

County of San Diego

Capital Program

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Capital Program

Capital Program Introduction

To provide a formal groundwork for funding the Capital Program, the Board of Supervisors adopted Policy B-37, *Use of the Capital Program Funds*. This policy establishes the funding methods, administration and control, and allowable uses of the Capital Program Funds. The Capital Program does not include appropriations for recurring capital expenses appropriated in departmental operating budgets nor recurring appropriations for capital projects, which are managed and accounted for in the enterprise funds or special revenue funds (i.e. roads/airports). See departmental operational plan narratives beginning on page 111 for amounts appropriated for recurring capital expenses.

The Chief Administrative Officer (CAO) established County of San Diego CAO Administrative Manual, Policy 0030-23, *Use of the Capital Program Funds, Capital Project Development and Budget Procedures*, to set forth procedures for developing the scope of capital projects, monitoring the expenditure of funds for capital projects, timely capitalization of assets, and the closure of capital projects within the capital program funds.

The Capital Program is composed of the following major funds:

Capital Outlay Fund

The Capital Outlay Fund provides centralized budgeting and accounting for the County's capital projects, and currently is used to account for the funding of land acquisitions and capital projects that do not fall within the scope of any of the other capital program funds (listed below). Capital projects that are funded through the Capital Outlay Fund include the purchase or construction of buildings for the delivery of County services and the acquisition and development of open space and parkland, outside of the Multiple Species Conservation Program (MSCP) (see adjacent description).

County Health Complex Fund

The County Health Complex Fund contains budgeted amounts for capital projects related to the Rosecrans Health Complex and other County health facilities, excluding the County's Edgemoor property (see adjacent description).

Justice Facility Construction Fund

The Justice Facility Construction Fund contains budgeted amounts for capital projects related to the County's justice and public safety capital improvements, including detention facilities, Sheriff's stations and other criminal justice facilities.



Library Projects Fund

The Library Projects Fund contains budgeted amounts for the acquisition and construction of County Library facilities.

Multiple Species Conservation Program Fund

This fund contains budgeted amounts for the improvement and acquisition of land related to the MSCP. The MSCP seeks to preserve San Diego's natural areas, native plants and animals, and refine the development process, thereby conserving the quality of life for current and future generations.

Edgemoor Development Fund

Board of Supervisors Policy F-38, *Edgemoor Property Development*, provides guidelines for the use, development and disposition of the County property located within the City of Santee, known as the Edgemoor property. The Edgemoor Development Fund was established pursuant to this policy and all of its revenues, mainly produced by the Edgemoor property itself and the lease and sale of land, were used in the reconstruction of the Edgemoor Skilled Nursing Facility. As a fund established to account for the financial resources to be used for the acquisition or construction of a major capital facility, it is included in the Capital Program. A portion of the cost of replacing the Edgemoor Skilled Nursing Facility was funded by certificates of participation (COPs) executed and delivered in January 2005 and December 2006 then refunded in 2014. The Edgemoor Development Fund provides funding for the repayment of the COPs.

Capital Program Funds are used for:

- ◆ The acquisition and construction of new public improvements, including buildings and initial furnishings and equipment.
- ◆ Land and permanent on-site and off-site improvements necessary for the completion of a capital project.
- ◆ The replacement or reconstruction of permanent public improvements which will extend the useful life of a structure, including changes in the use of a facility.

The following restrictions apply, and the following expenses are not to be funded from the Capital Program Funds:

- ◆ Roads, bridges, or other similar infrastructure projects that are provided for through special revenue funds, such as the Road Fund, or enterprise funds.
- ◆ Expenditures which do not extend the useful life of a structure or will only bring the facility to a sound condition. These are considered maintenance expenses, which are budgeted within departments.
- ◆ Feasibility studies, facility master plans, or other analytical or research activities that do not relate directly to the implementation of a capital project.
- ◆ Furnishings or equipment not considered a permanent component of the facility, or other short-lived general fixed assets.

The Board of Supervisors may appropriate funding from any legal source to the Capital Program Funds for present or future capital projects. The Board of Supervisors has jurisdiction over the acquisition, use and disposal of County-owned real property and County-leased property under the authority of Government Code §23004. All proceeds from the sale of fixed assets (land and structures) are allocated to the Capital Program Funds unless otherwise specifically directed by the Board of Supervisors. Administrative policies and procedures have been established to provide appropriate controls on the scope of projects and expenditure of funds.

The County's capital improvements planning process is outlined in Board of Supervisors' Policy G-16, *Capital Facilities and Space Planning*. The process reflects the goals of the County's Five-Year Strategic Plan and identifies the Department of General Services (DGS) as steward for the management and planning of the

County's capital facilities. DGS coordinates the implementation of Policy G-16 by setting a schedule, designing a process and creating evaluation criteria for establishing the Capital Improvements Needs Assessment (CINA), as described in the section beginning on page 446.

Once funding is identified, projects are included in the two-year Operational Plan, usually in the year they are to be initiated. In some instances, resources may be accumulated over time and the project is started only after all the funding has been identified. Each organizational group is responsible for identifying funding sources for its projects. Any long-term financing obligations required for implementation of the CINA must first be approved by the Debt Advisory Committee and then by the Board of Supervisors, as required by Board of Supervisors Policy B-65, *Long-Term Financial Obligation Management Policy*.

The Board of Supervisors or the CAO also may recommend mid-year adjustments to the budget as circumstances warrant to meet emergent requirements or to benefit from unique development or purchase opportunities. A budget adjustment may be made if the project request meets at least one of the following criteria:

- ◆ Public or employee health/safety is threatened by existing or imminent conditions.
- ◆ The County will face financial harm (property damage, loss of revenue, litigation, etc.) if prompt action is not taken.
- ◆ The Board of Supervisors has approved a new program or program change which specifically includes additional space and funding for space-related costs.

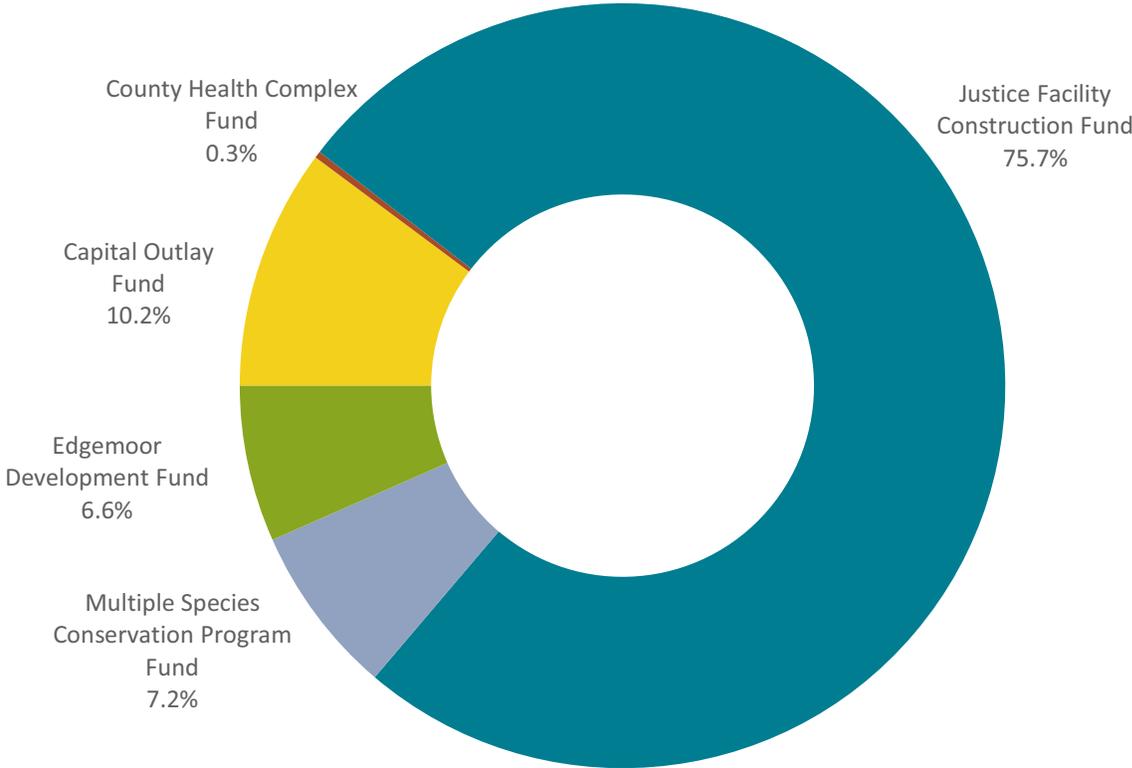
Any appropriations remaining in the capital project at the end of the fiscal year automatically carry forward into the next fiscal year along with any related encumbrances, until the project is completed.

The tables beginning on page 466 provide information for the County's current outstanding capital projects. The Finance Other section of the Operational Plan contains detailed information regarding lease payments that are used to repay long-term financing of capital projects.



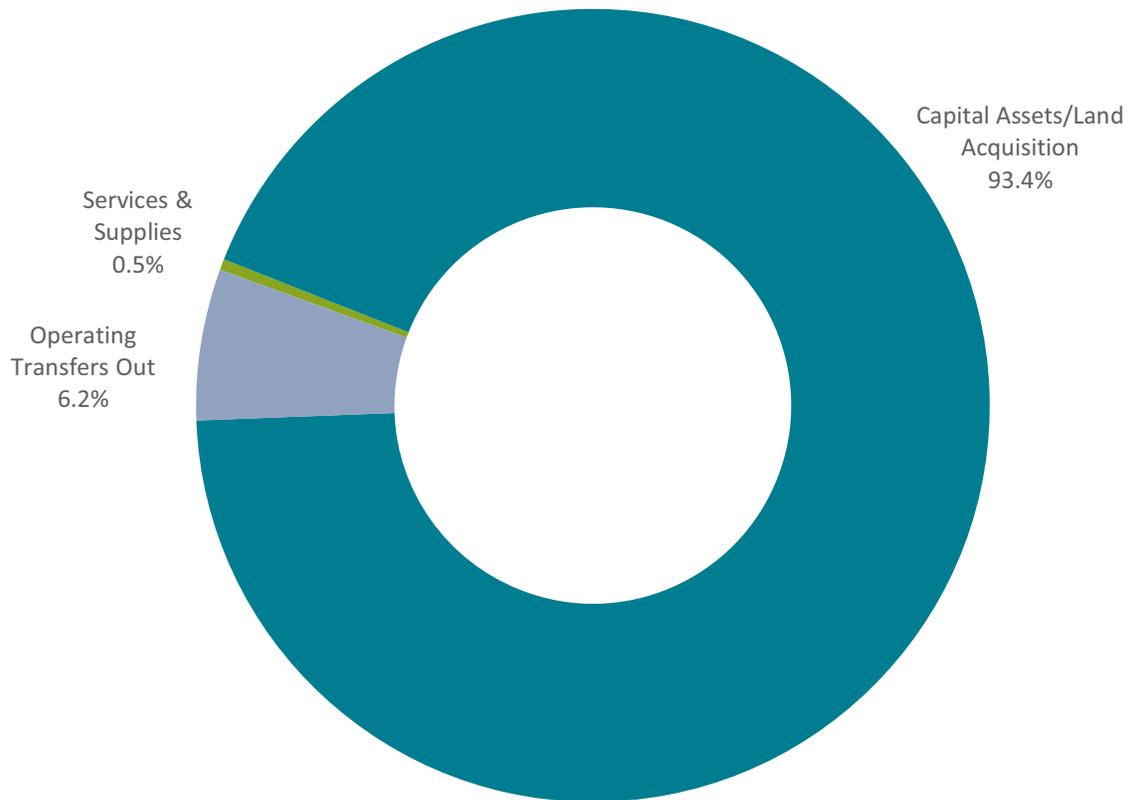
2015–16 CAO Recommended Budget at a Glance: Capital Program

Capital Program by Fund
Fiscal Year 2015–16: \$139.2 million



Recommended Budget by Fund: Capital Program		
	Budget in Millions	Percent of Total Capital Budget
Capital Outlay Fund	\$ 14.2	10.2
County Health Complex Fund	0.4	0.3
Justice Facility Construction Fund	105.4	75.7
Multiple Species Conservation Program Fund	10.0	7.2
Edgemoor Development Fund	9.2	6.6
Total	\$ 139.2	100.0

Capital Program by Categories of Expenditures
 Fiscal Year 2015–16: \$139.2 million



