

County of San Diego

Capital Program

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Capital Program

Capital Program Introduction

The County has a centralized, comprehensive capital facilities and space planning program (Capital Program) that is guided by Board Policy G-16, *Capital Facilities and Space Planning*, which is described in more detail below. The Capital Program maintains a forward-looking perspective on the County's current capital facilities and the anticipated needs for capital in the near- and long-term. To provide a formal groundwork for funding the Capital Program, the Board of Supervisors adopted Policy B-37, *Use of the Capital Program Funds*. This policy establishes the funding methods, administration and control, and allowable uses of the Capital Program Funds. The Capital Program does not include appropriations for recurring capital expenses appropriated in departmental operating budgets nor recurring appropriations for capital projects, which are managed and accounted for in the enterprise funds or special revenue funds (i.e. roads/airports). See the departmental operational plan narratives for amounts appropriated for recurring capital expenses.

The Chief Administrative Officer (CAO) established County of San Diego CAO Administrative Manual, Policy 0030-23, *Use of the Capital Program Funds, Capital Project Development and Budget Procedures*, to set forth procedures for developing the scope of capital projects, monitoring the expenditure of funds for capital projects, timely capitalization of assets, and the closure of capital projects within the capital program funds.

The Capital Program is composed of the following major funds:

Capital Outlay Fund

The Capital Outlay Fund provides centralized budgeting and accounting for the County's capital projects, and currently is used to account for the funding of land acquisitions and capital projects that do not fall within the scope of any of the other capital program funds (listed below). Capital projects that are funded through the Capital Outlay Fund include the purchase or construction of buildings for the delivery of County services and the acquisition and development of open space and parkland, outside of the Multiple Species Conservation Program (MSCP) (see description below).

County Health Complex Fund

The County Health Complex Fund contains budgeted amounts for capital projects related to the Rosecrans Health Complex and other County health facilities, excluding the County's Edgemoor property.



Justice Facility Construction Fund

The Justice Facility Construction Fund contains budgeted amounts for capital projects related to the County's justice and public safety capital improvements, including detention facilities, Sheriff's stations and other criminal justice facilities.

Library Projects Fund

The Library Projects Fund contains budgeted amounts for the acquisition and construction of County library facilities.

Multiple Species Conservation Program Fund

This fund contains budgeted amounts for the improvement and acquisition of land related to the MSCP. The MSCP seeks to preserve San Diego's natural areas, native plants and animals, and refine the development process, thereby conserving the quality of life for current and future generations.

Edgemoor Development Fund

Board of Supervisors Policy F-38, *Edgemoor Property Development*, provides guidelines for the use, development and disposition of the County property located within the City of Santee, known as the Edgemoor property. The Edgemoor Development Fund was established pursuant to this policy and all of its revenues, mainly produced by the Edgemoor property itself and the lease and sale of land, were used in the reconstruction of the Edgemoor Skilled Nursing Facility. As a fund established to account for the financial resources to be used for the acquisition or construction of a major capital facility, it is included in the Capital Program. A portion of the cost of replacing the Edgemoor Skilled Nursing Facility was funded by certificates of participation (COPs) executed and delivered in January 2005 and December 2006, both of which were refunded in 2014. The Edgemoor Development Fund provides funding for the repayment of the COPs.

Capital Program Funds are used for:

- ◆ The acquisition and construction of new public improvements, including buildings and initial furnishings and equipment.
- ◆ Land and permanent on-site and off-site improvements necessary for the completion of a capital project.
- ◆ The replacement or reconstruction of permanent public improvements which will extend the useful life of a structure, including changes in the use of a facility.

The following restrictions apply, and the following expenses are not to be funded from the Capital Program Funds:

- ◆ Roads, bridges, or other similar infrastructure projects that are provided for through special revenue funds, such as the Road Fund, or enterprise funds.
- ◆ Expenditures which do not extend the useful life of a structure or will only bring the facility to a sound condition. These are considered maintenance expenses, which are budgeted within departments.
- ◆ Feasibility studies, facility master plans, or other analytical or research activities that do not relate directly to the implementation of a capital project.
- ◆ Furnishings or equipment not considered a permanent component of the facility, or other short-lived general fixed assets.

The Board of Supervisors may appropriate funding from any legal source to the Capital Program Funds for present or future capital projects. The Board of Supervisors has jurisdiction over the acquisition, use and disposal of County-owned real property and County-leased property under the authority of Government Code §23004. All proceeds from the sale of fixed assets (land and structures) are allocated to the Capital Program Funds unless otherwise specifically directed by the Board of Supervisors. Administrative policies and procedures have been established to provide appropriate controls on the scope of projects and expenditure of funds.

The County’s capital improvements planning process is outlined in Board of Supervisors’ Policy G-16, *Capital Facilities and Space Planning*. The process reflects the goals of the County’s Five-Year Strategic Plan and identifies the Department of General Services

(DGS) as steward for the management and planning of the County’s capital facilities. DGS coordinates the implementation of Policy G-16 by setting a schedule, designing a process and creating evaluation criteria for establishing the Capital Improvement Needs Assessment (CINA).

Once funding is identified, projects are included in the two-year Operational Plan, usually in the year they are to be initiated. In some instances, resources may be accumulated over time and the project is started only after all the funding has been identified. Each organizational group is responsible for identifying funding sources for its projects. Any long-term financing obligations required for implementation of the CINA must first be approved by the Debt Advisory Committee and then by the Board of Supervisors, as required by Board of Supervisors Policy B-65, *Long-Term Financial Management Policy*.

The Board of Supervisors or the CAO also may recommend mid-year adjustments to the budget as circumstances warrant to meet emergent requirements or to benefit from unique development or purchase opportunities. A budget adjustment may be made if the project request meets at least one of the following criteria:

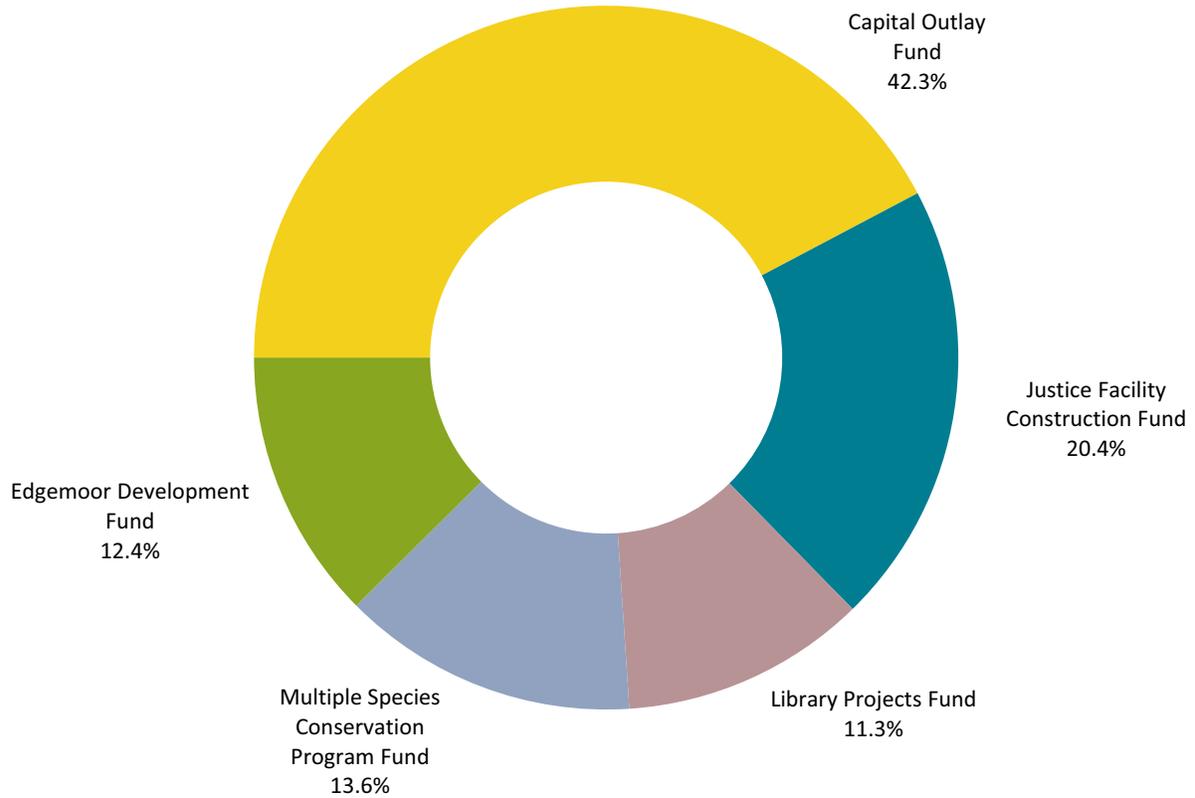
- ◆ Public or employee health/safety is threatened by existing or imminent conditions.
- ◆ The County will face financial harm (property damage, loss of revenue, litigation, etc.) if prompt action is not taken.
- ◆ The Board of Supervisors has approved a new program or program change which specifically includes additional space and funding for space-related costs.

Appropriations remaining for any given capital project at the end of the fiscal year automatically carry forward into the next fiscal year along with any related encumbrances, until the project is completed.

The tables in the Outstanding Capital Projects by Fund section provide information for the County’s current outstanding capital projects. The Finance Other section of the Operational Plan contains detailed information regarding lease payments that are used to repay long-term financing of capital projects.

2016–17 CAO Recommended Budget at a Glance: Capital Program

Capital Program by Fund
Fiscal Year 2016–17: \$73.5 million



Recommended Budget by Fund: Capital Program		
	Budget in Millions	Percent of Total Capital Budget
Capital Outlay Fund	\$ 31.1	42.3
Justice Facility Construction Fund	15.0	20.4
Multiple Species Conservation Program Fund	10.0	13.6
Library Projects Capital Outlay	8.3	11.3
Edgemoor Development Fund	9.2	12.4
Total	\$ 73.5	100.0

*The sum of individual figures within a column may not equal the total for that column due to rounding.

Capital Program by Categories of Expenditures Fiscal Year 2016–17: \$73.5 million



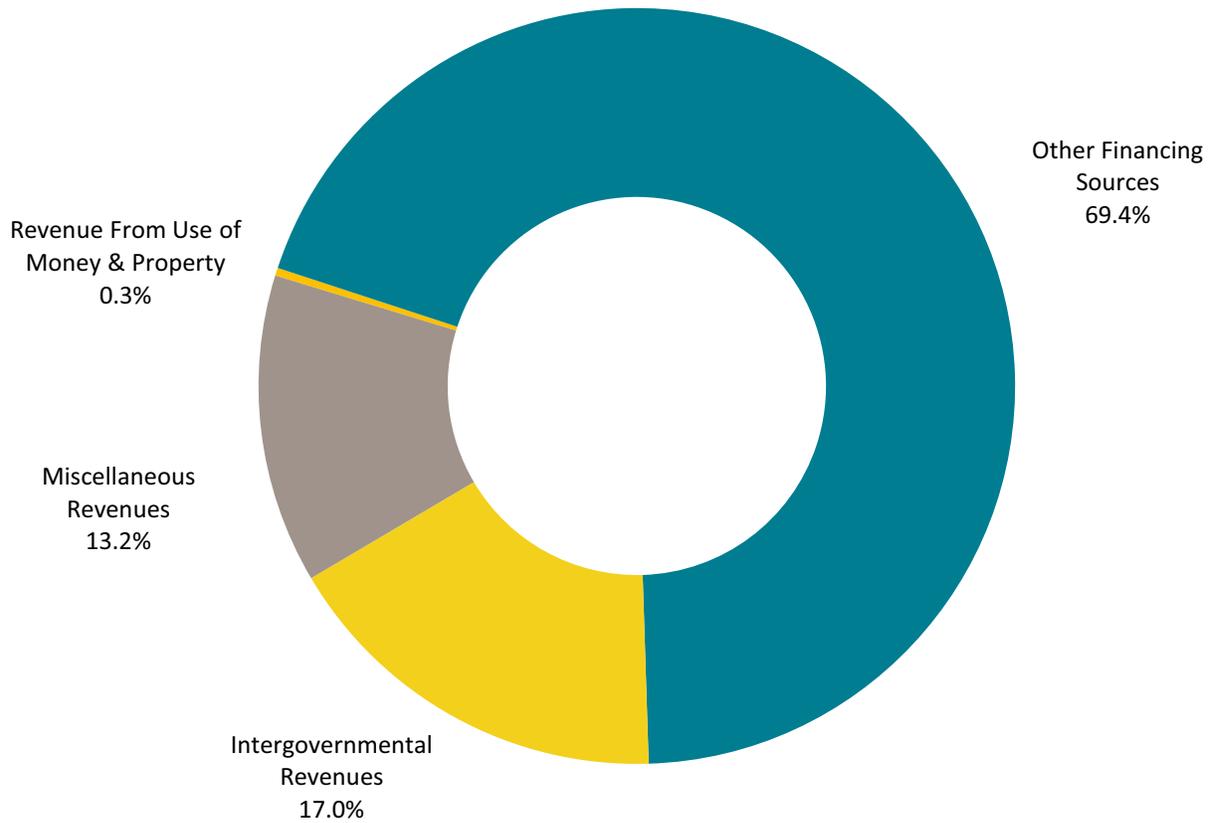
Recommended Budget by Categories of Expenditures: Capital Program		
	Budget in Millions	Percent of Total Capital Budget
Services & Supplies	\$ 0.6	0.9
Capital Assets/Land Acquisition	63.0	85.7
Operating Transfers Out	9.9	13.5
Total	\$ 73.5	100.0

*The sum of individual figures within a column may not equal the total for that column due to rounding.





