



FY 2016-17 CAO RECOMMENDED OPERATIONAL PLAN

May 2016





■ MISSION STATEMENT

To make people's lives healthier, safer, and self-sufficient by delivering essential services in San Diego County.

■ DIVISIONS

- Aging and Independence Services
- Behavioral Health Services
- Child Welfare Services
- Public Health Services
- Self-Sufficiency Services
- Administrative Support



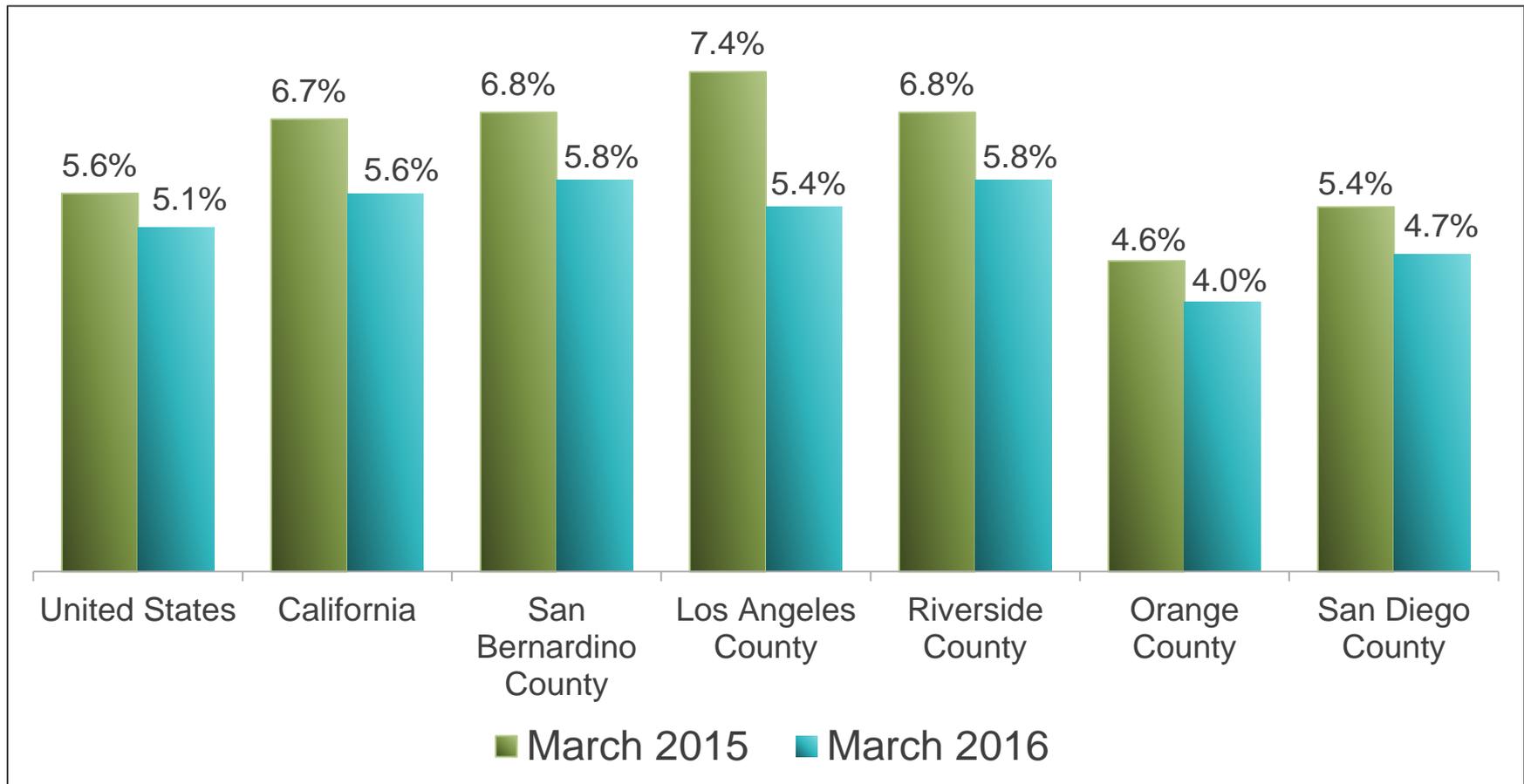
- ECONOMY
- GOVERNOR'S PROPOSED BUDGET
- FY 2016-17 CAO RECOMMENDED BUDGET
- NEXT STEPS

