

COUNTY OF SAN DIEGO  
PROBATION DEPARTMENT  
ANNUAL REPORT 2014



# **VISION AND MISSION**

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## **VISION**

Enhancing the quality of life for San Diego County residents by creating safer communities.

## **MISSION**

Protect community safety, reduce crime and assist victims, through offender accountability and rehabilitation.

## **GUIDING PRINCIPLES**

### **INTEGRITY, STEWARDSHIP AND COMMITMENT**

Public safety is our priority

Maintain fiscal stability

Act with integrity

Continually challenge ourselves to enhance our knowledge and expertise

Conduct business with transparency and accountability

Promote a culture that values diversity, fairness and equity

Employ evidence-based practices

## STRATEGIC INITIATIVES

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### SAFE COMMUNITIES

*Provide effective probation supervision and services to prevent crime and make neighborhoods safe for residents to live, work and play*

#### OBJECTIVES

Increase public safety through holding offenders accountable

Link offenders to evidence based rehabilitative services to reduce recidivism

Partner with local, state and federal law enforcement agencies to monitor high risk offenders

Assist victims and protect their rights through education and restitution collection

### SUSTAINABLE ENVIRONMENTS

*Support environments that foster viable, livable communities while bolstering economic growth*

#### OBJECTIVES

Reduce environmental risk through the increased use of mobile technology and information services

Provide rehabilitative services to offenders to help them become contributing members of their community

Increase community engagement through development of probation community advisory boards

### HEALTHY FAMILIES

*Provide a continuum of services to youth and adults*

#### OBJECTIVES

Develop trauma informed coordinated services that provide individuals with appropriate interventions and resources

Reduce reliance on incarceration by developing and utilizing community-based alternative sentencing options

Assist families in achieving and maintaining self-sufficiency through offender assessment and effective case planning

## MESSAGE FROM THE CHIEF

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**MACK JENKINS**  
Chief Probation Officer



**YVETTE KLEPIN**  
Assistant Chief  
Probation Officer

On behalf of the officers and staff of the San Diego County Probation Department, I am pleased to present our 2014 Annual Report. The year has seen the continuation of some key initiatives and the second full year of Public Safety Realignment – AB 109 – in San Diego County.

With the significant changes in procedures and practices Public Safety Realignment has brought, criminal justice departments are working together in an unprecedented way to reduce the risk of criminals getting out of prison or jail and committing a new crime, setting in motion a local plan built on research-based practices. The shift of felons from state parole supervision to County Probation supervision did not result in a spike in crime, as measured by arrests, based on a study by the San Diego Association of Governments. The study, “Arrests of Individuals Under Probation Supervision in the San Diego Region 2012,” showed 12 percent of adults arrested in 2012 were already on probation from a previous offense. That represented an increase of just 2 percent compared to similar data collected in 2008, before AB 109 took effect, despite the fact that the number of high risk offenders under County Probation supervision grew dramatically: from 3,600 to 6,100 offenders, a 69 percent increase.

Our department was successful in obtaining a grant from the Sierra Health Foundation, so we have implemented our Positive Youth Justice Initiative pilot program. We were one of only of four probation departments in the state selected to receive the grant. This collaborative project targets delinquent youth with child welfare histories residing in the Mid-city area. It involves a multi-disciplinary, family focused approach including wraparound services and trauma informed care. As the program demonstrates effectiveness, we intend to apply the elements of this project on a broader scale in our services with all delinquent youth.

With the adoption of the third phase of the Crossover Youth Practice

Model, we have experienced continued growth in the number of dual status youth – those that cross over from Child Welfare Services caseloads to delinquency. Through a collaborative case planning process with Child Welfare Services, the youth are linked to appropriate services, and in some cases placed on dual status, with the goal of limiting their escalation in the delinquency system.

We have faced some challenges this year, with Title IV-E funding at risk and pressure to reduce departmental overtime. Federal Title IV-E funding reimburses counties for activities that reduce out-of-home placements for juveniles on probation. To mitigate the risk, the Chief Probation Officers Association has been working with the state on a corrective action plan that involves juvenile probation officers undergoing training in Title IV-E procedures. Despite the risk to Title IV-E funding, we continued our hiring to fill critical vacancies. And we have made progress in reducing overtime in our institutions. Overtime that is necessary for operational needs can and should be authorized, however, managing overtime spending will continue to be a priority because the higher that cost is, the less fiscal flexibility we have for addressing department issues.

And finally, I would like to share with you our “audacious goal” that we have set, with the encouragement of County CAO Helen Robbins-Meyer, who challenged Departments to set and reach higher goals and push ourselves beyond current boundaries.

Our audacious goal targets high risk probationers to significantly reduce their recidivism. In light of our mission and our contribution to the county vision, our audacious goal is to **“Reduce the recidivism of adult probationers who are supervised on high risk caseloads by 5% within the next 5 years.”** A key to achieving our audacious goal is recognizing that we are in a position to help offenders change their behavior. Our plan to achieve our audacious goal will be multifaceted. The major components of the plan will include:

- Reducing our High Risk caseloads to our target of 50 to one or better
- Completing the implementation of our supervision model based on research-based practices into our daily operations. That will involve:
  - Enhancing officer competencies in supervision and case management skills
  - The full utilization of the responses to behavior continuum (Incentives and Sanctions)
- Ensure the availability of adequate resources to address the highest criminogenic needs of high risk populations
- The full utilization of the Community Resource Directory to refer, link, and engage offenders into services.

## LEADERSHIP TEAM



**Debbie Patag**  
Chief of Administrative Services



**Veronica Allen**  
Manager, Budget and Facilities



**Sean Behan**  
Manager, Contracts and Procurement



**Dr. Natalie Pearl**  
Director of Research, Policy and Science



**Denise Rubin**  
Manager, Human Resources



**Dr. Geoff Twitchell**  
Treatment Director



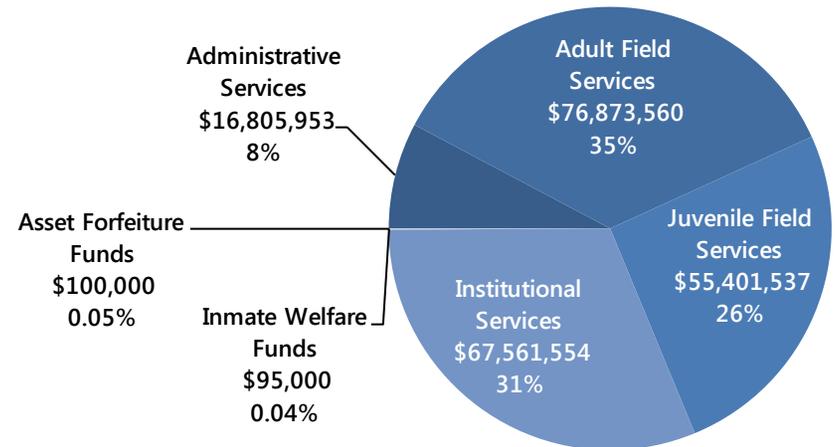
**Elainerose Wingo**  
Manager, Information Technology

## ADMINISTRATIVE SERVICES

### ADMINISTRATIVE SERVICES

Finance and Accounting managed a Fiscal Year 2014-2015 budget of \$216,837,604 providing oversight and accountability for the funding. This year a major project undertaken by the finance and accounting units and Juvenile Field Services was the implementation of the California Title IV-E Well-Being Project that began in October 2014.

Fiscal Year 2014-15 Budget - \$216,837,604



### INFORMATION TECHNOLOGY

Information and Technology supports the Department's mission by ensuring that our systems meet evolving needs for sharing and processing information.

### CONTRACTS AND PROCUREMENT

The Contracts and Procurement Unit managed close to 200 contracts and agreements. During the year, the unit responded to public safety realignment challenges to develop new contract services and locate facilities for more than 2,300 offenders released from the state to Probation supervision through public safety realignment, ensuring that

contract services were implemented using innovative and evidence based practices.

### **EVIDENCE BASED PRACTICES OPERATIONAL SUPPORT TEAM**

The Evidence Based Practices Operational Support Team (EBPost) provides training, coaching and mentoring to ensure that Evidence Based Practices become part of the San Diego County Probation Department's culture, with the goal of cultivating opportunities for offenders to change their behavior and reduce recidivism.

EBPost supports the use of the balanced approach across the Probation Department by ensuring that all staff understand the five elements of the Probation Department Practice Model: Use of a Risk/Needs Assessment; Risk-Based Supervision; Case Planning/Case Management; Rewards and Responses); and engaging offenders using Integrated Behavioral Intervention Strategies (IBIS).

This year, EBPOST continued to support EBP implementation through training and a variety of outreach endeavors. EBPOST presented the basic Integrated Behavioral Interventions Strategies (IBIS) curriculum on eight separate occasions. This class pairs Motivational Interviewing with behavioral interventions to assist officers to increase engagement efforts with probationers to support their efforts to adopt long term behavior change. The IBIS Coaches course was presented on two occasions to ensure that skill development and proficiency are supported in each Unit.

To further support IBIS skill development, EBPOST began distributing an electronic "IBIS Skill of the Month," which highlights a distinct skill or tool each month. EBPOST conducted training in Deputy Probation Officer Core by presenting 24-hours of curriculum on Case Planning and Case Management. EBPOST has also supported efforts to standardize the Incentives and Sanctions initiative within Adult Field Services.

### **COMMUNITY RESOURCE DIRECTORY**

The Community Resource Directory (CRD) was launched for adult probationer referrals in February 2013 and juvenile referrals in October 2013. The CRD is an online web-based system used by Probation Officers to refer offenders to rehabilitative services based on their assessed needs. The goal of the CRD is to connect high risk offenders to at least one community based service associated with an assessed need.

There were 6,313 referrals made by probation officers to program services through the CRD during the fiscal year, with the largest numbers going to substance abuse treatment, employment and vocational programs, and housing services. As of the end of the fiscal year, there were 150 approved agencies in the CRD, representing approximately 700 program services throughout the county, such as substance abuse treatment, mental health, counseling, housing assistance, employment and vocational training, anger management, domestic violence treatment, and other service types.

The EBPost Team provided on-site training to 133 staff at 14 provider



agencies. Probation staff continually reach out to encourage community based providers not currently in the CRD to visit the website and apply.

During the fiscal year, Probation hosted three CRD Provider Expos to provide an opportunity for Probation Officers and CRD providers to share program information and collaborate on resources available to juvenile and adult offenders in pursuit of their rehabilitation.

The first Expo, a countywide event, was held at the County Operations Center and was a great success, with over 65 provider agencies attending, representing more than 200 program services. Over 200 Probation Department staff attended, and there were visitors from Health and Human Services Agency, the District Attorney, Public Defender, Sheriff, San Diego Police Department, and Federal Probation. The feedback we received, both verbal and written, was very positive. Everyone appreciated the opportunity to share information about resources available for probationers and help enhance communication between providers and Probation staff. Plans are to regularly host such events in different regional locations as well as in the central region.

As a recognition of this innovative approach to linking offenders to treatment services, the CRD received a National Association of Counties (NACo) award in the category of "Criminal Justice and Public Safety".

## TREATMENT

The Treatment Unit was implemented in September 2013 with the goal of ensuring delivery of evidence based services to adult and juvenile offenders. The unit is working with existing treatment providers and agencies on best clinical practice standards for the care of offenders and is also convening internal and external stakeholders to identify and procure evidence based treatments that meet the specific and unique needs of offenders.