Capital Program by Categories of Revenues Fiscal Year 2016–17: \$73.5 million



Recommended Budget by Categories of Revenues:
Capital Program

	Budget in Millions	Percent of Total Capital Budget
Revenue From Use of Money & Property	\$ 0.3	0.3
Intergovernmental Revenues	12.5	17.0
Miscellaneous Revenues	9.7	13.2
Other Financing Sources	51.1	69.4
Total	\$ 73.5	100.0

*The sum of individual figures within a column may not equal the total for that column due to rounding.



Capital Improvement Needs Assessment: Fiscal Years 2016–21

The County's capital improvement planning process is guided by Board of Supervisors Policy G-16, *Capital Facilities and Space Planning*. The process is designed to align capital projects planning with the County of San Diego's strategic initiatives and the County's Five-Year Strategic Plan. Policy G-16 identifies the Department of General Services (DGS) as steward for the management and planning of the County's capital facilities. DGS coordinates the implementation of Policy G-16 by setting a schedule, designating a process and providing specific evaluation criteria, detailed below, for establishing the Capital Improvement Needs Assessment (CINA).

In accordance with Board Policy G-16, the CINA is prepared and presented annually to the Board of Supervisors to guide the development and funding of both immediate and long-term capital projects. The CINA includes a comprehensive list of all current and anticipated capital projects over a five year period. Funded projects are given first priority, followed by partially funded projects and finally, unfunded projects. Preparation of the CINA involves the following process:

- ◆ A “Call for Projects” begins in August when departments submit projects, including objectives and description, estimated costs (if available) and level of available funding. This is an opportunity for departments to submit high priority capital projects for review and evaluation. Capital requests are defined, per the County of San Diego CAO Administrative Manual, Policy 0050-01-06, *Capital, Space and Maintenance Requests*, as those projects which improve the effectiveness and efficiency, change the use, or extend the useful life of an asset. The definition includes projects such as new structures, major improvements to land and buildings, installation of infrastructure such as wells and photo-voltaic systems on County property, and development of parkland.
- ◆ The Facilities Planning Board (FPB), which consists of the Director of the Office of Financial Planning, the five Group Finance Directors and the Director of DGS, reviews and prioritizes the projects, using the Capital Improvement Plan Prioritization Score Sheet (shown on the next page). In order to plan effectively for the County's overall capital needs and to make efficient use of resources, capital projects are prioritized using specific criteria including but not limited to:
 - ◆ Strategic Plan linkage
 - ◆ Critical need: life, safety and emergency
 - ◆ State/federal mandates: legally binding commitments
 - ◆ Operating budget impacts: quantifiable reduced operating costs
 - ◆ Maintenance budget impacts: quantifiable reduced maintenance costs
 - ◆ Customer service benefits

- ◆ Quality of life
- ◆ The FPB makes a presentation providing recommendations to the Group General Managers who then either concur with or modify the recommendations.
- ◆ The CINA is then presented to the CAO for final review and approval before presentation to the Board of Supervisors, which accepts the CINA and refers to the CAO the responsibility of determining project timing and the funding mechanisms to carry out the CINA.

The County owns extensive land and facility assets throughout the region and employs a strategy to manage and plan for current and long-term capital and space needs. The Board, through its policies and commitment to capital investment and facility management, has shown that San Diego County is a leader in managing its capital assets in replacing outdated and functionally obsolete buildings. The County is also committed to the MSCP land acquisition program, as well as maintaining and expanding its park facilities.

Over the mid- and long-term, the County will continue to take an active approach to maintain the physical environment, modernize and replace aging facilities, and maximize the public return on investments. To the greatest practical extent, the County will improve the sustainability of its own operations by reducing, reusing and recycling resources, and using environmentally friendly practices in maintenance and replacement of infrastructure. Although all or partial funding has been identified for some capital projects, others will be financed by non-County sources, such as Statewide bonds and State and federal grants.

Capital Project Phases	
Initiation	Client request submitted Establish project objectives and preliminary project scope statement
Planning	Scope development Communications plan Programming Due diligence, Environmental/Entitlement Review Budget development Schedule development Acquisition strategy Approval/authorization
Execution	Design Construction
Closeout	Closeout project Punch-list items

The following table shows the Capital Improvement Plan Prioritization Score Sheet and the criteria used by the FPB to assess the capital projects presented in the CINA.

Capital Improvement Plan Prioritization Score Sheet					
Weighted Value	Criteria	Score			
		3	2	1	0
5	Strategic Plan Linkage	Project clearly supports a County Strategic Initiative	There is a CAO approved goal that includes the project	There is a department approved goal or plan that includes the project	There is no plan linkage
5	Critical Need: Life, Safety, Emergency	Project needed to correct an existing deficiency	Project needed to correct a potential deficiency	Project promotes or maintains health/safety	No health or safety impacts
5	Quality of Life	Project provides a measurable benefit to the Quality of Life for all county residents	Project provides a measurable benefit to the Quality of Life for a majority of county residents	Project provides a minimal benefit to the Quality of Life for all county residents	No measurable Quality of Life Benefits
4	State/Federal Mandate-Legally Binding Commitment	Projects that satisfy a funded mandate with enforceable sanctions/ Projects with a legal binding commitment to complete work	Projects that have an agreement by the Board of Supervisors to complete work / Projects in partnership with other jurisdictions	Projects that satisfy an unfunded mandate, or a mandate without enforceable sanctions/ Projects with an understanding between jurisdictions to complete work	No mandate or commitment
3	Operating Budget Impacts	Project results in quantifiable reduced operating costs	Project has minimal or no new operating costs	Project has minor added operating costs	Project requires significant added operating costs
3	Maintenance Budget Impacts	Project results in quantifiable reduced maintenance costs	Project has minimal or no new maintenance costs	Project has minor added maintenance costs	Project requires significant added maintenance costs
3	Customer Service Benefits	Customer service level is significantly increased	Customer service level is moderately increased	Customer service level is maintained	Customer service level is decreased

CINA Major Capital Projects

The County defines major capital projects as those with an estimated cost of at least \$10.0 million. This list reflects the current status of the County's major capital project priorities based on the Capital Improvement Needs Assessment Fiscal Years 2016–2021. The total estimated cost of these projects is **\$507.1 million**. The total project costs are the latest estimates based on preliminary scoping, and are subject to change. Updated estimates will be required before progressing to the implementation/construction bid phase for each project.

Priority 1:

COC- Redevelopment of Key Public Safety Infrastructure (Buildings 12 and 18)

Scope: This project will replace and construct key public safety infrastructure at the County Operations Center (COC). Improvements include replacing Buildings 12 and 18 with facilities specifically designed to consolidate Sheriff's Data and Wireless Services Divisions and support their technical needs. Construction of an estimated 57,000 square feet facility would allow for the relocation of the Sheriff's Data Center from the Office of Emergency Services Operation Center (Building 19) which would then allow for future communications center expansion.

Schedule and Milestones: Program consultant retained

Basis: Existing buildings are aged and no longer sufficient to meet the space and operational needs of the wireless and data services mission. Coordination of this work with the replacement of the implementation of the Next Generation RCS system will facilitate system transition.

Significant Achievements: N/A

Estimated Cost: \$49,000,000

Funding Source(s): Criminal Justice Facility Construction Fund and TBD



Priority 2:

South County Animal Shelter (Bonita), Phase I

Scope: Demolish and replace the existing 10,000 square foot single story kennel building on a County-owned site located in Bonita. The replacement building will be a two-story structure, including new kennels, medical facility, and holding area. Phase I of multi-phase master plan; can stand alone if subsequent phases are delayed indefinitely.

Schedule and Milestones: Facility Master Plan completed.

Basis: Although these kennels have been upgraded over the years, they are currently falling into disrepair. The main dog housing areas are deficient and outdated by current animal sheltering standards.

Significant Achievements: N/A

Estimated Cost: \$15,900,000

Funding Source(s): CSG General Fund fund balance \$9,000,000; General Fund fund balance \$6,900,000



Priority 3: Multiple Species Conservation Program (MSCP) Land Acquisition

Scope: The MSCP is a Habitat Conservation Plan and Natural Community Conservation Plan formed under federal and State law and subject to an Implementing Agreement approved by the Board of Supervisors on October 22, 1997 between the County, U.S. Fish and Wildlife Service and the California Department of Fish and Wildlife. Since 1997 the County has provided various levels of ongoing funding and since Fiscal Year 2008–09, the annual amount to fund the MSCP program has been \$10.0 million (\$2.5 million from General Purpose Revenue and \$7.5 million from General Fund fund balance).

Schedule and Milestones: Ongoing acquisitions.

Basis: The County has a responsibility to acquire open space lands under the Implementation Agreement with the State of California Department of Fish and Wildlife and the U.S. Fish and Wildlife Service.

Significant Achievements: The County has purchased 19,448 acres in the south, north and east county. Acquisition of 12,705 acres is projected over the remaining life of the project.

Estimated Cost: \$294,000,000

Funding Source(s): General Fund leveraged with federal, State and private funding.





Priority 4:

Emergency Vehicle Operations Course (EVOC)

Scope: Land acquisition and the construction of a new EVOC facility encompassing approximately a minimum of 15 acres. The facility would consist of paved roadways, a concrete skid pad, and a multi-purpose asphalt area. The training site would be supported by utility infrastructure, an administrative building, and covered vehicle storage. Additional land may need to be acquired for environmental and resource mitigation.

Schedule and Milestones: DGS Real Estate Services is evaluating possible sites.

Basis: High speed vehicle pursuit is a legislatively mandated learning domain for the California Commission on Peace Officers Standards and Training (P.O.S.T.) Basic Course. Additionally, the Sheriff's Department conducts refresher and specialized emergency vehicle operation courses on a regular basis.

Significant Achievements: N/A

Estimated Cost: \$15,000,000

Funding Source(s): Proposition 172 (\$5,000,000) and Regional Partners (\$10,000,000).



Priority 5:

Otay Valley River Regional Park Active Recreation Site 3

Scope: This project will develop a 46-acre County-owned site as an active recreation park, including multi-use fields, speed soccer arena, zip line adventure course, disc golf course, skate park, community park, drainage improvements, lighting and parking.

Schedule and Milestones: Concept plans complete. Estimated funding for environmental review and design in Fiscal Year 2017–18. Estimated construction to begin Fiscal Year 2019–20.

Basis: As part of the Otay River Valley Park Master Plan, certain parcels in the valley were identified as possible active recreation sites.

Significant Achievements: The County has purchased an approximately 46-acre site located east of Interstate 5.

Estimated Cost: \$23,790,000

Funding Source(s): Funding for completing design and construction has not been identified.



Priority 6:

New Casa De Oro Branch Library

Scope: Construction of new 15,000 square feet library with teen and children spaces and a community room.

Schedule and Milestones: Site search initiated. Negotiations initiated with potential seller/landlord.

Basis: The current 6,200 square feet leased facility is in a strip mall, not easy to identify and does not adequately provide for effective community facilities. As a community of need, Casa de Oro can support a stand-alone, County-owned facility of 15,000 square feet.

Significant Achievements: N/A

Estimated Cost: \$12,300,000

Funding Source(s): District 2 Neighborhood Reinvestment Program \$125,000

Priority 7:

New Lakeside Branch Library

Scope: New construction of an estimated 15,000 square feet library on a new site. The library is anticipated to include a community room and additional children/teen areas.

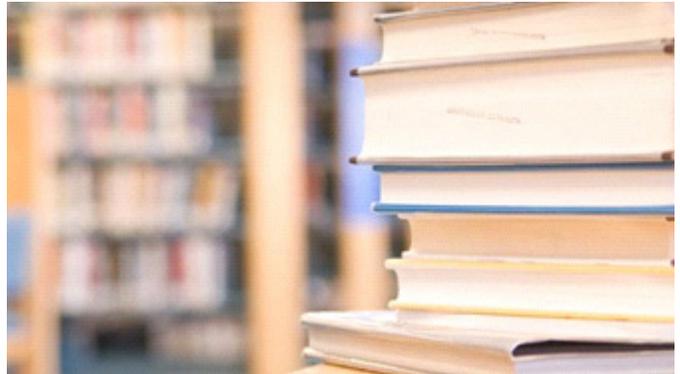
Schedule and Milestones: Site search initiated. Negotiations initiated with potential seller/landlord.

Basis: The Lakeside Branch Library is a 5,000 square feet facility built in 1962 and is reaching the end of its life cycle. Proposed maintenance repairs have been costly. Usage is high for a library of this size. Current facilities including parking and public computers are inadequate to meet community need. Expanding the existing facility by 10,000 square feet is not feasible at its current location.

Significant Achievements: N/A

Estimated Cost: \$12,300,000

Funding Source(s): District 2 Neighborhood Reinvestment Program (\$125,000), CSG General Fund fund balance (\$1,299,000)





Priority 8:

ARCC - East County Operations and Archive

Scope: Construct a new 23,900 square feet office and archival facility on a County-owned site located in Santee.