ECONOMY



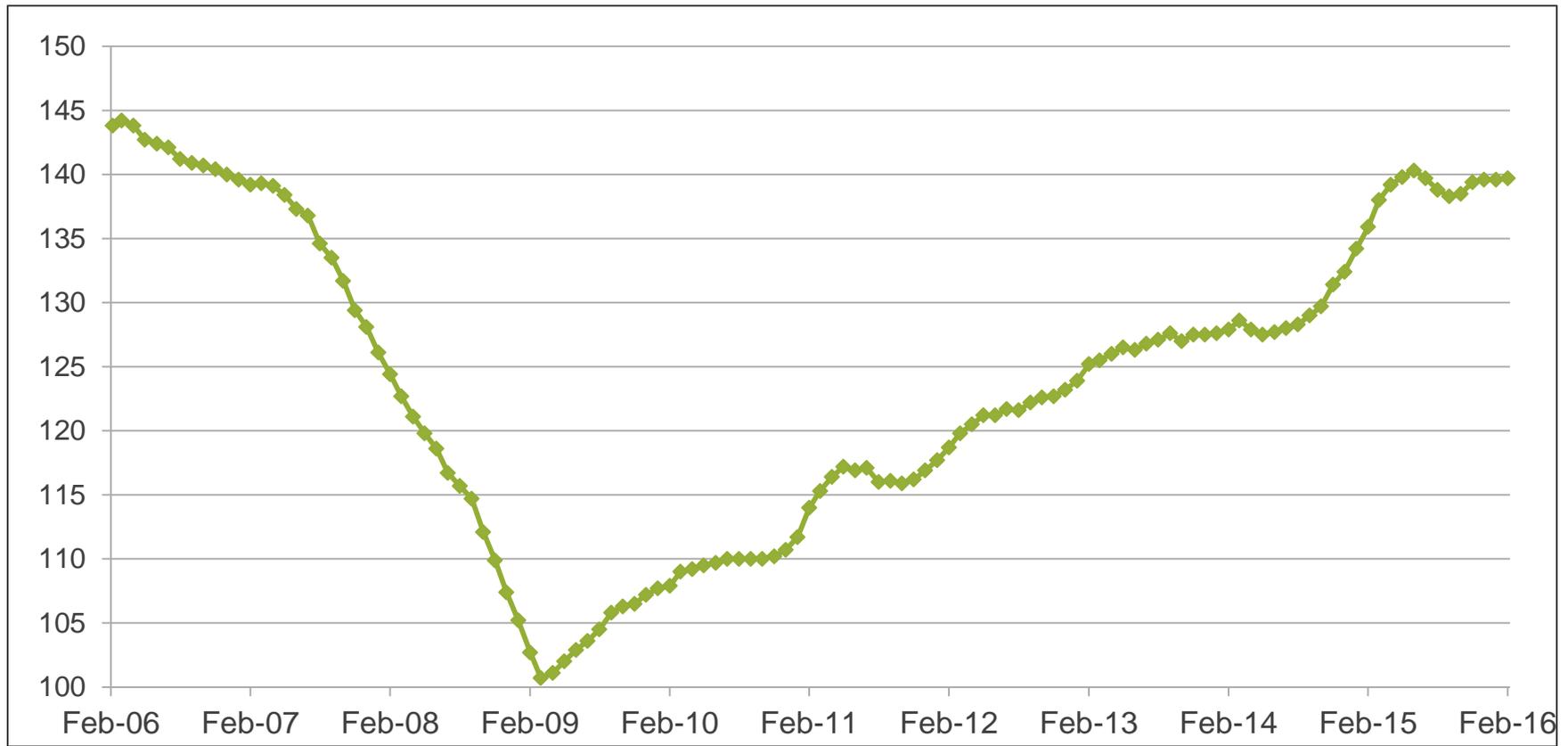


UNEMPLOYMENT RATE





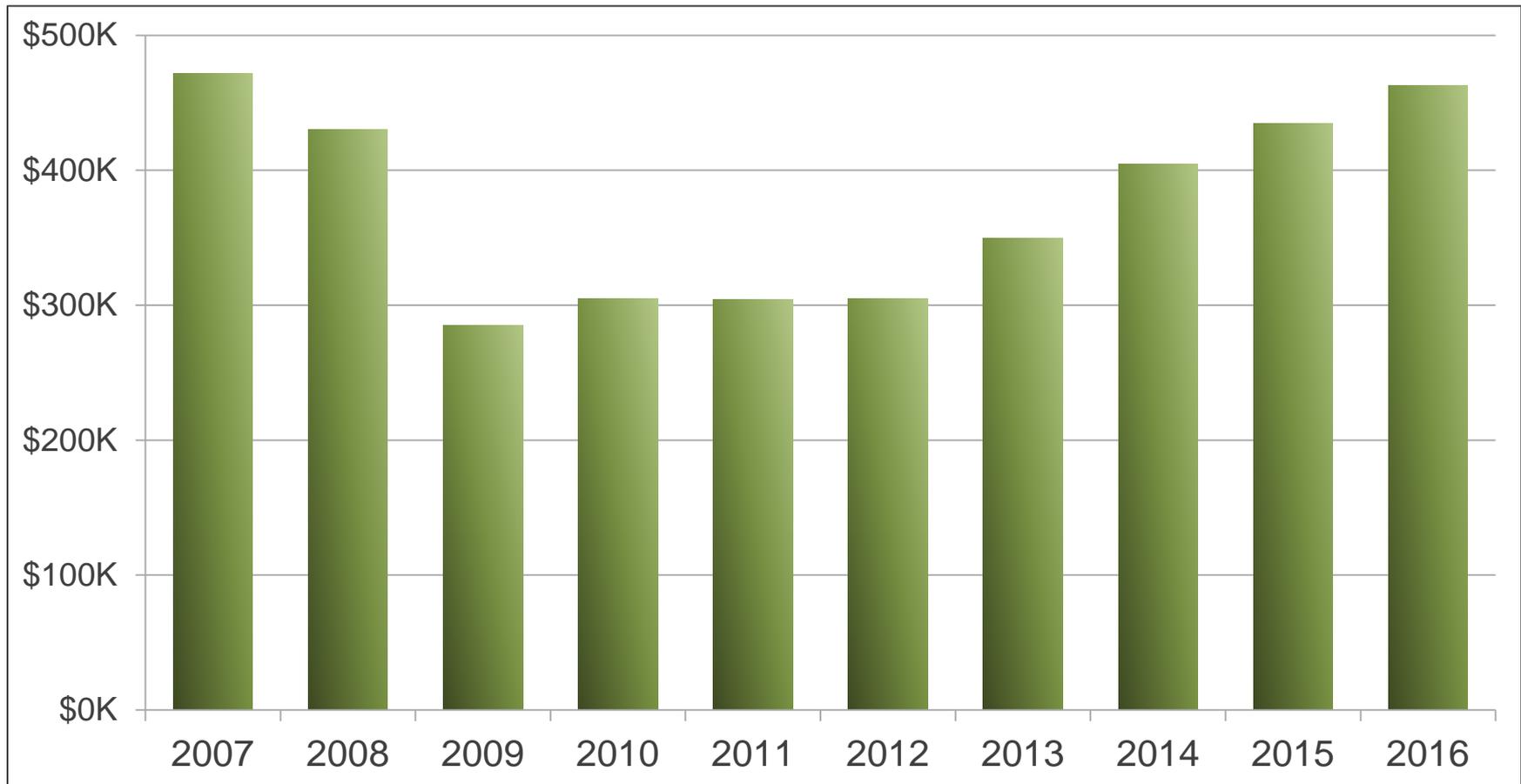
INDEX OF LEADING ECONOMIC INDICATORS FOR SAN DIEGO COUNTY



1. Index components: building permits, unemployment insurance, stock prices, consumer confidence, help wanted advertising, national economy.
 2. Source: USD Index of Leading Economic Indicators for San Diego County, March 31, 2016; Burnham-Moores Center For Real Estate, University of San Diego.



MEDIAN PRICE OF EXISTING HOMES SOLD – SAN DIEGO

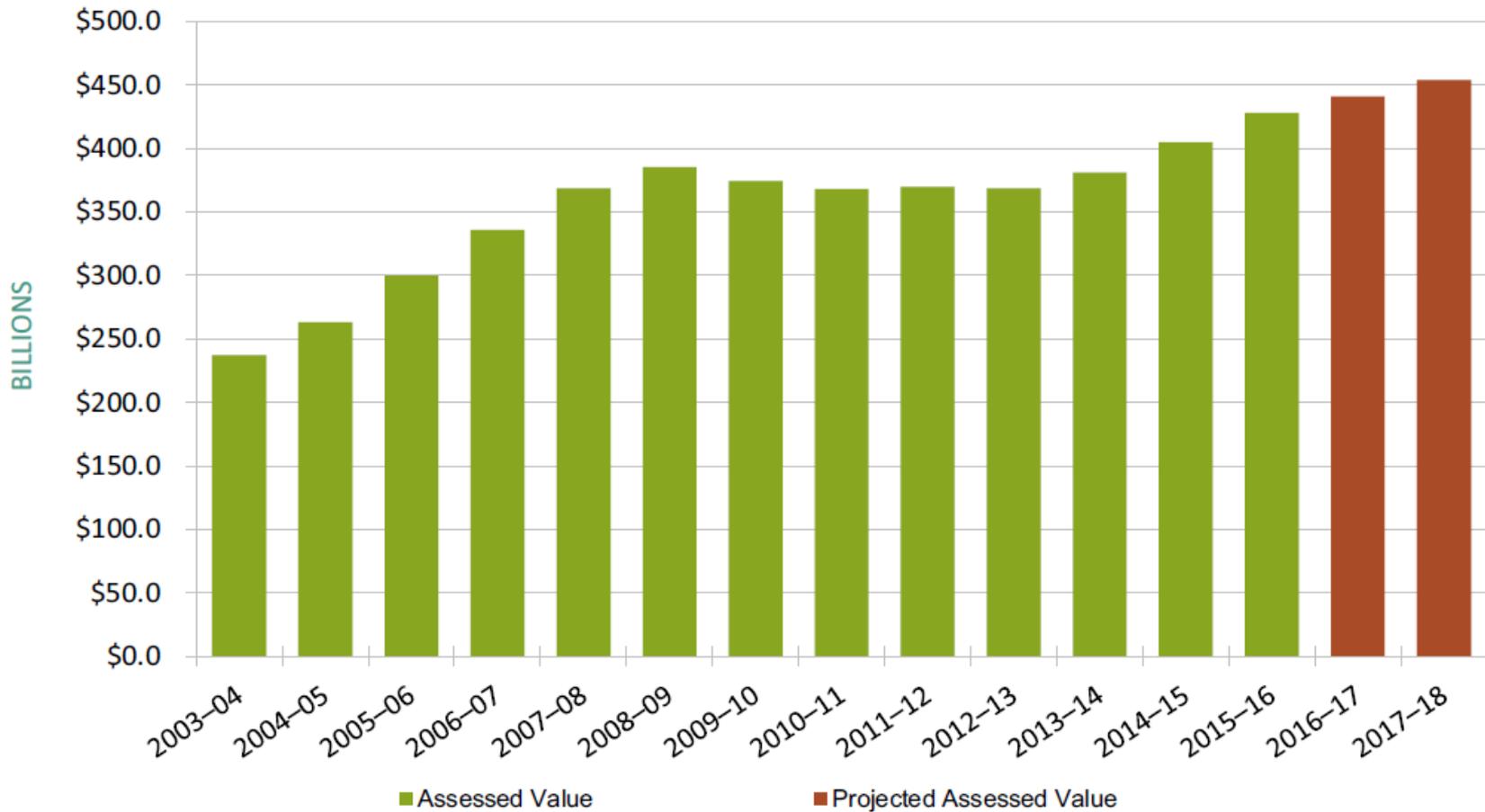


Source: California Association of Realtors/Core Logic



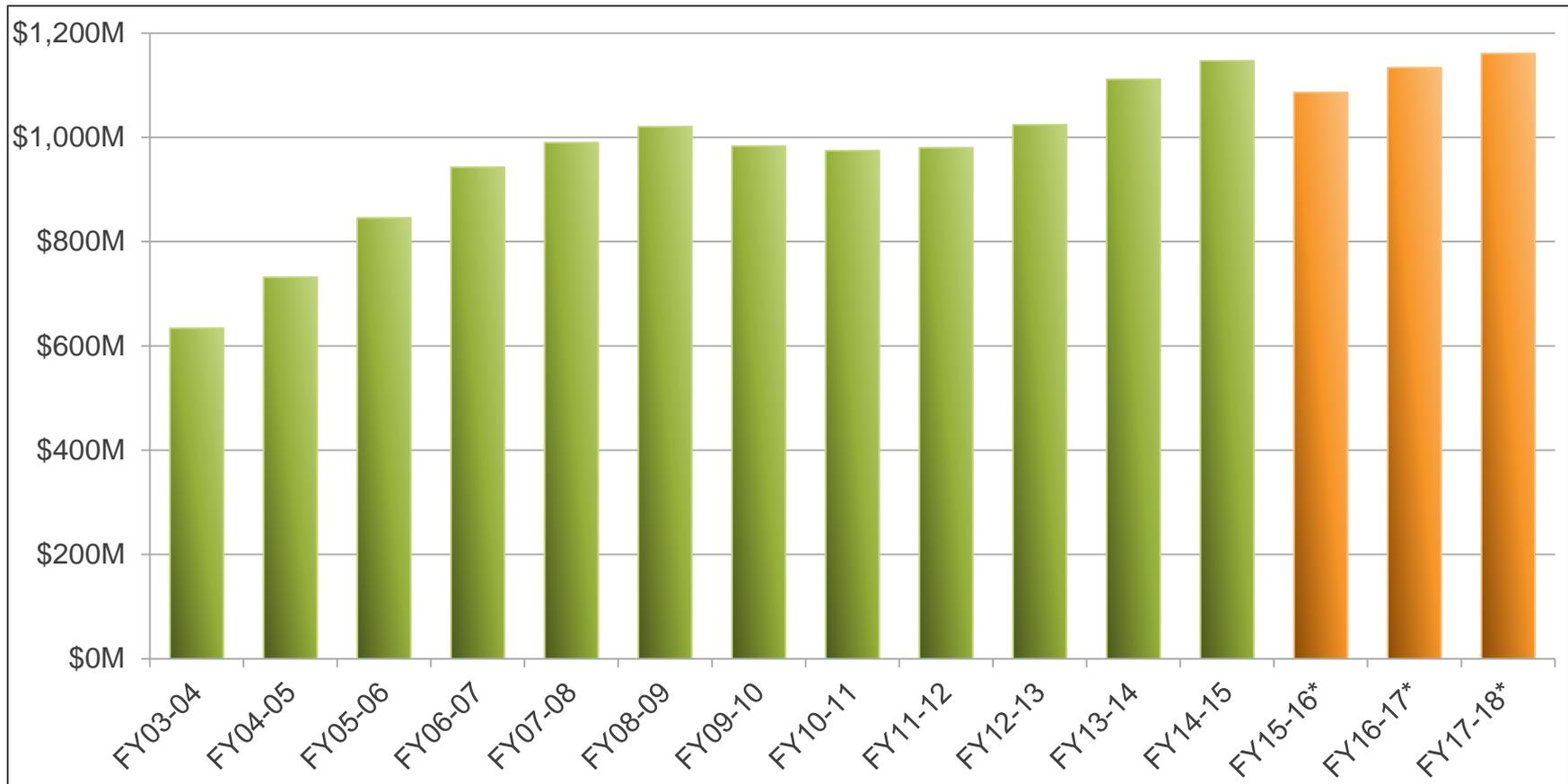
Locally Assessed Secured Property Values