This unit continually works to improve the coordination and quality of rehabilitative services for the Probation Department. Among the unit's

goals are to standardize contracts to include evidence based language, institute regular clinical contact with service providers, provide education to department staff as well as community based providers and justice partners, act as a consultant on clinical issues and behavior change, and implement fidelity and quality assurance measures. These goals are being achieved through projects such as the procurement of contract services for Cognitive Behavioral Therapy services for high risk probationers and AB 109 offenders, submission of the Mentally Ill Offender Crime Reduction Grant application, and implementation of quarterly Information Sessions for treatment providers.

## HUMAN RESOURCES

The Human Resources unit meets the continuing needs of the Probation Department for sworn and non-sworn personnel. Of the 1,324 staff positions budgeted for Fiscal Year 2013-14, 1,047 (79%) were sworn and 277 (21%) were non-sworn. Overall, 90 new staff were hired and more than 80 internal promotions were processed during the year.

## PROBATION STAFF POSITIONS

Adult Field Services	453
Juvenile Field Services	313
Institutional Services	478
Administrative Services	80
<b>Total</b>	<b>1,324</b>

## TRAINING AND DEVELOPMENT

The Staff Development Unit is responsible for facilitating and coordinating delivery of all training courses for Department employees to ensure that all employees know, understand, and comply with both the law and with the department's policies, procedures and performance standards related to their specific job assignment. The various training opportunities ensure that employees demonstrate the highest standards of ethics and conduct consistent with the requirements of their positions and also meet the State's certification standards. The unit facilitates and coordinates close to 100,000 training hours for Department staff. In an average quarter Staff Development offered training opportunities to

about 800 students in 55 course offerings, ranging from communication skills to leadership to firearm proficiency to effective use of computer programs to activities that support field work.

### **PEER SUPPORT PROGRAM**

In March 2014, the San Diego Probation Department established a Peer Support Program and team to provide Department staff with a network of resources and intervention staffed by appropriately trained colleagues. The primary function of the Peer Support Program is to provide staff with a confidential resource to which they may come voluntarily for support and assistance in resolving personal or professional crisis, provide liaison services to other supportive agencies, and to deploy team members in response to a critical incident. Peer Support Team Members are available to all Probation Department staff. The Peer Support Program is a component of the Administrative Services Division, and is led by a Division Chief.

## LEADERSHIP TEAM



**Cesar Escuro**  
Deputy Chief Probation Officer  
Adult Field Services



**Dan Deleon**  
Division Chief  
Vista, Work Furlough and Work Projects



**Ana Delgadillo**  
Probation Operations Support Manager



**Jason Druzman**  
Division Chief  
South Bay and El Cajon



**Lorraine Fernandez**  
Division Chief  
Ohio Street



**Scott Huizar**  
Division Chief  
PRO Division



**Christina Nyikes**  
Division Chief  
Hall of Justice

## ADULT FIELD SERVICES

### INTAKE AND INVESTIGATIONS

Adult Field Services Investigations Officers from the Hall of Justice, North County, East County and South County Probation Offices provide Pre-Sentence Investigation and other supplemental reports for the Courts in all regions. In addition to interviewing offenders and providing sentencing recommendations to the Courts, Probation Investigations Officers maintain a collaborative working relationship with our Judicial Partners. In alignment with Evidence Based Practices, Adult Investigators utilize the COMPAS (Correctional Offender Management Profiling for Alternative Sanctions) assessment tool to identify offender risk/needs, and include a preliminary offender case plan into most sentencing investigation reports. In 2014, Adult Investigations submitted a total of 12,948 reports regionally. The average number of reports completed each month was 1,080.

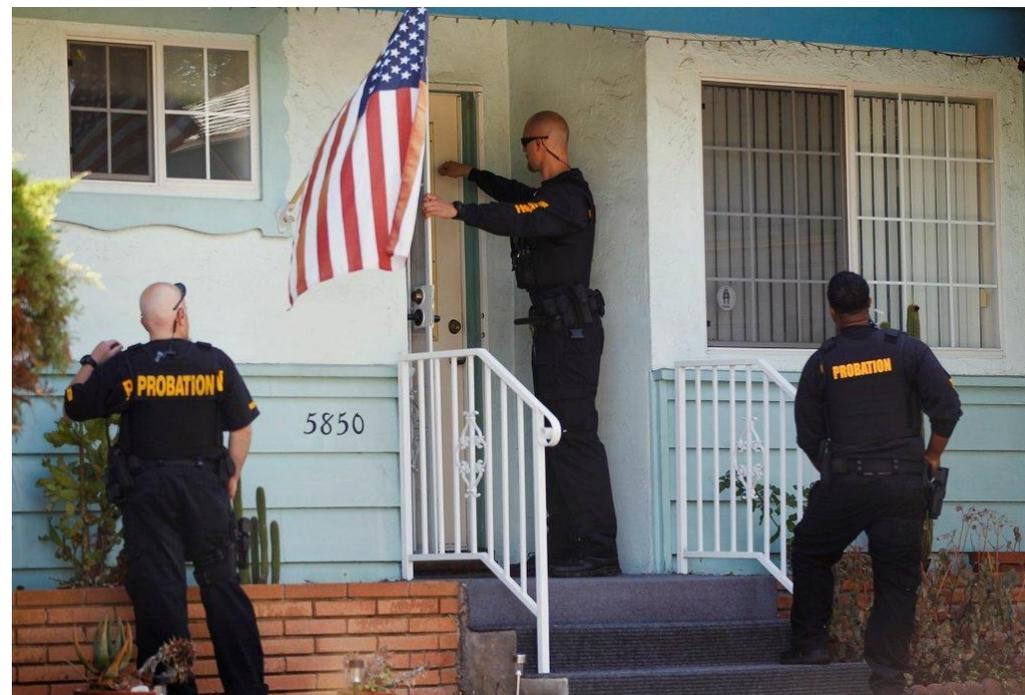
In June 2014, the Investigations Business Process Support Project workgroup was convened to review the Intake and Investigations business processes and associated workload stemming from a dramatic increase in referrals to Adult Investigations since 2011. In addition to explaining the increase in referrals, key data and performance measures were established, a process improvement pilot was initiated for a uniform electronic referral procedure using JELS (Justice Electronic Library System) to process court referrals and supporting documents at Intake, and strategies for ongoing monitoring of workload trends, allocation of resources, and processes to ensure maximum efficiency were established. The project final report was submitted in December 2014.

Several key training initiatives were developed and completed in 2014 out of the HOJ Investigations Division, for the entire Adult service, in support of a skilled, adaptable and diverse workforce. An analytical report writing skills enhancement curriculum for all AFS Officers was developed, along with a curriculum specific to supervisors to address

coaching for skills enhancement and introduction of a quality assurance tool to lend consistency to evaluating staff, providing feedback, and tracking skill improvements and performance. An updated custody credit curriculum was also developed for the Adult service in response to ongoing legislative and policy changes. Partnering with the San Diego Regional Center, a training curriculum was developed with the goal to assist Adult officers to be able to identify offenders with intellectual and/or developmental disabilities, along with services available for referral. Training for approximately 250 officers, for each training initiative, was completed by November 1, 2014.

## POST RELEASE OFFENDER DIVISION

On October 1, 2011, Assembly Bill 109, AB109 or Public Safety Realignment drastically changed the landscape of the criminal justice throughout the state of California by shifting state responsibilities for certain offenders to the counties. In response to AB109, the San Diego County Probation Department created the Post Release Offender (PRO) Division, with the specific charge of managing the new offender populations (Post Release Community Supervision – PRCS & Mandatory Supervision – MS). Additionally, systems and processes were created to appropriately manage the influx of offenders to our county. Over the past three years, the PRO Division has grown to approximately 120 total personnel, 6 regional field supervision offices spread across the entire county (including 1 co-located site within the Escondido Police Department). Local supervision efforts have resulted in a performance average of 59% of all PRO Division offenders being referred and linked to services 91% offenders having a COMPAS Assessment completed. These efforts culminated into a Fiscal Year 2013-14 recidivism rate of 39% for PRCS and 24% for the MS population.



## MANDATORY SUPERVISION (MS) PROGRAM AND MANDATORY SUPERVISION (MS) COURT

Mandatory Supervision Court is a collaborative process in which the Probation Department, San Diego Superior Court, San Diego County District Attorney's Office, San Diego County Public Defender's Office, and the San Diego County Sheriff's Department work together throughout the term of an offender's mandatory supervision sentence. Approximately 30 days prior to release from custody, offenders attend a pre-release hearing to review their individualized case plans and discuss progress made toward their identified goals. Once offenders are released from custody, they attend regular status hearings for continued updates of progress made in the community toward completing case plan goals established by their probation officer.

Established and formalized in January 2013 and based on a

collaborative Court/Program model, the MS program specifically targets offenders that have been sentenced pursuant to Penal Code (PC) section 1170(h)(5)(B) to local prison sentences in the Sheriff's jail for a non-violent, non-serious or non-high risk sex offense. Offenders sentenced under PC 1170(h)(5)(B) receive a "split" sentence, meaning a portion of their sentence is completed in custody and the balance under the mandatory supervision of the Probation Department.

The MS population during Fiscal Year 2013-14 consisted of 733 offenders in the local community. PRO division officer's supervision efforts included 17,427 face to face contacts with offenders and 333 residential searches. In addition, officers conducted 5,478 drug tests.

### **PRCS PROGRAM & MS PROGRAM PLANNED BIFURCATION**

Initially, as the PRO Division was expanding to adequately address the new population of offenders (PRCS & MS) now under local supervision, both populations were supervised within the same regional supervision unit. As the PRCS & MS populations grew, managing both within the same supervision unit was the most practical and efficient use of resources. However, with the establishment and formalization of the MS Program (January 2013), coupled with a higher than expected number of PRCS offenders being released and supervised locally, maintaining this same structure proved to be challenging. Now that the full bifurcation has been realized, both sub divisions are operating in a more efficient and well-organized manner.

### **POST RELEASE OFFENDER DIVISION: POST RELEASE COMMUNITY SUPERVISION (PRCS) PROGRAM**

The PRCS population is supervised amongst 6 regional field supervision offices (North County, Escondido Police Department, Downtown, Central San Diego, East County and South Bay). The PRCS population during Fiscal Year 2013-14 consisted of 3,521 offenders in the local community. PRO division officer's supervision efforts included 43,122

face to face contacts with offenders and 2,097 residential searches. In addition, officers conducted 14,219 drug tests.

During Fiscal Year 2013-14, 1,601 offenders were discharged from supervision. Of these, 61% completed their term of supervision without a new felony or misdemeanor conviction. 545 (36%) PRCS offenders were determined eligible for early release and 179 were discharged from supervision after 6 months. The criteria requires that the offender complete at least six months of supervision without an arrest or violation; achieve case plan goals, have clean drug tests, and obtain employment or be enrolled in school. 366 individuals had no custodial violations in their first 12 months of supervision and were discharged as required by law.

Officers within the PRO division also contribute to on-going collaborative efforts including various workgroups and committees that have allowed for tremendous progress toward the three San Diego County Realignment goals: Efficiently Use Jail Capacity; Incorporate Reentry Principles into In-custody Programming; and Incorporate Evidence Based Practices into Sentencing, Case Management and Supervision of the realigned population.

### **COMMUNITY TRANSITION CENTER (CTC)**

The CTC (opened January 2013 and developed through a collaborative partnership between the Probation Department, the District Attorney's Office and San Diego County Community Corrections Partnership) continues to serve as primary Intake center for all PRCS offenders released into the San Diego region. PRCS offenders released from prison are initially transported for assessment, treatment, case plan development and linked to services before being released into the community or into appropriate treatment programs.

Under the leadership of the San Diego County Probation Department, the CTC is the site of a multi-disciplinary team designed to fully support offenders returning to the community from incarceration.