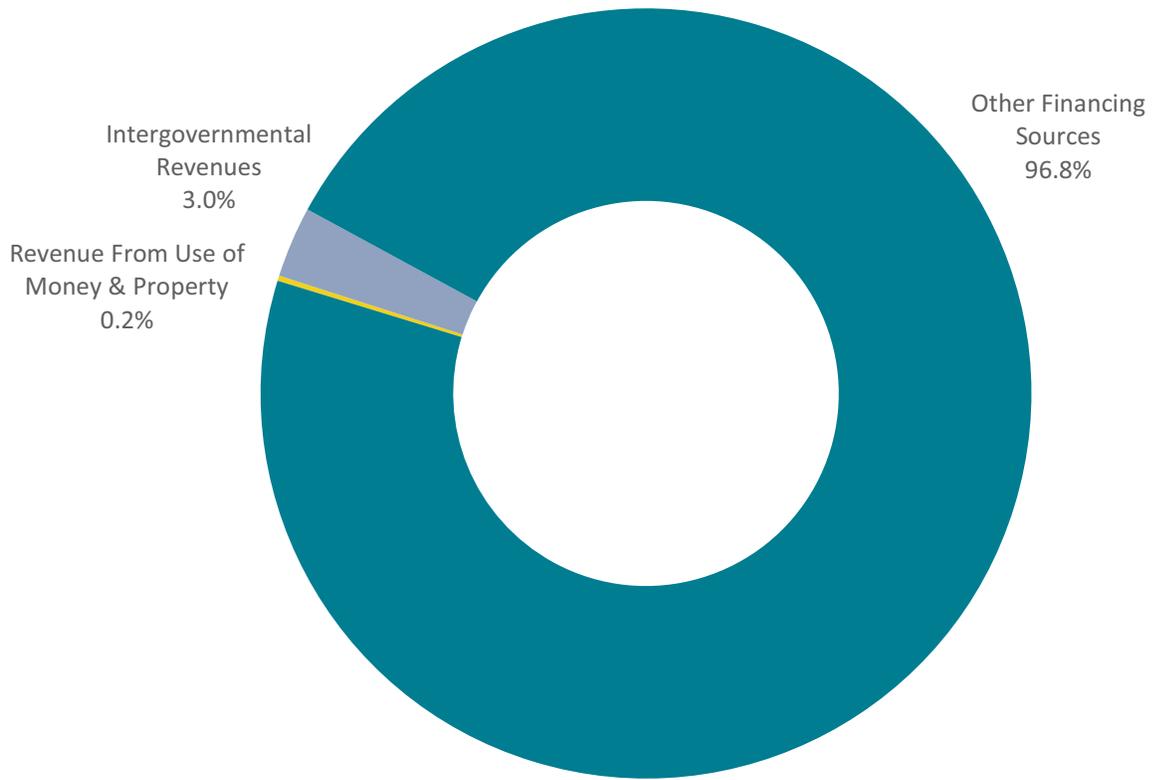
Recommended Budget by Categories of Expenditures: Capital Program

	Budget in Millions	Percent of Total Capital Budget
Services & Supplies	\$ 0.6	0.5
Capital Assets/Land Acquisition	130.0	93.4
Operating Transfers Out	8.6	6.2
Total	\$ 139.2	100.0





Capital Program by Categories of Revenues
 Fiscal Year 2015–16: \$139.2 million



**Recommended Budget by Categories of Revenues:
 Capital Program**

	Budget in Millions	Percent of Total Capital Budget
Revenue From Use of Money & Property	\$ 0.3	0.2
Intergovernmental Revenues	4.2	3.0
Other Financing Sources	134.7	96.8
Total	\$ 139.2	100.0





Capital Improvement Needs Assessment: Fiscal Years 2015–20

The County's capital improvement planning process is outlined in Board of Supervisors' Policy G-16, *Capital Facilities and Space Planning*. The process reflects the goals of the County's Five-Year Strategic Plan and identifies the Department of General Services (DGS) as steward for the management and planning of the County's capital facilities. DGS coordinates the implementation of Policy G-16 by setting a schedule, designating a process and providing evaluation criteria for establishing the Capital Improvements Needs Assessment (CINA).

In accordance with Board Policy G-16, the CINA is prepared and presented annually to the Board of Supervisors to guide the development and funding of both immediate and long-term capital projects. The CINA includes a comprehensive list of all current and anticipated capital projects over a five-year period. Funded projects are given first priority, followed by partially funded projects and, finally, unfunded projects. Preparation of the CINA involves the following process:

- ◆ A “Call for Projects” begins in August when departments submit projects, including a description, estimated costs and level of available funding. This is an opportunity for departments to submit high priority capital projects for review and evaluation. Capital requests are defined, per the County of San Diego CAO Administrative Manual, Policy 0050-01-06 *Capital, Space and Maintenance Requests*, as those projects which improve or enhance an existing facility or space within it. The definition includes projects that increase the value or extend the useful life of a structure, such as construction of walls or partitions, construction or change of public counter areas, installation of water tanks on County property, development of parkland, and construction of new transit centers.
- ◆ The Facilities Planning Board (FPB), which consists of the Director of the Office of Financial Planning, the five Group Finance Directors and the Director of DGS, reviews and prioritizes the projects, using the Capital Improvement Plan Prioritization Score Sheet (shown on the next page). In order to plan effectively for the County's overall capital needs and to make efficient use of resources, capital projects are prioritized using specific criteria including but not limited to:
 - ◆ Strategic Plan linkage
 - ◆ Critical need: life, safety and emergency
 - ◆ State/federal mandates: legally binding commitments
 - ◆ Operating budget impacts: quantifiable reduced operating costs
 - ◆ Maintenance budget impacts: quantifiable reduced maintenance costs
 - ◆ Customer service benefits
 - ◆ Quality of life

- ◆ The FPB makes a presentation providing recommendations to the Group General Managers who then either concur with or modify the recommendations.
- ◆ The CINA is then presented to the CAO for final review and approval before presentation to the Board of Supervisors, which accepts the CINA and refers to the CAO the responsibility of determining project timing and the funding mechanisms to carry out the CINA.

The County owns extensive land and facility assets throughout the region and employs a strategy to manage and plan for current and long-term capital and space needs. The Board, through its policies and commitment to capital investment and facility management, has shown that San Diego County is a leader in managing its capital assets in replacing outdated and functionally obsolete buildings. The County is also committed to the MSCP land acquisition program, as well as maintaining and expanding its park facilities.

Over the next ten years, the County will continue to take a proactive approach to maintain the physical environment, modernize and replace aging facilities, and maximize the public return on investments. To the greatest practical extent, the County will improve the sustainability of its own operations by reducing, reusing and recycling resources, and using environmentally friendly practices in maintenance and replacement of infrastructure. Although all or partial funding has been identified for some capital projects, others will be financed by non-County sources, such as Statewide bonds, State and federal grants.

Capital Project Phases	
Initiation	Client request submitted
	Establish project objectives and preliminary project scope statement
Planning	Scope development
	Communications plan
	Programming
	Due diligence
	Budget development
	Schedule development
	Acquisition strategy
Execution	Approval/authorization
	Design
Closeout	Construction
	Closeout project
	Punch-list items





The following table shows the Capital Improvement Plan Prioritization Score Sheet and the criteria used by the FPB to assess the capital projects presented in the CINA.

Capital Improvement Plan Prioritization Score Sheet					
Weighted Value	Criteria	Score			
		3	2	1	0
5	Strategic Plan Linkage	Project clearly supports a County Strategic Initiative	There is a CAO approved goal that includes the project	There is a department approved goal or plan that includes the project	There is no plan linkage
5	Critical Need: Life, Safety, Emergency	Project needed to correct an existing deficiency	Project needed to correct a potential deficiency	Project promotes or maintains health/safety	No health or safety impacts
5	Quality of Life	Project provides a measurable benefit to the Quality of Life for all county residents	Project provides a measurable benefit to the Quality of Life for a majority of county residents	Project provides a minimal benefit to the Quality of Life for all county residents or a measurable benefit to a smaller population	No measurable Quality of Life Benefits
4	State/Federal Mandate-Legally Binding Commitment	Projects with enforceable sanctions or with a legally binding commitment to complete work, with State or federal funding	Projects with enforceable sanctions or with a legally binding commitment to complete work, without State or federal funding	Projects that have an agreement by the Board of Supervisors to complete work	No mandate or commitment
3	Operating Budget Impacts	Project results in quantifiable reduced operating costs	Project has minimal or no new operating costs	Project has minor added operating costs	Project requires significant added operating costs
3	Maintenance Budget Impacts	Project results in quantifiable reduced maintenance costs	Project has minimal or no new maintenance costs	Project has minor added maintenance costs	Project requires significant added maintenance costs
3	Customer Service Benefits	Customer service level is significantly increased	Customer service level is moderately increased	Customer service level is maintained	Customer service level is decreased





CINA Major Capital Projects

The County defines major capital projects as those with an estimated cost at or exceeding \$10.0 million. This list reflects the current status of the County's major capital project priorities. The total estimated cost of these projects is **\$637.1 million**. The total project costs are the latest estimates based on preliminary scoping, and are subject to change. Updated estimates will be required before progressing to the implementation/construction bid phase for each project.

Priority 1:

Regional Communications System Upgrade

Scope: Design, procure and install next generation regional public safety communications system.

Schedule and Milestones: Microwave upgrade estimated completion date of December 2015.

Basis: The trunked voice radio system and supporting microwave backhaul network is nearing the end of its useful life and system/equipment support is being phased out.

Significant Achievements: Memorandum Of Understanding (MOU) with 50 regional partners executed.

Estimated Cost: \$105,000,000

Funding Source(s): Federal funding of Homeland Security grants, General Fund and contributions from regional partner agencies for their share.



Priority 2:

Sheriff's Crime Lab

Scope: A 150,000 square-foot structure to house the County's crime lab, criminal evidence warehouse and central investigations unit offices. Current County Operations Center Master Plan includes the Fleet Maintenance Facility which must be relocated for the crime lab site.

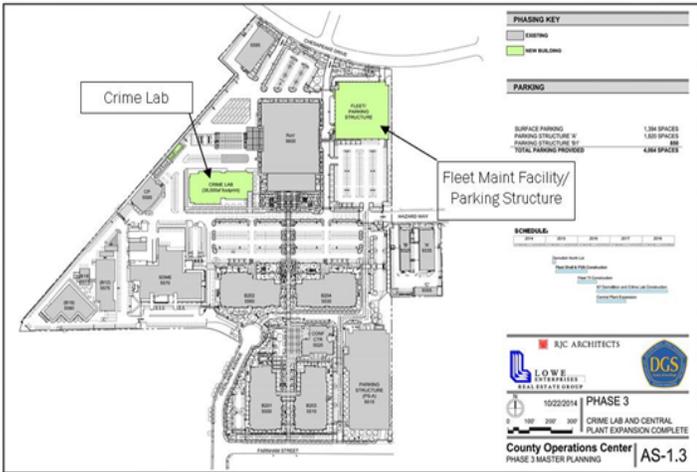
Schedule and Milestones: Fleet Facility/Parking structure construction commenced in March 2015. Crime Lab estimated construction to begin summer 2016.

Basis: The Crime Laboratory/Property Evidence Facility/Central Investigations Offices project will benefit public safety through increased efficiency by co-locating forensic investors, detectives, criminal evidence and evidence personnel adjacent to the County Medical Examiner.

Significant Achievements: County Operations Center Campus parking assignment plan complete.

Estimated Cost: \$92,600,000 (Crime Lab Facility); \$12,200,000 (Fleet Relocation)

Funding Source(s): General Fund





Priority 3:

North Coastal Health and Human Services Agency (HNSA) Facility

Scope: Redevelopment of existing North Coastal property to replace various old and undersized facilities, consolidate services and develop a new Mental Health Day Center, Family Resource Center, Public Health Center and Veterans Services Center.

Schedule and Milestones: To be determined.

Basis: Existing facility is over 50 years old, functionally inefficient, ADA non-compliant. Redevelopment allows program expansion of existing services as well as relocation of additional services to consolidate client support.

Significant Achievements: Concept Plan completed.

Estimated Cost: \$24,000,000

Funding Source(s): Mental Health Services Act (MHSA) Grant (\$8.0 million); Securitized Tobacco Revenue (\$7.5 million); Land sale (Grand Avenue) (\$1.0 million); General Fund fund balance (HNSA) (\$7.5 million).



Priority 4:

Multiple Species Conservation Program (MSCP) Land Acquisition

Scope: The MSCP is a Habitat Conservation Plan and Natural Community Conservation Plan formed under federal and State law and subject to an Implementing Agreement approved by the Board of Supervisors on October 22, 1997 between the County, U.S. Fish and Wildlife Service and the California Department of Fish and Wildlife.

Schedule and Milestones: On-going acquisitions.

Basis: The County has a responsibility to acquire open space lands under the Implementation Agreement with the State of California Department of Fish and Wildlife and the U.S. Fish and Wildlife Service.

Significant Achievements: The County has purchased 19,308 acres in the south, north and east county. Acquisition of 15,483 acres is projected over the remaining life of the project.

Estimated Cost: \$301,297,954

Funding Source(s): General Fund leveraged with federal, State and private funding.



Priority 5:

Emergency Vehicle Operations Course (EVOC)

Scope: Acquisition of an estimated 15 acres of relatively flat land that would be paved for new EVOC facility.

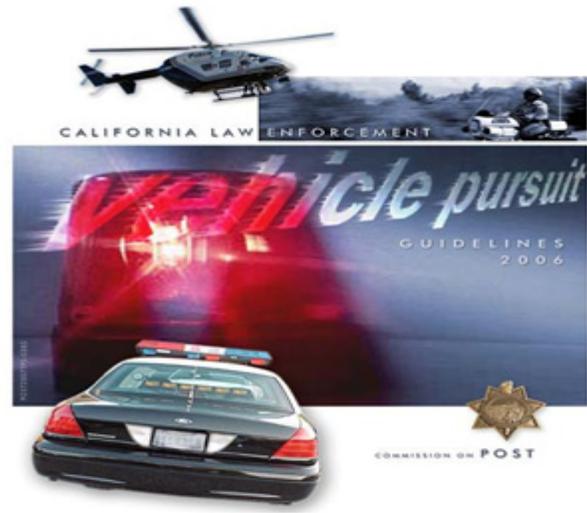
Schedule and Milestones: DGS Real Estate Services is evaluating possible sites.

Basis: High speed vehicle pursuits is a legislatively mandated learning domain for the California Commission on Peace Officers Standards and Training (P.O.S.T.) Basic Course. Additionally, the Sheriff’s Department conducts refresher and specialized emergency vehicle operation courses on a regular basis.

Significant Achievements: N/A

Estimated Cost: \$15,000,000

Funding Source(s): Proposition 172 Special Revenue Fund and Regional Partners.