Fiscal Year 2003–04 to Fiscal Year 2017–18





GENERAL PURPOSE REVENUE HISTORY

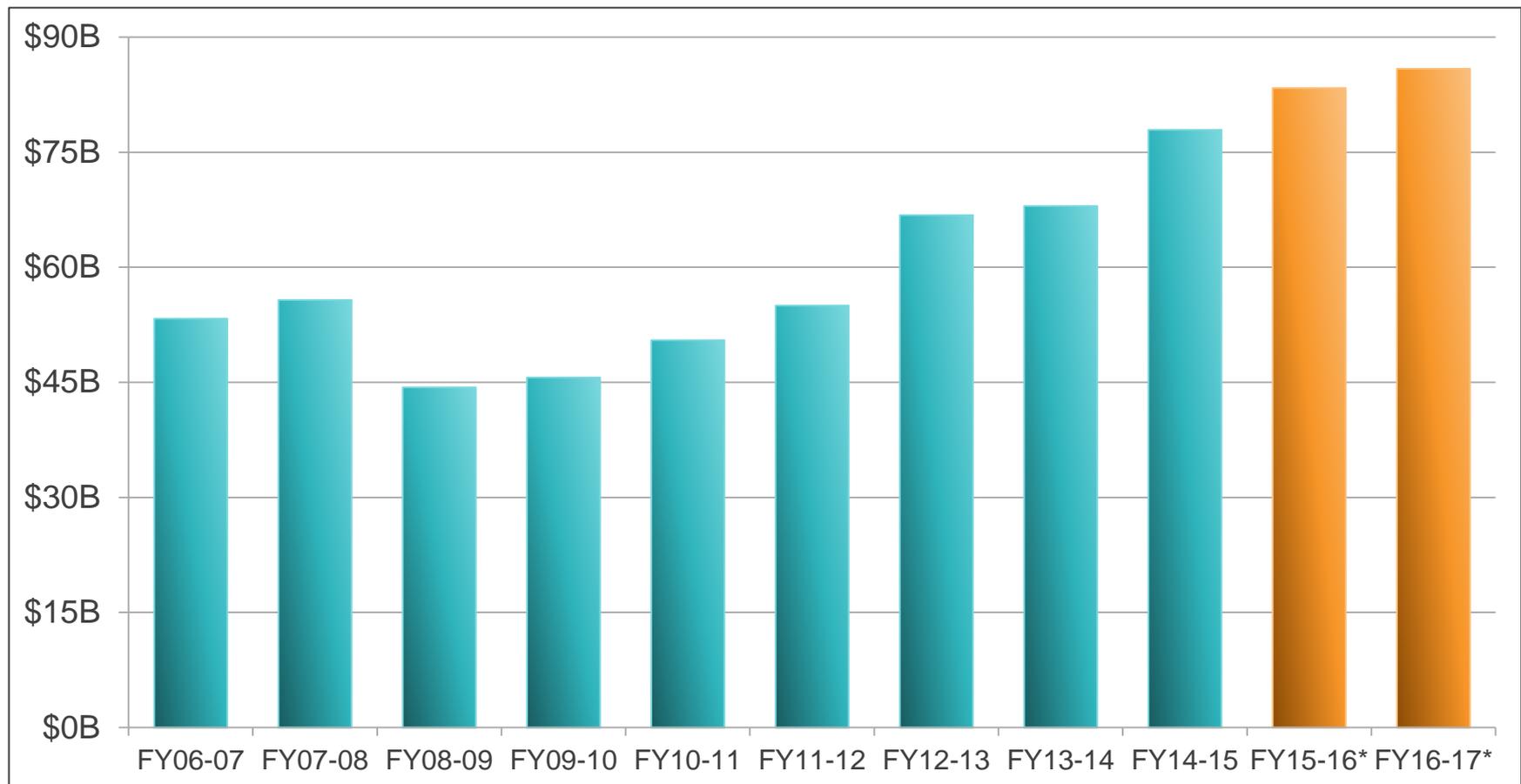


General Purpose Revenue for Fiscal Years 2003-04 through 2014-15 represents actual revenue. Fiscal Year 2015-16 represents the 2nd quarter estimate produced in December 2015. For Fiscal Years 2016-17 and 2017-18, the projections are included in the Fiscal Years 2016-18 Recommended Operational Plan.

*Projected



STATE PERSONAL INCOME TAX REVENUE

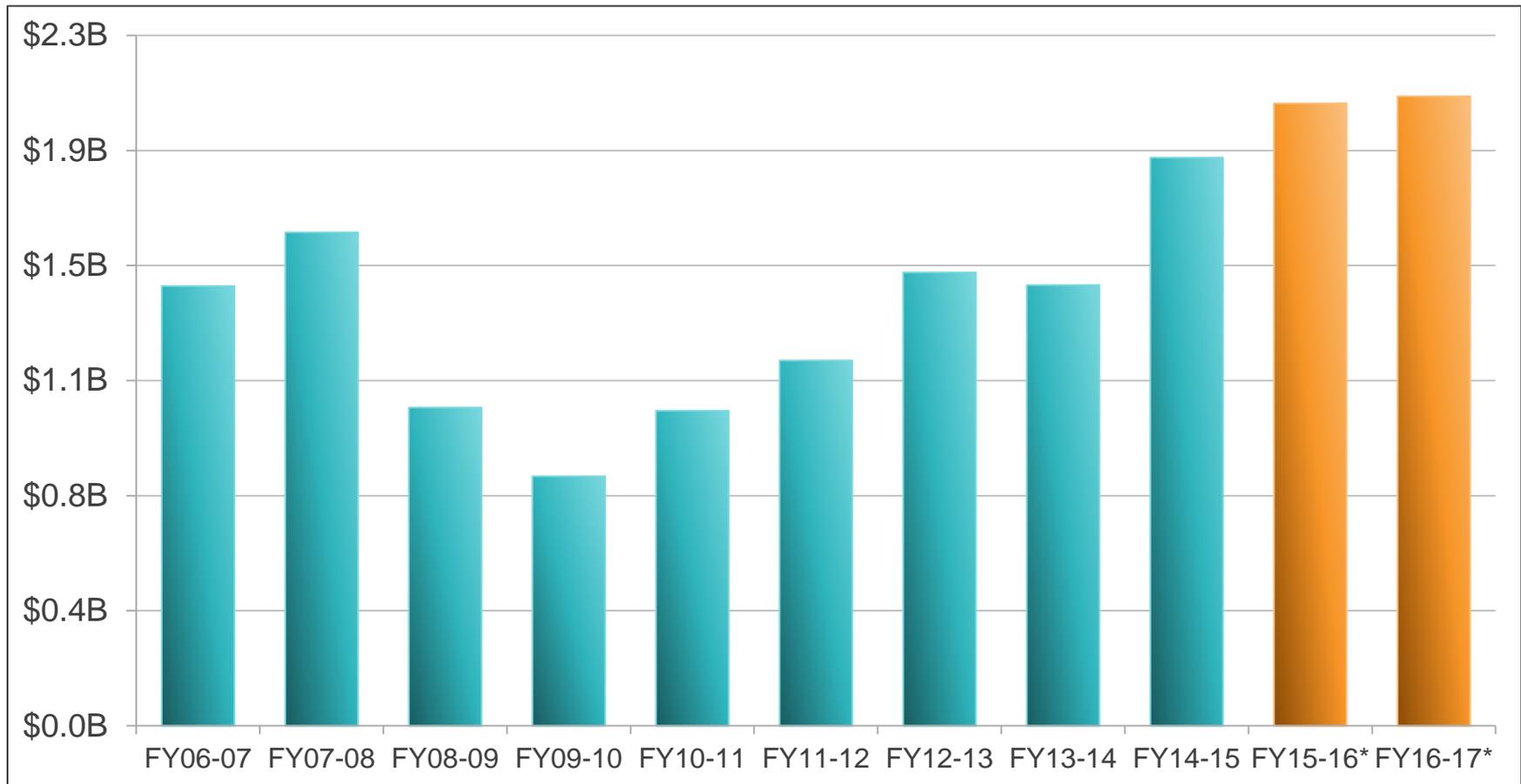


Source: State of California, Governor's Proposed Budget schedules for fiscal years 2008-09 through 2016-17