Schedule and Milestones: Design-Build Procurement

Basis: The Assessor/Recorder/County Clerk's El Cajon branch office is located in a County-owned building at 200 South Magnolia in El Cajon. The 8,920-square-foot building, previously used as a bank, was originally constructed in 1957 and acquired by the County in 2000. The existing building is constrained and inefficient, and cannot economically accommodate expanded and future operational needs. The new East County facility will be designed to accommodate state of the art archival storage and maintenance of historical documents.

Significant Achievements: CEQA review completed

Estimated Cost: \$21,064,680

Funding Source(s): ARCC Trust Funds (\$11,951,347), General Fund fund balance (\$1,400,00), FGG General Fund fund balance (\$7,713,333), Anticipated Proceeds from Land Sale (TBD)

Priority 9:

Tijuana River Valley Active Recreation Site

Scope: County purchased a 64-acre site adjacent to large residential tract with good access and is conducive to development as a large regional sports complex. Planned elements include baseball and multi-use fields, playgrounds, restrooms and other community park amenities.

Schedule and Milestones: Planning.

Basis: Continued growth and residential expansion in the region supports a new sports complex.

Significant Achievements: Final concept plan approved. Hydrology study complete.

Estimated Cost: \$25,000,000

Funding Source(s): District 1 Neighborhood Reinvestment Program \$150,000. Phases will be developed pending available General Fund funds and a partnership with a private entity.





CINA Major Capital Projects (\$10.0 million or more)					
Strategic Initiative Alignment	Project Name	Phase	Status	Estimated Total Project Cost	Rank
	COC- Redevelopment of Key Public Safety Infrastructure (Buildings 12 and 18)	Planning	Programming	\$ 49,000,000	1
	South County Animal Shelter (Bonita), Phase I	Planning	Programming	15,900,000	2
	MSCP (Multiple Species Conservation Program) Land Acquisition	Planning	County has purchased 19,448 acres in south, north and east county.	294,000,000	3
	Emergency Vehicles Operation Course (EVOC)	Planning	Programming	15,000,000	4
	Otay Valley River Regional Park Active Recreation Site 3	Planning	Concept plans completed	23,790,000	5
	New Casa De Oro Branch Library	Planning	Site Identification, Planning	12,300,000	6
	New Lakeside Branch Library	Planning	Site Identification, Planning	12,300,000	7
	ARCC - East County Operations and Archive	Execution	3/16- CEQA Completed 5/16- Issue RFSQ	21,064,680	8
	Tijuana River Valley Active Recreation Site	Planning	Final concept plan approved	25,000,000	9
	San Luis Rey River Park Land Acquisition and Improvements	Planning	561.92 acres currently owned	38,786,205	10
Total Major Projects				\$ 507,140,885	





CINA Minor Capital Projects

Minor capital projects are those projects anticipated to cost less than \$10.0 million. Minor capital needs, including park expansions and improvements, health facilities, and Sheriff's facilities, are listed, but are not ranked by the Facilities Planning Board. The total estimated cost of these projects is **\$137.9 million**. The total project costs are the latest estimates based on preliminary scoping, and are subject to change. Updated estimates will be required before progressing to the implementation/construction bid phase for each project.

CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
4S Ranch Library Expansion	Planning	\$7,000,000	Remodel and expansion into unused fountain/plaza area.
Agua Caliente Campground Expansion and Water Upgrades Phase II	Planning	3,725,000	Improvements, including the construction of additional campsites and water distribution facilities.
Alpine Active Recreation Park Acquisition	Execution	500,000	Acquisition, design and construction of an active recreation park within the community of Alpine.
Borrego Springs Shadeway	Planning	350,000	Design and environmental work for a covered pathway from Christmas Circle to Borrego Springs Park.
California Riding and Hiking Trail Acquisition and Improvements	Execution	4,000,000	Preserve this historic trail through the transfer of State trail easements to the County and acquisition of new easements. Also includes construction of new trail segments and major improvements to existing segments.
Construct Cabins (various locations)	Planning	250,000	Construct camping cabins at various County campgrounds.
Deerhorn Valley Fire Station 37	Planning	5,000,000	Major renovations of the fire station. Expand facility to house additional personnel.
East Mesa Juvenile Detention Facility (EMJDF) Youth Development Center	Execution	6,000,000	Construction of an 8,000-12,000 square feet multipurpose vocational and educational facility at the East Mesa Juvenile Detention Facility. This facility will provide space to conduct vocational, career building and additional educational programs, including small group meeting spaces and a larger gymnasium/event space for graduations, speakers or other community and family events.
Estrella Park Improvements	Planning	1,800,000	Construction of ADA parking, decomposed granite trails, landscape, irrigation, park benches and picnic tables.
Fire Training Facility Access	Planning	1,000,000	Improvements to access road leading to existing training site to support training and future training facilities. Acquisition of property for a new training facility may be required.

CINA MINOR CAPITAL PROJECTS

CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Glenn Abbey Trail	Execution	\$750,000	Preparation of environmental documentation, design, and construction of the Glenn Abbey Trail.
Guajome Campground Expansion	Planning	2,100,000	Construction of 25 new campsites.
Inmate Court Appearance Facilities	Planning	TBD	Feasibility study to determine possible: 1) New courtrooms inside San Diego Central Jail (SDCJ) and the Los Colinas Detention and Reentry Facility, and 2) the expansion of video arraignment at both of these booking facilities.
Intermountain Fire Station Site Acquisition	Execution	600,000	Acquire property for future SDCFA/CALFIRE shared station.
Jacumba Fire Station	Planning	3,000,000	Acquire land, construct building with apparatus bays, sleeping and living quarters.
Lakeside Ballfields Turf Replacement	Planning	2,600,000	Replacement of Lakeside Baseball Park turf.
Lakeside Equestrian Facility	Planning	4,000,000	Design and construction of a 13.88-acre equestrian facility on vacant land at the Northeast corner of Willow Road and Moreno Avenue.
Lakeside Soccer Fields Acquisition and Design	Execution	4,700,000	Acquisition, design and construction of an active recreation soccer park.
Lamar Park Phase II	Planning	300,000	Installation of playground equipment and fitness station of the under-developed area just north of the creek.
Lindo Lake Photovoltaic	Planning	1,000,000	Installation of covered parking areas with photovoltaic panels at Lindo Lake Park.
Lindo Lake Restoration	Execution	9,900,000	Restore Lindo Lake by dredging the bottom of the lake to remove sediment and improving drainage filtration systems that lead to the lake.
Miramar Training Facility Locker Room	Planning	250,000	Construction of a 2,000 square feet modular building to house restrooms and locker rooms for the Sheriff's Miramar Training Facility. Lease with Marine Corps Air Station (MCAS) Miramar requires that all facilities are temporary or portable in nature.
Mt. Laguna Fire Station	Planning	820,000	Existing lease on federal property expiring. SDCFA staff working with US Forest Service to execute new County use permit.
Nelson Sloan Reclamation	Planning	1,000,000	Reclamation of the Nelson Sloan property (former Quarry) to meet the basic requirements of the reclamation plan under the Surface Mining and Reclamation Act (SMARA).





CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Ohio Street Renovation/Replacement	Planning	\$6,000,000	Relocate existing Probation Ohio Street units, support staff, and programming to County-owned and leased facilities throughout San Diego County. The greatest focus will be on co-locating adult and juvenile field services within HHSA Family Resource Centers where jointly served populations are highest. Unknown spacing needs depending on business operations. Existing Ohio Street office may remain a location for the Probation Department upon renovation or rebuild.
OVRP Easement Acquisition and Trails Construction "Area A"	Planning	1,500,000	Acquisition of trail easements and construction/improvement of approximately 3.5 miles of planned trails in Otay Valley Regional Park Zone A (I-805 to Heritage Road).
OVRP Easement Acquisition and Trails Construction "Area B"	Planning	3,000,000	Acquisition of trail easements and construction/improvement of approximately 12 miles of planned trails in Otay Valley Regional Park Zone B (Heritage Road to Otay Lakes County Park).
OVRP Easement Acquisition and Trails Construction "Area C"	Planning	4,500,000	Acquisition of trail easements and construction/improvement of approximately 12 miles of planned trails in Otay Valley Regional Park Zone C (Otay Lakes Area Loop).
Palomar Mountain Fire Station Land Acquisition	Execution	240,000	Acquisition of 4.71 acres for a new structure. Provide temporary modular living quarters on the existing fire station property as an interim measure.
Park Volunteer Pads (various locations)	Planning	450,000	Construction of new volunteer pads at various County parks.
Pine Valley Fire Station	Execution	6,000,000	Develop new facility on existing fire district site. New facility is anticipated to be approximately 13,000 square feet, 4 double apparatus bays, 8 sleeping quarters, captain and battalion chief quarters.
Playground Equipment (various locations)	Planning	1,445,000	Demolition and construction of new playground equipment and a new accessible playground. These improvements will be located at San Dieguito Park, Lakeside Ballfields, and Otay Lakes Park.
Playground Shade Structures for Spring Valley and Hilton Head	Planning	215,000	Installation of shade structures for playground equipment at Spring Valley and Hilton Head.
Playground Shade Structures for Flinn Springs, Jess Martin and Steele Canyon	Planning	330,000	Installation of shade structures for playground equipment at Flinn Springs, Jess Martin, and Steele Canyon.
Potrero Fire Station	Planning	3,000,000	Major renovation of the existing fire station facility.



CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Ramona Intergenerational Community Center (RICC) Land Acquisition	Planning	\$4,000,000	Potential location for a new community center, senior center and other community-oriented facilities adjoining the new library.
Sage Hill Staging Area and Trail System Improvements	Planning	160,000	Obtain environmental review, environmental permits, and construction of trails and staging area for Sage Hill Park. Locations will be determined during the preparation of the Resource Management Plan.
San Diego River Watershed Parking Lot Conversion to Permeable Pavement	Planning	500,000	DPW Watershed identified water quality projects in the Comprehensive Load Reduction Plan in the San Diego River Watershed. Water quality projects may include conversion of impermeable pavement to permeable pavement.
San Dieguito Park ADA Playground	Planning	650,000	Design and construction of a fully integrated ADA accessible playground in San Dieguito Park.
San Dieguito Park Porous Paving	Planning	1,200,000	Construction of new porous paving access road from the lower part of San Dieguito Park up to the Miracle Field baseball area and porous paved road to the basketball court to improved accessibility for overflow parking.
San Luis Rey Watershed Parking Lot Conversion to Permeable Pavement	Planning	500,000	DPW Watershed identified water quality projects in the Comprehensive Load Reduction Plan in the San Luis Rey Watershed. Water quality projects may include conversion of impermeable pavement to permeable pavement.
San Pasqual Fire Station	Planning	5,000,000	Construction of a new station on California State Route 78.
Santa Ysabel East-West Trail - Cauzza	Planning	900,000	Determine trail alignment to provide an east-west trail from between west Santa Ysabel Property/Trails to east Santa Ysabel Property/Trails. Provide California Environmental Quality Act (CEQA) review and construct 4 water crossings for the east-west trail.
Solana Beach Library Remodel	Planning	2,570,000	Remodel library, expand into new meeting/student facility. San Dieguito Union High School District funding majority of capital project.
Stowe Alternative Trail Acquisition/ Sycamore Canyon Trail - Calle de Rob	Execution	1,680,000	Acquisition of land or easements for an alternative Stowe Trail and trail connection improvements to Sycamore Canyon Trail - Calle De Rob, including those connections to the ranger station area and Wu property.
Stowe Trail Acquisition and Trail Realignment	Planning	7,500,000	Acquisition of land for the relocation of the historic Stowe Trail that links the County's Goodan Ranch and Sycamore Canyon Preserves and Mission Trails Park.





CINA Minor Capital Projects (under \$10.0 million)			
Project Name	Phase	Estimated Total Project Cost	Project Scope
Sunshine Summit Fire Station	Planning	\$300,000	Addition/extension of apparatus bay at the Sunshine Summit Fire Station.
Sweetwater Loop Trail Acquisition and Construction of Segment 10	Planning	5,250,000	Acquisition of property, environmental permitting and construction of Sweetwater Loop Trail Segment 10.
Sweetwater Loop Trail Acquisition/ Construction and Development Phase II	Planning	5,000,000	Construction of equestrian and bikeway segments along the periphery of the Sweetwater Reservoir to integrate and connect trails existing at the Sweetwater Regional Park and new trails being constructed as part of the construction of the State Route 125 Freeway.
Sweetwater Road Trail	Planning	500,000	Construction of approximately 3/4 mile trail that will connect Sweetwater River Trail to Sweetwater Loop Trail.
Sweetwater Summit Campground Expansion Phase II	Planning	3,212,000	This project includes the construction of approximately 27 new RV campsites, including the extension of utilities, roads and other camp amenities.
Synthetic Turf Upgrades (various locations)	Planning	2,000,000	Replace existing grass fields with synthetic turf fields at various County parks.
Tijuana River Valley Equestrian Facility	Planning	2,000,000	Design and construction of 15-acre equestrian facility located near the corner of Saturn Boulevard and Monument Road in TJRV Regional Park. Planned elements include a show ring, restroom, parking and support facilities.
Trans County Trail Land Acquisitions or Easements	Execution	6,215,000	Trans County Trail land acquisitions or easements for the proposed regional trail to cross SR67. This includes cost for a bridge design, CEQA and construction.
Well & Water Distribution System at Tijuana River Valley Ballfields	Planning	400,000	Construction of a well & water distribution at Tijuana River Valley Ballfield Complex.
Whitaker Estate Road Design and Construction	Planning	250,000	Removal of existing pavement, design and construction of entry road improvements at the Whitaker Estate to meet Fire Marshal's recommendations and prevent erosion onto private properties.
Woodhaven Park Water Conservation and Exercise Path	Planning	750,000	Removal of turf on the south end of Woodhaven Park and convert to drought tolerant landscaping and an exercise path.
Total Minor Projects		\$ 137,862,000	—





Operating Impact of Capital Program: Fiscal Years 2016–18

The County of San Diego considers each capital project in terms of its potential impact on the operating budget. Typical areas of impact include: one-time furniture, fixtures and equipment (FF&E) costs, ongoing operations and maintenance (O&M) costs, necessary additional staffing (staff years), ongoing program revenue related to the project, and debt service payments related to long-term financing of construction of the capital project. More detailed information regarding the debt service payments can be found in the Finance Other section of the Operational Plan in the Lease Payments table. The following major capital projects are currently in progress and are scheduled for completion during Fiscal Years 2016-18.

