital Projects by Group/Agency ■ ■ ■

Land Use and Environment Group				
Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
Multiple Species Conservation Program Acquisitions (KA9500 - 4545)	Various - 54028	98/99	86,703,572	23,299,269
Otay Valley Regional Park Phase II Acquisition (KA0550 -4550)	1000246 - 54033	99/00	9,590,877	157,419
Escondido Creek Acquisitions (KA0551 - 4551)	1000249 - 54034	99/00	6,244,254	134,362
Trail Easement Acquisitions (KA2973 - 4973)	1000121 - 54017	01/02	57,696	38,025
Volcan Mountain West Acquisition (KA3438 - 4438)	1000040 - 54130	02/03	2,094,884	196,233
Sweetwater Summit Campground and Local Park Improvement (KN3106 - 4872)	1000207 - 54532	02/03	7,915,482	28,876
Sweetwater Park State Route 125 Mitigation (KN3406 - 4406)	1000138 - 54665	02/03	410,000	52,576
Lakeside Baseball Park (KN3412 - 4412)	1005258 - 54672	02/03	10,404,566	—
Felicita Park Improvements (KN3414 - 4414)	1004981 - 54674	02/03	2,387,613	1,229,800
Guajome Park Playground/Restroom/Dock Improvements (KN3415 - 4415)	1005259 - 54675	02/03	630,101	6,614
Sweetwater Trails/Bikeways Construction (KN3419 - 4419)	1005262 - 54679	02/03	2,712,791	—
San Luis Rey River Park Planning and Development (KN3432 - 4432)	1000036 - 54689	02/03	4,206,179	2,729,613
Valley Park Acquisition (KA4478 - 4478)	1005335 - 54047	03/04	500,000	493,773
I-122 Loss Allotment - Supervisorial District 5 Acquisitions (KA4480 - 4480)	1005337 - 54049	03/04	839,800	8,656
Simon Preserve/Trail Construction (KN4452 - 4452)	1014139 - 54697	03/04	75,000	75,000
San Elijo Lagoon Nature Center Expansion (KN4464 - 4464)	1000285 - 54701	03/04	5,658,896	146,356
Stowe Trail Acquisition (KA5321 - 4321)	1006952 - 54051	04/05	565,000	495,823
Pine Valley Ball Field Improvements (KN5303 - 4303)	1006608 - 54640	04/05	450,000	343,004
Spring Valley Community Center Expansion (KN5498 - 4498)	1006572 - 54726	04/05	1,733,612	—
San Luis Rey River Park Acquisition (KA5325 - 4325)	1007108 - 54053	05/06	6,011,070	68,044
Otay Valley Regional Park Trail Improvements	1009268 - 54766	05/06	9,336,027	712,048
Lakeside Soccer Fields Acquisition	1009548 - 54059	05/06	337,391	322,780
East County Trail Acquisition	1008954 - 54057	05/06	231,016	179,848
Lindo Lake Boathouse Restoration	1009269 - 54767	05/06	64,286	2,772
Guajome Regional Park Restrooms	1010407 - 54777	06/07	407,000	6,347
Otay Valley Regional Park Staging Area	1010431 - 54778	06/07	218,214	218,214
Tijuana River Valley Sports Complex Concept Plan	1010973 - 54809	06/07	466,603	271,238
Otay Valley Regional Park Local Staging Area ¹	1010977 - 54810	06/07	—	—
I 122 Loss Allotment Supervisorial District 2 Acquisitions (1011758 - 54063)	1014133 - 54063	07/08	240,600	240,600
Tijuana River Valley Trails Habitat Restoration (1011445 - 54797)	1015188 - 54797	07/08	440,000	51,749

¹ Project does not meet capitalization criteria; remaining appropriations were transferred out of the Capital Program

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■ ■ ■ Outstanding Capital Projects by Group/Agency