*Projected



MENTAL HEALTH SERVICES ACT REVENUE

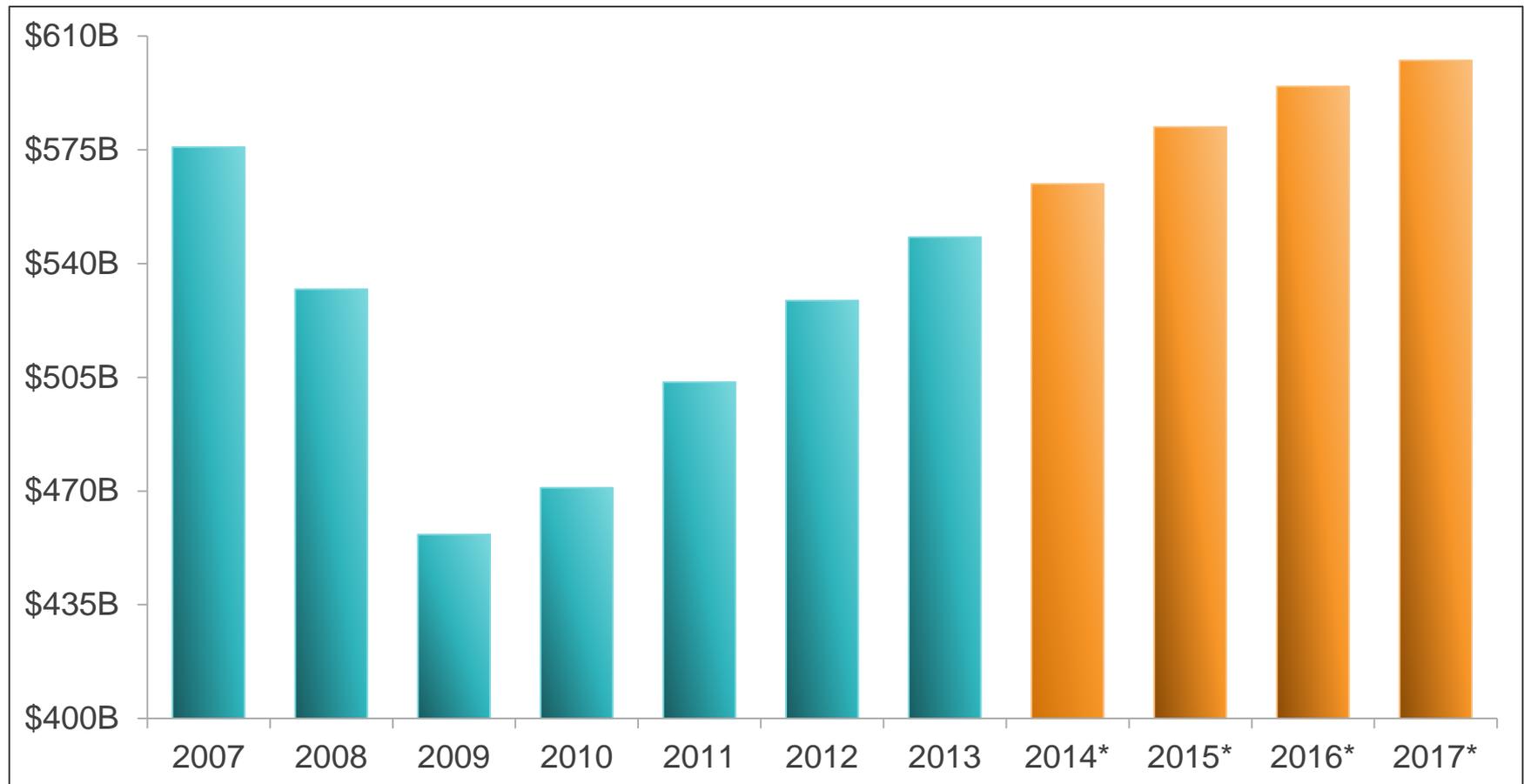


Source: State of California, Governor's Proposed Budget schedules for Fiscal Years 2008-09 through 2016-17

*Projected



CALIFORNIA ANNUAL TAXABLE SALES¹ TREND



Taxable sales stated in calendar year 2009 dollars.

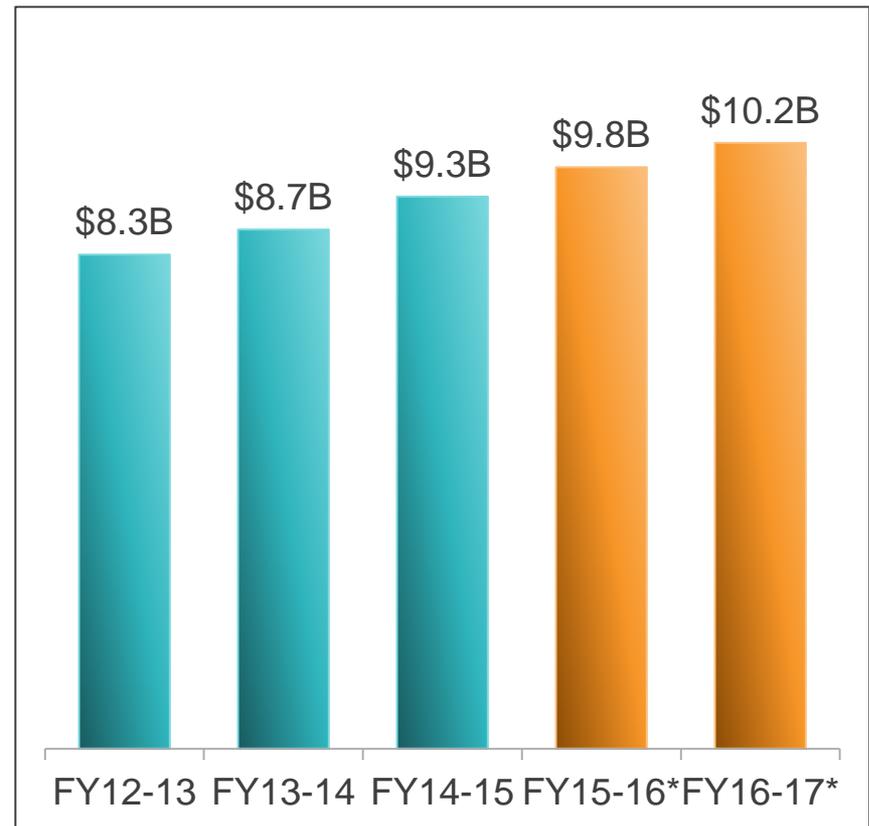
*2014 through 2017 projected by UCLA Anderson Forecast, December 2015



CALIFORNIA SALES & USE TAX REVENUE



1991/2011 HEALTH & HUMAN SERVICES REALIGNMENT REVENUE

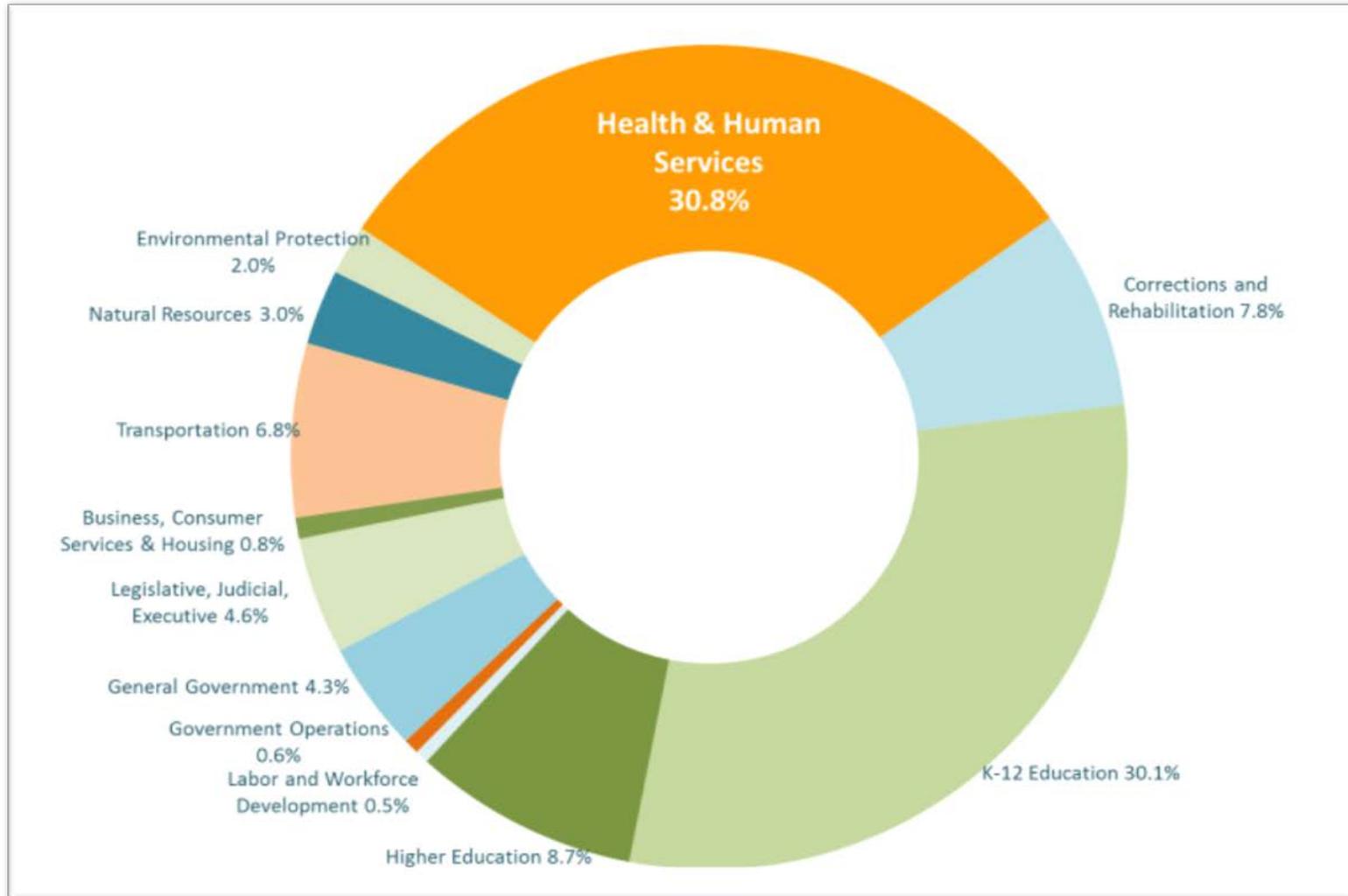


Source: State of California, Governor's Proposed Budget Summary FY2016-17, 2015-16, 2014-15
*Projected