2016–18 Operating Impact of Capital Program

Project Name	Description of Operating Impact	Estimated Total Project Cost	Estimated Completion Date	Estimated FF&E Costs	Estimated Ongoing Annual O&M Costs	Estimated Increase in Staff Years	Estimated Revenue for Ongoing Costs
Alpine Library	The operating impact for Fiscal Year 2016-17 is estimated at \$0.1 million for ongoing O&M.	\$ 10,194,686	2016	\$ 1,000,000	\$ 120,000	—	\$ 9,000
Fleet Facility	Fleet Services relocated into the new facility in spring 2016, making their current site available for construction of the new Crime Lab. Operating impact of the new facility is estimated to be approximately \$0.4 million in O&M, similar to the existing facility. A one-time Fiscal Year 2015-16 cost of \$0.35 million provided fixtures and equipment.	\$ 23,500,000	2016	\$ 350,000	\$ 405,000	—	\$ 405,000
Imperial Beach Library	The operating impact for the Imperial Beach Library capital project is estimated at \$1.0 million in one-time costs for FF&E and \$0.1 million in O&M costs, including 0.50 staff years for the projected increase in workload.	\$ 8,950,000	2016	\$1,000,000	\$ 100,000	0.50	\$ 9,000
Las Colinas Detention and Reentry Facility (LCDRF) Phase II	Phase II of the LCDRF project adds 125,000 square feet to Phase I. In Fiscal Year 2016–17 O&M costs of \$5.1 million includes utilities, maintenance and 6.00 staff years.	\$ 248,500,000	2016	\$ 2,500,000	\$ 5,139,201	6.00	\$ —
	2016–17 Total Operating Impact	—	—	\$ 4,850,000	\$ 5,764,201	6.50	\$ 423,000
	2017–18 Total Operating Impact	—	—	\$ —	\$ 5,764,201	6.50	\$ 423,000

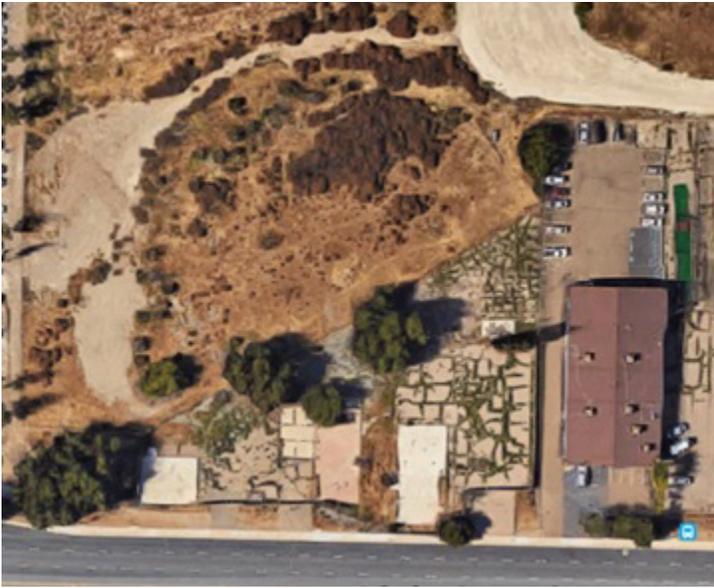


Capital Appropriations: Fiscal Year 2016–17

The Fiscal Years 2016–18 Operational Plan includes **\$64.4 million** in new appropriations for various capital projects in the Capital Program for Fiscal Year 2016–17 and another \$2.5 million in the Multiple Species Conservation Program (MSCP) Fund in Fiscal Year 2017–18. This excludes the \$9.2 million appropriated in both Fiscal Year 2016–17 and Fiscal Year 2017–18 in the Edgemoor Development Fund to support the costs associated with the Edgemoor Skilled Nursing Facility, including the lease payments related to the long-term financings executed to help fund construction. The following section briefly describes the anticipated cost and purpose of each project.

4S Ranch Library Expansion

Fiscal Year 2016–17 Appropriations: \$7,000,000
Project Number: 1020253
Estimated Total Project Cost: \$7,000,000
Funding Source(s): General Fund fund balance \$7,000,000
Scope: The proposed expansion of the existing library would add approximately 5,000 square feet of library space through the long-term lease of an adjacent parcel, which currently serves as a fountain/plaza area for the homeowner’s association. The existing library is heavily used by community residents, and its expansion would greatly improve the ability to meet growing demand for library services.
Schedule and Milestones: Construction is estimated to begin in 2017, to be completed in 2018.



ARCC East County Operations and Archive

Fiscal Year 2016–17 Appropriations: \$13,564,680
Project Number: 1018194
Estimated Total Project Cost: \$21,064,680
Funding Source(s): ARCC Trust Funds (Recorder Modernization and Recorder Micrographics), General Fund fund balance, FGG General Fund fund balance, anticipated proceeds from land sale
Scope: The Assessor/Recorder/County Clerk’s El Cajon branch office is located in a County-owned building at 200 South Magnolia in El Cajon. The 8,920 square-foot building, previously used as a bank, was originally constructed in 1957 and acquired by the County in 2000. The existing building is constrained and inefficient, and cannot economically accommodate expanded and future operational needs. The new East County will be designed to accommodate state of the art archival storage and maintenance of these precious historical documents.
Schedule and Milestones: Design-Build Procurement



Emergency Vehicle Operations Course (EVOC)

Fiscal Year 2016–17 Appropriations: \$15,000,000

Project Number: 1020251

Estimated Total Project Cost: \$15,000,000

Funding Source(s): Proposition 172 (\$5,000,000), Regional Partners (\$10,000,000)

Scope: Land acquisition and the construction of a new EVOC facility encompassing approximately a minimum of 15 acres. The facility would consist of paved roadways, a concrete skid pad, and a multi-purpose asphalt area. The training site would be supported by utility infrastructure, an administrative building, and covered vehicle storage. Additional land may need to be acquired for environmental and resource mitigation.

Schedule and Milestones: DGS Real Estate Services is evaluating possible sites.

Lakeside Library Land Acquisition

Fiscal Year 2016–17 Appropriations: \$1,299,000

Project Number: 1020106

Estimated Total Project Cost: \$1,424,000

Funding Source(s): CSG General Fund fund balance (\$1,299,000), District 2 Neighborhood Reinvestment Program (\$125,000)

Scope: The existing 5,000 square-foot library was built in 1962 and needs to be replaced. Based on population and circulation statistics, a library more than twice the current size is required, including additional space for parking. County staff estimate a need for up to two acres. This is a prerequisite to construction of the new Lakeside Branch Library (referenced in CINA Major Projects).

Schedule and Milestones: Land acquisition is estimated to be completed by 2017.



Lindo Lake Improvements

Fiscal Year 2016–17 Appropriations: \$950,000

Project Number: 1019565

Estimated Total Project Cost: \$950,000

Funding Source(s): General Fund fund balance \$950,000

Scope: Lindo Lake Park provides important recreation opportunities for east county residents to interact with the natural environment. Lindo Lake is the only natural freshwater lake in San Diego County and is home to a multitude of water fowl. The park contains the Lakeside Community Center and is the site of many special events and family gatherings. Years of low rainfall, natural infiltration, and sediment deposits from the surrounding area have reduce the water depth and surface area of Lindo Lake which has affected water nutrient levels and has deteriorated water quality. Funding will be used to acquire environmental permits and perform required mitigation necessary to allow construction of the Lindo Lake Improvement Project.

Schedule and Milestones: Environmental permitting is estimated to be completed by Winter 2017.





Multiple Species Conservation Program

Fiscal Year 2016–17 Appropriations: \$10,000,000

Project Number: 1015029

Estimated Total Project Cost: \$294,000,000

Funding Source(s): General Fund fund balance (\$7,500,000), General Purpose Revenue (\$2,500,000)

Scope: The County of San Diego MSCP was adopted by the County Board in 1997 and is an integral part of the County's program to conserve the region's natural environment and increase the amount of land available to the public for parks and open space, contributing to the County's strategic initiatives of sustainable environments and healthy families.

Schedule and Milestones: Since 1997, \$76.6 million from the General Fund has been spent on MSCP land acquisition, which leveraged \$87.4 million in federal, State and local grants, acquiring more than 19,000 acres throughout the county. Since 1997, the County has provided various levels of ongoing funding and since Fiscal Year 2008-09, the annual amount to fund the MSCP program has been \$10.0 million (\$2.5million from General Purpose Revenue and \$7.5 million from General Fund fund balance).



San Luis Rey River Park SR 76 Right of Way Trail - Middle Portion

Fiscal Year 2016–17 Appropriations: \$260,000

Project Number: 1020262

Estimated Total Project Cost: \$260,000

Funding Source(s): Parks Trust Fund (Caltrans settlement funds) \$260,000

Scope: This project is for the construction of a San Luis Rey River Park 1.5-mile trail beginning near the Holly Lane/State Route 76 (SR76) interchange ending north at the wildlife undercrossing near the Groves mitigation property. This trail runs parallel to SR 76, bound by Oceanside to the west and Interstate 15 to the east. The trail is part of the proposed 1,600-acre San Luis Rey River Park, which provides a combination of active and passive recreational opportunities and approximately 20 miles of trails to park goers while preserving the San Luis Rey River corridor and surrounding land within the park.

Schedule and Milestones: Construction is anticipated to begin in late 2016 and be complete by 2017.

South County Animal Shelter (Bonita), Phase 1

Fiscal Year 2016–17 Appropriations: \$15,900,000

Project Number: 1020254

Estimated Total Project Cost: \$15,900,000

Funding Source(s): General Fund fund balance (\$6,900,000), CSG General Fund fund balance (\$9,000,000)

Scope: Demolish and replace existing 10,000 square-foot single story kennel building on County-owned Bonita site with new two-story structure, including new kennels, medical facility, and holding area. Phase I of multi-phase master plan.

Schedule and Milestones: Construction is estimated to begin in 2017, to be completed in 2019.



Tijuana River Valley Well and Water Distribution

Fiscal Year 2016–17 Appropriations: \$400,000

Project Number: 1020252

Estimated Total Project Cost: \$400,000

Funding Source(s): General Fund fund balance \$400,000

Scope: The Tijuana River Valley (TJRV) Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and a sports facility with five ball fields and multi-use open turf area. This project will construct a well and water distribution system to decrease water costs and potable water use.

Schedule and Milestones: Construction is estimated to be completed by Summer 2017.