Priority 6:

Otay Valley River Regional Park Active Recreation Site 3

Scope: Project will develop the site as an active recreation park, including multi-use fields, speed soccer arena, zip line adventure course, disc golf course, skate park, community park, drainage improvements, lighting and parking.

Schedule and Milestones: Concept plans complete. Estimated funding for environmental review and design in Fiscal Year 2017–18. Estimated construction to begin Fiscal Year 2019–20.

Basis: As part of the Otay River Valley Park Master Plan, certain parcels in the valley were identified as possible active recreation sites.

Significant Achievements: The County has purchased an approximately 46-acre site located east of Interstate 5.

Estimated Cost: \$23,790,000

Funding Source(s): Funding for completing design and construction has not been identified.



Priority 7:

Tijuana River Valley Active Recreation Site

Scope: County purchased a 64-acre site to be developed as a regional sports complex. Planned elements include baseball and multi-use fields, playgrounds, restrooms and other community park amenities.

Schedule and Milestones: Planning

Basis: Continued growth and residential expansion in the region supports a new sports complex.

Significant Achievements: Final concept plan approved. Hydrology study complete.

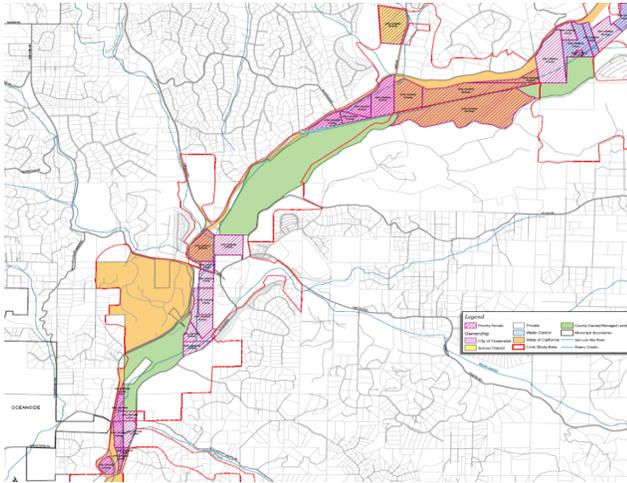
Estimated Cost: \$25,000,000

Funding Source(s): Phases will be developed pending available General Fund funds and a partnership with a private entity.



64 ACRE ACTIVE RECREATION SITE
TIJUANA RIVER VALLEY REGIONAL PARK
 SAN DIEGO, CALIFORNIA





Priority 8:

San Luis Rey River Park Land Acquisition and Improvements

Scope: Acquisition of properties within the proposed San Luis Rey River Park includes two active recreation sites (totaling approximately 40–60 acres).

Schedule and Milestones: Acquisition

Basis: To preserve more than 1,500 acres of land and addresses a deficit of public active recreation and sports fields in north San Diego County.

Significant Achievements: Master Plan approved and Program Environmental Impact Report (PEIR) certified on September 24, 2008; 500 acres acquired.

Estimated Cost: \$38,242,239

Funding Source(s): General Fund, MSCP, and other appropriate grants.

CINA Major Capital Projects (\$10.0 million and over)

Project Name	Phase	Status	Estimated Total Project Cost	Rank
Regional Communications System Upgrade	Planning	Planning	\$ 105,000,000	1
Sheriff's Crime Lab	Design	Fleet facility and parking structure construction started March 2015. Crime Lab estimated construction begins summer 2016.	104,800,000	2
North Coastal Health and Human Services Agency (HHS) Facility	Planning/Entitlements	Concept plans completed	24,000,000	3
Multiple Species Conservation Program (MSCP) Land Acquisition	Acquisition	County has purchased 19,308 acres in south, north and east county	301,297,954	4
Emergency Vehicle Operations Course (EVOC)	Planning	Real Estate Services evaluating possible sites	15,000,000	5
Otay Valley River Regional Park Active Recreation Site 3	Planning	Concept plan completed	23,790,000	6
Tijuana River Valley Active Recreation Site	Planning	Final concept plan approved	25,000,000	7
San Luis Rey River Park Land Acquisition and Improvements	Acquisition	500 acres currently owned	38,242,239	8
Total Major Projects			\$ 637,130,193	





CINA Minor Capital Projects

Minor capital projects are those projects anticipated to cost less than \$10.0 million. Minor capital needs, including park expansions and improvements, health facilities, and Sheriff's facilities, are listed, but are not ranked by the Facilities Planning Board. The total estimated cost of these projects is **\$80.3 million**. The total project costs are the latest estimates based on preliminary scoping, and are subject to change. Updated estimates will be required before progressing to the implementation/construction bid phase for each project.

CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
4S Ranch Library Expansion	Planning	TBD	Proposed expansion and remodel into unused fountain/plaza area
Agua Caliente Campground Expansion and Water Upgrades Phase II	Design	\$ 3,725,000	Phase II: Proposed improvements include the construction of additional campsites and water distribution.
Agua Caliente Photovoltaics (PVs)	Planning	1,200,000	This project will provide PVs to power facilities at the Agua Caliente County park, supporting County energy saving measures.
Borrego Springs Park	Planning	2,000,000	Play structures, lawn bowling, picnic area, small observatory, shade structures, and a restroom.
California Riding and Hiking Trail Acquisition and Improvements	Acquisition	4,000,000	This project is to preserve this historic trail through the transfer of State trail easements to the County and acquisition of new easements. It also includes construction of new trail segments and major improvements to existing segments.
Casa De Oro Library	Planning	TBD	Land acquisition and construction of new 15,000 square-foot library with teen and children spaces, community room to replace undersized lease facility.
Corrections Corporation of America (CCA) Renovation	Planning	9,995,000	The CCA facility is an existing County-owned property under lease to a private operator. Project will provide 400 beds (2 housing units, support/administration facilities) ready for occupancy within 6 months of taking possession on January 1, 2016.
East Mesa Youth Development Center	Planning	6,000,000	Construction of a multipurpose vocational and educational facility to provide additional programming space for youthful offenders housed at the East Mesa Juvenile Detention Facility.
Estrella Park Improvements	Planning	1,800,000	This project involves ADA parking, decomposed granite trails, landscape, irrigation, park benches and picnic tables.
Guajome Campground Expansion	Planning	1,200,000	This project involves the construction of 25 new campsites.
Harmony Grove Fire Station	Planning	TBD	New fire station.





CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Heise Park Electrical & Water	Planning	\$ 2,000,000	This project will replace underground electrical lines and potable water lines to provide for the increased demands for facility operation.
Inmate Court Appearance Facilities	Planning	TBD	Feasibility study to determine possible: 1) new courtrooms inside the San Diego Central Jail and the Women's Detention and Reentry Facility; and 2) the expansion of video arraignment at both of these booking facilities.
Lakeside Ball Fields Turf Replacement	Planning	2,600,000	The turf at Lakeside Baseball Park is at the end of its useful life. Funding to remove the existing artificial turf at Lakeside Baseball Park and replace it with new artificial turf.
Lakeside Library	Planning	TBD	Possible land acquisition and construction of new 15,000 square-foot library with community room, or expansion of existing 5,000 square-foot facility.
Lindo Lake Restoration/Improvements	Planning	9,900,000	Restore Lindo Lake by dredging the bottom of the lake to remove sediment. Improve drainage filtration systems that lead to the lake.
Nelson Sloan Reclamation	Planning	1,000,000	This project involves the reclamation of the Nelson Sloan property (former quarry) to meet the basic requirements of the reclamation plan under Surface Mining and Reclamation Act of 1975.
Pine Valley Fire Station	Design	TBD	Develop a new fire station on existing fire district site.
Ramona Intergenerational Community Center (RICC) Land Acquisition	Planning	4,000,000	Potential location for a new library, community center, senior center and other community oriented facilities.
Replace existing grass fields at various locations	Planning	4,500,000	This project is to replace existing grass with artificial turf.
San Dieguito Park ADA Playground	Planning	650,000	This project will include the design and construction of a fully-integrated ADA accessible playground in San Dieguito Park.
San Dieguito Park Porous Paving	Planning	1,200,000	This project involves the construction of new porous paving access road from the lower part of San Dieguito Park up to the Miracle Field baseball area and porous paved road to the basketball court to improve accessibility for overflow parking.
Santa Ysabel Nature Center	Design	7,249,000	This project involves the design and construction of a nature center facility showcasing environmental and cultural education.
Solana Beach Library Remodel	Planning	TBD	Remodel library, expand into new meeting/student facility.



CINA MINOR CAPITAL PROJECTS

CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Steele Canyon Artificial Turf Conversion	Planning	\$ 1,540,000	This project involves the construction of new 107,000 square-foot artificial turf baseball field, multi-purpose soccer/football field and other related park improvements.
Stowe Trail Acquisition	Planning	7,500,000	This project involves the acquisition of 230 acres of land for the historic Stowe Trail that links the County's Goodan Ranch, Sycamore Canyon Preserve and Mission Trails Park.
Sweetwater Loop Trail Acquisition/ Construction and Development Phase II	Planning	5,000,000	This project involves the construction of equestrian and bikeway segments along the periphery of the Sweetwater Reservoir to integrate and connect trails existing at the Sweetwater Regional Park and new trails being constructed as part of the construction of the State Route 125 Freeway.
Sweetwater Summit Campground Expansion Phase II	Planning	3,212,000	This project includes the construction of approximately 27 new recreational vehicle (RV) campsites, including the extension of utilities, roads and other camp amenities.
Total Minor Projects		\$ 80,271,000	





Operating Impact of Capital Program: Fiscal Years 2015–17

The County of San Diego considers each capital project in terms of its potential impact on the operating budget. Typical areas of impact include one-time furniture, fixtures and equipment (FF&E) costs, ongoing operations and maintenance (O&M) costs, necessary additional staffing (staff years), any anticipated ongoing program revenue related to the project and debt service payments related to any long-term financing of the capital project. More detailed information regarding the debt service payments can be found in the Finance Other section of the Operational Plan in the Lease Payments table on page 490. The following major capital projects are currently in progress and are scheduled for completion during Fiscal Years 2015–17.

2015–17 Operating Impact of Capital Program

Project Name	Description of Operating Impact	Estimated Total Project Cost	Estimated Completion Date	Estimated FF&E Costs	Estimated Ongoing Annual O&M Costs	Estimated Increase in Staff Years	Estimated Revenue for Ongoing Costs
Alpine Library	The operating impact for the Alpine Library capital project are estimated at \$1.3 million in Fiscal Year 2015–16 including \$1.0 million in one-time costs and \$0.3 million in maintenance costs. The operating impact for Fiscal Year 2016–17 is estimated at \$0.1 million for ongoing maintenance expenses.	\$ 10,194,686	2016	\$ 1,000,000	Fiscal Year 2015–16 \$ 1,300,000	—	Fiscal Year 2015–16 \$ 2,250
					Fiscal Year 2016–17 \$ 120,000		Fiscal Year 2016–17 \$ 9,000
Cedar and Kettner Development	The operating impact costs associated with the Cedar and Kettner Development project are estimated at \$2.0 million each year, which include \$1.7 million in annual debt service costs and \$0.3 million in O&M costs. (Costs will be fully offset with ongoing revenues received under the Tax Sharing Agreement with the City of San Diego. Additional revenue of \$0.2 million is expected from after hours parking.)	\$ 36,100,000	2015	—	1,925,000	—	1,925,000
Las Colinas Detention and Reentry Facility (LCDRF) Phase II	Phase II of the LCDRF project adds 125,000 SF to Phase I. One-time costs in Fiscal Year 2015–16 include \$2.5 million for FF&E. Ongoing O&M costs total \$4.6 million in Fiscal Year 2015–16 which includes \$2.6 million for utilities and \$1.9 million for maintenance and staffing. In Fiscal Year 2016–17 O&M costs of \$5.1 million including \$2.4 million for maintenance and staffing and \$2.7 million for utilities.	\$ 303,600,000	2016	\$ 2,500,000	Fiscal Year 2015–16 \$ 4,576,338	6.00	—
					Fiscal Year 2016–17 \$ 5,139,201		
2015–16 Total Operating Impact		—	—	\$ 3,500,000	\$ 7,801,338	6.00	\$ 1,927,250
2016–17 Total Operating Impact		—	—	\$ —	\$ 7,184,201	6.00	\$ 1,934,000





Dos Picos Camping Cabins

Fiscal Year 2015–16 Appropriations: \$250,000

Project Number: 1019566

Estimated Total Project Cost: \$250,000

Funding Source(s): General Fund

Scope: Dos Picos is a 78-acre park located in Ramona which features a large, well-maintained picnic area, hiking trails, fishing opportunities, camping sites and two camping cabins. Due to high demand the cabins can be difficult to reserve and have an extremely low weekend and holiday vacancy rate. This project will fund the installation of two to four additional camping cabins including fire rings, barbecue's and picnic tables. Fiscal Year 2015–16 includes funding of \$0.3 million based on General Fund fund balance (LUEG).

Schedule and Milestones: Estimated completion in 2016.

Heise Park Electrical and Water

Fiscal Year 2015–16 Appropriations: \$2,000,000

Project Number: 1019561

Estimated Total Project Cost: \$2,000,000

Funding Source(s): General Fund

Scope: William Heise Park is a 920-acre park located near the town of Julian in east San Diego County. The park offers campsites, hiking trails and 14 camping cabins. The park's electrical and water system was constructed in the mid 1970's. The existing underground electrical service does not meet the increasing park demand. The 40 recreational vehicle campsites need to be upgraded to accommodate modern RV's. This project will upgrade the park's electrical distribution system and provide 50-amp electrical services to accommodate present-day RV's and replace the existing water lines throughout the park. Fiscal Year 2015–16 includes funding of \$2.0 million, based on General Fund fund balance (countywide).