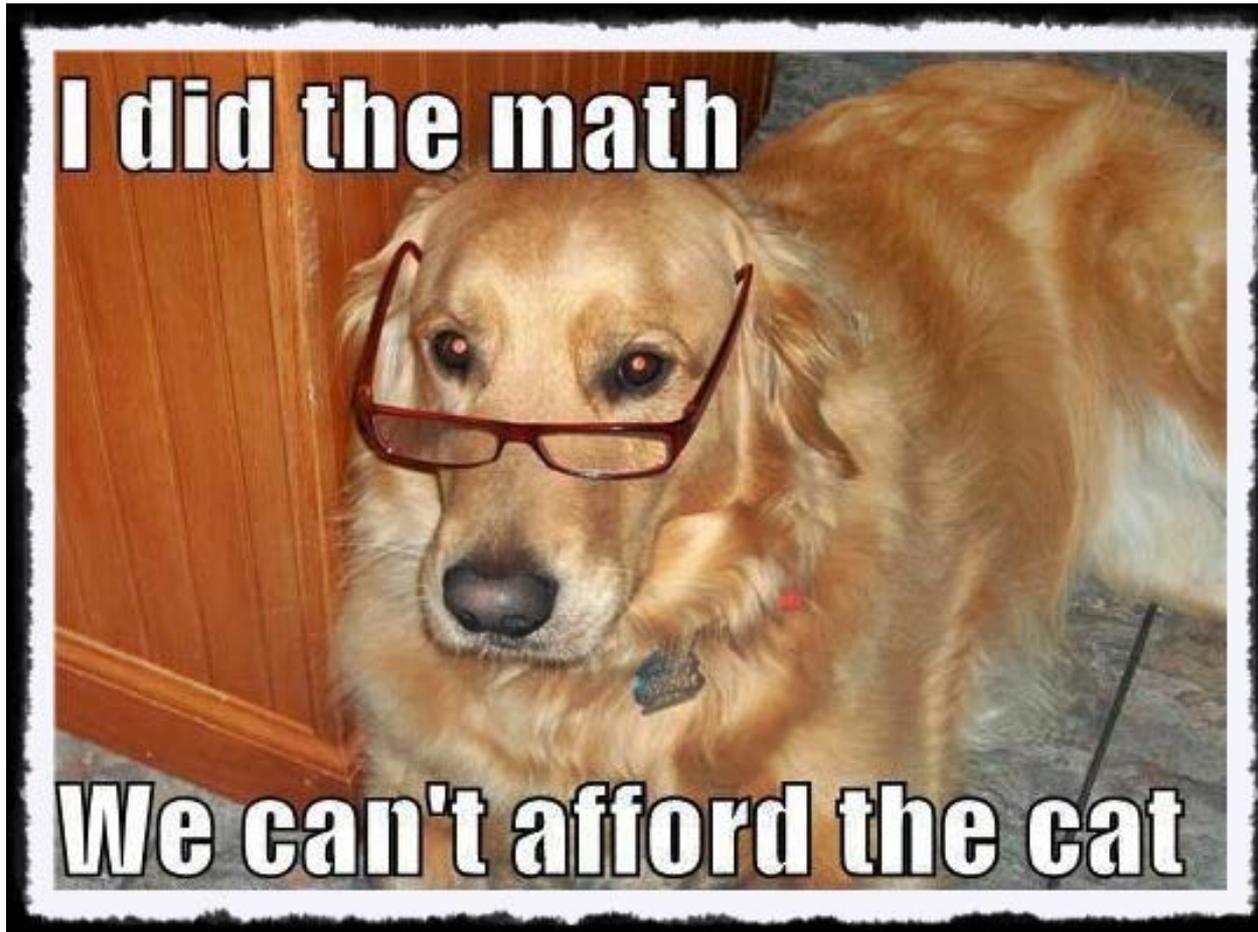
EXPENDITURES BY AGENCY

FY2016-17 GOVERNOR'S PROPOSED BUDGET \$170.7 BILLION





- Expanded Medi-Cal Health Insurance For All Low-income Children
- Medi-Cal Growth/Expansion/1115 Waiver
- In-Home Supportive Services Fair Labor Standards Act (FLSA)
- Child Welfare Services Continuum of Care Reform





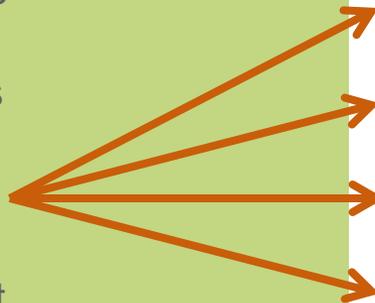
OPERATIONAL PLAN STRUCTURE CHANGE

CURRENT STRUCTURE

- Aging & Independence Services
- Behavioral Health Services
- Child Welfare Services
- Public Health Services
- **Regional Operations**
- Administrative Support

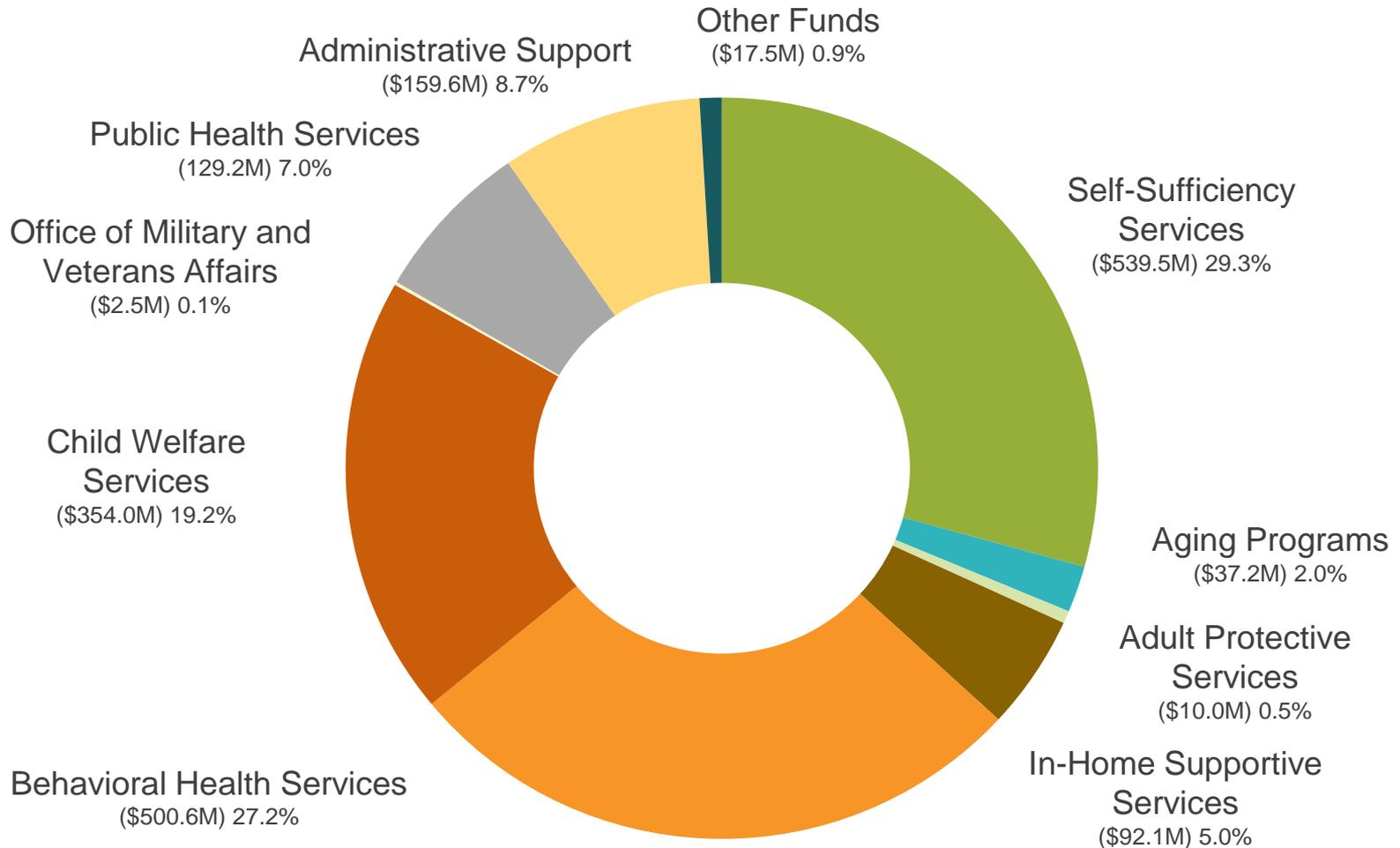
FY2016-17 STRUCTURE

- Aging & Independence Services
- Behavioral Health Services
- Child Welfare Services
- Public Health Services
- **Self-Sufficiency Services**
- Administrative Support