Capital Program Summary: All Capital Program Funds

Budget by Fund					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Outlay Fund	\$ 4,125,000	\$ 15,964,000	\$ 31,074,680	94.7	\$ —
County Health Complex Fund	—	400,000	—	(100.0)	—
Justice Facility Construction Fund	49,940,000	105,422,925	15,000,000	(85.8)	—
Library Projects Fund	9,750,000	—	8,299,000	—	—
Multiple Species Conservation Program Fund	10,000,000	10,000,000	10,000,000	0.0	2,500,000
Edgemoor Development Fund	9,917,783	9,198,150	9,152,575	(0.5)	9,195,100
Total	\$ 83,732,783	\$ 140,985,075	\$ 73,526,255	(47.8)	\$ 11,695,100

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Services & Supplies	\$ 633,000	\$ 633,000	\$ 633,000	0.0	\$ 633,000
Capital Assets Equipment	525,000	—	—	—	—
Capital Assets/Land Acquisition	73,290,000	131,786,925	62,979,760	(52.2)	2,500,000
Operating Transfers Out	9,284,783	8,565,150	9,913,495	15.7	8,562,100
Total	\$ 83,732,783	\$ 140,985,075	\$ 73,526,255	(47.8)	\$ 11,695,100

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Revenue From Use of Money & Property	\$ 639,089	\$ 310,757	\$ 250,303	(19.5)	\$ 446,547
Intergovernmental Revenues	5,108,008	4,458,231	12,508,352	180.6	4,019,391
Miscellaneous Revenues	—	—	9,711,347	—	—
Other Financing Sources	76,859,000	136,216,087	51,056,253	(62.5)	7,229,162
Use of Fund Balance	1,126,686	—	—	—	—
Total	\$ 83,732,783	\$ 140,985,075	\$ 73,526,255	(47.8)	\$ 11,695,100



CAPITAL PROGRAM SUMMARY: ALL CAPITAL PROGRAM FUNDS

Revenue Detail					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Interest on Deposits & Investments	\$ 392,089	\$ 34,489	\$ —	(100.0)	\$ 188,735
Rents and Concessions	247,000	276,268	250,303	(9.4)	257,812
Other Intergovernmental Revenue	—	—	10,000,000	—	—
Federal Aid HUD CDBG 14.218	600,000	300,000	—	(100.0)	—
Federal Other	4,508,008	4,158,231	2,508,352	(39.7)	4,019,391
Miscellaneous Revenue Other	—	—	9,711,347	—	—
Operating Transfer From General Fund	73,215,000	131,486,925	44,662,333	(66.0)	2,500,000
Operating Transfer From Capital Outlay Funds	—	—	1,393,920	—	—
Operating Transfer From Prop 172	—	—	5,000,000	—	—
Sale of Fixed Assets	3,644,000	4,729,162	—	(100.0)	4,729,162
Use of Fund Balance	1,126,686	—	—	—	—
Total	\$ 83,732,783	\$ 140,985,075	\$ 73,526,255	(47.8)	\$ 11,695,100



Summary of Capital Program Funds

Capital Outlay Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Assets Equipment	525,000	—	—	—	—
Capital Assets/Land Acquisition	3,600,000	15,964,000	29,680,760	85.9	—
Operating Transfers Out	—	—	1,393,920	—	—
Total	\$ 4,125,000	\$ 15,964,000	\$ 31,074,680	94.7	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Intergovernmental Revenue	600,000	300,000	—	(100.0)	—
Miscellaneous Revenue	—	—	9,711,347	—	—
Other Financing Sources	3,525,000	15,664,000	21,363,333	36.4	—
Total	\$ 4,125,000	\$ 15,964,000	\$ 31,074,680	94.7	\$ —

County Health Complex Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Assets/Land Acquisition	\$ —	\$ 400,000	\$ —	(100.0)	\$ —
Total	\$ —	\$ 400,000	\$ —	(100.0)	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Other Financing Sources	—	400,000	—	(100.0)	—
Total	\$ —	\$ 400,000	\$ —	(100.0)	\$ —

Justice Facility Construction Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Assets/Land Acquisition	49,940,000	105,422,925	15,000,000	(85.8)	—
Total	\$ 49,940,000	\$ 105,422,925	\$ 15,000,000	(85.8)	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Intergovernmental Revenues	\$ —	\$ —	\$ 10,000,000	—	\$ —
Other Financing Sources	49,940,000	105,422,925	5,000,000	(95.3)	—
Total	\$ 49,940,000	\$ 105,422,925	\$ 15,000,000	(85.8)	\$ —

Library Projects Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Assets/Land Acquisition	\$ 9,750,000	\$ —	\$ 8,299,000	—	\$ —
Total	\$ 9,750,000	\$ —	\$ 8,299,000	—	\$ —

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Other Financing Sources	\$ 9,750,000	\$ —	\$ 8,299,000	—	\$ —
Total	\$ 9,750,000	\$ —	\$ 8,299,000	—	\$ —





Multiple Species Conservation Program Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Capital Assets/Land Acquisition	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000
Total	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Other Financing Sources	10,000,000	10,000,000	10,000,000	0.0	2,500,000
Total	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	0.0	\$ 2,500,000

Edgemoor Development Fund

Budget by Categories of Expenditures					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Services & Supplies	\$ 633,000	\$ 633,000	\$ 633,000	0.0	\$ 633,000
Operating Transfers Out	9,284,783	8,565,150	8,519,575	(0.5)	8,562,100
Total	\$ 9,917,783	\$ 9,198,150	\$ 9,152,575	(0.5)	\$ 9,195,100

Budget by Categories of Revenues					
	Fiscal Year 2014–15 Adopted Budget	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget
Revenue From Use of Money & Property	\$ 639,089	\$ 310,757	\$ 250,303	(19.5)	\$ 446,547
Intergovernmental Revenues	4,508,008	4,158,231	2,508,352	(39.7)	4,019,391
Other Financing Sources	3,644,000	4,729,162	6,393,920	35.2	4,729,162
Use of Fund Balance	1,126,686	—	—	—	—
Total	\$ 9,917,783	\$ 9,198,150	\$ 9,152,575	(0.5)	\$ 9,195,100



Outstanding Capital Projects by Fund

The tables in this section contain all capital projects currently outstanding in the Capital Program. The projects are displayed by the Fund in which they are budgeted, then listed under the owning Group for the project and sorted by project name in alphabetical order. Although Edgemoor Development Fund is budgeted in the Capital Program; it does not contain any active capital projects and therefore not displayed in these tables. The tables provide details for every open project in the Capital Program as of February 29, 2016.

Capital Outlay Fund

Capital Outlay Fund: Public Safety Group (PSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Boulevard Fire Station	1016991	2011–12	\$ —	\$ —	—	\$ —	\$ 3,695,707	\$ 3,693,768
Project Scope:	The San Diego County Fire Authority (SDCFA) Boulevard Fire Station will replace the existing facility. The new building will be approximately 8,500 square feet and meet the current and projected needs for station sleeping and kitchen facilities and housing of fire apparatus for the community of Boulevard. Construction is complete and the facility was occupied in June 2015.							
Funding Source(s):	Miscellaneous Revenue and General Fund							
East County Regional Center (ECRC) Tenant Improvements and Window Replacement	1019370	2014–15	\$ —	\$ —	—	\$ —	\$ 8,300,000	\$ 321,229
Project Scope:	The East County Regional Center Tenant Improvements and Window Replacements project is located in East County. The project scope includes consolidating two locations for the District Attorney by remodeling the 7th floor of the ECRC and replacing the windows on the 6th, 7th and 8th floor to enable efficient utilization of the building and provide a better work environment through the use of natural light.							
Funding Source(s):	General Fund and Proposition 172 Fund							
East Mesa Detention Facility Complex Switch Gear Replacement*	1017775	2012–13	\$ —	\$ —	—	\$ —	\$ 1,582,343	\$ 1,253,103
Project Scope:	Replace the over 20-year-old deteriorated main switch gear serving the East Mesa Reentry Facility complex.							
Funding Source(s):	General Fund							
Regional Communication System Radio Tower*	1018664	2013–14	\$ —	\$ —	—	\$ —	\$ 350,000	\$ 349,800
Project Scope:	Construction of a County-owned and operated radio tower on premises leased from Padre Dam Municipal Water District. The project includes a 60-foot lattice radio tower and relocation of existing Sheriff antennas.							
Funding Source(s):	General Fund							
Total PSG Capital Outlay Fund	4	—	\$ —	\$ —	—	\$ —	\$ 13,928,050	\$ 5,617,900

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Health and Human Services Agency (HHS)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Fallbrook Resource Center Leasehold Improvements *	1018894	2013-14	\$ —	\$ —	—	\$ —	\$ 598,400	\$ 549,434
Project Scope:	HHS's Fallbrook Community Resource Center is a leased facility in the community of Fallbrook. The improvements include planning and construction to reconfigure existing space into suitable office space. This project is expected to provide a more functional facility allowing additional efficiency to better accommodate the public.							
Funding Source(s):	General Fund							
Total HHS Capital Outlay Fund	1	—	\$ —	\$ —	—	\$ —	\$ 598,400	\$ 549,434

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
4S Ranch Synthetic Turf South Ball Fields*	1018279	2013–14	\$ —	\$ —	—	\$ —	\$ 2,542,741	\$ 2,542,741
Project Scope:	The 4S Ranch Synthetic Turf South Ball Fields project includes the conversion of 239,000 square feet of multi-purpose grass fields into synthetic turf. This project consists of converting the south ballfields into water conserving synthetic turf. The multi-purpose fields are located at the north part of the 4S Ranch Sports park.							
Funding Source(s):	General Fund, Other - Special District							
Agua Caliente Photovoltaic System	1019563	2015–16	\$ 1,200,000	\$ —	—	\$ —	\$ 1,200,000	\$ 2,211
Project Scope:	Agua Caliente County Park is located in the Anza-Borrego Desert, an unincorporated area of the county, and is well-known for its therapeutic hot spring pools and unique desert environment. The park also offers camping, picnicking, hiking, play areas and accommodations for large group events within a beautiful natural setting. This project will install a grid-tied photovoltaic system designed to offset the parks facilities electric consumption and provide clean source of renewable energy.							
Funding Source(s):	General Fund							
Borrego Springs Park	1019606	2015–16	\$ 1,500,000	\$ —	—	\$ —	\$ 2,000,000	\$ 51,770
Project Scope:	Construct an 18.2-acre park with play structures, lawn bowling, picnic area, small observatory, shade structures, and a restroom.							
Funding Source(s):	General Fund							
Clemmens Lane Shade Structure	1018358	2012–13	\$ —	\$ —	\$ —	\$ —	\$ 75,000	\$ —
Project Scope:	This project includes design and construction of shade structures over the existing tot lot and junior playground.							
Funding Source(s):	General Fund							
Collier Park Basketball Court Improvements*	1019116	2014–15	\$ —	\$ —	—	\$ —	\$ 70,620	\$ 68,988
Project Scope:	Collier Park is in a 8.5-acre County park located in the community of Ramona. This project will convert two existing tennis courts into a basketball court.							
Funding Source(s):	Park Dedication Ordinance Fund							

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Dairy Mart Pond Overlook	1019230	2014–15	\$ —	\$ —	—	\$ —	\$ 203,165	\$ 48,451
Project Scope:	Dairy Mart Pond is located within the 1,700-acre Tijuana River Valley Regional Park. The project will enhance Dairy Mart Trail Loop by providing a formal wildlife viewing area that will enable visitors to gather, observe and learn about natural resources within the valley. The project will be on the southern shore of the pond and will include construction of an observation deck, benches and interpretive signs.							
Funding Source(s):	General Fund, Land and Water Conservation Fund Grant							
Don Dussault Park Improvements*	1015519	2011–12	\$ —	\$ —	—	\$ —	\$ 330,000	\$ 312,368
Project Scope:	The Don Dussault County Park is located in the community of Fallbrook. The Don Dussault Park Improvements project includes Americans with Disabilities Act (ADA) parking, junior and tot play structures, picnic areas, exercise equipment and paths, and landscaping and irrigation.							
Funding Source(s):	Community Development Block Grant							
Dos Picos Camping Cabins	1019566	2015–16	\$ 250,000	\$ —	—	\$ —	\$ 250,000	\$ —
Project Scope:	Dos Picos is a 78-acre park located in Ramona which features a large, well maintained picnic area, hiking trails, fishing opportunities, camping sites and two camping cabins. Due to high demand the cabins can be difficult to reserve and have an extremely low weekend and holiday vacancy rate. This project will fund the installation of two to four additional camping cabins including fire rings, barbeque and picnic tables.							
Funding Source(s):	General Fund							
Felicita Park Americans with Disabilities Act (ADA) Ramp and Sidewalks*	1019009	2014–15	\$ —	\$ —	—	\$ —	\$ 50,000	\$ 44,217
Project Scope:	Replace the current amphitheater stage ramp, handrails and sidewalks with new ADA-compliant facilities.							
Funding Source(s):	Community Development Block Grant							
Felicita Park Turf and Playground Improvements	1017898	2012–13	\$ —	\$ —	—	\$ —	\$ 1,403,962	\$ 418,072
Project Scope:	Felicita Park is a 53-acre park located in Escondido. This project will focus on playground upgrades, including ADA-compliant access, new playing surfaces, a drinking fountain, landscaping, and signage. The planned improvements also include creek restoration, picnic facility upgrades, entry booth improvements, electrical upgrades, and museum facility improvement.							
Funding Source(s):	Parkland Dedication Fund, General Fund							
Flume Trail Construction*	1017535	2012–13	\$ —	\$ —	—	\$ —	\$ 466,500	\$ 466,500
Project Scope:	This project includes the construction of 2.5 miles of the 36-mile “Historic Flume Corridor” adjacent to El Monte Park. In addition, interpretive signage will be installed to provide information to the public about the historical significance of the flume.							
Funding Source(s):	General Fund, State Aid Other State							
Guajome Regional Park Electrical, Water and Sewer	1018874	2014–15	\$ —	\$ —	—	\$ —	\$ 1,500,000	\$ 57,831
Project Scope:	Guajome County Park is located in the coastal City of Oceanside. The parks electrical, water and sewer systems were constructed in the 1970's. Funding of \$1.5 million from General Fund fund balance will be used to upgrade the park electrical distribution system, electrical panels, mini-switches and 50 amp electrical service to accommodate present-day RVs. Additionally, the project includes new sewer lines, RV connections, conveyance systems, potable water lines, drinking fountains and stabilization of utility pedestals.							
Funding Source(s):	General Fund							