Co-located at the Lighthouse Residential Treatment Program, probation officers, behavioral health clinicians, a nurse case manager and county social workers assess offenders and link them to indicated services in order to facilitate reentry, increase compliance with supervision conditions, and to reduce recidivism.

**CTC BY THE NUMBERS** Throughout 2014, 2,110 offenders were assessed at the CTC, of those, approximately 28% were linked to Outpatient Treatment; 43% to Residential Treatment; 19% to Mental Health; and 9% to Transitional Housing. In addition, 10% of the total offenders assessed were brought to the CTC in lieu of custody, thereby reducing incarceration costs and supporting a balanced approach to supervision. Lastly, through 2014, over 930 offenders were temporarily housed at the CTC, pending release to treatment, transitional housing or personal residence.

The CTC is operated within a therapeutic model, in which law enforcement, behavioral health and treatment center staff work collaboratively to assist offenders with meeting their treatment needs. Probation staff is on site seven days a week, during regular business hours. Lighthouse RTP staff is on site seven days a week, 24 hours a day.

The center offers a continuum of services. Offenders on Post Release Community Supervision are transported to the CTC from all California Department of Corrections and Rehabilitation (CDCR) facilities in the state. Additionally, offenders on Mandatory Supervision are also transported to the CTC from local prison, if in need of further assessment or referral to residential drug treatment. Upon arrival at the CTC all offenders are tested for current substance use and if they test positive, they are immediately referred to on-site detoxification services. If the offender is in need of short-term transitional housing, they can stay at the CTC for up to seven days as long-term plans are developed. Offenders who access the brief transitional housing at the CTC receive early intervention services which may include: alcohol and

drug education, cognitive behavioral interventions, relapse prevention training, conflict resolution, parenting skills, and life skills. If a greater level of treatment is needed post-assessment, offenders are linked to appropriate services. If an offender is being referred to residential drug treatment they are immediately transported to the program upon bed availability.

In 2014, as a result of the outstanding work of the CTC, the program received national recognition with a "Best in the Category" award from the National Association of Counties (NACo) in the area of Criminal Justice and Public Safety.

### SEX OFFENDER UNIT

The Adult Sex Offender Unit supervised a monthly average of 425 probationers with recent or previous convictions for various sex crimes including rape, child pornography, internet crimes against children, lewd sexual acts upon children, incest, indecent exposure, failure to register as a sex offender, human trafficking, and pimping and pandering. A total of 315 probationers submitted to polygraph examinations, 1880 fourth waiver searches were conducted, 1440 drug and alcohol tests were performed, 231 probationers completed their PC290 annual sex offender registration required by Penal Code 290, and 32 probationers



were returned to court due to non-compliance with conditions of their probation.

The Adult Sex Offender Unit continues to partner with other law enforcement agencies at the city, county, state and federal levels. These agencies include the District Attorney's Office, City Attorney's Office, Drug Enforcement Agency, Department of Justice, U.S. Immigration and Customs Enforcement, Adult and Child Protective Services, SAFE (Sexual Assault Felony Enforcement) Task Force, U.S. Federal Probation, U.S. Marshal's, ICAC (Internet Crimes Against Children), San Diego County Sheriff's Department, Parole, and various police departments.

The unit's objective is to keep the community safe through proactive measures. Information sharing among law enforcement stakeholders assists in intelligence gathering, identifying potential problems, and operational planning. In addition to the law enforcement partners, the Adult Sex Offender Unit works with the therapeutic community, which assists with the Containment Model supervision. This model assures standardized practices necessary for the supervision and treatment of sex offenders, per standards established by the California Sex Offender Management Board (CASOMB) and further supported by the Probation Department's participation in the Sex Offender Management Council (SOMC). The Containment Model team members include the probation officer, a polygraph examiner, a treatment provider, and victim advocate, if applicable. The initiation of Chelsea's Law, on July 1, 2012, mandated standards of supervision practices specific to registered sex offenders whose most recent crime was the PC290 registerable sex offense. This law established sex offender specific treatment and polygraph exam standards, and mandated that actuarial tools to determine risk factors are completed within 90-120 days at the onset of treatment. As a result, two additional risk assessment tools are now used in addition to the Static-99R.

The ongoing use of Global Positioning System (GPS) electronic monitoring for high risk sex offenders, including transient sex offenders, has continued to be a useful supervision tool in the Probation Department's proactive supervision efforts to protect community safety.

### **BEHAVIORAL HEALTH COURT (BHC)**

The mission of the BHC is to promote public safety and assist in the recovery of eligible mentally ill offenders by providing intensive individualized treatment, collaborative supervision and custody alternatives.

The BHC adopts elements of the collaborative court model to address problems presented by severely mentally ill probationers. BHC is a minimum 18 month program comprised of four performance based phases. The probationer is required to meet specific benchmarks in order to advance through each phase and be eligible for graduation. Throughout the program, the probationer is provided intensive case management and required to meet regularly with a multi-disciplinary team. Upon successful completion, participants of the program are eligible for early termination of probation and, if eligible, a dismissal or reduction of their charges. The BHC team includes one Deputy Probation Officer with significant training and experience working with the mentally ill population. The BHC Probation Officer also conducts routine field compliance checks, which includes residential searches, random urinalysis in the field, re-arrests, and follow up regarding any concerns the treatment team may have regarding compliance. In addition, the BHC Probation Officer attends all treatment team meetings and serves as the BHC Court Officer.

BHC began in February 2010; there are currently 28 participants in the program. For the past year, BHC received 75 referrals, conducted 61 screenings, and accepted 22 participants. BHC has expanded its calendar to twice monthly to accommodate for growth.

## WATCH (WOMEN AND THEIR CHILDREN)

WATCH Probation Officers supervise pregnant and post-maternal probationers who have a substance abuse nexus. The mission of the WATCH program is to ensure the birth of “non-tox” babies (babies born free of illegal substances).

WATCH probationers are seen frequently and program guidelines include a “zero tolerance” for any substance use while pregnant. Additionally, the WATCH Probation Officer works diligently with collaborative partners to ensure each expectant mother is referred to the services she and her unborn child need. These referrals include housing, prenatal services, Medi-Cal assistance and treatment programs. In addition to enforcing the probationer’s court-ordered conditions, the WATCH Probation Officer collaborates closely with

Health and Human Services Agency to support the fulfillment of case plans in the Family Court’s reunification process. Probationers are monitored for six months post- partum or longer if necessary to ensure they are stable before being transferred to the appropriate level of probation supervision. The Ohio Street and North County WATCH Probation Officers supervised 168 WATCH probationers during in 2014 2014 , and 100%of the babies were born without drugs or alcohol in their system.

## VETERANS TREATMENT REVIEW CALENDAR (VTRC)

Veterans Treatment Court (VTC) is a collaborative justice court that hears

cases involving PC1170.9 probationers who are veterans or active duty service members with unique mental health conditions stemming from their military service. Per California Penal Code 1170.9, the criminal court considers treatment rather than incarceration when sentencing a defendant who has served in the military and shows symptoms of one of more of the following: Post-Traumatic Stress Disorder (PTSD), Traumatic Brain Injury (TBI), Military Sexual Trauma (MST), depression, anxiety, or other mental health conditions.

Prior to the VTC, San Diego County ran a pilot program called the Veterans Treatment Review Calendar (VTRC) from 02/04/11 until 07/25/14. Due to the success of the pilot program, a permanent collaborative court for veterans (VTC) was established on 09/30/14. The VTC program, with its collaborative treatment team approach, combines the resources and expertise of the mental health community, Veterans Administration, and the criminal justice system to stabilize the offender and hold him/her accountable, thereby reducing recidivism in the target population. The VTC team consists of representatives from the Probation Department, Superior Court, District Attorney’s Office, City Attorney’s Office, Office of the Public Defender, Sheriff’s Department, San Diego Vet Center, Veterans Administration, VA San Diego Healthcare System, Veterans Village San Diego (VVSD), and the Veteran Mentor Program.

VTC participants must undergo a three-phase treatment program that lasts from 12 to 24 months, and an aftercare period of approximately 90 days following their graduation. During each phase, the veteran must submit a letter to the judge requesting permission to advance to the next level. Each phase consists of a set of requirements, including treatment specific to the individual’s needs. Members of the VTC team, many of whom are also veterans, monitor probationers’ individual treatment plans using an incentives and sanctions model. Upon successful completion of VTC, fees can be waived, felonies can be commuted, and the judge may expunge charges completely.



Since the inception of VTC on 09/30/14 until the end of the 2014 calendar year, there were three graduates, two terminations, and seven veterans accepted into the program out of the 21 that were screened.

## **DRIVING UNDER THE INFLUENCE (DUI) UNIT**

The DUI Unit supervised a daily average of 633 probationers who were convicted of Felony DUI (4+ DUIs), DUI with Injury, and misdemeanor DUI with Felony evading. The unit is partially funded by the Office of Traffic Safety whose primary goal is to reduce the number of persons killed/injured by DUI offenders. Hence, this unit's objective is to keep the community safe and reduce the number of arrests of supervised probationers through proactive measures and collaboration with law enforcement stakeholders to assist in intelligence gathering, identifying potential problems, and operational planning. Field Operations that include Checkpoints, Stakeouts, Saturation Patrols, Driver's License Stings, 4th Waiver Searches, and regional weekend compliance checks are samples of our proactive efforts. This unit is unique in that the zero tolerance with regard to alcohol consumption is strictly enforced. Subsequently, throughout the year the unit arrested 126 offenders; 100 were for probation violations and 26 were for new arrests (not convictions), 12 were for new DUI arrests. The overall recidivism rate is under 5%.

In addition to the law enforcement partners, the DUI Unit works closely with the community based organizations and treatment providers to provide best practices in an effort to assist probationers through their rehabilitation process and behavior change. The usage of SCRAM, a continuous alcohol monitoring system with transdermal alcohol testing and optional house arrest monitoring in one device, has assisted in more effectively dealing with repeat DUI offenders. Designed for high-risk, repeat DUI, drunk driving, and other alcohol offenders, the SCRAM system and program is the world's most widely used and trusted 24/7 transdermal alcohol testing system on the market today. In conjunction with treatment, SCRAM has proven to be successful with DUI Offenders

in the Probation Department's proactive supervision efforts to ensure community safety.

In an effort to better assist victims, the DUI Unit volunteered to pilot the Restorative Justice Mediation Program with the adult probation population. This program offers victims of crimes the opportunity for a face to face dialogue with the offender, something that allows for accountability on the part of the offender and the possibility of closure for both parties. If restitution is to be determined, this may also be discussed. While this program is still in the developing stages, it has proven to be effective and rewarding for individuals who have chosen to participate.

## **WORK PROJECTS**

Public Service Workers (PSWs) are assigned to the program by the Court (Superior & Traffic). The PSWs perform manual labor at various locations throughout the County of San Diego. Work Projects services numerous contracts with non-profit state and local governmental agencies (i.e. Caltrans, County Roads and City of San Diego Park & Rec.) throughout San Diego County. The Work Crew assignments include weed abatement, rolling litter abatement, storm water/anti-erosion duties, clearing brush, cleaning/clearing homeless camps and general landscape maintenance along county roads and state highways. In Calendar Year 2014, Work Projects supervised a total of 234,224 hours worked by PSWs with 2,651 being adult revenue crews, which are paid for by the services they provide. Juvenile crews accounted for an additional 880 hours.