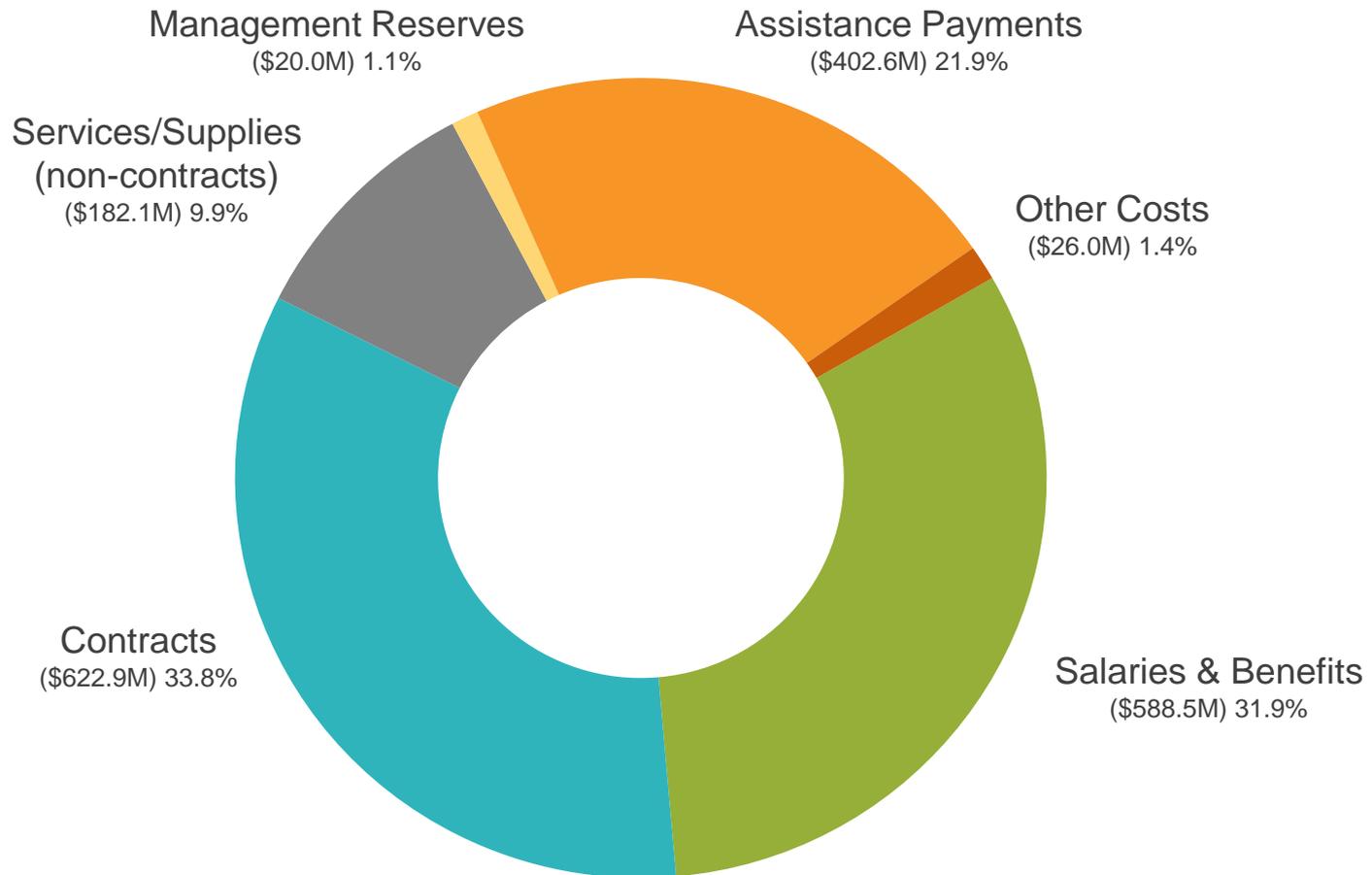


Budget by Program: \$1.8 billion





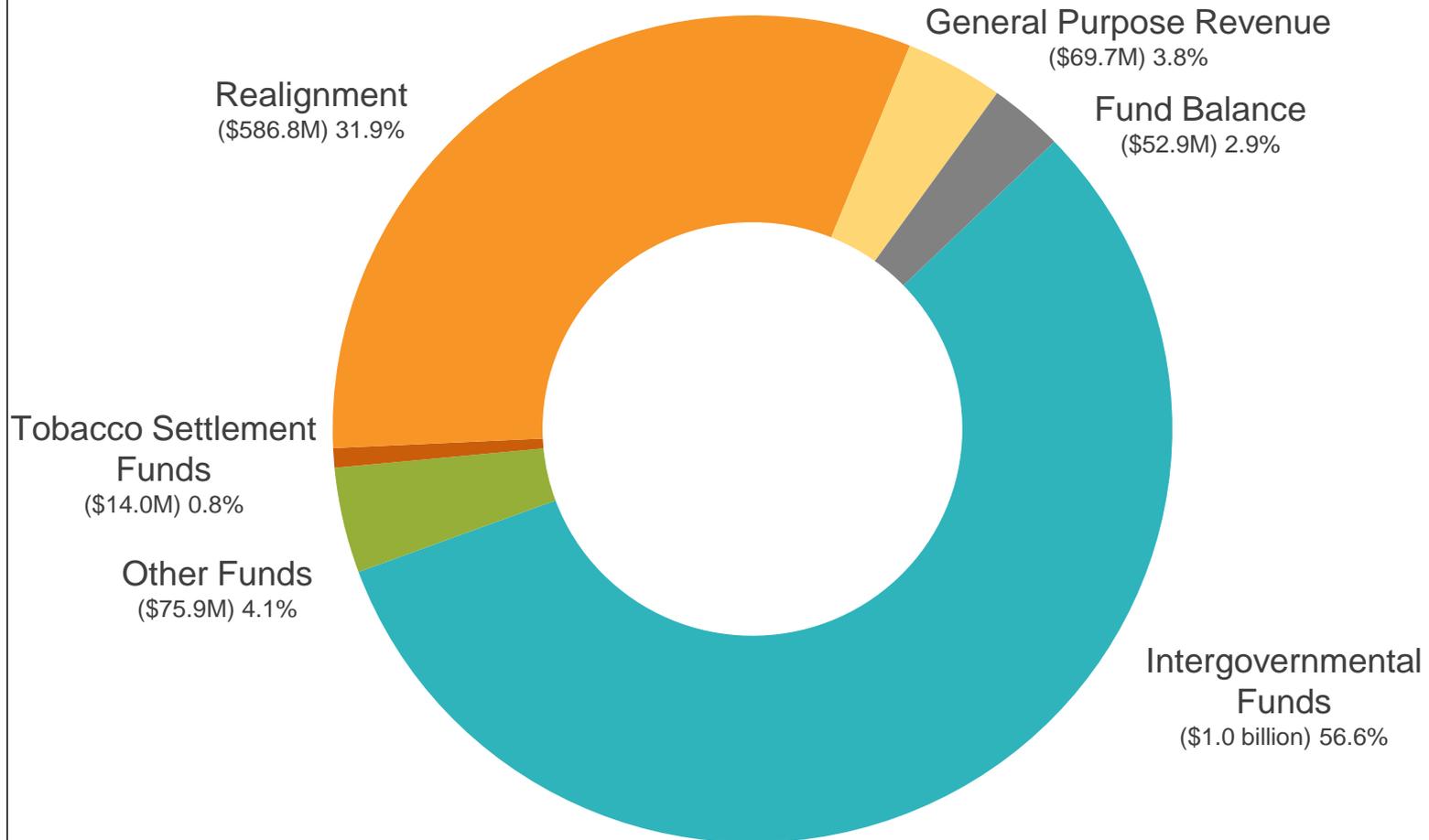
HHSA EXPENDITURES: \$1.8 billion



Decrease of \$162.1M from FY2015-16 Adopted Budget



HHSA REVENUES: \$1.8 billion



Decrease of \$162.1M from FY2015-16 Adopted Budget



STAFFING CHANGES – BY PROGRAM

Program	FY2015-16 Adopted Budget	FY2016-17 CAO Recomd Budget	Change	% Change
Self-Sufficiency Services	2,363.00	2,519.00	156	6.6%
Aging Programs	149.00	148.00	-1	-0.7%
Adult Protective Services	68.00	69.00	1	1.5%
In-Home Supportive Services	160.00	211.00	51	31.9%
Behavioral Health Services	789.00	818.00	29	3.7%
Child Welfare Services	1,364.00	1,364.00	0	0.0%
Public Health Services	643.50	645.50	2	0.3%
Administrative Support	427.00	426.00	-1	-0.2%
Office of Military and Veterans Affairs	13.00	16.00	3	23.1%
Total	5,976.50	6,216.50	240	4.0%