Schedule and Milestones: Estimated completion in 2016.



Lakeside Teen Center Photovoltaic System

Fiscal Year 2015–16 Appropriations: \$300,000

Project Number: 1019564

Estimated Total Project Cost: \$300,000

Funding Source(s): General Fund

Scope: Lakeside Teen Center facility provides after school recreational programs for the Lakeside community. The project will install a grid-tied photovoltaic system designed to offset the Lakeside facilities electric consumption and provide a clean source of renewable energy. Fiscal Year 2015–16 includes funding of \$0.3 million based on General Fund fund balance (countywide).

Schedule and Milestones: Estimated completion in 2016.

Lindo Lake Improvements

Fiscal Year 2015–16 Appropriations: \$250,000

Project Number: 1015029

Estimated Total Project Cost: \$250,000

Funding Source(s): General Fund

Scope: Lindo Lake Park provides important recreational opportunities for east county residents to interact with the natural environment. It is the only natural freshwater lake in San Diego County and is home to a multitude of water fowl. The park contains the Lakeside Community Center and is the site of many special events and family gatherings. Years of low rainfall, natural infiltration and sediment deposits from the surrounding area have reduced the water depth and surface area of Lindo Lake which has affected water nutrient levels and has deteriorated water quality. Funding will be used to design and prepare construction documents to reconfigure the bottom of the lake contours to sustain a healthy aquatic life. The construction documents will include excavation, slope stabilization, a new liner for the lake, improved ADA access, and a possible new crossing from the community center to the historic boathouse. Fiscal Year 2015–16 includes funding of \$0.3 million based on General Fund fund balance (LUEG).

Schedule and Milestones: Estimated completion in 2016.



Multiple Species Conservation Program (MSCP) Land Acquisition

Fiscal Year 2015–16 Appropriations: \$10,000,000

Project Number: 1015029

Estimated Total Project Cost: \$301,297,954

Funding Source(s): General Fund

Scope: The County of San Diego MSCP was adopted by the County Board of Supervisors in 1997 and is an integral part of the County's program to conserve the region's natural environment and increase the amount of land available to the public for parks and open space, contributing to the County's Strategic Initiatives of sustainable environments and healthy families. Fiscal Year 2015–16 funding of \$10.0 million is based on \$2.5 million of General Purpose Revenue and \$7.5 million of General Fund fund balance (countywide).

Schedule and Milestones: Since 1997, over \$70.0 million from the General Fund has been spent on MSCP land acquisition, which leveraged over \$87.0 million in federal, State and local grants, and was used to acquire more than 19,000 acres throughout the county.





North Coastal Health and Human Services Agency (HHS) Facility

Fiscal Year 2015–16 Appropriations: \$400,000

Project Number: 1019560

Estimated Total Project Cost: \$24,000,000

Funding Source(s): MHSA Grant, Securitized Tobacco Revenue, Land sale (Grand Avenue), General Fund.

Scope: HHS's current north coastal facility is located in Oceanside and consists of a Public Health Center, a Mental Health Clinic, and Regional Administration. The new facility will retain these entities and add a Family Resource Center, a Veterans Resource Center, and a Mental Health Day Center. Fiscal Year 2015–16 funding of \$0.4 million is based on General Fund fund balance (HHS).

Schedule and Milestones: Concept plans completed; occupy by date is anticipated in 2018.



Regional Communications System Upgrade

Fiscal Year 2015–16 Appropriations: \$50,555,000

Project Number: 1019587

Estimated Total Project Cost: \$105,000,000

Funding Source(s): General Fund

Scope: Replacement of the existing Regional Communications System (RCS), which provides public safety and public service radio communications service to San Diego and Imperial Counties, 24 incorporated cities, and a multitude of other local, state, federal, and tribal government agencies in the San Diego County/Imperial County Region. The replacement will include next-generation public safety inter-operable communications system which meets national P25 compliant standards. Fiscal Year 2015–16 funding of \$50.6 million is based on General Fund fund balance (\$34.3 million in Public Safety Group; \$16.3 million in RCS fund balance commitment).

Schedule and Milestones: In the process of procuring a vendor.



Santa Ysabel Nature Center

Fiscal Year 2015–16 Appropriations: \$7,124,000

Project Number: 1014142

Estimated Total Project Cost: \$7,249,000

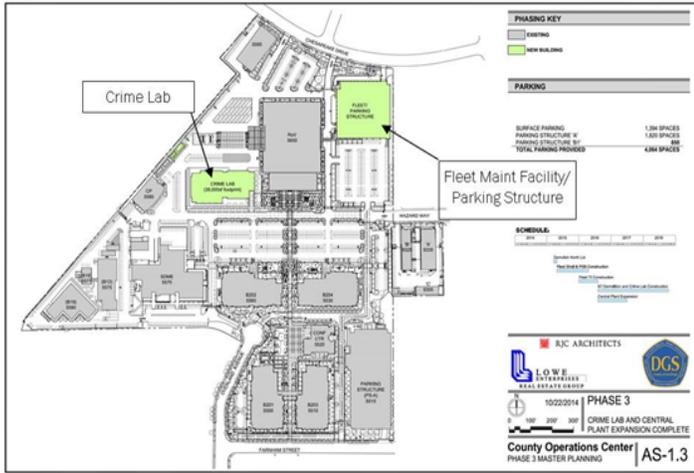
Funding Source(s): General Fund

Scope: Design, environmental work and construction of a sustainable nature center including museum exhibits and external site enhancements. Fiscal Year 2015–16 funding of \$7.1 million is based on General Purpose Revenue.

Schedule and Milestones: Design and environmental documentation will be completed in Fiscal Year 2016–17, construction is anticipated in Fiscal Year 2017–18, with project completion in Fiscal Year 2018–19.

Santa Ysabel Nature Center – Conceptual Design





Sheriff’s Crime Lab

Fiscal Year 2015–16 Appropriations: \$54,860,000

Project Number: 1018895

Estimated Total Project Cost: \$104,800,000

Funding Source(s): General Fund

Scope: The Crime Laboratory/Property Evidence Facility/Central Investigations Offices project will benefit public safety through increased efficiency by co-locating forensic investors, detectives, criminal evidence and evidence personnel adjacent to the County Medical Examiner. This project is for 150,000 square-foot structure to house crime lab, criminal evidence warehouse and central investigations unit offices. Current County Operations Center master plan includes Fleet Maintenance Facility which must be relocated for crime lab site. Fiscal Year 2015–16 funding of \$54.9 million is based on General Purpose Revenue.

Schedule and Milestones: Conducting space and needs evaluation.

Steele Canyon Artificial Turf

Fiscal Year 2015–16 Appropriations: \$1,540,000

Project Number: 1019562

Estimated Total Project Cost: \$1,540,000

Funding Source(s): General Fund

Scope: Steele Canyon Park is an 8.3-acre neighborhood park located in the Rancho San Diego community. The park offers a picnic area and multiple recreational opportunities such as tennis courts, basketball courts, and a multipurpose sports field. This project consists of the removal of the existing natural turf sports field and replacement with a new 107,000 square-foot artificial turf field and other related park improvements. The project revitalizes the park’s active recreation amenities by improving safety and usability as well as continuing water conservation efforts. Fiscal Year 2015–16 funding of \$1.5 million based on General Fund fund balance (countywide).

Schedule and Milestones: Estimated completion in 2016.





Capital Program Summary: All Capital Program Funds

Budget by Fund					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Outlay Fund	\$ 20,449,372	\$ 4,125,000	\$ 14,164,000	243.4	\$ —
County Health Complex Fund	—	—	400,000	—	—
Justice Facility Construction Fund	—	49,940,000	105,422,925	111.1	7,925
Library Projects Fund	18,231,301	9,750,000	—	(100.0)	—
Multiple Species Conservation Program Fund	10,000,000	10,000,000	10,000,000	0.0	2,500,000
Edgemoor Development Fund	9,813,933	9,917,783	9,198,150	(7.3)	9,197,525
Total	\$ 58,494,606	\$ 83,732,783	\$ 139,185,075	66.2	\$ 11,705,450

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Services & Supplies	\$ 533,000	\$ 633,000	\$ 633,000	0.0	\$ 633,000
Capital Assets Equipment	—	525,000	—	(100.0)	—
Capital Assets/Land Acquisition	48,680,673	73,290,000	129,986,925	77.4	2,507,925
Operating Transfers Out	9,280,933	9,284,783	8,565,150	(7.8)	8,564,525
Total	\$ 58,494,606	\$ 83,732,783	\$ 139,185,075	66.2	\$ 11,705,450

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Revenue From Use of Money & Property	\$ 4,518,352	\$ 639,089	\$ 310,757	(51.4)	\$ 265,063
Intergovernmental Revenues	4,930,509	5,108,008	4,158,231	(18.6)	4,157,927
Miscellaneous Revenues	4,400,000	—	—	—	—
Other Financing Sources	43,856,301	76,859,000	134,716,087	75.3	2,507,925
Use of Fund Balance	789,444	1,126,686	—	(100.0)	4,774,535
Total	\$ 58,494,606	\$ 83,732,783	\$ 139,185,075	66.2	\$ 11,705,450



Revenue Detail					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Interest on Deposits & Investments	\$ 83,352	\$ 392,089	\$ 34,489	(91.2)	\$ 14,760
Rents and Concessions	4,435,000	247,000	276,268	11.8	250,303
Federal Aid HUD CDBG 14.218	424,372	600,000	—	(100.0)	—
Federal Other	4,506,137	4,508,008	4,158,231	(7.8)	4,157,927
Miscellaneous Revenue Other	4,400,000	—	—	—	—
Operating Transfer From General Fund	43,856,301	73,215,000	129,986,925	77.5	2,507,925
Sale of Fixed Assets	—	3,644,000	4,729,162	29.8	—
Use of Fund Balance	789,444	1,126,686	—	(100.0)	4,774,535
Total	\$ 58,494,606	\$ 83,732,783	\$ 139,185,075	66.2	\$ 11,705,450



Summary of Capital Program Funds

Capital Outlay Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Assets Equipment	\$ —	\$ 525,000	\$ —	(100.0)	\$ —
Capital Assets/Land Acquisition	20,449,372	3,600,000	14,164,000	293.4	—
Total	\$ 20,449,372	\$ 4,125,000	\$ 14,164,000	243.4	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Intergovernmental Revenues	\$ 424,372	\$ 600,000	\$ —	(100.0)	\$ —
Miscellaneous Revenues	4,400,000	—	—	—	—
Other Financing Sources	15,625,000	3,525,000	14,164,000	301.8	—
Total	\$ 20,449,372	\$ 4,125,000	\$ 14,164,000	243.4	\$ —

County Health Complex Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Assets/Land Acquisition	\$ —	\$ —	\$ 400,000	—	\$ —
Total	\$ —	\$ —	\$ 400,000	—	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Other Financing Sources	\$ —	\$ —	\$ 400,000	—	\$ —
Total	\$ —	\$ —	\$ 400,000	—	\$ —

Justice Facility Construction Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Assets/Land Acquisition	\$ —	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925
Total	\$ —	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Other Financing Sources	\$ —	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925
Total	\$ —	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925

Library Projects Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Assets/Land Acquisition	\$ 18,231,301	\$ 9,750,000	\$ —	(100.0)	\$ —
Total	\$ 18,231,301	\$ 9,750,000	\$ —	(100.0)	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Other Financing Sources	\$ 18,231,301	\$ 9,750,000	\$ —	(100.0)	\$ —
Total	\$ 18,231,301	\$ 9,750,000	\$ —	(100.0)	\$ —





Multiple Species Conservation Program Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Capital Assets/Land Acquisition	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	(0.0)	\$ 2,500,000
Total	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	(0.0)	\$ 2,500,000

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Other Financing Sources	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	(0.0)	\$ 2,500,000
Total	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	(0.0)	\$ 2,500,000

Edgemoor Development Fund

Budget by Categories of Expenditures					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Services & Supplies	\$ 533,000	\$ 633,000	\$ 633,000	0.0	\$ 633,000
Operating Transfers Out	9,280,933	9,284,783	8,565,150	(7.8)	8,564,525
Total	\$ 9,813,933	\$ 9,917,783	\$ 9,198,150	(7.3)	\$ 9,197,525

Budget by Categories of Revenues					
	Fiscal Year 2013–14 Adopted Budget	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget
Revenue From Use of Money & Property	\$ 4,518,352	\$ 639,089	\$ 310,757	(51.4)	\$ 265,063
Intergovernmental Revenues	4,506,137	4,508,008	4,158,231	(7.8)	4,157,927
Other Financing Sources	—	3,644,000	4,729,162	29.8	—
Use of Fund Balance	789,444	1,126,686	—	(100.0)	4,774,535
Total	\$ 9,813,933	\$ 9,917,783	\$ 9,198,150	(7.3)	\$ 9,197,525





Outstanding Capital Projects by Fund

The tables in this section contain all capital projects currently outstanding in the Capital Program. The projects are displayed by the Fund in which they are budgeted, then listed under the owning Group for the project and sorted by project name in alphabetical order. The tables provide capital project details for every open capital project in the County.