## **WORK FURLOUGH**

Work Furlough and the Residential Re-Entry Center (RRC) are both housed in a community based facility operated by a contractor. The programs are designed to assist offenders in their transition back into the community by providing employment development, intervention services, and other self-improvement opportunities. For inmates who are

gainfully employed, it allows them to maintain their employment while serving their custodial sanctions. The Re-Entry Center houses up to 165 inmates (both Probation and Sheriff) and Work Furlough houses up to 170 inmates.



## INCENTIVES AND SANCTIONS CONTINUUM

At its core, the criminal justice system is a behavior modification program designed to reduce crime and rehabilitate offenders. To that end, the San Diego County Probation Department's balanced approach to offender supervision is necessary to meet its responsibilities of keeping the public safe, holding offenders accountable, and increasing the likelihood of offenders successfully reintegrating into the community. Consequently, the Department's Supervision Model includes Evidence-Based Practice

Strategic Initiatives incorporating the use of an incentives and sanctions continuum.

In May 2014, the Adult Field Services (AFS) selected Armed Probation Officers in High Risk Supervision (HR), Post Release Community Supervision (PRCS), and Mandatory Supervision (MS) to participate in a six month Incentives and Sanctions Continuum (ISC) Pilot Program scheduled to begin June 2014. These Probation Officers first attended a Pre-Meeting to learn about the Pilot Program and to ask questions, provide comments, and express their concerns about ISC. Next, the Officers participated in two hours of training utilizing ISC to include: Positive/Compliant Behavior Responses, Violation/Noncompliant Behavior Responses, Dr. Douglas Marlowe's Risks-and-Needs Quadrant Theory regarding sanctions and rewards, as well as his theory on addict vs abuser, and the tracking of data for the pilot. Lastly, the Officers attended a Post-Meeting to provide feedback, offer suggestions, and express their concerns about ISC prior to the implementation of the "live" Pilot Program.

In June 2014, the Pilot Program began and was aimed at holding offenders accountable by responding to all positive and negative/non-compliant behavior with swiftness, certainty, and consistency, identifying and changing thinking and behaviors considered anti-social or problematic, and identifying and promoting pro-social behavior, as well as formally tracking the use of Incentives and Sanctions. Ultimately, the Officers were trying to create interest in, and motivation for, offenders to address specific criminogenic need areas based on assessment results, which drove case planning and the invitation to create a change perspective.

In August 2014 and October 2014, Officers attended meetings to offer their feedback, concerns, and suggestions to improve the use of Incentives and Sanctions. The Pilot Program ended in November 2014 with 48 Probation Officers employing and tracking ISC to 291 offenders.



## LEADERSHIP TEAM

**Billy Duke**

Deputy Chief Probation Officer



**Elissa Dorame**

Probation Officer Support Manager



**Leann Kowalski**

Division Chief  
Kearny Mesa Juvenile Detention Facility



**Lisa Southwell**

Division Chief  
East Mesa Juvenile Detention Facility



**Chrystal Sweet**

Division Chief  
Juvenile Ranch Facility



**Alex Zermeno**

Division Chief  
Camp Barrett

## INSTITUTIONAL SERVICES

Institutional Services operates five juvenile facilities: Kearny Mesa Juvenile Detention Facility, East Mesa Juvenile Detention Facility, Girls' Rehabilitation Facility, Juvenile Ranch Facility and Camp Barrett, with a total bed capacity of 844.

### KEARNY MESA JUVENILE DETENTION FACILITY (KMJDF)

KMJDF, which opened in 1954, serves both male and female youth. With an operating capacity of 284, the facility's average monthly population last fiscal year was 196 youth. The average stay was under 14 days for most youth who were awaiting disposition of their juvenile court case. Stays for those awaiting placement at court ordered residential facilities or committed to programs such as the girls' Youthful Offender Program (YOU) and those awaiting resolution of cases filed in the adult court system were longer. Services to youth at KMJDF include medical, dental and psychological or psychiatric care, educational services administered by the San Diego County Office of Education, Juvenile Court and Community Schools, religious services, recreation, and



programming tailored to meet individual needs such as anger management, chemical dependency, teen relationship violence, literacy, personal responsibility and art therapy.

KMJDF serves as the featured facility for the department's Annual Open House, which allows the public rare access to what is commonly known as juvenile hall. Due to significant wildfires in San Diego County, during which staff were actively responding to, the Annual Open House, normally scheduled for May each year, was postponed to September 20, 2014, when 1,762 visitors toured portions of the facility and the adjoining Girls' Rehabilitation Facility and the Juvenile Court building.

### **GIRLS' REHABILITATION FACILITY (GRF)**

GRF serves girls requiring custodial time to address delinquent behaviors beyond the capabilities of home placement or a detention setting. Located next to KMJDF, the facility serves as an urban camp and affords girls with an array of services from community providers. The Juvenile Court Book Club Inc. that originated at GRF and has since expanded to other facilities, continues to promote reading and enhance literacy skills. The GRF Growing Opportunities Gardening Program is a vocational horticultural therapy program. Initially introduced in 2013, the program has expanded through the collaborative efforts of the Probation Department, Farm and Home Advisors Office, University of



California Cooperative Extension, UC San Diego Master Gardeners, Health and Human Service Agency, and San County Office of Education's Juvenile Court and Community Schools. Under the guidance of a vocational horticultural therapist and Master Gardener the youth care for a flower and vegetable garden and engage in garden-related community service projects. While learning healthy eating and gardening practices, the youth develop vocational and life skills, such as teamwork, problem solving, and leadership. The program goals are to nurture coping skills, increase self-sufficiency, and incubate vocational and life skills. Other programming and educational and counseling services provide direction and focus for youth that range from 13 to 18 years of age. The program, which has the capacity to house up to 45 girls, averaged a monthly population of 30 and an average length of stay of 54 days.

### **EAST MESA JUVENILE DETENTION FACILITY (EMJDF)**

EMJDF opened in June of 2004.

While the facility can accommodate both genders, males have primarily been housed at the facility, which has a bed capacity of 290 beds. There are nine 30-bed units and one 20-bed unit. EMJDF serves youth committed by the Juvenile Court to the Youthful Offender Unit (YOU), a nine to 12 month program for youth with significant delinquent backgrounds and histories. YOU

committed youth participate in transitional services such as job readiness and training provided by Second Chance, a contracted community based organization provided as well as the San Diego County Office of Education's Juvenile Court and Community Schools. Youth are provided with hands on skills as well as education on resume preparation,



interview techniques and participation in job fairs. At any given time, approximately 60 YOU youth are involved in the custody program before transitioning back into the community. Additionally, EMJDF also serves youth who were committed to either the Juvenile Ranch Facility or the Camp Barrett Programs, but could not participate in a camp setting due to medical, mental health or other disqualifying factors. These youth complete their custodial time at EMJDF. These youth participate in programming provided by SAY San Diego and unit staff. Programs provided: Safe Dates, Pathways to Self-Discovery and Change, Criminal Conduct and Substance Abuse and Aggression Replacement Training. EMJDF also serves general population youth who are awaiting court proceedings or for placement following disposition of their proceedings. EMJDF's average monthly population was 166 detained/committed youth.

EMJDF started a SKYPE program for youth whose parents are not able to visit due to transportation issues or the location on the facility. A parent is able to request to use the SKYPE program by calling the facility. The SKYPE program takes place in the visiting center during the week and both youth and parents have been very pleased and receptive with the program.

## JUVENILE RANCH (JRF)

JRF operates in the rural East County community of Campo. The facility houses boys ages 13 to 17.5 years of age who have been committed by the Juvenile Court to the Short Term Offender Program (STOP), a 90 day program designed to address delinquent behaviors and issues which led to court intervention, and those committed by the court through

the Breaking Cycles Program, a program of Juvenile Field Services that has custodial and community components to address the more serious delinquent issues. Youth are

afforded the opportunity to address their substance abuse issues through a partnership with Phoenix House, a nationally acclaimed provider that operates a modified therapeutic community at JRF. Youth receive educational and programming services to address their individual needs. In addition, while committed to the camp program, youth have the opportunity to participate in the culinary arts program and to earn a food handler's certificate, issued by the County of San Diego's Environmental Health Department. Last year, 51 youth earned food handlers certifications. Youth also have the opportunity to participate in an incentive based program. The JRF Running Club is a collaborative effort by correctional staff and the JRF psychologist, in which youth learn that commitment, hard work and perseverance are not only important traits to have as an athlete; they are life skills that can help them to become successful in the goals they set to achieve.

## CAMP BARRETT

Camp Barrett located in rural Alpine, houses boys ages 16.5 to 18 years of age that have significant criminogenic factors that require long term focus and treatment. Youth housed at the facility are given a 365 day court commitment. Upon their arrival from East Mesa Juvenile Detention Facility, each youth is assessed and given a program tailored to meet their individual needs. The program provides an option to the Juvenile Court for placement of seriously delinquent males. These youth may have prior program failures and may be repeat offenders. A process of behavior modification is achieved through acceptance of responsibility, consequences for negative behavior and recognizing achievements through the Steps to Success program. The Steps to Success Program is

designed to assist the youth in identifying their strengths and needs. The program is also designed to aid in developing new coping skills and take



responsibility for their actions. They will discover their need and motivate themselves to change, then successfully make those changes and be successful and work towards short and long term goals.

The Steps to Success Program is based on points earned for positive behavior and accomplishments. There are five phases in the program. The youth must pass five phases (Assessment, Change, Commitment, Accomplishment, and Transition) and complete task assignments to successfully complete the Camp Barrett Program and transition home and into the community. Last year, a monthly average of 89 occupied the 135 bed facility.

Through the partnership with the San Diego County Office of Education, Regional Occupational Programs (ROP), and Viejas Fire Department, Camp Barrett operates to prepare youth for employment and internship opportunities in the community upon release. All the youth who participate in the program gain knowledge about workforce industries such as construction, graphic arts, building and maintenance, Horticulture, Culinary Arts and Fire Science. The youth participate in performing physical labor, substance abuse treatment, school and a



curriculum of courses designed to address rehabilitation, treatment and life-skill issues. The goal of the programming effort is to prepare the youth to be law-abiding and productive citizens of the community. Leadership opportunities are embedded in the

program, which encourage personal growth and responsibility.

### **PRISON RAPE ELIMINATION ACT (PREA)**

In Fiscal Year 2013-14, Probation was in the final stages of implementing PREA standards. PREA was passed by congress in 2003 to address the risk of sexual victimization of inmates in institutions and of offenders under criminal justice supervision. PREA provides a series of standards and to ensure the protection of offenders in custody or under supervision. The effort has been headed by Assistant Chief Yvette Klepin with assistance from Supervisor Robert Sayasane. Pursuant to the requirements of PREA, we have been providing training to both department and contractor staff to ensure that everyone is aware of the requirements. During the fiscal year, Probation conducted 30 eight-hour PREA Crossing the Line trainings, with between 25 to 32 trainees per session. Trainees included sworn, non-sworn and collaborative agency staff. Our department is taking additional steps that may involve policy revisions and new procedures, and continues to vigorously strengthen PREA reporting, investigating and tracking systems, to ensure we are in compliance with PREA standards.