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Guajome Regional Park Playground Improvements	1018183	2012–13	\$ —	\$ —	—	\$ —	\$ 798,844	\$ 662,773
Project Scope:	Replacement of deteriorating playground surfacing with poured-in-place rubber surfacing in the three playground locations, shade coverings over the three playground locations, shade coverings over the playground areas and amphitheater, and outdoor exercise equipment positioned adjacent to the existing trails. Other improvements include adding a full-size volleyball court and two horseshoe pits.							
Funding Source(s):	General Fund, Parkland Dedication Fund							
Heise Park Electrical and Water	1019561	2015–16	\$ 2,000,000	\$ —	—	\$ —	\$ 2,000,000	\$ 89,115
Project Scope:	William Heise Park is a 920-acre park located near the town of Julian in east San Diego county. The park offers campsites, hiking trails and 14 camping cabins. The park's electrical and water system was constructed in the mid 1970's. The existing underground electrical service does not meet the increasing park demand. The 40 recreational vehicle campsites need to be upgraded to accommodate modern RV's. The main water distribution lines and potable water lines to the campsites need replacement throughout the park. This project will upgrade the park electrical distribution system and provide 50-amp electrical services to accommodate present-day recreational vehicles (RV) and replace the existing water lines throughout the park.							
Funding Source(s):	General Fund							
Hilton Head Artificial Turf	1019690	2014–15	\$ —	\$ —	—	\$ —	\$ 2,450,000	\$ 65,121
Project Scope:	Hilton Head is an 10-acre neighborhood park located in Rancho San Diego community. The park offers a aquatic playground, picnic area, restrooms, basketball court and exercise stations. This project consists of the removal of the existing natural turf sports field and replacing with a new 175,000 square feet artificial turf field and other related park improvements. The project revitalizes the park's active recreation amenities by improving safety and usability as well as continuing water conservation efforts.							
Funding Source(s):	General Fund							
Jess Martin Ballfield Improvements	1019010	2014–15	\$ —	\$ —	—	\$ —	\$ 483,000	\$ 2,152
Project Scope:	Jess Martin Park is a 9-acre multi-use recreational area located in the community of Julian. This project is for the construction, grading, irrigation, import of dirt and sod for the existing large ballfield.							
Funding Source(s):	General Fund, Community Development Block Grant							
Jess Martin Junior Ballfield Improvements	1019671	2015–16	\$ 300,000	\$ —	—	\$ —	\$ 300,000	\$ 3,448
Project Scope:	Jess Martin Park is a 9-acre multi-use recreational area located in the community of Julian. This project is for the construction, grading, irrigation, import of dirt and sod for the existing junior ballfield.							
Funding Source(s):	Community Development Block Grant							
Lake Morena Electrical Update*	1018190	2013–14	\$ —	\$ —	—	\$ —	\$ 2,000,000	\$ 1,321,832
Project Scope:	Lake Morena County Park is located in eastern San Diego County, southwest of the Laguna Mountains, and showcases desert, coastal and mountain habitats. The park features camping facilities which include spaces for tents, recreational vehicles, cabins by the lake, and a youth area. This project will remove old electrical system infrastructure, currently providing 15 and 30 amp service, and install an upgraded system that provides 50 amp service.							
Funding Source(s):	General Fund							
Lakeside Soccer Fields Acquisition	1009548	2005–06	\$ —	\$ —	—	\$ —	\$ 337,391	\$ 14,611
Project Scope:	Acquisition, design, and construction of a 13.5-acre site as an active recreation soccer park.							
Funding Source(s):	General Fund							

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Lakeside Teen Center Photovoltaic System	1019564	2015–16	\$ 300,000	\$ —	—	\$ —	\$ 300,000	\$ 16,914
Project Scope:	Lakeside Teen Center facility provides afterschool recreational programs for the Lakeside community. The project will install a grid-tied photovoltaic system designed to offset the Lakeside facilities electric consumption and provide clean source of renewable energy.							
Funding Source(s):	General Fund							
Lamar Fitness Path	1019011	2014–15	\$ —	\$ —	—	\$ —	\$ 250,000	\$ 69,634
Project Scope:	Lamar County Park is a nine-acre park located within the community of Spring Valley. This project is for the construction of a walking path, stream crossing, and exercise stations.							
Funding Source(s):	Community Development Block Grant							
Lindo Lake Improvements	1019565	2015–16	\$ 250,000	\$ 950,000	—	\$ —	\$ 250,000	\$ 4,013
Project Scope:	Lindo Lake Park provides important recreational opportunities for east county residents to interact with the natural environment. It is the only natural freshwater lake in San Diego County and is home to a multitude of water fowl. The park contains the Lakeside Community Center and is the site of many special events and family gatherings. Years of low rainfall, natural infiltration and sediment deposits from the surrounding area have reduced the water depth and surface area of Lindo Lake which has affected water nutrient levels and has deteriorated water quality. Funding will be used to design and prepare construction documents to reconfigure the bottom of the lake contours to sustain a healthy aquatic life. The construction documents will include excavation, slope stabilization, a new liner for the lake, improved ADA access, and a possible new crossing from the community center to the historic boathouse.							
Funding Source(s):	General Fund							
Live Oak Park Playground Improvements	1018940	2013–14	\$ —	\$ —	—	\$ —	\$ 158,000	\$ 18,468
Project Scope:	Live Oak Park provides the Fallbrook community with a variety of recreational activities. This project includes the replacement of the playground wood fiber surface with a solid rubberized surface and the installation of a shade structure.							
Funding Source(s):	Parkland Dedication Ordinance Fund, Donation							
Mountain Empire Playground Shade Structure	1020104	2015-16	\$ —	\$ —	—	\$ —	\$ 110,000	\$ —
Project Scope:	Project will add metal shade structures over the existing playground at the Mountain Empire Community Center.							
Funding Source(s):	Community Development Block Grant							
Otay Valley Regional Park Phase II Acquisition	1000246	1999–00	\$ —	\$ —	—	\$ —	\$ 9,590,877	\$ 9,432,140
Project Scope:	As part of the Otay Valley Regional Park Master Plan, certain parcels in the valley were identified as possible active recreation sites.							
Funding Source(s):	General Fund, Miscellaneous Revenue							
Otay Valley Regional Park Staging Area	1010431	2006–07	\$ —	\$ —	—	\$ —	\$ 218,214	\$ —
Project Scope:	Design and construction of multi-use trails to include connections to adjacent trail systems, in addition to development/construction of staging areas and environmental mitigation areas.							
Funding Source(s):	General Fund							

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¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Otay Valley Regional Park Trail Improvements	1009268	2005–06	\$ —	\$ —	—	\$ —	\$ 9,220,877	\$ 8,635,170
Project Scope:	Design and construction of multi-use trails to include connections to adjacent trail systems, in addition to development/construction of staging areas and environmental mitigation areas.							
Funding Source(s):	General Fund, State Proposition 12, State Proposition 40							
Pine Valley Ball Field Improvements	1006608	2004–05	\$ —	\$ —	—	\$ —	\$ 2,064,447	\$ 1,938,338
Project Scope:	Construction of new multi-purpose artificial turf softball and soccer field, an additional paved parking lot, ADA access and other related park improvements.							
Funding Source(s):	General Fund							
Provence House Parking Lot*	1018902	2013–14	\$ —	\$ —	—	\$ —	\$ 500,000	\$ 485,135
Project Scope:	Parking lot construction and trail improvements surrounding Provence House. The parking lot construction will add approximately 35 parking spaces to Provence House, bringing the total amount of parking spaces to 41.							
Funding Source(s):	General Fund, Parks and Recreation Trust Fund							
Rainbow Park Artificial Turf	1019693	2014–15	\$ —	\$ —	—	\$ —	\$ 1,344,000	\$ 4,091
Project Scope:	Rainbow Park is a 5 - acre neighborhood park located in Rainbow, CA. The park elements include a children’s play area, tennis court, picnic areas, basketball courts, restroom, parking lot, and a multi-purpose sports field which includes a baseball and soccer field. The project consists of the removal of the grass surfacing and replacement with 95,800 square feet of artificial turf on the multi-purpose sports field. This project will improve the usability of the field with less maintenance and conserving water							
Funding Source(s):	General Fund							
Ramona Grasslands Phase I	1018665	2013–14	\$ —	\$ —	—	\$ —	\$ 385,000	\$ 194,882
Project Scope:	This project includes 5.5-mile multi-use trail system that will include maintenance building, visitor kiosk and two volunteer pads.							
Funding Source(s):	General Fund							
Rancho Guajome Adobe Volunteer Vehicle Pad*	1015196	2010–11	\$ —	\$ —	—	\$ —	\$ 186,156	\$ 186,156
Project Scope:	Rehabilitation of volunteer pad.							
Funding Source(s):	General Fund							
San Diego Botanic Garden Expansion	1018209	2013–14	\$ —	\$ —	—	\$ —	\$ 2,100,000	\$ 53,870
Project Scope:	The San Diego Botanic Garden is a 37-acre area located in Encinitas. This project is for planning and development of the future expansion of the garden, which will ultimately house a new visitor center, new parking facilities, and additional gardens.							
Funding Source(s):	General Fund							
San Luis Rey Land Improvement	1019796	2015-16	\$ —	\$ —	—	\$ —	\$ 181,000	\$ —
Project Scope:	One-time land protection costs include vegetation management and installation of or rehabilitation of existing fencing, gates, signage, lighting, and removal of a structure on site.							
Funding Source(s):	Parks and Recreation Trust Fund							

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¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
San Luis Rey River Park Acquisition	1007108	2005–06	\$ —	\$ —	—	\$ —	\$ 9,399,066	\$ 9,255,610
Project Scope:	The Master Plan for the proposed San Luis Rey River Park includes an 8.5-mile length of the San Luis Rey River corridor in North San Diego County. The River Park will provide opportunities for recreation, preservation, and restoration. The three major components of the River Park are anticipated to be an open space preserve, active recreational amenities, and a network of multi-use trails that connect the park together internally and with surrounding communities. The heart of the park will be an approximately 1,600-acre open space preserve, providing a habitat for several threatened and endangered species. The funding for this project will provide for the acquisition of additional properties in order to develop the River Park.							
Funding Source(s):	General Fund, Parks and Recreation Trust Fund							
San Luis Rey River Park Planning and Development	1000036	2002–03	\$ —	\$ —	—	\$ —	\$ 4,205,375	\$ 1,541,039
Project Scope:	The Master Plan for the proposed San Luis Rey River Park includes an 8.5-mile length of the San Luis Rey River corridor in North San Diego County. Acquisition of properties within the proposed San Luis Rey River Park. Additional 250 acres needed which includes 2 active recreation sites (40-60 acres).							
Funding Source(s):	General Fund							
San Luis Rey River Park SR76 Right of Way Trail - Middle Portion	1020262	2016-17	\$ —	\$ 260,000	—	\$ —	\$ —	\$ —
Project Scope:	This project is for the construction of a San Luis Rey River Park 1.5-mile trail beginning near the Holly Lane/State Route 76 (SR76) interchange ending north at the wildlife under crossing near the Groves mitigation property. This trail runs parallel to SR76, bound by Oceanside to the west and Interstate 15 to the east. The trail is part of the proposed 1,600-acre San Luis Rey River Park, which provides a combination of active and passive recreational opportunities and approximately 20 miles of trails to park goers while preserving the San Luis Rey River corridor and surrounding land within the park.							
Funding Source(s):	Parks Trust Fund							
Santa Ysabel Nature Center	1014142	2009–10	\$ 7,124,000	\$ —	—	\$ —	\$ 7,249,000	\$ 108,040
Project Scope:	This project involves the design and construction of a nature center including museum exhibits and external site enhancements.							
Funding Source(s):	General Fund							
Spring Valley Community Park Basketball Court Replacement and Playground Improvements	1019462	2014–15	\$ —	\$ —	—	\$ —	\$ 428,250	\$ 5,236
Project Scope:	This project will replace a deteriorated asphalt basketball court with new concrete surface, install new playground equipment and convert the surfacing at the playgrounds from wood chips to Americans with Disabilities Act accessible rubber.							
Funding Source(s):	Housing Related Parks							
Steele Canyon Artificial Turf	1019562	2015–16	\$ 1,540,000	\$ —	—	\$ —	\$ 1,540,000	\$ 65,055
Project Scope:	Steele Canyon Park is an 8.3-acre neighborhood park located in Rancho San Diego community. The park offers a picnic area and multiple recreational opportunities such as tennis courts, basketball courts, and a multipurpose sports field. This project consists of the removal of the existing natural turf sports field and replacement with a new 225 foot artificial turf field and other related park improvements. The project revitalizes the park's active recreation amenities by improving safety and usability as well as continuing water conservation efforts.							
Funding Source(s):	General Fund							