Capital Outlay Fund

Capital Outlay Fund: Public Safety Group (PSG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Boulevard Fire Station	1016991	2011–12	\$ —	\$ —	—	\$ —	\$ 3,625,000	\$ 2,820,309
Project Scope:	The San Diego County Fire Authority (SDCFA) Boulevard Fire Station will replace the existing facility. The new building will be approximately 8,500 square feet and meet the current and projected needs for station sleeping and kitchen facilities and housing of fire apparatus for the community of Boulevard. Construction of the Fire Station is anticipated to be completed Spring 2014.							
Funding Source(s):	Miscellaneous Revenue and General Fund							
East County Regional Center (ECRC) Tenant Improvements and Window Replacement	1019370	2014–15	\$ —	\$ —	—	\$ —	\$ 7,700,000	\$ —
Project Scope:	The East County Regional Center Tenant Improvements and Window Replacement project is located in East County. The project scope includes consolidating two locations for the District Attorney by remodeling the 7th floor of the ECRC and replacing the windows on the 6th, 7th and 8th floor to enable efficient utilization of the building and provide a better work environment through the use of natural light.							
Funding Source(s):	General Fund and Proposition 172 Special Revenue Fund							
East Mesa Detention Facility Complex Switch Gear Replacement	1017775	2012–13	\$ —	\$ —	—	\$ —	\$ 1,582,343	\$ 1,025,437
Project Scope:	Replace the over 20-year-old deteriorated main switch gear serving the East Mesa Reentry Facility complex.							
Funding Source(s):	General Fund							
Regional Communication System Radio Tower	1018664	2013–14	\$ —	\$ —	—	\$ —	\$ 350,000	\$ 342,837
Project Scope:	Construction of a County-owned and operated radio tower on premises leased from Padre Dam Municipal Water District. The project includes a 60-foot-lattice radio tower and relocation of existing Sheriff antennas.							
Funding Source(s):	General Fund							
Total PSG Capital Outlay Fund	4	—	\$ —	\$ —	—	\$ —	\$ 13,257,343	\$ 4,188,583

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Health and Human Services Agency (HHS A)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Fallbrook Resource Center Leasehold Improvements	1018894	2013-14	\$ —	\$ —	—	\$ —	\$ 598,400	\$ —
Project Scope:	HHS A's Fallbrook Community Resource Center is a leased facility in the community of Fallbrook. The improvements include planning and construction to reconfigure existing space into suitable office space. This project is expected to provide a more functional facility allowing additional efficiency to better accommodate the public.							
Funding Source(s):	General Fund							
Mid City CWS Consolidation Leasehold Improvements*	1019115	2013-14	\$ —	\$ —	—	\$ —	\$ 1,000,000	\$ —
Project Scope:	The CWS Mid-City facility is located in the Mid-City area of the City of San Diego. Improvements to the 32,767 square feet of office space for HHS A include architectural, permitting, planning, and construction to convert the leased space into suitable office space and accommodate serving more members of the public. This project is expected to provide increased collaborative community resources that include Child Welfare Services, Nurse Family Partnership, and Community Health Promotions.							
Funding Source(s):	General Fund							
San Pasqual (SPA) Administration Building*	1014131	2009-10	\$ —	\$ —	—	\$ —	\$ 900,600	\$ —
Project Scope:	The replacement of administrative facilities destroyed in the 2007 wildfires. The reconstruction of a new 7,000 square-foot administration building will provide office space for County and contracted staff. The administration building will feature a shared waiting area, restrooms, and meeting accommodations in a central zone.							
Funding Source(s):	General Fund							
San Pasqual Academy Sports Field*	1014255	2009-10	\$ —	\$ —	—	\$ —	\$ 8,700	\$ —
Project Scope:	The reconstruction project of the San Pasqual Academy campus will include the installation of a new sports field.							
Funding Source(s):	General Fund							
Total HHS A Capital Outlay Fund	4	—	\$ —	\$ —	—	\$ —	\$ 2,507,700	\$ —

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)									
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
4S Ranch Shade Structure Boys and Girls Club*	1018350	2013–14	\$ —	\$ —	—	\$ —	\$ 150,000	\$ 146,943	
Project Scope:	The 4S Ranch Shade Structure—Boys and Girls Club project includes the construction of a shade structure over an existing play area within the 4S Ranch Sports Park. The playground is adjacent to the Boys and Girls Club located on the east side of the park.								
Funding Source(s):	General Fund								
4S Ranch Shade Structure Sports Park *	1018351	2013–14	\$ —	\$ —	—	\$ —	\$ 110,000	\$ 89,811	
Project Scope:	The 4S Ranch Shade Structure—Sports Park project includes the construction of a shade structure over an existing playground within the 4S Ranch Sports Park, adjacent to the north ball fields.								
Funding Source(s):	General Fund								
4S Ranch Sports Park Artificial Turf *	1016576	2011–12	\$ —	\$ —	—	\$ —	\$ 1,570,000	\$ 1,547,448	
Project Scope:	The 4S Ranch Sports Park Artificial Turf project includes the conversion of multi-purpose grass fields into artificial turf.								
Funding Source(s):	General Fund, Other - Special District								
4S Ranch Synthetic Turf South Ball Fields	1018279	2013–14	\$ —	\$ —	—	\$ —	\$ 2,500,000	\$ 2,406,561	
Project Scope:	The 4S Ranch Synthetic Turf South Ball Fields project includes the conversion of 239,000 square feet of multi-purpose grass fields into synthetic turf. This project consists of converting the south ballfields into water conserving synthetic turf. The multi-purpose fields are located at the north part of the 4S Ranch Sports park.								
Funding Source(s):	General Fund, Other - Special District								
Agua Caliente Park Water and Sewer Electrical Line Replacement *	1014351	2010–11	\$ —	\$ —	—	\$ —	\$ 3,275,000	\$ 3,274,327	
Project Scope:	Agua Caliente County Park is located in the Anza-Borrego Desert, an unincorporated area of the County. This project consists of renovating the current septic disposal system and upgrading the electrical system to better serve visitors to the park; the current septic and electrical systems are outdated.								
Funding Source(s):	General Fund								
Agua Caliente Photovoltaic System	1019563	2015–16	\$ —	\$ 1,200,000	—	\$ —	\$ —	\$ —	
Project Scope:	Agua Caliente County Park is located in the Anza-Borrego Desert, an unincorporated area of the county, and is well-known for its therapeutic hot spring pools and unique desert environment. The park also offers camping, picnicking, hiking, play areas and accommodations for large group events within a beautiful natural setting. This project will install a grid-tied photovoltaic system designed to offset the parks facilities electric consumption and provide clean source of renewable energy.								
Funding Source(s):	General Fund								
Borrego Springs Park	1019606	2015–16	\$ —	\$ 1,500,000	—	\$ —	\$ —	\$ —	
Project Scope:	Planning and design/build of a new park in the community of Borrego Springs. The project will be constructed in conjunction with the Borrego Library and is anticipated to include play structures, lawn bowling, picnic area, small observatory, shade structures, a restroom.								
Funding Source(s):	General Fund								
Clemmens Lane Shade Structure	1018358	2012–13	\$ —	\$ —	—	\$ —	\$ 75,000	\$ —	
Project Scope:	This project includes design and construction of shade structures over the existing tot lot and junior playground.								
Funding Source(s):	General Fund								

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	%	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
County Reserve Fire Recovery*	1015170	2008–09	\$ —	\$ —	—	\$ —	\$ 311,327	\$ —
Project Scope:	This project consists of fencing, signage, design and construction of new culverts for erosion control at Lusardi Creek.							
Funding Source(s):	General Fund, Miscellaneous Revenue							
Collier Park Basketball Court Improvements	1019116	2014–15	\$ —	\$ —	—	\$ —	\$ 70,620	\$ 8,669
Project Scope:	Collier Park is in a 8.5-acre County park located in the community of Ramona. This project will convert two existing tennis courts into a basketball court.							
Funding Source(s):	Park Dedication Ordinance Fund							
Dairy Mart Pond Overlook	1019230	2014–15	\$ —	\$ —	—	\$ —	\$ 203,165	\$ —
Project Scope:	Dairy Mart Pond is located within the 1,700-acre Tijuana River Valley Regional Park. The project will enhance Dairy Mart Trail Loop by providing a formal wildlife viewing area that will enable visitors to gather, observe and learn about natural resources within the valley. The project will be on the southern shore of the pond and will include construction of an observation deck, benches and interpretive signs.							
Funding Source(s):	General Fund, Land and Water Conservation Fund Grant							
Don Dussault Park Improvements	1015519	2011–12	\$ —	\$ —	—	\$ —	\$ 330,000	\$ 278,962
Project Scope:	The Don Dussault County Park is located in the community of Fallbrook. The Don Dussault Park Improvements project includes Americans with Disabilities Act (ADA) parking, junior and tot play structures, picnic areas, exercise equipment and paths, and landscaping and irrigation.							
Funding Source(s):	General Fund, Other - Special District							
Dos Picos Camping Cabins	1019566	2015–16	\$ —	\$ 250,000	—	\$ —	\$ —	\$ —
Project Scope:	Dos Picos is a 78-acre park located in Ramona which features a large, well maintained picnic area, hiking trails, fishing opportunities, camping sites and two camping cabins. Due to high demand the cabins can be difficult to reserve and have an extremely low weekend and holiday vacancy rate. This project will fund the installation of two to four additional camping cabins including fire rings, barbeque and picnic tables.							
Funding Source(s):	General Fund							
Energy Upgrades to Park Facilities Sweetwater Regional *	1014124	2010–11	\$ —	\$ —	—	\$ —	\$ 1,500,000	\$ 1,475,444
Project Scope:	Retrofit interior and exterior lighting with energy efficient fixtures (typically LED and Induction) at various locations; install/retrofit facilities with energy saving fixtures and equipment.							
Funding Source(s):	General Fund							
Escondido Creek Acquisitions *	100249	1999–00	\$ —	\$ —	—	\$ —	\$ 6,241,685	\$ 6,107,322
Project Scope:	This project is for the purchase of land acquisition in Escondido Creek area.							
Funding Source(s):	General Fund							
Felicita Park Americans with Disabilities Act (ADA) Ramp and Sidewalks	1019009	2014–15	\$ 50,000	\$ —	(100.0)	\$ —	\$ 50,000	\$ —
Project Scope:	Replace the current amphitheater stage ramp, handrails and sidewalks with new ADA-compliant facilities.							
Funding Source(s):	Community Development Block Grant							

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Felicita Park Improvements *	1004981	2002–03	\$ —	\$ —	—	\$ —	\$ 2,387,613	\$ 2,384,899
Project Scope:	Felicita Park is a 53-acre park located in Escondido. Addition of a restroom with a bridal changing room; new shade pavilion and paving for the reception area; conversion of existing parking spaces to provide additional Americans with Disabilities Act (ADA) compliant parking; as well as new walkways, ramps, landscaping, irrigation; and electric and water service connections.							
Funding Source(s):	General Fund, Federal Other Federal Grants							
Felicita Park Turf and Playground Improvements	1017898	2012–13	\$ —	\$ —	—	\$ —	\$ 738,507	\$ 95,816
Project Scope:	Felicita Park is a 53-acre park located in Escondido. This project will focus on playground upgrades, including ADA-compliant access, new playing surfaces, a drinking fountain, landscaping, and signage. The planned improvements also include creek restoration, picnic facility upgrades, entry booth improvements, electrical upgrades, and museum facility improvement.							
Funding Source(s):	Parkland Dedication Fund							
Flume Trail Construction	1017535	2012–13	\$ —	\$ —	—	\$ —	\$ 466,500	\$ 425,367
Project Scope:	This project includes the construction of 2.5 miles of the 36-mile “Historic Flume Corridor” adjacent to El Monte Park. In addition, interpretive signage will be installed to provide information to the public about the historical significance of the flume.							
Funding Source(s):	General Fund, State Aid Other State							
Guajome Regional Park Electrical, Water and Sewer	1018874	2014–15	\$ 1,500,000	\$ —	(100.0)	\$ —	\$ 1,500,000	\$ 62,442
Project Scope:	Guajome County Park is located in the coastal City of Oceanside. The parks electrical, water and sewer systems were constructed in the 1970's. Funding of \$1.5 million from General Fund fund balance will be used to upgrade the park electrical distribution system, electrical panels, mini-switches and 50 amp electrical service to accommodate present-day RVs. Additionally, the project includes new sewer lines, RV connections, conveyance systems, potable water lines, drinking fountains and stabilization of utility pedestals. The project is estimated to be completed by winter 2015.							
Funding Source(s):	General Fund							
Guajome Regional Park Playground Improvements	1018183	2012–13	\$ —	\$ —	—	\$ —	\$ 750,000	\$ 15,542
Project Scope:	Poured in place playground surface, shade canopies, horseshoe pits, volleyball court, exercise stations and gazebo.							
Funding Source(s):	Parkland Dedication Fund							
Heise Park Electrical and Water	1019561	2015–16	\$ —	\$ 2,000,000	—	\$ —	\$ —	\$ —
Project Scope:	William Heise Park is a 920-acre park located near the town of Julian in east San Diego County. The park offers campsites, hiking trails and 14 camping cabins. The park's electrical and water system was constructed in the mid 1970's. The existing underground electrical service does not meet the increasing park demand. The 40 recreational vehicle campsites need to be upgraded to accommodate modern RV's. The main water distribution lines and potable water lines to the campsites need replacement throughout the park. This project will upgrade the park electrical distribution system and provide 50-amp electrical services to accommodate present-day recreational vehicles (RV) and replace the existing water lines throughout the park.							
Funding Source(s):	General Fund							
Heritage Park Improvements*	1015185	2008–09	\$ —	\$ —	—	\$ —	\$ 137,500	\$ 119,291
Project Scope:	External Improvements to historical structures.							
Funding Source(s):	General Fund							