## LEADERSHIP TEAM



**Kim Allen**

Deputy Chief Probation Officer  
Juvenile Field Services



**Michael Adkins**

Division Chief, Breaking Cycles



**Helen Davalos**

Probation Operations Support Manager



**Margie DeLeon**

Division Chief, Intake & Investigations



**Gonzalo Mendez**

Division Chief, Special Operations



**Lisa Sawin**

Division Chief, Juvenile Supervision

## JUVENILE FIELD SERVICES

### POSITIVE YOUTH JUSTICE INITIATIVE (PYJI)

In October of 2013, San Diego was awarded the Positive Youth Justice Initiative (PYJI) Implementation grant for a 2-year period in the amount of \$400,000. PYJI “supports counties to transform their juvenile justice systems to improve the education, employment, social and health outcomes of crossover youth.” These youth currently are receiving Probation services that have had exposure to the Child Welfare system. PYJI combines four design elements that have potential to benefit all children who come into contact with the juvenile justice system. Positive Youth Development principles view youth as assets. All young people, even those engaged in juvenile justice systems, should be considered assets to their community and given every opportunity to be supported and meaningfully engaged with an innovative behavioral health approach. Trauma is considered a specific risk factor for future involvement with the justice system. People who experience childhood trauma are more likely to be arrested for serious crimes both as youth and adults. Trauma-Informed Care delivers both approaches using a Wraparound Service model as an intensive, individualized care planning and management process. Finally, Improved Operational Capacity is utilized to strengthen local infrastructure and enhance policy and practices across systems. Technical Assistance (TA) Providers for each element was made available to each county for the duration of the planning phase.

In San Diego, we created a pilot program in a specialized unit to serve high need delinquent crossover youth residing in the 92102, 92104, 92105, 92113, 92114, 92115, 92139, and 91950 regions. This unit includes two Deputy Probation Officers, a Youth & Family Counselor and a Juvenile Recovery Specialist. The PYJI team works in collaboration with juvenile justice and community partners to identify target youth, and work to engage them in family focused wraparound services designed to strengthen the youth and family's resiliency areas and shorten the youths' stay in the delinquency system.

System wide training is occurring in the areas of Trauma Informed Care



and Positive Youth Development to ensure all staff serving youth can increase their knowledge and competences in intervention practices. The local PYJI partners include: San Diego County Probation Department, Health & Human Services Agency, Superior Court, Primary Public Defender's Office, Chadwick Center for Children and Families at Rady Children's Hospital, Children's Initiative, Crossover Youth Practice Model Guiding Coalition Workgroup, District Attorney's Office, Family and Youth Roundtable, Fred Finch Youth Center, North County Lifeline, San Diego Community (Parents & Students), San Diego County Office of Education, San Diego Unified School District, San Diego Youth Services, San Diego Workforce Partnership, and Turning the Hearts Center.

### **FAMILY ADVOCATE OFFICERS**

As Family Advocates, two retired probation officers who are bilingual in English and Spanish work at San Diego's juvenile courthouse, five days a week, in the morning hours when most hearings are scheduled. They work in an information kiosk, and families are generally referred to them for help by courthouse employees and attorneys. Advocates serve

all families, Spanish and English, typically spending about 10 or 15 minutes with a minor and the family reviewing court proceedings, court orders, and the requirements of probation and next steps. The goal is that families leave the courthouse with a full understanding of the minor's requirements.

The advocates take a caring, helpful approach with families who are often scared, unhappy and confused. They may have a child in custody; they often have many questions. Because the advocates are retired probation officers, they also use the opportunity to speak earnestly with minors about the importance of completing required programs and staying crime free. The advocates also help parents understand the goal of programs such as drug and alcohol treatment or anger management counseling is to help young people stay out of future trouble, not to punish them. When families understand that probation conditions are geared towards rehabilitation, not punishment, they are often more supportive of the minor's compliance with court orders. The advocates assist about 2,000 people a year. When the family of minors understand the juvenile justice system, the children who are having problems with the law are more likely to comply with probation and programs, and ultimately be successful. In a survey of 400 people who spoke with the advocates 93 percent said they were very satisfied, and 92 percent said they had a better understanding of what was expected of them .

The Family Advocate program fills a significant gap in the effort to demystify the juvenile justice system for youth and their families; as a recognition of its success, in 2014 the program received a National Association of Counties (NACo) award in the category of "Children and Youth"

### **LAW ENFORCEMENT TEDDY BEAR DRIVE**

In 2014, the San Diego County Probation Department partnered with the San Diego Sheriff's Department to lead the annual Law Enforcement Teddy Bear Drive. Each year for the past 23 years, members of state, local and federal law enforcement partner to collect upwards of 40,000

teddy bears for Rady Children’s Hospital patients. After this year’s collection drive, 180 officers delivered the bears to the hospital amidst a crowd of cheering patients, parents and staff who greeted the officers as they arrived. Pairs of officers broke into groups of two, visiting patients in various departments in the hospital, offering a teddy bear to every one of them.

### **COMMUNITY ASSESSMENT TEAMS (CAT)**

The CAT program is a collaboration between the Probation Department and Community Based Organizations (CBOs) in five regions throughout the county. Prevention and low level intervention services are provided for youth through the community agencies, which include Social Advocates for Youth (SAY) San Diego in the Central region, South Bay Community Services in the South Bay area, North County Lifeline, Inc. in the North Coastal region, Mental Health Systems, Inc. in the North Inland area, and San Diego Youth Services in the East County region. Youth may be referred to CAT by Probation, schools, law enforcement, community based agencies, or self-referral. Through their programs, service providers address a number of issues including anger management problems, violence, drug and alcohol use, gang involvement, school and family problems, self-injury/self-harm, and anti-social behaviors. After an initial screening, the youth and family may be referred to direct services outside the program. Alternatively, a family assessment is completed wherein the CAT program works together with the family to develop a strength-based case plan for addressing issues. CAT offers case management services on a short-term basis for less than three months, or long-term for three to nine months.

CAT includes gender specific and responsive services to girls who are at risk for entering the juvenile justice system, as well as to female wards of the Court. Services are provided for up to nine months, and include frequent home visitation, family conflict mediation, and girls’ groups.

Following program participation, CAT outcomes demonstrate significant improvement (over 90% percent) in youth resiliency, increased protective factors, and reduced risk.

The Special Operations Division is responsible for some of the highest risk youth under supervision. Special Operations supervises an average of 439 youth per month. They are focused on protecting community safety through participation in division specific and multi-agency operations. Special operations units include are designed to serve the highest risk youth and include: the Gang Suppression Unit, the Youthful Offender Unit and the Community Transition Unit among others.

### **HOME SUPERVISION**

Home Supervision is an alternative to custody for youth who would otherwise be detained in Juvenile Hall. The youth are permitted to remain at home pending a court hearing, upon release from a juvenile institution, or as a graduated sanction from a probation program. Home Supervision officers will conduct random unannounced compliance checks with the youth at locations authorized by the Court or Probation. Contact may be, but is not limited to, home, school, employment, or court ordered programs. Home Supervision offices supervised a total of 2,256 youth for the fiscal year. Officers made a total of 53,477 contacts during the year.

### **SPECIAL OPERATIONS**

Special Operations probation officers partner with state, local and federal law enforcement on the following multi-agency task forces: the San Diego Regional Fugitive Task Force, the San Diego Violent Crimes Task Force, the Narcotics Task Force, the East County Regional Gang Task Force, the Jurisdictions Unified for Drug & Gang Enforcement (JUDGE) Task Force, the Regional Auto Theft (RATT) Task Force, and the Computer And Technology Crimes Hi-Tech (CATCH) Task Force. These close collaborations improved community safety through coordinated

monitoring of offenders and a teamwork approach to sophisticated criminal investigations. Several large scale operations culminated in the arrests of dozens of gang members involved in drug sales, murders, and human trafficking.

### **NARCOTICS DETECTION CANINE**

Deputy Probation Officer Shaun Rex is one of two Narcotics Detection Teams assigned to the Probation Department. In his current assignment with CRT, Officer Rex and his canine partner “Beny” have conducted numerous searches to detect narcotics in offenders’ residences. Through their efforts, the team has taken dangerous drugs out of the community, ultimately aiding in the recovery process for offenders who relapse into drug use.

### **COMMUNITY RESPONSE TEAM (CRT)**

Officers assist in finding youth in the community with active warrants so that services can be provided to them. They are also instrumental in assisting all JFS staff with conducting residential searches and other high risk case management activities. In addition, CRT support field operations such as curfew, truancy and warrant sweeps, and act as interagency liaisons to collaborate with community law enforcement on delinquency issues.

Youth who can no longer be sent to the State Department of Juvenile Justice because of a shift in laws that requires most juvenile offenders to remain in local custody (DJJ) are served in the **Youthful Offender Unit (YOU)**. YOU is a custodial and community based program that provides youth with individualized rehabilitative services. These services start while the offender is in custody and follow the youth into the community once released. Youth who have completed their DJJ custodial commitment and have returned to San Diego are supervised in the **Community Transition Unit (CTU)**. The officer assigned to this unit is responsible for approximately 20 high risk youth. The officer works with



a multi-disciplinary team, made up of Probation, District Attorney, Public Defender, Juvenile Court Judge and Health and Human Services, to discuss each youth and their case plan prior to return. This cooperative joint venture puts the youth's interest first. Youth transition into the community with services that are in place to provide support and resources. These services include: transitional housing, sex offender treatment, psychological services, day programs that offer work readiness and completion of appropriate educational goals including high school diploma, college or trade school.

## **ALTERNATIVES TO DETENTION**

ATD is funded by the California Department of Corrections using Title II funds, and provides a continuum of detention alternatives to youth who have committed an offense and do not require secure detention. ATD is led by South Bay Community Services (SBCS) and Social Advocates for Youth (SAY), and is available to low-risk youth residing in specific zip codes in the South and Central regions of San Diego County. ATD provides "cool beds" offered through licensed foster homes which serve as a temporary placement for youth in lieu of Juvenile Hall. Youth are typically reunited with their family after a few days, but can remain in a cool bed for up to two weeks. ATD also provides in-home case management and family support services with the goal of keeping youth out of Juvenile Hall. ATD trauma-informed services include: Risk Assessment; Case Advocacy; Home Detention; Reporting Centers; Non-secure Shelter; Intensive Case Management; Family Services; Disproportionate Minority Contact Reduction. SBCS and SAY receive referrals from probation, law enforcement and the juvenile court for youth detained or at risk of being detained in Juvenile Hall, but do not pose a risk to themselves or the community. ATD reduces youth being exposed to detention facilities, enables youth to maintain relationships with family, attend their home school, and allows youth to begin participating in services that will reduce the likelihood of reoffending in

the future.

## **TRUANCY SUPERVISION PROGRAM**

The Truancy Supervision Program (TSP) is a collaborative effort between the Juvenile Court, the District Attorney's Office, the Probation Department, the County Office of Education, and various school districts across the county. The goals of the truancy supervision program are to intervene and resolve attendance and drop out problems for youth and to increase student attachment to school, as well as assist students in overcoming personal and family impediments to school attendance. The TSP program is comprised of five probation officers who provide intensive supervision and case management services for youth who were made wards of the court (601 wards) or placed on diversion contracts due to non-criminal, truancy, and out-of-control behavior. Officers provide regional coverage in Central, South, North County and East County. They make referrals for truancy prevention and academic enhancement services and assist in monitoring the youth's attendance through direct contact with the truant youth and his/her family. In addition, probation officers conduct in-service training, provide crisis intervention, work with collaborative partners, and provide alternatives to confinement.

## **THE GANG SUPPRESSION UNIT (ADULT GSU & JUVENILE GSU)**

GSU units are armed specialty units in Juvenile Field Services. GSU officers have a carrying caseload of approximately 40 probationers and officers are assigned to specific communities covering all areas of San Diego County. The majority of the probationers assigned to GSU are involved in gang activity and officers work in potentially dangerous and explosive environments. In addition to standard supervision duties, officers are required to work evening hours on a regular basis and conduct unannounced Fourth Amendment Waiver searches frequently. GSU officers work closely with local law enforcement agencies and are required to develop effective partnerships to gather and share information on gang activity. Officers also participate in regular sweep operations alone and with other law enforcement agencies to address

gang and crime problems throughout the County – thus addressing the Department’s goal to protect the community. GSU provides In-service Training to empower parents, students, school personnel, community leaders, and concerned citizens to identify and deal effectively with children showing signs of being at risk of joining gangs. Training is made available to both target school districts as well community agencies and other non-target sites upon request.