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¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Stowe Trail Acquisition	1006952	2004–05	\$ —	\$ —	—	\$ —	\$ 565,000	\$ 70,715
Project Scope:	This project involves the acquisition of parcels and easements adjacent to MCAS Miramar in effort to create an alternative, parallel trail alignment.							
Funding Source(s):	General Fund							
Sweetwater Lane Artificial Turf Improvements*	1014253	2009–10	\$ —	\$ —	—	\$ —	\$ 3,730,000	\$ 3,023,328
Project Scope:	Sweetwater Lane County Park is an 11-acre park in the community of Spring Valley that provides a variety of recreational facilities to the public. Among other facilities, the Park features four softball/baseball fields, seven soccer fields, a concession building and light towers for night games. This project is to retrofit and replace worn grass fields at the existing parks with artificial turf which will conserve water and allow increased use of the playing fields.							
Funding Source(s):	General Fund, Other - Special District							
Sweetwater Loop Trail Segment 4 Reroute*	1018723	2013–14	\$ —	\$ —	—	\$ —	\$ 283,564	\$ 283,564
Project Scope:	Construction for the northern segment of Sweetwater Regional Multi-Purpose Loop Trail and Bonita Golf Course Trail.							
Funding Source(s):	Miscellaneous Revenue							
Sweetwater Regional Park Equestrian Center Phase 3	1014849	2010–11	\$ —	\$ —	—	\$ —	\$ 612,862	\$ 473,681
Project Scope:	Construction of 1.43-mile trail located in the Sweetwater Valley Regional Park.							
Funding Source(s):	General Fund, Miscellaneous Revenue, State Aid Other State, Federal Department of Interior 15.916							
Sweetwater Regional Park Photovoltaic Phase II	1018875	2014–15	\$ —	\$ —	—	\$ —	\$ 624,556	\$ 69,338
Project Scope:	Sweetwater Regional Park is located in the unincorporated community of Bonita. The 540-acre park provides extensive facilities for outdoor recreation, a community building and camping. The project will install a photovoltaic system to offset electric consumption and provide a clean source of renewable energy.							
Funding Source(s):	General Fund							
Swiss Park Trail Connection and Improvements	1014352	2010–11	\$ —	\$ —	—	\$ —	\$ 400,000	\$ 369,344
Project Scope:	This project includes the design and construction of a multi-use trail and staging area located at Swiss Club in San Diego for access to the Bayshore Bikeway. Additional amenities include ten new parking stalls with one van accessible handicap parking space, four bike racks and an ADA compliant port-a-potty. The Swiss Park improvements include repaving and restriping 58 parking spaces with four ADA parking spaces with two van accessible spaces, and asphalt paving. New fencing and gate improvements will provide separation between the staging area and banquet facilities.							
Funding Source(s):	General Fund							

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¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Tijuana River Valley Equestrian Center*	1014147	2010–11	\$ —	\$ —	—	\$ —	\$ 117,000	\$ 116,490
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. This project is for the design and construction of an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails.							
Funding Source(s):	General Fund							
Tijuana River Valley Sports Complex Concept Plan	1010973	2006–07	\$ —	\$ —	—	\$ —	\$ 466,603	\$ 195,365
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construct a series of multi-use ball fields, playgrounds, restrooms and other park amenities.							
Funding Source(s):	General Fund							
Tijuana River Valley Regional Trails Construction	1018196	2013–14	\$ —	\$ —	—	\$ —	\$ 2,026,589	\$ 894,717
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and one of the County's newest sports facilities, which includes five ball fields and a multi-use open turf area. The park also includes an Equestrian Staging Area, which is connected to the Pacific Ocean via multi-use trails. The park is home to at least 340 bird species and is a popular location for birdwatching. This project is for the design and construction of 22.5-mile trail system and other related improvements within the Park.							
Funding Source(s):	General Fund, Miscellaneous Revenue							
TJRV North East Trail Connection	1017611	2012–13	\$ —	\$ —	—	\$ —	\$ 505,877	\$ 452,398
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State							
TJRV Mesa Trails Construction	1018373	2013–14	\$ —	\$ —	—	\$ —	\$ 2,296,464	\$ 1,551,595
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State, Miscellaneous Revenue, Federal Aid							
Tijuana River Valley Pathways for Play	1019197	2014–15	\$ —	\$ —	—	\$ —	\$ 200,000	\$ 40,340
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse natural habitats, includes a 22.5-mile multi-use recreational trail network, as well as a sports complex. This project will construct natural play areas along the existing path that surrounds the sports complex.							
Funding Source(s):	First 5 Commission of San Diego							

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Land Use and Environment Group (LUEG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Tijuana River Valley Well and Water Distribution	1020252	2016-17	\$ —	\$ 400,000	—	\$ —	\$ —	\$ —
Project Scope:	The Tijuana River valley (TJRV) Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. The Park features multi-use trails, a community garden, and a sports facility with five ball fields and multi-use open turf area. This project will construct a well and water distribution system to decrease water costs and potable water use.							
Funding Source(s):	General Fund							
TJRV South West Trails Construction	1018372	2013–14	\$ —	\$ —	—	\$ —	\$ 2,086,741	\$ 1,518,671
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State, Miscellaneous Revenue							
TRVRP Interpretive Loop Trail	1018182	2012–13	\$ —	\$ —	—	\$ —	\$ 698,741	\$ 594,253
Project Scope:	The Tijuana River Valley Regional Park offers more than 1,700 acres of diverse habitats from dense riparian forests to coastal maritime sage scrub. This project is for the design and construction of 22.5-mile trail system.							
Funding Source(s):	General Fund, State Aid Other State							
Valley Park Acquisition	1005335	2003–04	\$ —	\$ —	—	\$ —	\$ 500,000	\$ 6,227
Project Scope:	This project is for the land acquisition of Valley Center Park.							
Funding Source(s):	General Fund							
Volcan Mountain West Acquisition	1000040	2002–03	\$ —	\$ —	—	\$ —	\$ 2,094,884	\$ 1,898,650
Project Scope:	This project is for land acquisition in Volcan Mountain West.							
Funding Source(s):	General Fund							
Total LUEG Capital Outlay Fund	57	—	\$ 14,464,000	\$ 1,610,000	(88.9)	\$ —	\$ 85,350,366	\$ 49,744,668

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Community Services Group (CSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
County Operations Center and Annex Phase 1B	1014125	2010–11	\$ —	\$ —	—	\$ —	\$ 113,000,000	\$ 112,449,144
Project Scope:	The County Operations Center Phase 1B project is located in District 4 in the Clairemont Mesa area. The project scope includes two additional 150,000 square-foot office buildings, a conference center with cafeteria, and improvements to existing COC buildings to accommodate departmental moves. The project provides a single, cohesive campus for County employees located at the COC, the Annex and various leased properties; provide more parking and improved accessibility to County clients and is designed to LEED Gold standards for improved energy efficiency and sustainability.							
Funding Source(s):	General Fund, Reimbursement from SDRBA - COC - General Fund							
HHSa PSG CSG Office Relocation	1015131	2008–09	\$ —	\$ —	—	\$ —	\$ 73,926,035	\$ 70,620,461
Project Scope:	The HHSa PSG CSG Office Relocation project is located in District 4 in the Clairemont Mesa area. The project scope includes the relocation of departments as a result of the COC and Annex Redevelopment. Additional project elements include acquisition of 9235-9295 Chesapeake Drive in the City of San Diego, and constructing a facility for the Registrar of Voters, upgrading Fleet facilities, and improving tenant area for the County Mail Services, Sheriff Transportation and Probation Work Projects.							
Funding Source(s):	General Fund, Miscellaneous Revenue, Reimbursement from SDRBA-COC-General Fund, Reimbursement from SDRBA-COC-Bond Proceeds							
Long-Term Animal Care Facility	1015559	2011–12	\$ —	\$ —	—	\$ —	\$ 460,000	\$ 321,157
Project Scope:	The Long-Term Animal Care Facility project is located in District 1 in the community of Bonita. The project scope consists of a 1,000-square-foot long-term animal care facility that will provide larger kennels, an integrated exercise area, and an area where animals can interact with each other. This facility is designed to house 15-30 animals at any given time.							
Funding Source(s):	General Fund							
RICC Caltrans Replacement Property Ramona Acquisition	1018658	2013–14	\$ —	\$ —	—	\$ —	\$ 37,500	\$ 36,604
Project Scope:	The Ramona Intergenerational Community Campus (RICC) Caltrans Replacement Property Land Acquisition is located in District 2 in the community of Ramona. The project scope includes acquisition of a parcel in Ramona to exchange for one of the Caltrans-owned parcels on Main Street adjacent to the RICC site. The project will provide for the acquisition of the CalTrans-owned property adjoining the County Library on Main Street.							
Funding Source(s):	General Fund							
RICC Caltrans Replacement Property Julian Acquisition	1018659	2013–14	\$ —	\$ —	—	\$ —	\$ 37,500	\$ 33,672
Project Scope:	The Ramona Intergenerational Community Campus (RICC) Caltrans Replacement Property Acquisition is located in District 2 in the community of Ramona. A parcel in Julian is being acquired to exchange for one of the Caltrans-owned parcels on Main Street adjacent to the RICC site. The project will provide for the acquisition of the CalTrans-owned property adjoining the County Library on Main Street.							
Funding Source(s):	General Fund							
Water Quality Treatment Project - Cactus County Park	1019695	2015–16	\$ 730,000	\$ —	—	\$ —	\$ 730,000	\$ 82,662
Project Scope:	The Water Quality Treatment projects will install infrastructure to improve stormwater treatment and reduce stormwater pollution to creeks, rivers and the ocean at three County locations. Cactus County Park, located in Lakeside, will have installed 13,000 square-feet of pervious pavement, an infiltration curb and gutter and a bioswale. Construction is anticipated to complete in Summer 2016.							
Funding Source(s):	General Fund							

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Capital Outlay Fund: Community Services Group (CSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Water Quality Treatment Project - Edgemoor Skilled Nursing Facility	1019696	2015–16	\$ 370,000	\$ —	—	\$ —	\$ 370,000	\$ 42,731
Project Scope:	The Water Quality Treatment projects will install infrastructure to improve stormwater treatment and reduce stormwater pollution to creeks, rivers and the ocean at three County locations. Edgemoor Skilled Nursing Facility, located in Santee, will receive the installation of 1,500 linear feet of concrete infiltration curbs and gutters and catch basket inserts in the existing parking area. Construction is anticipated to complete in Summer 2016.							
Funding Source(s):	General Fund							
Water Quality Treatment Project - Lindo Lake County Park	1019694	2015–16	\$ 400,000	\$ —	—	\$ —	\$ 400,000	\$ 72,358
Project Scope:	The Water Quality Treatment projects will install infrastructure to improve stormwater treatment and reduce stormwater pollution to creeks, rivers and the ocean at three County locations. Lindo Lake County Park, located in Lakeside, will receive new drainage infrastructure in the existing parking area along with a bioswale and a catchbasin. Construction is anticipated to complete in Summer 2016.							
Funding Source(s):	General Fund							
South County Animal Shelter (Bonita), Phase 1	1020254	2016-17	\$ —	\$ 15,900,000	—	\$ —	\$ —	\$ —
Project Scope:	Demolish and replace existing 10,000 square feet single story kennel building on County-owned Bonita site with new two-story structure, including new kennels, medical facility, and holding area. Phase I of multi-phase master plan.							
Funding Source(s):	General Fund							
Total CSG Capital Outlay Fund	9	—	\$ 1,500,000	\$ 15,900,000	960.0	\$ —	\$ 188,961,035	\$ 183,658,789

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Capital Outlay Fund: Finance and General Government Group (FGG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Cedar & Kettner Development	1015093	2010–11	\$ —	\$ —	—	\$ —	\$ 37,100,000	\$ 35,197,544
Project Scope:	The development of County-owned property, located at the intersection of Cedar Street and Kettner Boulevard in downtown San Diego (Cedar & Kettner), to provide County employees as well as new residential, office and retail development to support the surrounding community. Cedar & Kettner encompasses approximately 52,500 square feet. The parking structure will provide up to 640 parking spaces to employees and visitors with business at the County Administration Center (CAC).							
Funding Source(s):	General Fund, Aid from Redevelopment Agencies, Rents & Concessions, Reimbursement from SANCAL - Bond Proceeds							
County Administration Center Waterfront Park	1015204	2002–03	\$ —	\$ —	—	\$ —	\$ 53,875,000	\$ 53,153,572
Project Scope:	The CAC Waterfront Park project converted the surface parking lots on the north and south sides of the CAC into a public waterfront park, providing facilities for organized activities, such as weddings and community events, and recreational activities, such as walking and picnicking. Other components of the project include large civic greens, children's play area, garden rooms, and an expansive interactive fountain. This project includes the design and construction of new landscape and hardscape over one underground parking structure to partially replace current paved surface parking.							
Funding Source(s):	General Fund, Aid from Redevelopment Agencies, Rents & Concessions, Reimbursement from SANCAL - Bond Proceeds							
ARCC East County Operations and Archive	1018194	2013–14	\$ —	\$ 13,564,680	—	\$ —	\$ 7,500,000	\$ 61,780
Project Scope:	The Assessor/Recorder/County Clerk's El Cajon branch office is located in a County-owned building at 200 South Magnolia in El Cajon. The 8,920-square-foot building, previously used as a bank, was originally constructed in 1957 and acquired by the County in 2000. The existing building is constrained and inefficient, and cannot economically accommodate expanded and future operational needs. The new East County facility will be designed to accommodate state of the art archival storage and maintenance of these precious historical documents.							
Funding Source(s):	General Fund, Miscellaneous Revenue							
Total FGG Capital Outlay Fund	3	—	\$ —	\$ 13,564,680	—	\$ —	\$ 98,475,000	\$ 88,412,896

Capital Outlay Fund: Countywide								
	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Total Capital Outlay Fund	74	\$ 15,964,000	\$ 31,074,680	94.7	\$ —	\$ 387,312,851	\$ 327,983,687	

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

County Health Complex Fund

County Health Complex Fund: Health and Human Services Agency (HHS)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
North Coastal HHS Facility	1019560	2015–16	\$ 400,000	\$ —	—	\$ —	\$ 2,900,000	\$ 20,920
Project Scope:	Redevelopment of existing North Coastal property to replace various old and undersized facilities and consolidate/collocate services, including a Military and Veterans Resource Center, Mental Health Services, Public Health Services, Aging & Independence Services and Regional Administration.							
Funding Source(s):	MHS Grant, Land sale (Grand Avenue), General Fund							
North Inland Crisis Residential Facility	1019395	2014–15	\$ —	\$ —	—	\$ —	\$ 4,478,425	\$ 1,121,138
Project Scope:	The project consists of the design and construction of a new crisis residential facility with 14 beds and up to a maximum of 6,500 square-feet of building floor area onto a site of approximately ½ acre. The facility will be staffed by approximately fifteen (15) persons including a psychiatrist for the management of medication. The Project scope will also include building demolition of an existing 3,060 square-foot North Inland Public Health Center, 606 E. Valley Parkway; asbestos abatement, site infrastructure, offsite improvements, and coordination of County-provided furniture, fixtures, and equipment (FF&E).							
Funding Source(s):	California Health Facilities Financing Authority Mental Health grant (CHFFA), MHS Capital Facilities Fund							
Total HHS County Health Complex Fund	2	—	\$ 400,000	\$ —	—	\$ —	\$ 7,378,425	\$ 1,142,058

County Health Complex Fund: Countywide								
	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Total County Health Complex Fund	2	\$ 400,000	\$ —	—	\$ —	\$ 7,378,425	\$ 1,142,058	

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

Justice Facility Construction Fund

Justice Facility Construction Fund: Public Safety Group (PSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Camp Barrett Staff Housing	1018562	2013–14	\$ —	\$ —	—	\$ —	\$ 965,000	\$ 302,679
Project Scope:	Purchase and installation of one manufactured dormitory home and three manufactured buildings at the Camp Barrett Facility for Probation Department.							
Funding Source(s):	General Fund							

* Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.