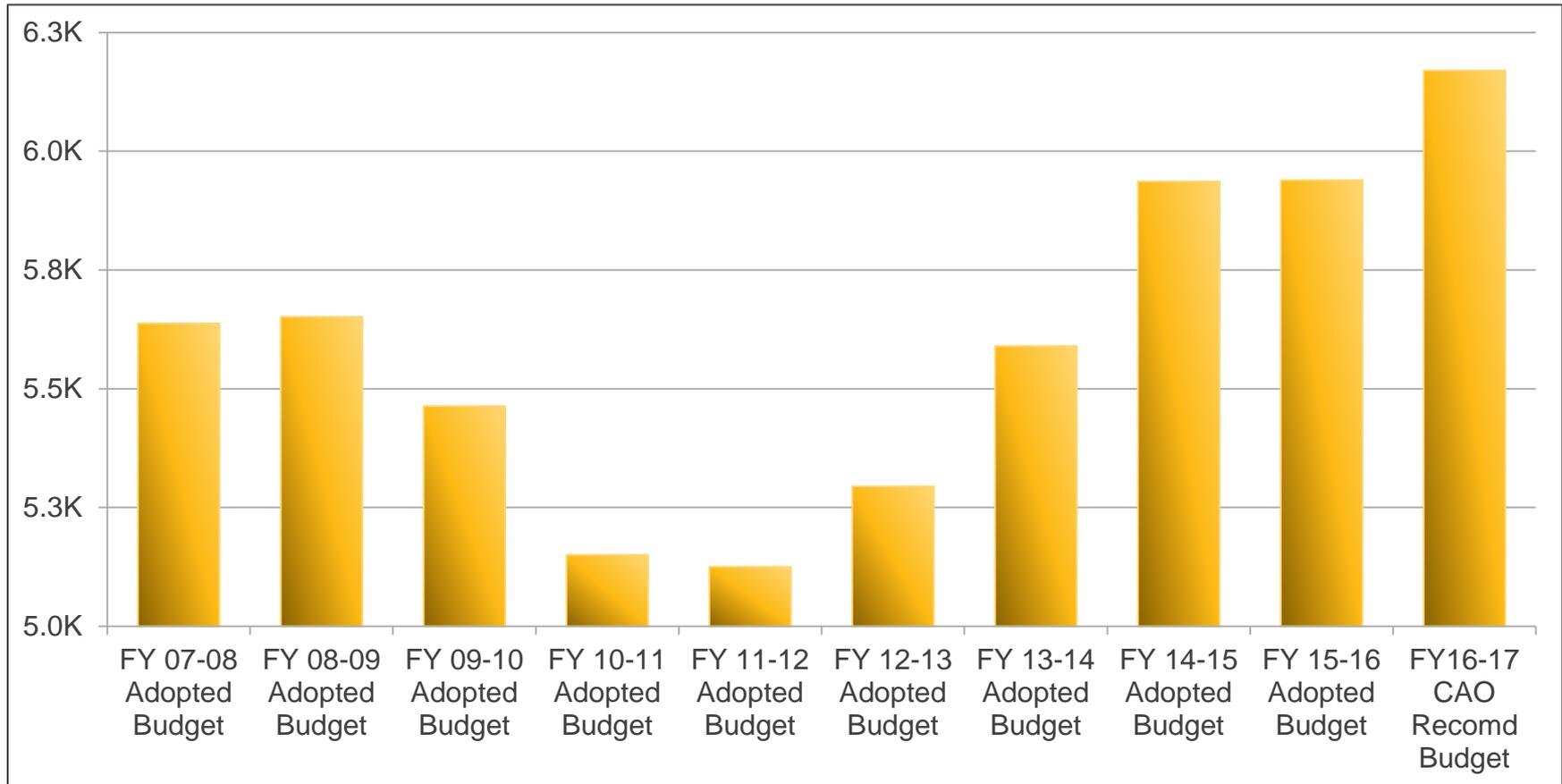
ADDITION OF 240 STAFF YEARS

- **Self-Sufficiency Services: 150.00 staff years**
Addresses State's expansion of full-scope Medi-Cal to all low-income children
- **In-Home Supportive Services: 50.00 staff years**
Responds to caseload growth and new FLSA compensation requirements
- **Behavioral Health Services: 30.00 staff years**
Supports growth in BHS programs and contracted services
- **Administrative Support Services: 8.00 staff years**
Supports overall program growth, primarily in Self-Sufficiency Services
- **Office of Military and Veterans Affairs: 3.00 staff years**
Provides for increased counseling and outreach services

Additions offset by transfer of one position from Child Welfare Services to County Counsel



BUDGETED HHSA STAFFING LEVELS





HHSA MAJOR BUDGET CHANGES

▪ **Decreases**

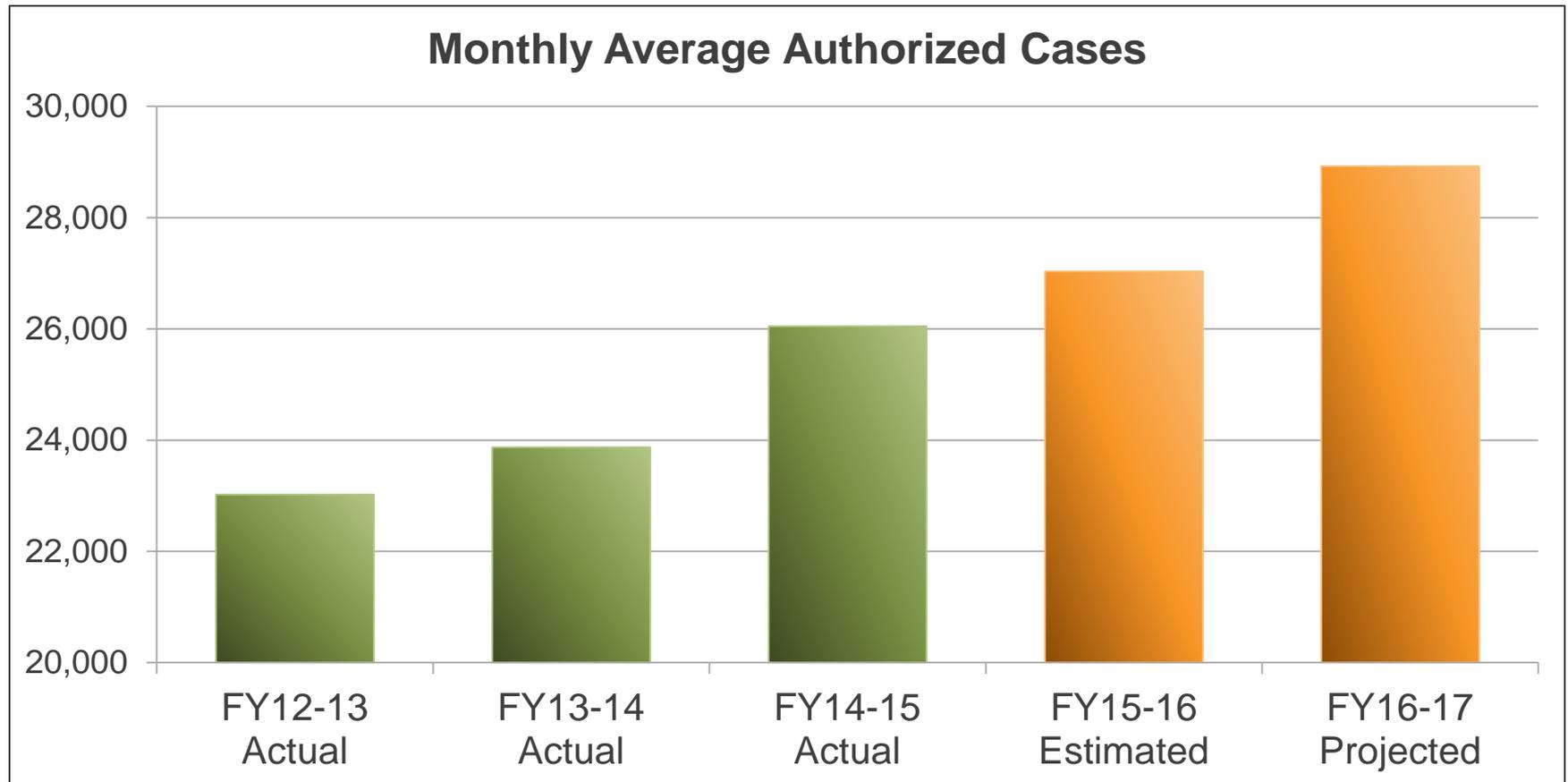
- \$250.3M – Transferred In-Home Supportive Services Collective Bargaining
- \$15.0M - CalWORKs Payments

▪ **Increases**

- \$44.7M - Expanded Behavioral Health Services Programs
- \$33.7M – Added 240 Staff Years, Negotiated Labor Agreements, Increased Retirement Contributions
- \$11.8M - Program Enhancements/Adjustments
- \$9.6M - Operational Excellence (IT and Facilities)
- \$3.4M – General Relief Payments