### **TATTOO REMOVAL**

The tattoo removal program is for youth on juvenile probation and is overseen by the Probation Department’s Juvenile Gang Suppression Unit supervisor and includes a representative from the San Diego Police Department and the District Attorney’s office. Through an application and panel interview process, applicants are selected for treatment. The program began in August 2013 and currently has 8 participants; 4 males and 4 females. The program is funded through private donations and treatments are held at a clinic in Del Mar. For those who need it, transportation is provided both to and from treatment appointments, which occur every 6 weeks until tattoos are completely removed. This program is designed to provide youth who desire a lifestyle change with an opportunity to remove tattoos that are inhibiting their ability to reach desired goals, such as gaining employment and joining the military.

### **STAR/PAL**

The mission of STAR/PAL is to empower underserved youth to build a safer and more prosperous neighborhood by engaging with law enforcement and collaborative partners.

STAR/PAL's educational programs provide a collective focus on crime prevention, conflict resolution, the dangers of drugs and teenage drinking, sexual assault prevention, and safety issues. STAR/PAL's recreational and athletic program opportunities for youth range from sailing and fishing to

sports clinics and summer leagues. All STAR/PAL youth programs are free of charge and feature law enforcement officers serving as positive role models. Our programs collectively focus on:

- ✦ Promoting Youth Safety
- ✦ Civic Engagement
- ✦ Leadership Development
- ✦ Choosing Healthy Lifestyles
- ✦ Violence Prevention
- ✦ Youth Empowerment
- ✦ Athletic Skills Training
- ✦ Mentoring
- ✦ Excursion Opportunities

# DEPARTMENT AND EMPLOYEE AWARDS

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## **NATIONAL ASSOCIATION OF COUNTIES (NACo) ACHIEVEMENTS AWARDS**

Family Advocate Program—in the category of Children and Youth

Community Resource Directory—in the category of Criminal Justice and Public Safety

Community Transition Center—in the category of Criminal Justice and Public Safety

## **CHIEF'S AWARDS OF EXCELLENCE**

Mindy McCartney (Sworn)

Cheryl Pacheco (Non-Sworn)

## **CHIEF'S EMPLOYEES OF THE YEAR**

Tim Geisler, Administration

Raluca Pimenta, Administration

Charles Ledbetter, Adult Field Services

Rhoda Hisoler, Adult Field Services

Mindy McCartney, Institutional Services

Cheryl Pacheco, Institutional Services

Angelica Orozco, Juvenile Field Services

Leticia Alfaro, Juvenile Field Services

## **PROFESSIONAL ASSOCIATIONS MEMBER OF THE YEAR**

Callie Davis – African American Probation Officers Association

Kelly Dodson – Asian Pacific Islander Association

Joe White – San Diego County Probation Officers Association

## PARTNERSHIPS

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### COMMUNITY ORGANIZATIONS

Cajon Valley School District  
 Center for Disease Control  
 Children's Initiative  
 Correctional Alternatives, Inc.  
 County Office of Education  
 Escondido Union School District  
 Grossmont Union School District  
 Health and Human Services Agency  
 California Forensic Medical Group  
 La Mesa/Spring Valley School District  
 McAlister Institute  
 Mental Health Systems, Inc.  
 National Conflict Resolution Center  
 North County Lifeline, Inc.  
 Phoenix House of San Diego  
 Poway Unified School District  
 San Diego Association of Governments (SANDAG)  
 San Diego State University Research Foundation  
 San Diego Unified School District  
 San Diego Youth Services  
 Second Chance/Strive  
 Social Advocates for Youth  
 South Bay Community Services  
 Spectrum  
 STAR/PAL  
 United Through Reading  
 University of California, San Diego  
 Vista Hill Foundation

### THE DEPARTMENT PARTICIPATES IN MULTI-AGENCY OPERATIONS WITH:

Border Patrol  
 San Diego Cities Police Departments  
 San Diego District Attorney's Office  
 Drug Enforcement Agency  
 Federal Bureau of Investigation  
 California Highway Patrol  
 Homeland Security  
 Immigration and Customs Enforcement  
 Metropolitan Transit Authority  
 California National Guard  
 San Diego County Sheriff's Department  
 California State Parole Department  
 U.S. Coast Guard  
 U.S. Department of Justice  
 U.S. Marshal  
 U.S. Navy  
 U.S. Marines

# COUNTY GOVERNMENT

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## COUNTY BOARD OF SUPERVISORS



**GREG COX**  
District 1



**DIANNE JACOB**  
District 2  
Chair



**DAVE ROBERTS**  
District 3



**RON ROBERTS**  
District 4



**BILL HORN**  
District 5  
Vice Chair

## COUNTY ADMINISTRATION



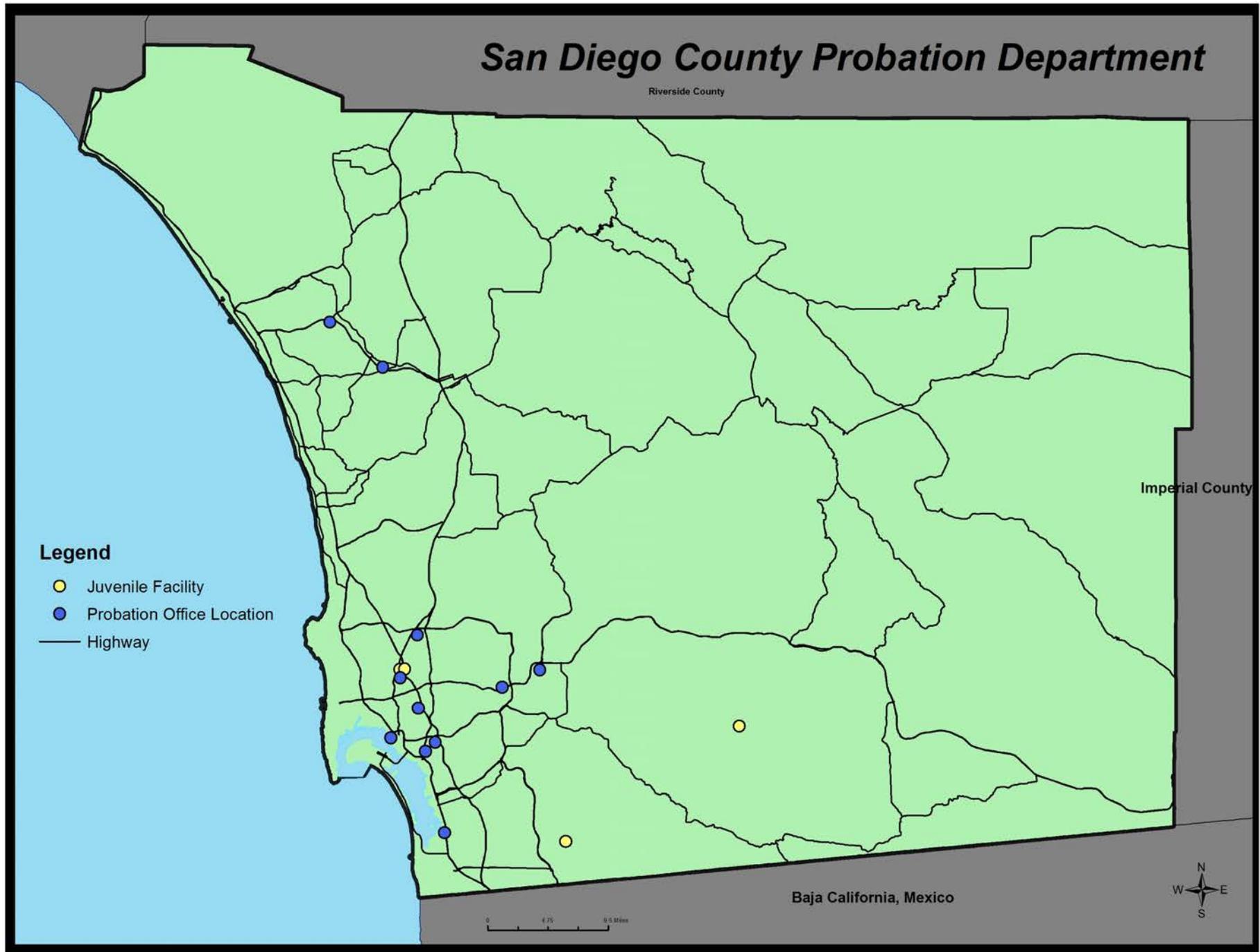
**HELEN ROBBINS-MEYER**  
Chief Administrative Officer



**DONALD F. STEUER**  
Assistant CAO/  
Chief Operating Officer



**RON LANE**  
Deputy Chief  
Administrative Officer  
Public Safety Group



## STATISTICAL DATA

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### FORMAL PROBATIONERS P. 34

PROBATIONERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)  
PROBATION POPULATION ON THE LAST DAY OF EACH QUARTER 2014  
INDIVIDUALS BY GENDER  
INDIVIDUALS BY SUPERVISION LEVEL  
PROBATIONERS SUPERVISED THROUGHOUT YEAR (2010-14)  
INDIVIDUALS BY RACE  
INDIVIDUALS BY REGION

### FORMAL PROBATIONERS P. 35

PROBATIONERS SUPERVISED BY REGION AND ETHNICITY  
PROBATIONERS SUPERVISED BY RISK LEVEL AND REGION  
PROBATIONERS SUPERVISED BY RISK LEVEL AND AGE  
PROBATIONERS SUPERVISED RISK LEVEL AND ETHNICITY  
PROBATIONERS SUPERVISED BY RISK LEVEL AND GENDER  
PROBATIONERS SUPERVISED RISK LEVEL AND SUPERVISION LEVEL  
PERCENTAGE OF PROBATIONERS BY CRIME TYPE  
PERCENTAGE OF REGISTERED SEX OFFENDERS BY STATIC 99 RISK LEVEL  
DUI OFFENDERS (AS OF 12/31/2014)

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PROBATIONERS UNDER SUPERVISION—ENDING STATUS  
PROBATIONERS WHO RECIDIVATED FY 09-10 TO 13-14  
PROBATIONER RECIDIVISM RATE FY 09-10 TO FY 13-14  
PROBATIONERS WHO TERMINATED PROBATION FY 09-10 TO FY 13-14

### GANG SUPPRESSION UNIT P. 37

GSU PROBATIONERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)  
GSU PROBATIONERS SUPERVISED THROUGHOUT YEAR (2010-14)  
INDIVIDUALS BY RACE  
INDIVIDUALS BY REGION  
INDIVIDUALS BY GENDER  
INDIVIDUALS BY RISK LEVEL

### GANG SUPPRESSION UNIT P. 38

PROBATIONERS SUPERVISED BY REGION AND ETHNICITY  
PROBATIONERS SUPERVISED BY RISK LEVEL AND REGION  
PROBATIONERS SUPERVISED BY RISK LEVEL AND AGE  
PROBATIONERS SUPERVISED RISK LEVEL AND ETHNICITY  
PROBATIONERS SUPERVISED BY RISK LEVEL AND GENDER  
PERCENTAGE OF PROBATIONERS BY CRIME TYPE  
GANG-INVOLVED PROBATIONERS UNDER SUPERVISION BY REGION

### PRO DIVISION P. 39

PRO DIVISION OFFENDERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2011-14)  
PRO DIVISION OFFENDERS SUPERVISED THROUGHOUT YEAR (2010-14)  
PRCS AND MS BY RACE  
PERCENTAGE OF PRCS AND MS SUPERVISED BY REGION  
INDIVIDUALS BY GENDER