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	%	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Hollister Pond Improvements *	1017286	2011–12	\$ —	\$ —	—	\$ —	\$ 75,000	\$ 68,826
Project Scope:	Installation of a viewing deck with interpretive signage, benches and native landscaping adjacent to Hollister Pond in the Otay Valley Regional Park.							
Funding Source(s):	General Fund							
I 122 Loss Allotment Supervisorial District 2 Acquisitions *	1014133	2007–08	\$ —	\$ —	—	\$ —	\$ 240,600	\$ —
Project Scope:	This project is for the acquisition of open space in the District 2 area.							
Funding Source(s):	Miscellaneous Revenue							
Jess Martin Ballfield Improvements	1019010	2014–15	\$ 300,000	\$ —	(100.0)	\$ —	\$ 300,000	\$ —
Project Scope:	Jess Martin Park is a nine-acre multi-use recreational area located in the community of Julian. This project is for the construction, grading, irrigation, import of dirt and sod for the existing large ball field.							
Funding Source(s):	Community Development Block Grant							
Jess Martin Multi-Use Ball Fields Irrigation and Seepage Pit *	1018329	2013–14	\$ —	\$ —	—	\$ —	\$ 218,000	\$ 215,607
Project Scope:	Jess Martin Park is a nine-acre multi-use recreational area located in the community of Julian. This project will provide a new irrigation mainline and a seepage pit system for the ball fields.							
Funding Source(s):	Community Development Block Grant							
Lake Morena Electrical Update	1018190	2013–14	\$ —	\$ —	—	\$ —	\$ 2,000,000	\$ 316,272
Project Scope:	Lake Morena County Park is located in eastern San Diego County, southwest of the Laguna Mountains, and showcases desert, coastal and mountain habitats. The park features camping facilities which include spaces for tents, recreational vehicles, cabins by the lake, and a youth area. This project will remove old electrical system infrastructure, currently providing 15 and 30 amp service, and install an upgraded system that provides 50 amp service.							
Funding Source(s):	General Fund							
Lakeside Equestrian Acquisition*	1017325	2012–13	\$ —	\$ —	—	\$ —	\$ 403,590	\$ 403,590
Project Scope:	Acquisition for an equestrian facility to expand recreational opportunities in Lakeside.							
Funding Source(s):	General Fund							
Lakeside Skate Park Construction*	1017857	2012–13	\$ —	\$ —	—	\$ —	\$ 624,308	\$ 582,010
Project Scope:	Construction of a 16,500 square-foot ADA accessible skateboard friendly park that includes a bowl, banks and stairs that blends into the surrounding environment.							
Funding Source(s):	General Fund, Parkland Dedication Fund							
Lakeside Soccer Fields Acquisition	1009548	2005–06	\$ —	\$ —	—	\$ —	\$ 337,391	\$ 14,611
Project Scope:	Acquisition, design, and construction of a 13.5-acre site as an active recreation soccer park.							
Funding Source(s):	General Fund							

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Lakeside Teen Center Photovoltaic System	1019564	2015–16	\$ —	\$ 300,000	—	\$ —	\$ —	\$ —
Project Scope:	Lakeside Teen Center facility provides afterschool recreational programs for the Lakeside community. The project will install a grid-tied photovoltaic system designed to offset the Lakeside facilities electric consumption and provide clean source of renewable energy.							
Funding Source(s):	General Fund							
Lamar Fitness Path	1019011	2014–15	\$ 250,000	\$ —	(100.0)	\$ —	\$ 250,000	\$ —
Project Scope:	Lamar County Park is a nine-acre park located within the community of Spring Valley. This project is for the construction of a walking path, stream crossing, and exercise stations.							
Funding Source(s):	Community Development Block Grant							
Lindo Lake Improvements	1019565	2015–16	\$ —	\$ 250,000	—	\$ —	\$ —	\$ —
Project Scope:	Lindo Lake Park provides important recreational opportunities for east county residents to interact with the natural environment. It is the only natural freshwater lake in San Diego County and is home to a multitude of water fowl. The park contains the Lakeside Community Center and is the site of many special events and family gatherings. Years of low rainfall, natural infiltration and sediment deposits from the surrounding area have reduced the water depth and surface area of Lindo Lake which has affected water nutrient levels and has deteriorated water quality. Funding will be used to design and prepare construction documents to reconfigure the bottom of the lake contours to sustain a healthy aquatic life. The construction documents will include excavation, slope stabilization, a new liner for the lake, improved ADA access, and a possible new crossing from the community center to the historic boathouse.							
Funding Source(s):	General Fund							
Live Oak Amphitheater*	1014129	2009–10	\$ —	\$ —	—	\$ —	\$ 492,000	\$ 491,423
Project Scope:	Design and construction of 88-seat amphitheater located in Live Oak Park.							
Funding Source(s):	General Fund, State Aid Other State, Parkland Dedication Fund							
Live Oak Park Playground Improvements	1018942	2013–14	\$ —	\$ —	—	\$ —	\$ 158,000	\$ —
Project Scope:	Live Oak Park provides the Fallbrook community with a variety of recreational activities. This project includes the replacement of the playground wood fiber surface with a solid rubberized surface and the installation of a shade structure.							
Funding Source(s):	Parkland Dedication Ordinance Fund, Donation							
Mt Olympus Preserve Improvements ²	1015194	2007–08	\$ —	\$ —	—	\$ —	\$ —	\$ —
Project Scope:	This project consists of park improvements that include staging area, signage, benches, kiosk, fencing and trail heads.							
Funding Source(s):	General Fund							
Otay Valley Regional Park Phase II Acquisition	1000246	1999–00	\$ —	\$ —	—	\$ —	\$ 9,590,877	\$ 9,432,140
Project Scope:	As part of the Otay Valley Regional Park Master Plan, certain parcels in the valley were identified as possible active recreation sites.							
Funding Source(s):	General Fund, Miscellaneous Revenue							

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¹Total as of February 28, 2015.

²Project does not meet capitalization criteria; remaining appropriations were transferred out of the Capital Program and project will no longer be displayed in the Capital Program section of the Operational Plan.





Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Otay Valley Regional Park Staging Area	1010431	2006-07	\$ —	\$ —	—	\$ —	\$ 218,214	\$ —
Project Scope:	Design and construction of multi-use trails to include connections to adjacent trail systems, in addition to development/construction of staging areas and environmental mitigation areas.							
Funding Source(s):	General Fund							
Otay Valley Regional Park Trail Improvements	1009268	2005-06	\$ —	\$ —	—	\$ —	\$ 9,220,877	\$ 8,635,170
Project Scope:	Design and construction of multi-use trails to include connections to adjacent trail systems, in addition to development/construction of staging areas and environmental mitigation areas.							
Funding Source(s):	General Fund, State Proposition 12, State Proposition 40							
Pine Valley Ball Field Improvements	1006608	2004-05	\$ —	\$ —	—	\$ —	\$ 2,024,447	\$ 159,632
Project Scope:	Construction of new multi-purpose artificial turf softball and soccer field, an additional paved parking lot, ADA access and other related park improvements.							
Funding Source(s):	General Fund							
Potrero Park Fitness and Nature Trail Improvement *	1018129	2012-13	\$ —	\$ —	—	\$ —	\$ 179,848	\$ 152,354
Project Scope:	This project includes the addition of a new American with Disabilities Act (ADA) accessible trail with outdoor fitness stations linking 0.25 miles of trail to the existing 0.4 mile nature trail that will undergo surface improvements and interpretive signage.							
Funding Source(s):	General Fund							
Provence House Parking Lot	1018902	2013-14	\$ —	\$ —	—	\$ —	\$ 500,000	\$ 248,793
Project Scope:	Parking lot construction and trail improvements surrounding Provence House. The parking lot construction will add approximately 35 parking spaces to Provence House, bringing the total amount of parking spaces to 41.							
Funding Source(s):	General Fund, Parks and Recreation Trust Fund							
Ramona Grasslands Phase I	1018665	2013-14	\$ —	\$ —	—	\$ —	\$ 385,000	\$ 42,372
Project Scope:	This project includes 5.5-mile multi-use trail system that will include maintenance building, visitor kiosk and two volunteer pads.							
Funding Source(s):	General Fund							
Rancho Guajome Adobe Volunteer Vehicle Pad	1015196	2010-11	\$ —	\$ —	—	\$ —	\$ 60,000	\$ —
Project Scope:	Rehabilitation of volunteer pad.							
Funding Source(s):	General Fund							
Ranger Housing Improvements ²	1015191	1999-00	\$ —	\$ —	—	\$ —	\$ —	\$ —
Project Scope:	Project will provide the construction of various improvements to several County-owned ranger residences to reduce energy consumption, decrease annual maintenance costs, and modernize the residences.							
Funding Source(s):	General Fund							

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¹Total as of February 28, 2015.

²Project does not meet capitalization criteria; remaining appropriations were transferred out of the Capital Program and project will no longer be displayed in the Capital Program section of the Operational Plan.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year	Fiscal Year	%	Fiscal Year	Total Appropriations ¹	Total Expenditures ¹
			2014–15 Adopted Budget	2015–16 Recommended Budget		2016–17 Recommended Budget		
San Diego Botanic Garden Expansion	1018209	2013–14	\$ —	\$ —	—	\$ —	\$ 1,000,000	\$ 11,550
Project Scope:	The San Diego Botanic Garden is a 37-acre area located in Encinitas. This project is for planning and development of the future expansion of the garden, which will ultimately house a new visitor center, new parking facilities, and additional gardens.							
Funding Source(s):	General Fund							
San Elijo Gateway Property Acquisition*	1018839	2013–14	\$ —	\$ —	—	\$ —	\$ 1,800,000	\$ 34,545
Project Scope:	The San Elijo Lagoon Ecological Reserve is one of the few remaining coastal wetlands in San Diego County, and is home to numerous species of plants and animals. The acquisition project is to permanently acquire a portion of 3.4 acres of open space within the City of Solana Beach adjacent to the Lagoon, just east of the Cardiff State Beach, and incorporate it into the reserve.							
Funding Source(s):	General Fund							
San Elijo Lagoon Nature Center Expansion *	1000285	2003–04	\$ —	\$ —	—	\$ —	\$ 5,652,396	\$ 5,513,371
Project Scope:	The San Elijo Lagoon Ecological Reserve is one of the few remaining coastal wetlands in San Diego County, and is home to numerous species of plants and animals. This project is for the replacement of the existing facility with a larger, two-story structure with modern exhibits and displays, showcasing the unique ecology and history of the lagoon environment, including upgrades to the existing parking lot and entrance.							
Funding Source(s):	General Fund							
San Luis Rey River Park Acquisition	1007108	2005–06	\$ —	\$ —	—	\$ —	\$ 9,076,070	\$ 5,962,985
Project Scope:	The Master Plan for the proposed San Luis Rey River Park includes an 8.5-mile length of the San Luis Rey River corridor in North San Diego County. The River Park will provide opportunities for recreation, preservation, and restoration. The three major components of the River Park are anticipated to be an open space preserve, active recreational amenities, and a network of multi-use trails that connect the park together internally and with surrounding communities. The heart of the park will be an approximately 1,600-acre open space preserve, providing a habitat for several threatened and endangered species. The funding for this project will provide for the acquisition of additional properties in order to develop the River Park.							
Funding Source(s):	General Fund							
San Luis Rey River Park Planning and Development	1000036	2002–03	\$ —	\$ —	—	\$ —	\$ 4,206,179	\$ 1,517,835
Project Scope:	The Master Plan for the proposed San Luis Rey River Park includes an 8.5-mile length of the San Luis Rey River corridor in North San Diego County. Acquisition of properties within the proposed San Luis Rey River Park. Additional 250 acres needed which includes 2 active recreation sites (40-60 acres).							
Funding Source(s):	General Fund							
Santa Ysabel Nature Center	1014142	2009–10	\$ —	\$ 7,124,000	—	\$ —	\$ 125,000	\$ 90,339
Project Scope:	Design, environmental phase and construction of a sustainable nature center including museum exhibits and external site enhancements.							
Funding Source(s):	General Fund							
Spring Valley Community Park Basketball Court Replacement and Playground Improvements	1019462	2014–15	\$ —	\$ —	—	\$ —	\$ 428,250	\$ —
Project Scope:	This project will replace a deteriorated asphalt basketball court with new concrete surface, install new playground equipment and convert the surfacing at the playgrounds from wood chips to Americans with Disabilities Act accessible rubber.							
Funding Source(s):	Housing Related Parks							

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¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	%	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Steele Canyon Artificial Turf	1019562	2015–16	\$ —	\$ 1,540,000	—	\$ —	\$ —	\$ —
Project Scope:	Steele Canyon Park is an 8.3-acre neighborhood park located in the Rancho San Diego community. The park offers a picnic area and multiple recreational opportunities such as tennis courts, basketball courts, and a multipurpose sports field. This project consists of the removal of the existing natural turf sports field and replacement with a new 107,000 square-foot artificial turf field and other related park improvements. The project revitalizes the park's active recreation amenities by improving safety and usability as well as continuing water conservation efforts.							
Funding Source(s):	General Fund							
Stowe Trail Acquisition	1006952	2004–05	\$ —	\$ —	—	\$ —	\$ 565,000	\$ 70,198
Project Scope:	Project will provide the construction of various improvements to several County-owned ranger residences to reduce energy consumption, decrease annual maintenance costs, and modernize the residences.							
Funding Source(s):	General Fund							
Sweetwater Lane Artificial Turf Improvements	1014253	2009–10	\$ —	\$ —	—	\$ —	\$ 3,730,000	\$ 3,023,328
Project Scope:	Sweetwater Lane County Park is an 11-acre park in the community of Spring Valley that provides a variety of recreational facilities to the public. Among other facilities, the Park features four softball/baseball fields, seven soccer fields, a concession building and light towers for night games. This project is to retrofit and replace worn grass fields at the existing parks with artificial turf which will conserve water and allow increased use of the playing fields.							
Funding Source(s):	General Fund, Other - Special District							
Sweetwater Loop Trail Segment 4 Reroute	1018732	2013–14	\$ —	\$ —	—	\$ —	\$ 361,000	\$ 99,106
Project Scope:	Construction for the northern segment of Sweetwater Regional Multi-Purpose Loop Trail and Bonita Golf Course Trail.							
Funding Source(s):	Miscellaneous Revenue							
Sweetwater Parking Lot Improvement*	1016213	2011–12	\$ —	\$ —	—	\$ —	\$ 300,000	\$ 299,829
Project Scope:	This project consist of construction of approximately 35-space parking lots.							
Funding Source(s):	General Fund							
Sweetwater Regional Park Equestrian Center Phase 3	1014849	2010–11	\$ —	\$ —	—	\$ —	\$ 535,426	\$ 250,427
Project Scope:	Construction of 1.43-mile trail located in the Sweetwater Valley Regional Park.							
Funding Source(s):	General Fund, State Aid Other State, Federal Department of Interior 15.916							
Sweetwater Regional Park Photovoltaic Phase II	1018875	2014–15	\$ 600,000	\$ —	(100.0)	\$ —	\$ 600,000	\$ 2,661
Project Scope:	Sweetwater Regional Park is located in the unincorporated community of Bonita. The 540-acre park provides extensive facilities for outdoor recreation, a community building and camping. Funding of \$600,000 from General Fund fund balance will be used to complete Sweetwater Regional Photovoltaic Phase II. The project will install 98 additional solar panels that will connect to the existing 250-kilowatt photovoltaic system. The system will provide a clean source of renewable energy. Completion of Phase II will result in overall energy consumption savings of up to 98% in this park. The project is estimated to be completed in 2016.							
Funding Source(s):	General Fund							