OUTSTANDING CAPITAL PROJECTS BY FUND



Justice Facility Construction Fund: Public Safety Group (PSG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
East Mesa Reentry Facility*	1016416	2011–12	\$ —	\$ —	—	\$ —	\$ 38,496,269	\$ 38,438,721
Project Scope:	The East Mesa Reentry Facility project will add 400 beds and support facilities to the East Mesa Reentry Facility in order to respond to the growing number of inmates assigned to local custody due to AB 109, Public Safety Realignment (2011), and focuses on the needs of that population for specific services as recommended by the Community Correction Partnership. To accommodate this increased need, the additional beds of the East Mesa Reentry Facility project will increase the inmate capacity from approximately 3,650 to 4,050 at the East Mesa Reentry Complex. The project will also include attendant improvements to the existing central plant, kitchen, and intake and administrative building at the East Mesa Reentry Facility for the increased demands. Project completed and occupied in 4th Qtr of Fiscal Year 2013-14.							
Funding Source(s):	General Fund and Local Revenue Fund 2011							
Emergency Vehicle Operations Course (EVOC)	1020251	2016-17	\$ —	\$ 15,000,000	—	\$ —	\$ —	\$ —
Project Scope:	Land acquisition and the construction of a new EVOC facility encompassing approximately a minimum of 15 acres. The facility would consist of paved roadways, a concrete skid pad, and a multi-purpose asphalt area. The training site would be supported by utility infrastructure, an administrative building, and covered vehicle storage. Additional land may need to be acquired for environmental and resource mitigation.							
Funding Source(s):	Proposition 172, Regional Partners							
Juvenile Ranch Facility Staff*	1018561	2013–14	\$ —	\$ —	—	\$ —	\$ —	\$ —
Project Scope:	Purchase and installation of three manufactured dormitory homes at the Juvenile Ranch Facility for Probation staff.							
Funding Source(s):	General Fund							
Las Colinas Detention and Reentry Facility	1015195	1997–98	\$ —	\$ —	—	\$ —	\$ 303,600,000	\$ 236,869,658
Project Scope:	The Las Colinas Detention and Reentry Facility (LCDRF) will serve as the primary booking and holding facility for women arrested in the county and will replace the current facility located in Santee in East San Diego County. The LCDRF project is designed in two phases. Phase I includes the construction of 832 beds, a central utility plant, facilities for intake/release and transfer, food and medical services, administration, and programs. The first phase was completed in July 2014 and inmates were transferred from the old jail in August 2014. The second phase commenced in October 2014 and is scheduled to be complete by January 2016.							
Funding Source(s):	General Fund, County Jail Construction Financing Program (AB900)							
Next Generation RCS Site Acquisition	1017536	2012–13	\$ 7,925	\$ —	—	\$ —	\$ 155,850	\$ 124,674
Project Scope:	Design, procure and install next generation regional public safety communications system.							
Funding Source(s):	General Fund							
Pine Valley Substation*	1015198	1999–00	\$ —	\$ —	—	\$ —	\$ 3,710,000	\$ 3,653,757
Project Scope:	Funding for the acquisition of site and to construct and develop new 4,250 square-foot facility in Pine Valley. The station was identified as a future need in the Law Enforcement Master Plan to accommodate population growth in the northeastern unincorporated area of the county. Construction is complete and the facility was occupied in May 2014.							
Funding Source(s):	General Fund							

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Justice Facility Construction Fund: Public Safety Group (PSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Rancho San Diego Sheriff Station*	1015199	2004–05	\$ —	\$ —	—	\$ —	\$ 15,399,211	\$ 15,121,605
Project Scope:	The Sheriff's Department provides law enforcement services to 107 square-miles of unincorporated southeast San Diego County. In an effort to better serve the unincorporated populations of Rancho San Diego, Spring Valley, Jamul and surrounding areas, the Rancho San Diego community has been selected as the location for a new Sheriff station. The Rancho San Diego Sheriff Station is planned to be a 26,000 square-foot facility located on 4.5 acres, and will be able to accommodate 130 personnel. This project is for the design and construction of the freestanding Sheriff Station. Construction is complete and the facility was occupied in February 2014.							
Funding Source(s):	General Fund, Sheriff Asset Forfeiture Fund, Proposition 172							
Regional Communications System Upgrade	1019587	2015–16	\$ 50,555,000	\$ —	—	\$ —	\$ 50,555,000	\$ —
Project Scope:	Replacement of the existing Regional Communications System (RCS), which provides public safety and public service radio communications service to San Diego and Imperial Counties, 24 incorporated cities, and a multitude of other local, state, federal, and tribal government agencies in the San Diego County/Imperial County Region. The replacement will include next generation public safety interoperable communications system which meets national P25 compliant standards.							
Funding Source(s):	General Fund							
Sheriff's Crime Lab	1018895	2014–15	\$ 54,860,000	\$ —	—	\$ —	\$ 104,800,000	\$ 19,137,059
Project Scope:	The Crime Laboratory/Property and Evidence Facility/Central Investigations Offices project will benefit public safety through increased efficiency by co-locating forensic investigators, detectives, criminal evidence and evidence personnel adjacent to the County Medical Examiner. This project is for 150,000 square-foot structure to house crime lab, criminal evidence warehouse and central investigations unit offices. Current County Operations Center master plan includes Fleet Maintenance Facility which must be relocated to free up crime lab site.							
Funding Source(s):	General Fund							
Sheriff's Lakeside Land Improvement*	1018774	2013–14	\$ —	\$ —	—	\$ —	\$ 2,927,987	\$ 2,922,298
Project Scope:	Interior improvements to an existing 5,318 square-foot office building will be completed to accommodate the Sheriff's needs, housing approximately 30 staff members, in addition to parking lot improvements on the adjoining lot. Estimated project completion in May of 2015.							
Funding Source(s):	General Fund, Sheriff Asset Forfeiture Fund							
Total PSG Justice Facility Construction Fund	11	—	\$ 105,422,925	\$ 15,000,000	(85.8)	\$ —	\$ 520,609,317	\$ 316,570,451

Justice Facility Construction Fund: Countywide								
	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹	
Total Justice Facility Construction Fund	11	\$ 105,422,925	\$ 15,000,000	(85.8)	\$ —	\$ 520,609,317	\$ 316,570,451	

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.





Library Projects Fund

Library Projects Fund: Community Services Group (CSG)								
Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
4S Ranch Library Expansion	1020253	2016–17	\$ —	\$ 7,000,000	—	\$ —	\$ —	\$ —
Project Scope:	The proposed expansion of the existing library would add approximately 5,000 square feet of library space through the long-term lease of an adjacent parcel, which currently serves as a fountain/plaza area for the homeowner's association. The existing library is heavily used by community residents, and its expansion would greatly improve the ability to meet growing demand for library services.							
Funding Source(s):	General Fund							
Alpine Branch Library	1015202	2001–02	\$ —	\$ —	—	\$ —	\$ 10,194,686	\$ 7,622,951
Project Scope:	The Alpine Library is located in District 2 adjacent to the existing Alpine Community Center. The project scope includes the replacement of a 3,000 square-foot facility with a new 13,500 square-foot-freestanding library building. This project will expand access to information resources that enrich quality of life.							
Funding Source(s):	General Fund							
Borrego Springs Community Library	1018705	2013–14	\$ —	\$ —	—	\$ —	\$ 9,950,000	\$ 217,387
Project Scope:	The Borrego Springs Community Library project is located in District 5. The project scope includes a 13,500 square-foot-freestanding library in Borrego Springs, the assessment of proposed land donation of approximately 2.5-acre site with an estimated value of \$55,000. This project will build a new library to meet the needs of the community.							
Funding Source(s):	General Fund							
Imperial Beach Library	1018191	2013–14	\$ —	\$ —	—	\$ —	\$ 8,500,000	\$ 1,715,773
Project Scope:	The Imperial Beach Library project is located in District 1. The project scope includes replacing the current 5,000 square-foot Imperial Beach Branch of the County Library with a larger facility of up to 14,000 feet and the redevelopment of the site in general. This project will improve the connectivity between the Library and the Imperial Beach Community Center.							
Funding Source(s):	General Fund							
Casa De Oro Library Land Acquisition	1020105	2015-16	\$ —	\$ —	—	\$ —	\$ 125,000	\$ —
Project Scope:	The Imperial Beach Library project is located in District 1. The project scope includes replacing the current 5,000 square-foot Imperial Beach Branch of the County Library with a larger facility of up to 14,000 feet and the redevelopment of the site in general. This project will improve the connectivity between the Library and the Imperial Beach Community Center.							
Funding Source(s):	General Fund							
Lakeside Library Land Acquisition	1020106	2015-16	\$ —	\$ 1,299,000	—	\$ —	\$ 125,000	\$ —
Project Scope:	The existing 5,000 square feet library was built in 1962 and needs to be replaced. Based on population and circulation statistics, a library more than twice the current size is required, including additional space for parking. County staff estimate a need for up to two acres.							
Funding Source(s):	General Fund							
Total CSG Library Projects Fund	6	—	\$ —	\$ 8,299,000	—	\$ —	\$ 28,894,686	\$ 9,556,111

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

OUTSTANDING CAPITAL PROJECTS BY FUND

Library Projects Fund: Countywide

	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total Library Projects Fund	6	\$ —	\$ 8,299,000	—	\$ —	\$ 28,894,686	\$ 9,556,111

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

Multiple Species Conservation Program Fund

Multiple Species Conservation Program Fund: Land Use and Environment Group (LUEG)

Project Name	Project Number	Fiscal Year Established	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Multiple Species Conservation Program Acquisitions (MSCP)	Various	1998–99	\$ 10,000,000	\$ 10,000,000	—	\$ 2,500,000	\$ 121,499,555	\$ 84,067,762
Project Scope:	The County of San Diego MSCP was adopted by the County Board in 1997 and is an integral part of the County's program to conserve the region's natural environment and increase the amount of land available to the public for parks and open space, contributing to the County's strategic initiatives of sustainable environments and healthy families. Since 1997, \$70 million from the General Fund has been spent on MSCP land acquisition, which leveraged \$87 million in federal, State and local grants, acquiring more than 19,000 acres throughout the county.							
Funding Source(s):	General Fund, State Aid Other State, Federal Other Federal Grants, Miscellaneous Revenue, Other Sales							
Total LUEG MSCP Fund	1	—	\$ 10,000,000	\$ 10,000,000	—	\$ 2,500,000	\$ 121,499,555	\$ 84,067,762

Multiple Species Conservation Program Fund: Countywide

	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total MSCP Fund	1	\$ 10,000,000	\$ 10,000,000	—	\$ 2,500,000	\$ 121,499,555	\$ 84,067,762

*Project scheduled to close June 30, 2016 and will no longer be displayed in the Operational Plan.

¹Total as of February 29, 2016.

Capital Program

Total Outstanding Capital Projects: Capital Program

	Outstanding Capital Projects	Fiscal Year 2015–16 Adopted Budget	Fiscal Year 2016–17 Recommended Budget	% Change	Fiscal Year 2017–18 Recommended Budget	Total Appropriations ¹	Total Expenditures ¹
Total Capital Program	94	\$ 131,786,925	\$ 64,373,680	(51.2)	\$ 2,500,000	\$ 1,065,694,834	\$ 739,320,069

¹Total as of February 29, 2016.

**Edgemoor Development Fund is budgeted in the Capital Program; however, it is not a capital project and therefore not displayed in this table.