### PRO DIVISION P. 40

PRCS AND MS SUPERVISED BY REGION AND ETHNICITY  
PRCS AND MS SUPERVISED BY RISK LEVEL AND REGION  
PRCS AND MS SUPERVISED BY RISK LEVEL AND AGE  
PRCS AND MS SUPERVISED BY RISK LEVEL AND ETHNICITY  
PRCS AND MS SUPERVISED BY RISK LEVEL AND GENDER  
PERCENTAGE OF PRCS AND MS SUPERVISED BY CRIME TYPE

### PRO DIVISION (PRCS) P. 41

PRCS BY RACE  
PERCENTAGE OF PRCS SUPERVISED BY REGION  
INDIVIDUALS BY GENDER  
PRCS SUPERVISED BY REGION AND ETHNICITY  
PRCS SUPERVISED BY RISK LEVEL AND REGION  
PRCS SUPERVISED BY RISK LEVEL AND AGE  
PRCS SUPERVISED BY RISK LEVEL AND ETHNICITY

## STATISTICAL DATA

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### PRO DIVISION (PRCS) P. 42

PRCS SUPERVISED BY RISK LEVEL AND GENDER  
 PERCENTAGE OF PRCS SUPERVISED BY CRIME TYPE

### PRO DIVISION (MSO) P. 43

MSO BY RAGE  
 PERCENTAGE OF MS SUPERVISED BY REGION  
 MSO BY GENDER  
 MSO SUPERVISED BY REGION AND ETHNICITY  
 MSO SUPERVISED BY RISK LEVEL AND REGION  
 MSO SUPERVISED BY RISK LEVEL AND AGE  
 MSO SUPERVISED BY RISK LEVEL AND ETHNICITY

### PRO DIVISION (MSO) P. 44

MSO SUPERVISED BY RISK LEVEL AND GENDER  
 PERCENTAGE OF MSO SUPERVISED BY CRIME TYPE

### JUVENILE FIELD SERVICES P. 45

WARD POPULATION ON THE LAST DAY OF EACH QUARTER 2009-14  
 YOUTH SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)  
 YOUTH SUPERVISED THROUGHOUT YEAR (2010-14)  
 JUVENILES SUPERVISED BY GENDER (WARDS)  
 JUVENILES SUPERVISED BY GENDER (NON-WARDS)

### JUVENILE FIELD SERVICES P. 46

JUVENILES SUPERVISED BY REGION (WARDS)  
 JUVENILES SUPERVISED BY REGION (NON-WARDS)  
 JUVENILES SUPERVISED BY ASSESSED RISK LEVEL (WARDS)  
 JUVENILES SUPERVISED BY ASSESSED RISK LEVEL (NON-WARDS)  
 JUVENILES SUPERVISED BY ETHNICITY (WARDS)  
 JUVENILES SUPERVISED BY ETHNICITY (NON-WARDS)  
 TOP 10 AGENCIES REFERRING JUVENILES TO PROBATIONERS  
 JUVENILS WHO WERE REFERRED TO PROBATION BY ETHNICITY

### JUVENILE FIELD SERVICES P. 47

JUVENILES WHO RECEIVED PROBATION REFERRALS BY REGION  
 JUVENILE REFERRALS BY CRIME TYPE  
 JUVENILE REFERRALS BY MONTH  
 OUTCOME OF REFERRALS  
 NUMBER OF WARDS WHO LEFT PROBATION FY 09-10 TO 13-14  
 NUMBER OF WARDS WHO RECIDIVATED FY 09-10 TO 13-14  
 WARD RECIDIVISM RATE FY 09-10 TO 13-14

### JUVENILE FIELD SERVICES P. 48

JUVENILES WITH PETITIONS BY ETHNICITY  
 PERCENTAGE OF JUVENILES WHO HAD A PETITION FILED BY REGION  
 JUVENILE PETITIONS BY CRIME TYPE  
 DISPOSITION OF JUVENILE PETITIONS FILED  
 PETITIONS FOUND TRUE BY CRIME TYPE  
 JUVENILE PETITIONS FILED 2009 TO 2014

### JUVENILE FIELD SERVICES P. 49

JUVENILES SUPERVISED BY REGION AND ETHNICITY (WARD / NON-WARD)  
 JUVENILES SUPERVISED BY RISK LEVEL AND REGION (WARD / NON-WARD)  
 JUVENILES SUPERVISED BY RISK LEVEL AND AGE (WARD / NON-WARD)  
 JUVENILES SUPERVISED BY RISK LEVEL AND ETHNICITY (WARD / NON-WARD)  
 JUVENILES SUPERVISED BY RISK LEVEL AND GENDER (WARD / NON-WARD)

### JUVENILE SPECIAL OPERATIONS P. 50

SPECIAL OPERATIONS YOUTH SUPERVISED ON LAST DAY (12/31) OF YEAR  
 SPECIAL OPERATIONS YOUTH SUPERVISED THROUGHOUT YEAR (2010-14)  
 WARDS SUPERVISED BY ETHNICITY  
 WARDS SUPERVISED BY GENDER  
 SPEC OPS WARDS SUPEVISED BY REGION  
 SPEC OPS WARDS SUPERVISED BY REGION

## STATISTICAL DATA

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### JUVENILE SPECIAL OPERATIONS P. 51

SPECIAL OPERATIONS YOUTH SUPERVISED ON LAST DAY (12/31) OF YEAR  
SPECIAL OPERATIONS YOUTH SUPERVISED THROUGHOUT YEAR (2010-14)  
WARDS SUPERVISED BY ETHNICITY  
WARDS SUPERVISED BY GENDER  
SPEC OPS WARDS SUPERVISED BY REGION  
SPEC OPS WARDS SUPERVISED BY REGION

### JUVENILE SPECIAL OPERATIONS P. 52

SPEC OPS WARDS SUPERVISED BY REGION AND ETHNICITY  
SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND REGION  
SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND AGE  
SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND ETHNICITY  
SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND GENDER  
WARDS SUPERVISED BY RISK LEVEL AND SPECIALIZED PROGRAM  
WARDS SUPERVISED BY SPECIALIZED PROGRAM  
SPECIAL OPERATIONS: GANG STATISTICS

### INSTITUTIONAL SERVICES P. 53

AVERAGE DAILY ATTENDANCE (ADA) BY MONTH  
MAXIMUM AND AVERAGE LENGTH OF STAY  
AVERAGE AGE AND GENDER BY FACILITY  
12/31/2014: DETAINEES: ETHNICITY BY FACILITY  
12/31/2014: DETAINEES BY HOME REGION AND FACILITY  
12/31/2014: DETAINEES: MOST SERIOUS OFFENSE BY FACILITY

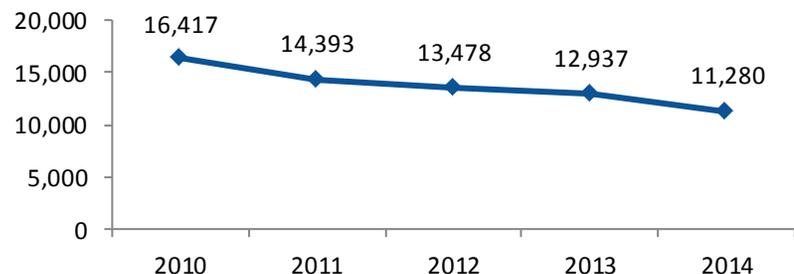
# STATISTICAL DATA: FORMAL PROBATIONERS

**AVERAGE AGE: 35**

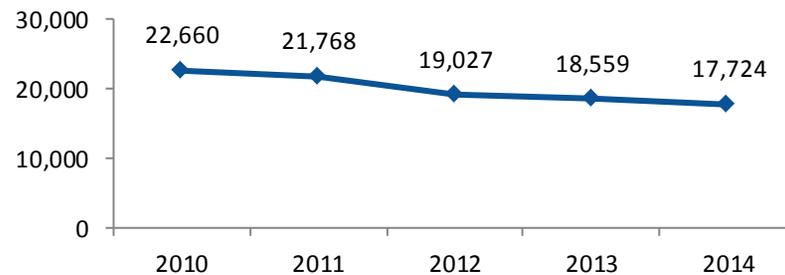
**PROBATIONERS SUPERVISED ON 12/31/2014: 11,280**

**PROBATIONERS SUPERVISED IN 2014: 17,724**

## PROBATIONERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)



## PROBATIONERS SUPERVISED THROUGHOUT YEAR (2010-14)



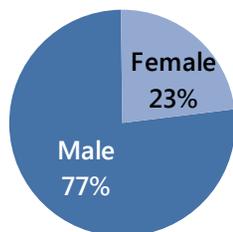
## PROBATION POPULATION ON THE LAST DAY OF EACH QUARTER 2014

Quarter	Number of Probationers
Mar-14	11,589
Jun-14	11,567
Sep-14	11,529
Dec-14	11,280

In 2014, individuals were counted under their highest supervision type according to the following hierarchy: MS > PRCS > Formal Probation. This count represents a distinct individual count. Prior years' counts may have included counts of individuals with multiple grants of supervision.

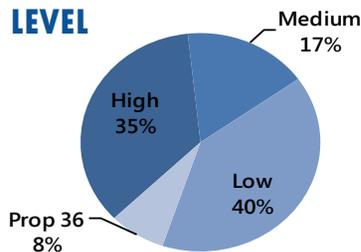
## INDIVIDUALS BY GENDER

GENDER	Total	%
Male	13,602	77%
Female	4,122	23%
Grand Total	17,724	100%



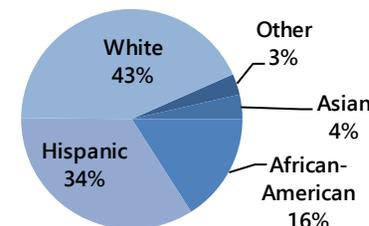
## INDIVIDUALS BY SUPERVISION LEVEL

Supervision Level	Total	%
High	6,298	36%
Medium	2,989	17%
Low	7,082	40%
Prop 36	1,355	8%
Grand Total	17,724	100%



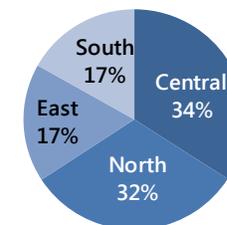
## INDIVIDUALS BY RACE

Race	Total	%
Other	547	3%
Asian	638	4%
African-American	2,831	16%
Hispanic	6,055	34%
White	7,653	43%
Grand Total	17,724	100%



## INDIVIDUALS BY REGION\*

REGION	Total	%
Central	4,711	34%
North	4,386	32%
East	2,401	17%
South	2,330	17%
Total	13,828	100%



\*Out of County and transient probationers not associated with a specific region are not included

## PROBATIONERS SUPERVISED BY REGION\* AND ETHNICITY

	Central		East		South		North		Grand Total	
African-American	1,187	25%	401	17%	237	10%	274	6%	2,099	15%
Asian	250	5%	47	2%	117	5%	133	3%	547	4%
White	1,825	39%	1,358	57%	542	23%	2,315	53%	6,040	44%
Hispanic	1,346	29%	493	21%	1,383	59%	1,458	33%	4,680	34%
Other	103	2%	102	4%	51	2%	206	5%	462	3%
Grand Total	4,711	100%	2,401	100%	2,330	100%	4,386	100%	13,828	100%