Land Use and Environment Group				
Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
Ranger Housing Improvements (1011449 - 54802)	1015191 - 54802	07/08	2,500,000	113,963
Brodiaea Restoration Enhancement and Protection (1011473 - 54808)	1014137 - 54808	07/08	50,000	50,000
Tijuana River Valley Trail Construction (1011723 - 54822)	1014134 - 54822	07/08	323,999	103,165
Mt Olympus Preserve Improvements (1011952 - 54824)	1015194 - 54824	07/08	350,000	325,422
Oakosis Park Improvements (1012152 - 54838)	1015141 - 54838	08/09	1,380,267	2,182
Lakeside Washrack (1012937 - 54842)	1015146 - 54842	08/09	25,550	25,550
County Reserve Fire Recovery (1012951 - 54844)	1015170 - 54844	08/09	311,327	311,327
Jess Martin Exercise Path and Park Improvements (1013102 - 54859)	1015172 - 54859	08/09	645,940	32,447
Lakeside Community Center Photovoltaic System (1013103 - 54860)	1015178 - 54860	08/09	499,351	—
Guajome Park Photovoltaic System (1013257 - 54866)	1014252 - 54866	09/10	1,100,000	17,757
Sweetwater Lane Artificial Turf Improvements (1013258 - 54867)	1014253 - 54867	09/10	3,730,000	1,471,651
Heritage Park Improvements (1013360 - 54870)	1015185 - 54870	08/09	137,500	18,209
Oak Country II Trail (1013683 - 54873)	1014256 - 54873	09/10	533,275	3,918
MSCP Bonsall Land (1013479 - 54069)	1014261 - 54069	09/10	1,300,500	200
Mountain Empire (Campo) Community Center Playground (1013750 - 54875)	1014260 - 54875	09/10	440,943	—
Live Oak Amphitheater (1013902 - 54877)	1014129 - 54877	09/10	492,000	426,252
Santa Ysabel Nature Center (1013906 - 54878)	1014142 - 54878	09/10	125,000	34,661
Energy Upgrades to Park Facilities Sweetwater Regional	1014124 - 54202	10/11	1,500,000	24,556
San Dieguito Park Improvements	1014146 - 54202	10/11	660,000	51,255
Tijuana River Valley Equestrian Center	1014147 - 54202	10/11	117,000	16,641
Swiss Park Trail Connection and Improvements	1014352 - 54202	10/11	400,000	200,648
Aqua Caliente Water and Sewer Electrical Line Replacement	1014351 - 54202	10/11	3,275,000	1,751,524
Lincoln Acres Park Shade Structures Improvement	1014733 - 54202	10/11	290,000	177,273
Rainbow Park Improvements	1014734 - 54202	10/11	175,000	125,000
Sweetwater Regional Park Equestrian Center Phase 3	1014849 - 54202	10/11	535,426	513,887
Rancho Guajome Adobe Volunteer Vehicle Pad	1015196 - 54202	10/11	60,000	60,000
Guajome Regional Park Volunteer Vehicle Pad	1015180 - 54202	10/11	60,000	60,000
Lamar Park Volunteer Vehicle Pad	1015181 - 54202	10/11	100,000	1,754
San Dieguito Park Shade Structures	1015197 - 54202	10/11	147,000	11,420
Agua Caliente Park Cabins	1015515 - 54202	11/12	525,917	142,538
Sweetwater Lane Park Exercise Path	1015516 - 54202	11/12	250,000	64,983
Goodland Acres Park Improvements	1015518 - 54202	11/12	100,000	—
Don Dussault Park Improvements	1015519 - 54202	11/12	80,000	9,139
Jess Martin Ball Field Improvements	1015520 - 54202	11/12	62,500	3,944
Sweetwater Parking Lot Improvement	1016213 - 54202	11/12	300,000	274,843

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Outstanding Capital Projects by Group/Agency ■ ■ ■

Land Use and Environment Group				
Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
4S Ranch Sports Park Artificial Turf	1016576 - 54202	11/12	1,570,000	188,152
Potrero Park Fencing	1016665 - 54202	11/12	60,500	7,670
Otay Valley River Park Palm Avenue Multi-Use Trail Segment	1016742 - 54202	11/12	96,594	14,012
Hollister Pond Improvements	1017286 - 54202	11/12	75,000	75,000
Mountain Empire (Campo) Community Center Playground Phase II	1016992 - 54202	12/13	247,397	181,495
Spring Valley Park LED Lights and Landscaping	1016993 - 54202	12/13	118,642	112,584
Lakeside Equestrian Acquisition	1017325 - 54012	12/14	453,000	50,003
Flume Trail Construction	1017535 - 54202	12/13	16,500	16,500
TJRV North East Trail Connection	1017611 - 54202	12/13	480,000	479,807
East Mesa Detention Facility Complex Switch Gear Replacement	1017775 - 54202	12/13	1,582,343	1,575,430
Lakeside Skate Park Construction	1017857 - 54202	12/13	624,308	624,308
Felicita Park Turf and Playground Improvements	1017898 - 54202	12/13	738,507	738,507
Total - Land Use and Environment Group			\$ 210,848,559	\$ 48,460,600

Community Services Group				
Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
Valley Center Branch Library (KL9023 - 4923)	1000177 - 54571	98/99	\$ 4,421,280	\$ 6,207
Bonita Branch Library (KL9540 - 4753)	1000173 - 54426	98/99	4,490,608	24,226
Julian Shared Use Library (KL2981 - 4981)	1000179 - 54237	01/02	3,085,516	21,185
Alpine Branch Library (KL2983 - 4983)	1015202 - 54239	01/02	383,385	171
Descanso Branch Library Expansion (KL3460 - 4460)	1000262 - 54637	02/03	426,000	24,338
Campo Community Center Stormwater System Improvements	1010779 - 54795	06/07	185,000	32,635
County Operations Center and Annex Phase 1A	1011214 - 54811	07/08	185,834,944	10,037,816
HHSA PSG CSG Office Relocation (1012285 - 54835)	1015131 - 54835	08/09	74,051,035	40,974,670
Lincoln Acres Library and Community Center (1012133 - 54825)	1015200 - 54825	08/09	3,568,670	518,315
Imperial Beach Branch Library Expansion (1014083 - 54881)	1014143 - 54881	09/10	1,080,000	1,008,822
County Operations Center and Annex Phase 1B	1014125 - 54202	10/11	113,000,000	13,280,633
Animal Shelter Replacement Cat Housing Facility	1014126 - 54202	10/11	460,000	1,382
Animal Shelter Multi-Purpose Barn	1014127 - 54202	10/11	200,000	82,746
Long-Term Animal Care Facility	1015559 - 54202	11/12	460,000	181,012
Total - Community Services Group			\$ 391,646,438	\$ 66,194,156

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■ ■ ■ Outstanding Capital Projects by Group/Agency



Finance and General Government Group				
Project Name*	Project Number*	Project Established	Total Appropriations	Remaining Balance as of February 28, 2013
County Administration Center Waterfront Park (KK3421 - 4421)	1015204 - 54680	02/03	\$ 47,400,000	\$ 37,828,603
Cedar and Kettner Development	1015093 - 54202	10/11	36,100,000	34,646,741
Total - Finance and General Government Group			\$ 83,500,000	\$ 72,475,344

Total Outstanding Capital Projects				
			Total Appropriations	Remaining Balance as of February 28, 2013
Total - Outstanding Capital Projects			\$ 1,035,643,819	\$ 411,400,011

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