

**COUNTY OF SAN DIEGO, CALIFORNIA**  
**BOARD OF SUPERVISORS POLICY**

**Subject**

**Policy  
Number**

**Page**

Funding of the Community Enhancement Program

B-58

1 of 4

**Purpose**

It is the purpose of this policy to establish guidelines and criteria for allocating the appropriations for the Community Enhancement Program.

**Background**

Prior to the 1979-80 fiscal year, these activities were budgeted in the Department of Parks and Recreation under the Other Recreational and Cultural Program. In 1980-81 and the 1981-82 fiscal years, these activities were budgeted in the CAO-Special Projects. During the 1982-83 fiscal year, the Board established a new separate program designated Community Enhancement and on January 29, 1985, the Board directed that funding for the Community Enhancement Program should come from the County General Fund based on revenue projections forwarded to the Board as part of the proposed Program Budget. The Board made specific allocations during the final Program Budget deliberations process. On June 25, 1996, the Board of Supervisors established 1996-97 as a base year for distribution of County Community Enhancement funds. A category of programs that serve the region, entitled General Regionwide Economic Development and Tourism Promotion, totaling \$450,000 was established. The remaining \$1,850,000 of 1996-97 Community Enhancement funding was allocated among the 5 Supervisorial districts. In future years, each category was to grow or diminish at the rate of collection for that particular year. Beginning with 1998-99, the region-wide allocation was increased to \$700,000. In 2002-03 the district allocations were adjusted to the following: \$50,000 to districts 2 and 5, with the remainder of the funds allocated evenly among the five districts. Beginning with 2003-04, the region-wide allocation category was removed and each district was allocated 20% of the total program amount for purposes of recommending grant awards to community organizations.

Entities and activities currently funded are cultural activities, museums, visitor and convention bureaus, economic development councils, and other similar institutions/organizations, including County programs and projects, which promote and generate tourism and/or economic development within San Diego County.

The following policy will establish the method and criteria for determining the qualified entities for Community Enhancement funds.

**COUNTY OF SAN DIEGO, CALIFORNIA**  
**BOARD OF SUPERVISORS POLICY**

<b>Subject</b>	<b>Policy Number</b>	<b>Page</b>
	Funding of the Community Enhancement Program	B-58

**Policy**

It is the policy of the Board of Supervisors that:

1. Applicants will adhere to the entry deadline for the Community Enhancement Program application. No applications will be accepted unless they are received by the Clerk of the Board of Supervisors by the closing date that is made known to all applicants at the beginning of each Community Enhancement funding cycle. The Clerk of the Board of Supervisors is authorized to enforce the cut off date for acceptance of applications.
2. Community Enhancement Program funds shall be allocated to cultural activities, museums, visitor and convention bureaus, economic development councils, other similar institutions/organizations, including County programs and projects, which promote and generate tourism and/or economic development both at the regional and community levels throughout San Diego County.
3. The amount of funding from the General Purpose Revenues proposed by the CAO for the Community Enhancement Program shall be the same as the amount of Transient Occupancy Tax (TOT) revenues estimated and proposed to be budgeted; however, the Board has the discretion to allocate a greater or lesser amount of General Purpose Revenues for Community Enhancement.
4. The total amount of funding shall be distributed evenly among the five Supervisorial Districts for purposes of recommending grant awards.
5. The goal of Community Enhancement Program funding shall be to stimulate tourism, promote the economy, create jobs, and/or a better quality of life.
6. Funded organizations must present annual documentation of grant expenditures to the Chief Financial Officer/Auditor and Controller to be reviewed for compliance. This review will ensure that the Community Enhancement Program dollars are being spent in accordance with the proposal presented on the application.
7. The County Board of Supervisors shall review applications of organizations not in compliance for reconsideration of funding.
8. The County's contribution is not to exceed fifty percent (50%) of the recipient's current fiscal year operating budget.

**COUNTY OF SAN DIEGO, CALIFORNIA  
BOARD OF SUPERVISORS POLICY**

<b>Subject</b>	<b>Policy Number</b>	<b>Page</b>
Funding of the Community Enhancement Program	B-58	3 of 4

9. Appropriations not spent by the funded organizations will be returned to the County.
10. To be eligible for County funding from the Community Enhancement Program, each organization shall:
  - a. Hold a legally tax exempt/not for profit status and be located or functioning within the County of San Diego.
  - b. Demonstrate a positive need for County support and show how County funds would be used to address the goals as defined above.
  - c. Use County funding for promotion for tourism or economic development or for services which attract tourists, or for services which create jobs and/or promote a better quality of life.
  - d. Maintain a governing body, or employ an administrator or staff that will be responsible for the expenditure of allocated funds.
  - e. Submit a written funding request on the application form provided by March 1 of each year to the Clerk of the Board of Supervisors of San Diego County indicating how the funds will be expended.
  - f. Demonstrate an effort to increase the amount of non-County support.
  - g. Submit full disclosure financial statements as part of the funding request. Statements must be submitted for the prior fiscal year, the estimated current fiscal year and the proposed fiscal year. They must cover all operating expenditures, capital acquisitions, revenues, and other sources of funding.
  - h. Submit Performance Indicators as part of the funding request. These reports must be submitted for the prior fiscal year, the estimated current fiscal year and the proposed fiscal year and focus on how well the organization is meeting its stated mission. Indicators of efficiency and effectiveness are encouraged as well as information on the number of people served from both distant (out of County) and local areas.
11. Certain standards and characteristics of organizations may be waived so as not to discourage smaller organizations from seeking funding.
12. The County shall have the right to audit each financial record submitted to the Deputy Chief Administrative Officer/Auditor and Controller.

**COUNTY OF SAN DIEGO, CALIFORNIA  
BOARD OF SUPERVISORS POLICY**

**Subject**

**Policy  
Number**

**Page**

Funding of the Community Enhancement Program

B-58

4 of 4

13. In order to facilitate and expedite the Community Enhancement Program grant administration process, the Board of Supervisors authorizes the Deputy Chief Administrative Officer/Auditor and Controller to execute amendments and extensions of the Community Enhancement grants which do not materially impact or alter the grant purpose or funding level.

**Sunset Date**

This policy will be reviewed for continuance by 12-31-2021.

**Board Action**

7-02-85 (80)  
6-30-86 (65)  
6-30-86 (66)  
7-05-88 (50)  
6-20-89 (63)  
8-14-95 (118B)  
6-25-96 (46BD, 47BD, & 48BD)  
9-17-96 (47)  
5-7-2002 (10)  
6-12-07 (14)  
12-09-08 (33)  
10-28-14 (21)  
11-17-15 (26)

**CAO Reference**

Deputy Chief Administrative Officer/Auditor and Controller