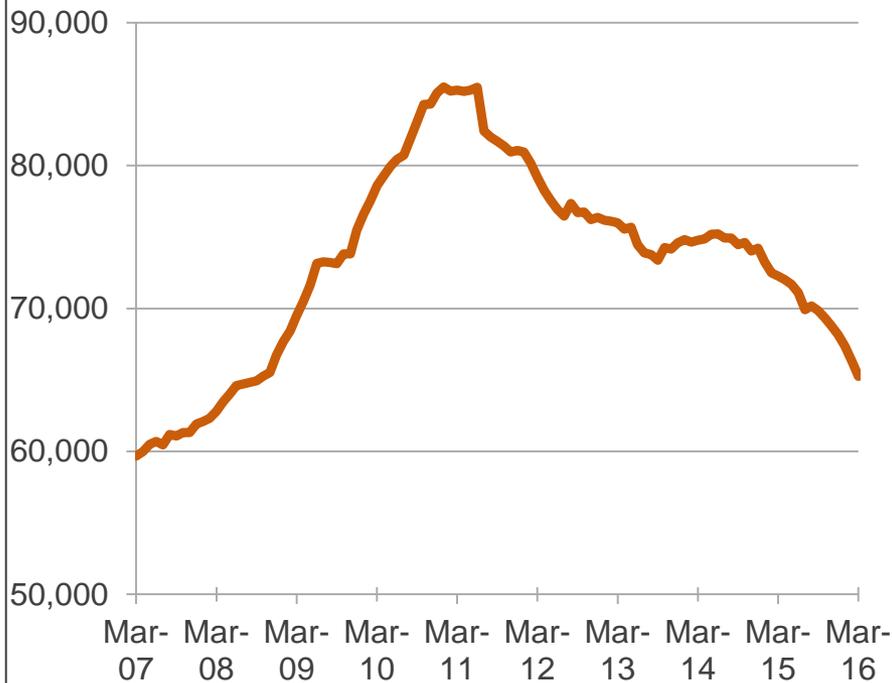


IN-HOME SUPPORTIVE SERVICES (IHSS) CASELOAD



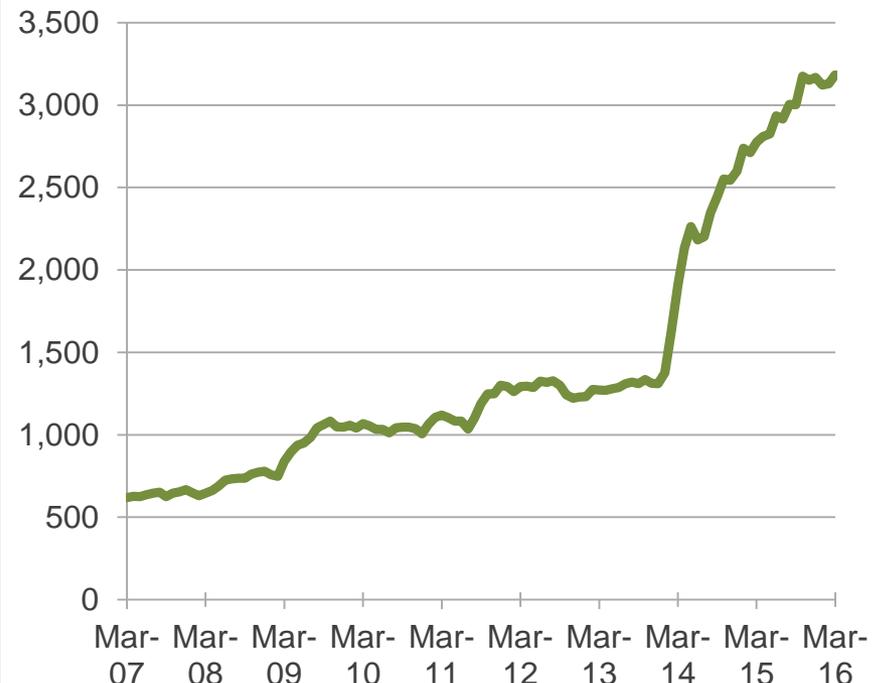


CalWORKS Recipients



\$189.4M
\$15.0M decrease

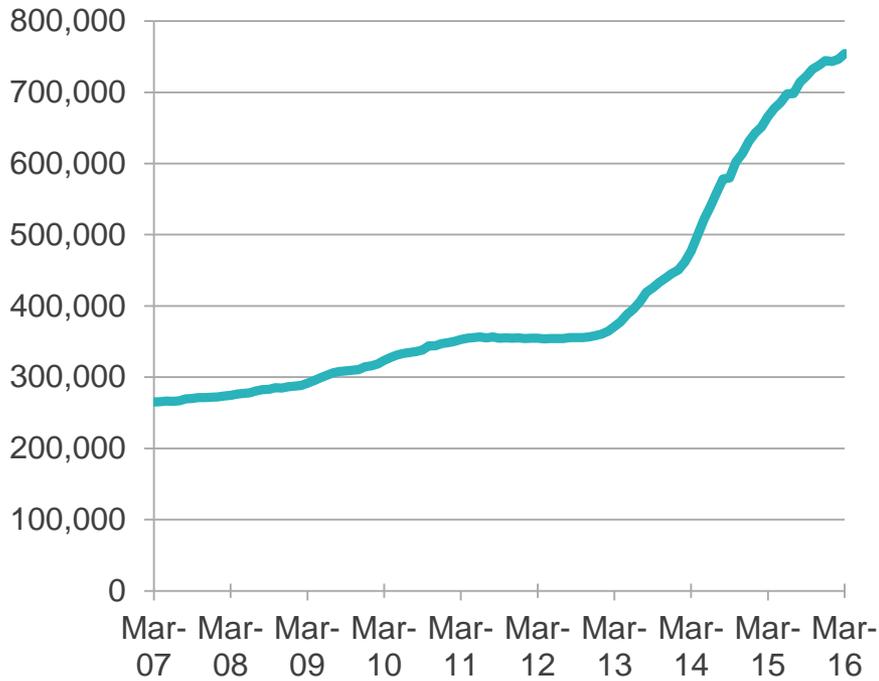
General Relief Recipients



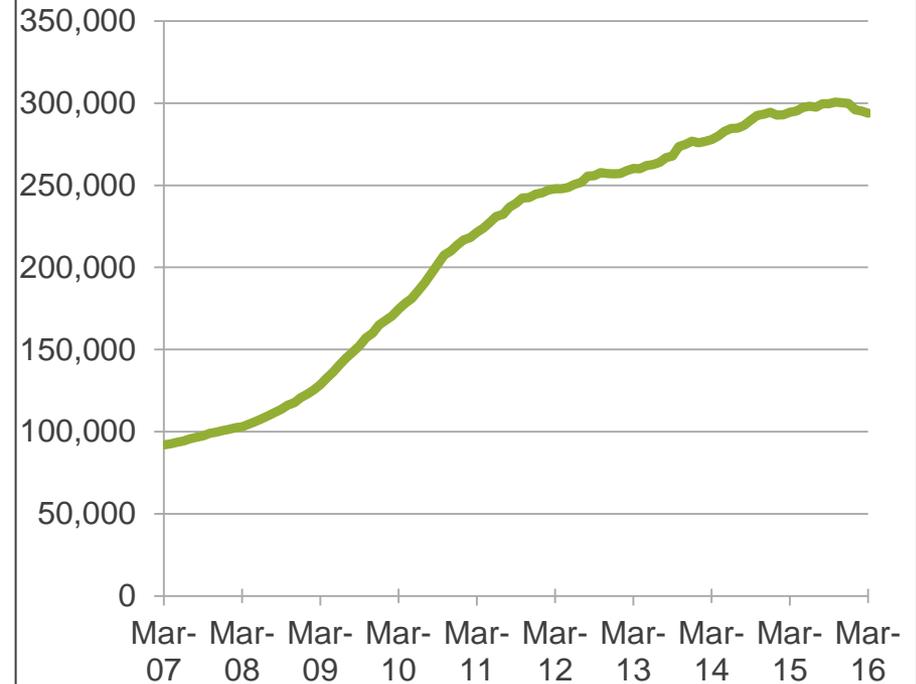
\$14.0M
\$3.4M increase



Medi-Cal Recipients



CalFresh Recipients





PROGRAM EXPANSIONS – BEHAVIORAL HEALTH SERVICES

- Increase of \$44.7M proposed to expand contracted services
- Highlights include:
 - Initiatives to address homelessness including permanent supportive housing for homeless individuals with serious behavioral health conditions and Project One For All.
 - Expansion of Psychiatric Emergency Response Teams (PERT).
 - Increase in support services to Full Service Partnerships.
 - Expansion of hospital-based crisis stabilization services.
 - Expansion of mental health services for underserved communities and populations.



PROGRAM ENHANCEMENTS / ADJUSTMENTS \$11.8M

- \$5.0M for Child Welfare Services programs to:
 - Support foster parents and caregivers.
 - Prevent commercial sexual exploitation of children.
 - Strengthen efforts to improve child well-being.
- \$2.8M for Public Health Services preventive health and HIV prevention activities and ambulance transports.
- \$1.5M for Community Action Partnership community improvement projects and social services programs.



PROGRAM ENHANCEMENTS / ADJUSTMENTS \$11.8M

- \$1.0M for Self-Sufficiency Services related to Subsidized Employment & Family Stabilization.
- \$0.7M for home- or community-based assistance with activities of daily living for Veterans.
- \$0.4M for Self-Sufficiency Services Medi-Cal Renewal Grant Activities.
- \$0.4M for Alzheimer's programs.



OPERATIONAL EXCELLENCE \$9.6M

- INFORMATION TECHNOLOGY
- FACILITIES

AFTER



BEFORE



FINANCIAL PLANNING CYCLE NEXT STEPS



Key Dates

May 3, 2016

May 2016

June 13-22, 2016

June 22, 2016

June 28-29, 2016

Aug 2, 2016

BOS accepts CAO Recommended Operational Plan

Advisory Board presentations

Public Hearings

Last Day for Citizen Advisory Committees to Submit Budget Statements

BOS Deliberations

BOS adopts Operational Plan



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