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Swiss Park Trail Connection and Improvements	1014352	2010–11	\$ —	\$ —	—	\$ —	\$ 400,000	\$ 369,344
Project Scope:	This project includes the design and construction of a multi-use trail and staging area located at Swiss Club in San Diego for access to the Bayshore Bikeway. Additional amenities include ten new parking stalls with one van accessible handicap parking space, four bike racks and an ADA compliant port-a-potty. The Swiss Park improvements include repaving and restriping 58 parking spaces with four ADA parking spaces with two van accessible spaces, and asphalt paving. New fencing and gate improvements will provide separation between the staging area and banquet facilities.							
Funding Source(s):	General Fund							
Tijuana River Valley Equestrian Center	1014147	2010–11	\$ —	\$ —	—	\$ —	\$ 117,000	\$ 100,359
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. This project is for the design and construction of an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails.							
Funding Source(s):	General Fund							
Tijuana River Valley Sports Complex Concept Plan	1010973	2006–07	\$ —	\$ —	—	\$ —	\$ 466,603	\$ 195,365
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construct a series of multi-use ball fields, playgrounds, restrooms and other park amenities.							
Funding Source(s):	General Fund							
Tijuana River Valley Trail Construction *	1014134	2007–08	\$ —	\$ —	—	\$ —	\$ 220,834	\$ 220,834
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. The park also includes an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails. The park is home to at least 340 bird species and is a popular location for birdwatching. This project is for the design and construction of 22.5-mile trail system and other related improvements within the Park.							
Funding Source(s):	General Fund							
Tijuana River Valley Regional Trails Construction	1018196	2013–14	\$ —	\$ —	—	\$ —	\$ 2,002,428	\$ 725,336
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. The park also includes an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails. The park is home to at least 340 bird species and is a popular location for birdwatching. This project is for the design and construction of 22.5-mile trail system and other related improvements within the Park.							
Funding Source(s):	Miscellaneous Revenue							
TJRV North East Trail Connection	1017611	2012–13	\$ —	\$ —	—	\$ —	\$ 505,877	\$ 98,871
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State							

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OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
TJRV Mesa Trails Construction	1018373	2013–14	\$ —	\$ —	—	\$ —	\$ 2,296,464	\$ 921,872
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State, Miscellaneous Revenue							
Tijuana River Valley Pathways for Play	1019197	2014–15	\$ —	\$ —	—	\$ —	\$ 200,000	\$ 3,374
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse natural habitats, includes a 22.5-mile multi-use recreational trail network, as well as a sports complex. This project will construct natural play areas along the existing path that surrounds the sports complex.							
Funding Source(s):	First 5 Commission of San Diego							
TJRV South West Trails Construction	1018372	2013–14	\$ —	\$ —	—	\$ —	\$ 2,086,741	\$ 907,429
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State, Miscellaneous Revenue							
TRVRP Interpretive Loop Trail	1018182	2012–13	\$ —	\$ —	—	\$ —	\$ 698,741	\$ 395,530
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State							
Valley Park Acquisition	1005335	2003–04	\$ —	\$ —	—	\$ —	\$ 500,000	\$ 6,227
Project Scope:	This project is for the land acquisition of Valley Center Park.							
Funding Source(s):	General Fund							
Volcan Mountain West Acquisition	1000040	2002–03	\$ —	\$ —	—	\$ —	\$ 2,094,884	\$ 1,898,650
Project Scope:	This project is for land acquisition in Volcan Mountain West.							
Funding Source(s):	General Fund							
Waste Site Land Acquisitions*	1000011	1997–98	\$ —	\$ —	—	\$ —	\$ 8,238,400	\$ 1,987,614
Project Scope:	This project is for the acquisition of property as required by the Purchase and Sale Agreement of the Solid Waste Divestiture.							
Funding Source(s):	Proceeds from Solid Waste							
Total LUEG Capital Outlay Fund	70	—	\$ 2,700,000	\$ 12,664,000	369.0	\$ —	\$ 97,852,361	\$ 63,908,626

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OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Community Services Group (CSG)									
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Animal Shelter Multi-Purpose Barn *	1014127	2010–11	\$ —	\$ —	—	\$ —	\$ 200,000	\$ 196,817	
Project Scope:	The Animal Shelter Multi-Purpose Barn project is located in District 1 in the community of Bonita. The project scope includes a multi-purpose 1,000 square-foot structure that will provide housing for sick, injured or newborn livestock; grooming area for cats and dogs; and housing for animals that are being held for extended periods as evidence in criminal or administrative cases.								
Funding Source(s):	General Fund								
Campo Community Center Stormwater System Improvements*	1010779	2006–07	\$ —	\$ —	—	\$ —	\$ 185,000	\$ 152,365	
Project Scope:	The Campo Community Center Stormwater System Improvement project is located in District 2 in the community of Campo. The project scope includes a stormwater system improvements which are needed prior to construction of new parking improvements.								
Funding Source(s):	Community Development Block Grants								
County Operations Center and Annex Phase 1A *	1011214	2007–08	\$ —	\$ —	—	\$ —	\$ 176,834,944	\$ 167,055,539	
Project Scope:	The County Operations Center and Annex Phase 1A project is located in District 4 in the Clairemont Mesa area. The project scope includes the construction of two office buildings, an energy efficient central plant and one parking structure. This phase will provide improved working space for the County employees currently located at the County Operations Center (COC).								
Funding Source(s):	General Fund, Reimbursement from SDRBA - COC - General Fund, Reimbursement from SDRBA - COC - Bond Proceeds								
County Operations Center and Annex Phase 1B	1014125	2010–11	\$ —	\$ —	—	\$ —	\$ 113,000,000	\$ 112,910,677	
Project Scope:	The County Operations Center Phase 1B project is located in District 4 in the Clairemont Mesa area. The project scope includes two additional 150,000 square-foot office buildings, a conference center with cafeteria, and improvements to existing COC buildings to accommodate departmental moves. The project will provide a single, cohesive campus for County employees who are currently located at the COC, the Annex and various leased properties; provide more parking and improved accessibility to County clients and is designed to LEED Gold standards for improved energy efficiency and sustainability.								
Funding Source(s):	General Fund, Reimbursement from SDRBA - COC - General Fund								
HHSA PSG CSG Office Relocation	1015131	2008–09	\$ —	\$ —	—	\$ —	\$ 73,926,035	\$ 70,616,150	
Project Scope:	The HHSA PSG CSG Office Relocation project is located in District 4 in the Clairemont Mesa area. The project scope includes the relocation of departments as a result of the COC and Annex Redevelopment. Additional project elements include acquisition of 9235-9295 Chesapeake Drive in the City of San Diego, and constructing a facility for the Registrar of Voters, upgrading Fleet facilities, and improving tenant area for the County Mail Services, Sheriff Transportation and Probation Work Projects.								
Funding Source(s):	General Fund, Miscellaneous Revenue, Reimbursement from SDRBA-COC-General Fund, Reimbursement from SDRBA-COC-Bond Proceeds								
Long-Term Animal Care Facility	1015559	2011–12	\$ —	\$ —	—	\$ —	\$ 460,000	\$ 321,157	
Project Scope:	The Long-Term Animal Care Facility project is located in District 1 in the community of Bonita. The project scope consist of a 1,000-square-foot long-term animal care facility that will provide larger kennels, an integrated exercise area, and an area where animals can interact with each other. It is anticipated this facility could house 15-30 animals at any given time.								
Funding Source(s):	General Fund								
RICC Caltrans Replacement Property Ramona Acquisition	1018658	2013–14	\$ —	\$ —	—	\$ —	\$ 37,500	\$ 12,328	
Project Scope:	The Ramona Intergenerational Community Campus (RICC) Caltrans Replacement Property Land Acquisition is located in District 2 in the community of Ramona. The project scope includes acquisition of a parcel in Ramona to exchange for one of the Caltrans-owned parcels on Main Street adjacent to the RICC site. The project will provide for the acquisition of the CalTrans-owned property adjoining the new County Library on Main Street.								
Funding Source(s):	General Fund								

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Community Services Group (CSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
RICC Caltrans Replacement Property Julian Acquisition	1018659	2013–14	\$ —	\$ —	—	\$ —	\$ 37,500	\$ 5,134
Project Scope:	The Ramona Intergenerational Community Campus (RICC) Caltrans Replacement Property Acquisition is located in District 2 in the community of Ramona. A parcel in Julian is being acquired to exchange for one of the Caltrans-owned parcels on Main Street adjacent to the RICC site. The project will provide for the acquisition of the CalTrans-owned property adjoining the new County Library on Main Street.							
Funding Source(s):	General Fund							
Total CSG Capital Outlay Fund	8	—	\$ —	\$ —	—	\$ —	\$ 364,680,979	\$ 351,270,168

Capital Outlay Fund: Finance and General Government Group (FGG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Cedar and Kettner Development	1015093	2010–11	\$ —	\$ —	—	\$ —	\$ 36,100,000	\$ 17,611,327
Project Scope:	The development of County-owned property, located at the intersection of Cedar Street and Kettner Boulevard in downtown San Diego (Cedar and Kettner), to provide County employees as well as new residential, office and retail development to support the surrounding community. Cedar and Kettner encompasses approximately 52,500 square feet. The parking structure will provide up to 700 parking spaces to employees and visitors with business at the County Administration Center (CAC).							
Funding Source(s):	General Fund, Aid from Redevelopment Agencies, Rents & Concessions, Reimbursement from SANCAL - Bond Proceeds							
County Administration Center Waterfront Park	1015204	2002–03	\$ 1,425,000	\$ —	(100.0)	\$ —	\$ 53,525,000	\$ 50,515,473
Project Scope:	The CAC Waterfront Park project converted the surface parking lots on the north and south sides of the CAC into a public waterfront park, providing facilities for organized activities, such as weddings and community events, and recreational activities, such as walking and picnicking. Other components of the Project include large civic greens, children's play area, garden rooms, and an expansive interactive fountain. This project includes the design and construction of new landscape and hardscape over one underground parking structure to partially replace current paved surface parking.							
Funding Source(s):	General Fund, Aid from Redevelopment Agencies, Rents & Concessions, Reimbursement from SANCAL - Bond Proceeds							
ARCC El Cajon Branch Office Building	1018194	2013–14	\$ —	\$ —	—	\$ —	\$ 7,500,000	\$ —
Project Scope:	This project will replace the existing 8,920 square-foot County facility located on Magnolia Street in the City of El Cajon, housing Assessor/Recorder/County Clerk (ARCC) staff and operations. The replacement facility is anticipated to be approximately 14,500 square feet, and will provide office and parking space to accommodate growth in ARCC staff. The project includes acquisition of additional property adjacent to the current site and the new facility will provide a more functional and efficient facility allowing for improved operations. The replacement ARCC El Cajon Branch Office facilities are anticipated to include 65 parking spaces and accommodate up to 40 staff members.							
Funding Source(s):	General Fund, Miscellaneous Revenue							
Total FGG Capital Outlay Fund	3	—	\$ 1,425,000	\$ —	(100.0)	\$ —	\$ 97,125,000	\$ 68,126,800

Capital Outlay Fund: Countywide								
	Outstanding Capital Projects	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Total Capital Outlay Fund	89	\$ 4,125,000	\$ 12,664,000	207.0	\$ —	\$ 575,423,383	\$ 487,494,177	

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

County Health Complex Fund

County Health Complex Fund: Health and Human Services Agency (HHSA)									
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Juvenile Hall (2011) Mental Health Services Office Building*	1016139	2011-12	\$ —	\$ —	—	\$ —	\$ 259,000	\$ 238,931	
Project Scope:	Permanent, one story 800 square-foot new construction modular or pre-fabricated building on a concrete foundation with utilities, located on existing County property.								
Funding Source(s):	State Aid Mental Health								
North Coastal HHSA Facility	1019560	2015-16	\$ —	\$ 400,000	—	\$ —	\$ —	\$ —	
Project Scope:	HHSA's current north coastal facility is located in Oceanside and consists of a Public Health Center, a Mental Health Clinic, and Regional Administration. The new facility will retain these entities and add a Family Resource Center, a Veterans Resource Center, and a Mental Health Day Center.								
Funding Source(s):	MHSA Grant, Securitized Tobacco Revenue, Land sale (Grand Avenue), General Fund								
North Inland Crisis Residential Facility	1019395	2014-15	\$ —	\$ —	—	\$ —	\$ 3,578,425	\$ —	
Project Scope:	The project consists of the design and construction of a new crisis residential facility with 14 beds and up to a maximum of 6,500 square-feet of building floor area onto a site of approximately ½ acre. The facility will be staffed by approximately fifteen (15) persons including a psychiatrist for the management of medication. The Project scope will also include building demolition of an existing 3,060 square-foot North Inland Public Health Center, 606 E. Valley Parkway; asbestos abatement, site infrastructure, offsite improvements, and coordination of County-provided furniture, fixtures, and equipment (FF&E).								
Funding Source(s):	California Health Facilities Financing Authority Mental Health grant (CHFFA), MHSA Capital Facilities Fund								
Total HHSA County Health Complex Fund	3	—	\$ —	\$ 400,000	—	\$ —	\$ 3,837,425	\$ 238,931	

County Health Complex Fund: Countywide								
	Outstanding Capital Projects	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Total County Health Complex Fund	3	\$ —	\$ 400,000	—	\$ —	\$ 3,837,425	\$ 238,931	

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.





Justice Facility Construction Fund

Justice Facility Construction Fund: Public Safety Group (PSG)										
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹		
Camp Barrett Staff Housing	1018562	2013-14	\$ —	\$ —	—	\$ —	\$ 425,000	\$ 281,666		
Project Scope:	Purchase and installation of two manufactured dormitory homes at the Juvenile Ranch Facility for Probation staff.									
Funding Source(s):	General Fund									
East Mesa Reentry Facility	1016416	2011-12	\$ —	\$ —	—	\$ —	\$ 38,496,269	\$ 38,434,730		
Project Scope:	The East Mesa Reentry Facility project will add 400 beds and support facilities to the East Mesa Reentry Facility in order to respond to the growing number of inmates assigned to local custody due to AB 109, <i>Public Safety Realignment (2011)</i> , and focuses on the needs of that population for specific services as recommended by the Community Correction Partnership. To accommodate this increased need, the additional beds of the East Mesa Reentry Facility project will increase the inmate capacity from approximately 3,650 to 4,050 at the East Mesa Reentry Complex. The project will also include attendant improvements to the existing central plant, kitchen, and intake and administrative building at the East Mesa Reentry Facility for the increased demands. Project completed and occupied in 4th quarter of Fiscal Year 2013-14.									
Funding Source(s):	General Fund and Local Revenue Fund 2011									
Juvenile Ranch Facility Staff	1018561	2013-14	\$ —	\$ —	—	\$ —	\$ 540,000	\$ 17,480		
Project Scope:	Purchase and installation of three manufactured dormitory homes at the Juvenile Ranch Facility for Probation staff.									
Funding Source(s):	General Fund									
Las Colinas Detention and Reentry Facility	1015195	1997-98	\$ —	\$ —	—	\$ —	\$ 303,600,000	\$ 190,262,054		
Project Scope:	The Las Colinas Detention and Reentry Facility (LCDRF) will serve as the primary booking and holding facility for women arrested in the county, and will replace the current facility located in Santee in East San Diego County. The LCDRF project is designed in two phases. Phase I includes the construction of 832 beds, a central utility plant, facilities for intake/release and transfer, food and medical services, administration, and programs. The first phase was completed in July 2014 and inmates were transferred from the old jail in August 2014. The second phase commenced in October 2014 and is scheduled to be complete by January 2016.									
Funding Source(s):	General Fund, County Jail Construction Financing Program (AB900)									
Next Generation RCS Site Acquisition	1017536	2012-13	\$ —	\$ 7,925	—	\$ 7,925	\$ 147,925	\$ 124,674		
Project Scope:	Design, procure and install next generation regional public safety communications system.									
Funding Source(s):	General Fund									
Pine Valley Substation	1015198	1999-00	\$ —	\$ —	—	\$ —	\$ 3,710,000	\$ 3,651,523		
Project Scope:	Funding for the acquisition of site and to construct and develop new 4,250 square-foot facility in Pine Valley. The station was identified as a future need in the Law Enforcement Master Plan to accommodate population growth in the northeastern unincorporated area of the county. Construction is complete and the facility was occupied in May 2014.									
Funding Source(s):	General Fund									
Ramona Station Land Acquisition*	1014136	2007-08	\$ —	\$ —	—	\$ —	\$ 1,000,000	\$ —		
Project Scope:	Funding was originally established for the acquisition of a three to five acre site to construct a, 15,000 square-foot, station in Ramona for the Northern/Rural Command area. The station was identified as a future need in the Law Enforcement Master Plan to accommodate population growth in the northeastern unincorporated area of the county. With the recent expansion of the Ramona Substation into space previously occupied by the Ramona Library, the near term need for a new Station has been postponed indefinitely.									
Funding Source(s):	General Fund									

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Justice Facility Construction Fund: Public Safety Group (PSG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Rancho San Diego Sheriff Station	1015199	2004-05	\$ —	\$ —	—	\$ —	\$ 15,399,211	\$ 15,125,025
Project Scope:	The Sheriff's Department provides law enforcement services to 107 square-miles of unincorporated southeast San Diego County. In an effort to better serve the unincorporated populations of Rancho San Diego, Spring Valley, Jamul and surrounding areas, the Rancho San Diego community has been selected as the location for a new Sheriff station. The Rancho San Diego Sheriff Station is planned to be a 26,000 square-foot facility located on 4.5 acres, and will be able to accommodate 130 personnel. This project is for the design and construction of the freestanding Sheriff Station. Construction is complete and the facility was occupied in February 2014.							
Funding Source(s):	General Fund, Sheriff Asset Forfeiture Fund, Proposition 172 Special Revenue Fund							
Regional Communications System Upgrade	1019587	2015-16	\$ —	\$ 50,555,000	—	\$ —	\$ —	\$ —
Project Scope:	Replacement of the existing Regional Communications System (RCS), which provides public safety and public service radio communications service to San Diego and Imperial Counties, 24 incorporated cities, and a multitude of other local, state, federal, and tribal government agencies in the San Diego County/Imperial County Region. The replacement will include next generation public safety interoperable communications system which meets national P25 compliant standards.							
Funding Source(s):	General Fund							
Sheriff's Crime Lab	1018895	2014-15	\$ 49,940,000	\$ 54,860,000	9.9	\$ —	\$ 49,940,000	\$ 588,427
Project Scope:	The Crime Laboratory/Property and Evidence Facility/Central Investigations Offices project will benefit public safety through increased efficiency by co-locating forensic investigators, detectives, criminal evidence and evidence personnel adjacent to the County Medical Examiner. This project is for 150,000 square-foot structure to house crime lab, criminal evidence warehouse and central investigations unit offices. Current County Operations Center master plan includes Fleet Maintenance Facility which must be relocated to free up crime lab site.							
Funding Source(s):	General Fund							
Sheriff Defensive Tactics Building*	1014135	2007-08	\$ —	\$ —	—	\$ —	\$ 712,000	\$ 685,700
Project Scope:	Proposed new 3,600 square-foot building for defensive tactics and training. Completed in August 2014.							
Funding Source(s):	General Fund							
Sheriffs Lakeside Land Improvement	1018774	2013-14	\$ —	\$ —	—	\$ —	\$ 1,713,000	\$ 1,214,987
Project Scope:	Interior improvements to an existing 5,318 square-foot office building will be completed to accommodate the Sheriff's needs, housing approximately 30 staff members, in addition to parking lot improvements on the adjoining lot. Estimated project completion in May of 2015.							
Funding Source(s):	General Fund, Sheriff Asset Forfeiture Fund							
Sheriffs Lakeside Substation Acquisition*	1018773	2013-14	\$ —	\$ —	—	\$ —	\$ 1,215,000	\$ 1,128,472
Project Scope:	Acquisition of three adjoining parcels, located at 12365 and 12369 Parkside Street and 9828 River Street in the community of Lakeside to use for the Lakeside Sheriff Substation. Acquisition was completed in early 2014.							
Funding Source(s):	General Fund							
Total PSG Justice Facility Construction Fund	13	—	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925	\$ 416,898,405	\$ 251,514,740

Justice Facility Construction Fund: Countywide

	Outstanding Capital Projects	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Recommended Budget	% Change	Fiscal Year 2016-17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total Justice Facility Construction Fund	13	\$ 49,940,000	\$ 105,422,925	111.1	\$ 7,925	\$ 416,898,405	\$ 251,514,740

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.





Library Projects Fund

Library Projects Fund: Public Safety Group (PSG)									
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Downtown San Diego Law Library Remodel*	1014128	2009–10	\$ —	\$ —	—	\$ —	\$ 4,249,000	\$ 4,174,951	
Project Scope:	Infrastructure overhaul, including HVAC, electrical, life safety, plumbing systems to bring them to code as well as replace worn and deteriorated equipment with energy efficient equipment. Correct ADA deficiencies. Improve interior space usage to meet improved service delivery plans. Refresh interior finishes.								
Funding Source(s):	General Fund								
Total PSG Library Projects Fund	1	—	\$ —	\$ —	—	\$ —	\$ 4,249,000	\$ 4,174,951	

Library Projects Fund: Community Services Group (CSG)									
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Alpine Branch Library	1015202	2001–02	\$ —	\$ —	—	\$ —	\$ 10,194,686	\$ 2,207,836	
Project Scope:	The Alpine Library is located in District 2 adjacent to the existing Alpine Community Center. The project scope includes the replacement of a 3,000 square-foot facility with a new 13,500 square-foot-freestanding library building. This project will expand access to information resources that enrich quality of life.								
Funding Source(s):	General Fund								
Borrego Springs Community Library	1018561	2013–14	\$ 9,750,000	\$ —	—	\$ —	\$ 9,950,000	\$ 57,567	
Project Scope:	The Borrego Springs Community Library project is located in District 5. The project scope includes a 13,500 square-foot-freestanding library in Borrego Springs, the assessment of proposed land donation of approximately 2.5-acre site with an estimated value of \$55,000. This project will build a new library to meet the needs of the community.								
Funding Source(s):	General Fund								
Descanso Branch Library Expansion*	1000262	2002–03	\$ —	\$ —	—	\$ —	\$ 425,860	\$ 401,521	
Project Scope:	The Descanso Branch Library project is located in District 2. The project scope includes expanding the existing library by adding a community room and other improvements. This project will expand the library to meet the expanding needs of the community.								
Funding Source(s):	General Fund								
Imperial Beach Library	1018191	2013–14	\$ —	\$ —	—	\$ —	\$ 8,500,000	\$ 306,828	
Project Scope:	The Imperial Beach Library project is located in District 1. The project scope includes replacing the current 5,000 square-foot Imperial Beach Branch of the County Library with a larger facility of up to 14,000 feet and the redevelopment of the site in general. This project will improve the connectivity between the Library and the Imperial Beach Community Center.								
Funding Source(s):	General Fund								
Lincoln Acres Library and Community Center*	1015200	2008–09	\$ —	\$ —	—	\$ —	\$ 3,568,670	\$ 3,554,153	
Project Scope:	The Lincoln Acres Library and Community Center project is located in District 1. The project scope includes replacing the existing Community Center and Library building with a new 5,225 square-foot building. This project will build a new, expanded Lincoln Acres library, community room, Sheriff's Office and offices for the Lower Sweetwater Fire Protection District to meet the expanding needs of the community.								
Funding Source(s):	General Fund, Third Party Recovery								
Total CSG Library Projects Fund	5	—	\$ 9,750,000	\$ —	(100.0)	\$ —	\$ 32,639,215	\$ 6,527,906	

*Project scheduled to close June 30, 2015 and will no longer be displayed in the Operational Plan.

¹Total as of February 28, 2015.



OUTSTANDING CAPITAL PROJECTS BY FUND

Library Projects Fund: Countywide

	Outstanding Capital Projects	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total Library Projects Fund	6	\$ 9,750,000	\$ —	(100.0)	\$ —	\$ 36,888,215	\$ 10,702,856

Multiple Species Conservation Program Fund

Multiple Species Conservation Program Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Multiple Species Conservation Program Acquisitions (MSCP)	Various	1998–99	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000	\$ 111,441,402	\$ 80,633,105
Project Scope:	The County of San Diego MSCP was adopted by the County Board in 1997 and is an integral part of the County's program to conserve the region's natural environment and increase the amount of land available to the public for parks and open space, contributing to the County's Strategic Initiatives of sustainable environments and healthy families. Since 1997, \$70 million from the General Fund has been spent on MSCP land acquisition, which leveraged \$87 million in federal, State and local grants, acquiring more than 19,000 acres throughout the county.							
Funding Source(s):	General Fund, State Aid Other State, Federal Other Federal Grants, Miscellaneous Revenue, Other Sales							
Total LUEG MSCP Fund	1	—	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000	\$ 111,441,402	\$ 80,633,105

Multiple Species Conservation Program Fund: Countywide

	Outstanding Capital Projects	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total MSCP Fund	1	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000	\$ 111,441,402	\$ 80,633,105

Capital Program

Total Outstanding Capital Projects: Capital Program

	Outstanding Capital Projects	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Recommended Budget	% Change	Fiscal Year 2016–17 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total Capital Program	115	\$ 73,815,000	\$ 129,986,925	76.1	\$ 2,507,925	\$ 1,144,488,830	\$ 830,583,809

¹Total as of February 28, 2015.

**Edgemoor Development Fund is budgeted in the Capital Program; however, it is not a capital project and therefore not displayed in this table.