## PROBATIONERS SUPERVISED BY RISK LEVEL AND REGION\*

	Central		East		South		North		Grand Total	
High	698	15%	341	14%	286	12%	651	15%	1,976	14%
Medium	1,643	35%	853	36%	745	32%	1,383	32%	4,624	33%
Low	2,059	44%	1,038	43%	1,139	49%	2,005	46%	6,241	45%
Not Assessed	311	7%	169	7%	160	7%	347	8%	987	7%
Grand Total	4,711	100%	2,401	100%	2,330	100%	4,386	100%	13,828	100%

## PROBATIONERS SUPERVISED BY RISK LEVEL AND AGE

	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
18-24 Years	997	35%	1,704	29%	1,008	13%	190	15%	3,899	22%
25-34 Years	1,098	39%	2,048	35%	2,505	32%	361	29%	6,012	34%
35-44 Years	406	14%	1,042	18%	1,842	24%	341	27%	3,631	20%
Over 45 Years	325	12%	1,126	19%	2,358	31%	373	29%	4,182	24%
Grand Total	2,826	100%	5,920	100%	7,713	100%	1,265	100%	17,724	100%

## PROBATIONERS SUPERVISED BY RISK LEVEL AND ETHNICITY

	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
African-American	611	22%	1,169	20%	896	12%	155	12%	2,831	16%
Asian	68	2%	189	3%	335	4%	46	4%	638	4%
White	1,095	39%	2,371	40%	3,543	46%	644	51%	7,653	43%
Hispanic	991	35%	2,019	34%	2,666	35%	379	30%	6,055	34%
Other	61	2%	172	3%	273	4%	41	3%	547	3%
Grand Total	2,826	100%	5,920	100%	7,713	100%	1,265	100%	17,724	100%

## PROBATIONERS SUPERVISED BY RISK LEVEL AND GENDER

	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
Male	2,265	80%	4,574	77%	5,861	76%	902	71%	13,602	77%
Female	561	20%	1,346	23%	1,852	24%	363	29%	4,122	23%
Grand Total	2,826	100%	5,920	100%	7,713	100%	1,265	100%	17,724	100%

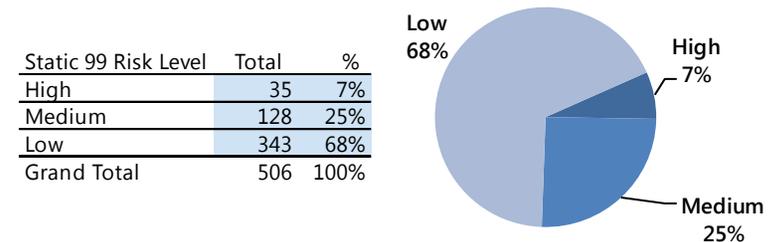
## PROBATIONERS SUPERVISED BY RISK LEVEL AND SUPERVISION LEVEL

	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
High	2,402	85%	2,569	43%	1,267	16%	60	5%	6,298	36%
Medium	81	3%	2,335	39%	543	7%	30	2%	2,989	17%
Low	179	6%	806	14%	5,723	74%	374	30%	7,082	40%
Prop 36	164	6%	210	4%	180	2%	801	63%	1,355	8%
Grand Total	2,826	100%	5,920	100%	7,713	100%	1,265	100%	17,724	100%

## PERCENTAGE OF PROBATIONERS BY CRIME TYPE

	Total	%
Crime Against Person	4,103	23%
Crime Against Property	5,560	31%
Drug/Alcohol Offense	7,335	41%
Other	539	3%
Weapons Offense	187	1%
Total	17,724	100%

## PERCENTAGE OF REGISTERED SEX OFFENDERS BY STATIC 99 RISK LEVEL



## DUI OFFENDERS (AS OF 12/31/2014)

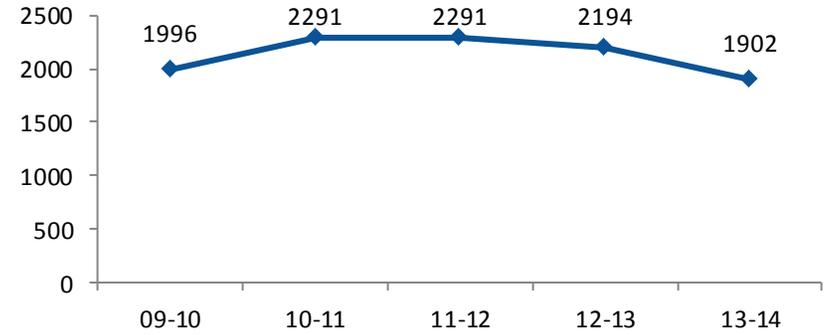
	Total	%
CENTRAL	148	24%
EAST	111	18%
NORTH	214	34%
SOUTH	96	15%
TRANSIENT/OOC	55	9%
Grand Total	624	100%

### PROBATIONERS UNDER SUPERVISION - ENDING STATUS

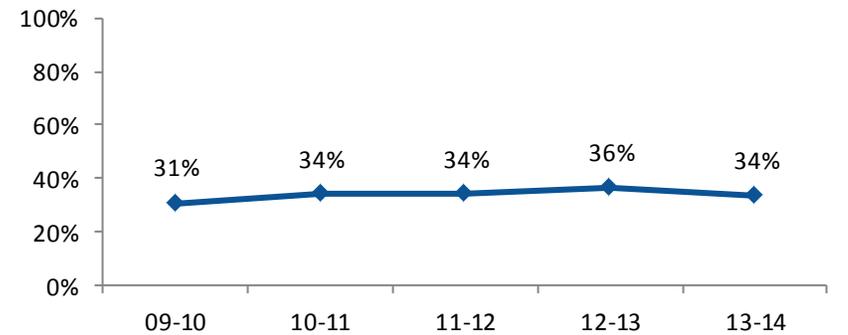
	Total	%
Deceased	49	1%
Grant Expiration	2,460	38%
Grant Terminated	1,699	26%
Prop 47 Reduction	142	2%
Revoked to Local Prison	954	15%
Revoked to Prison	824	13%
Revoked to Summary Probation	389	6%
Grand Total	6,517	100%



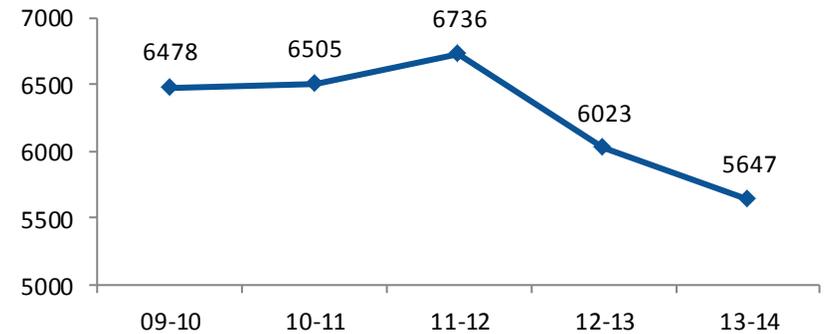
### PROBATIONERS WHO RECIDIVATED FY 09-10 TO FY 13-14



### PROBATIONER RECIDIVISM RATE 09-10 TO FY 13-14



### PROBATIONERS WHO TERMINATED PROBATION FY 09-10 TO FY 13-14



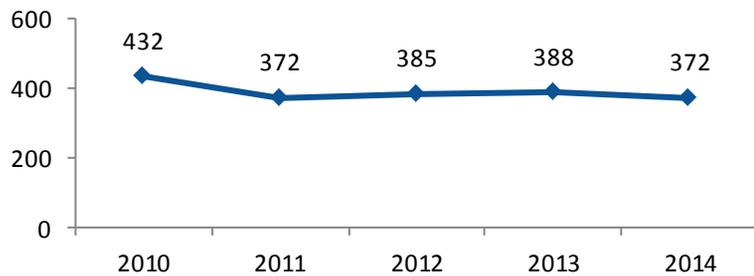
# STATISTICAL DATA: GANG SUPPRESSION UNIT

**AVERAGE AGE: 25**

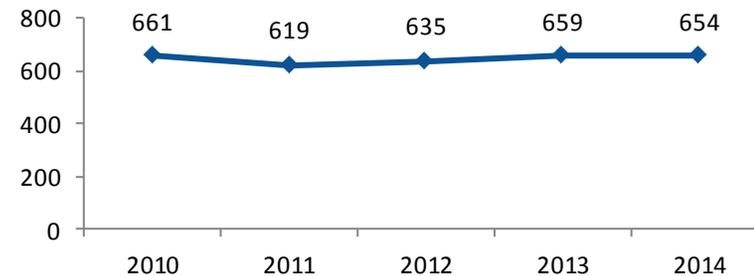
**GSU PROBATIONERS SUPERVISED ON 12/31/2014: 372**

**GSU PROBATIONERS SUPERVISED IN 2014: 654**

## GSU PROBATIONERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)

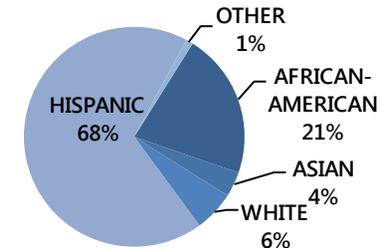


## GSU PROBATIONERS SUPERVISED THROUGHOUT YEAR (2010-14)



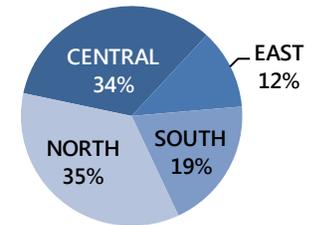
## INDIVIDUALS BY RACE

GROUP	Total	%
AFRICAN-AMERICAN	140	21%
ASIAN	24	4%
WHITE	39	6%
HISPANIC	444	68%
OTHER	7	1%
Grand Total	654	100%



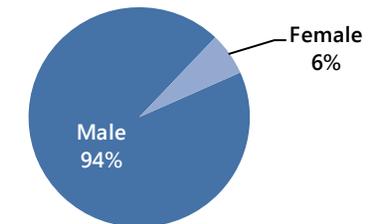
## INDIVIDUALS BY REGION\*

REGION	Total	%
CENTRAL	171	34%
EAST	60	12%
SOUTH	99	19%
NORTH	180	35%
Grand Total	510	100%



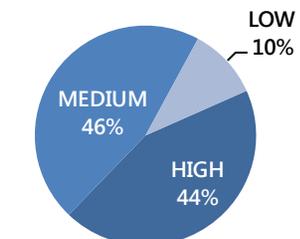
## INDIVIDUALS BY GENDER

GENDER	Total	%
Male	613	94%
Female	41	6%
Grand Total	654	100%



## INDIVIDUALS BY RISK LEVEL

RISK LEVEL	Total	%
HIGH	285	44%
MEDIUM	297	46%
LOW	68	10%
Grand Total	650	100%



\*Out of County and transient probationers not associated with a specific region are not included

### PROBATIONERS SUPERVISED BY REGION\* AND ETHNICITY

GROUP	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
AFRICAN-AMERICAN	53	31%	22	37%	14	14%	4	2%	93	18%
ASIAN	12	7%	-	0%	1	1%	6	3%	19	4%
WHITE	4	2%	15	25%	6	6%	9	5%	34	7%
HISPANIC	101	59%	23	38%	76	77%	157	87%	357	70%
OTHER	1	1%	-	0%	2	2%	4	2%	7	1%
Grand Total	171	100%	60	100%	99	100%	180	100%	510	100%

### PROBATIONERS SUPERVISED BY RISK LEVEL AND REGION\*

REGION	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
CENTRAL	70	32%	82	35%	18	34%	1	33%	171	34%
EAST	28	13%	28	12%	4	8%	-	0%	60	12%
SOUTH	36	17%	47	20%	16	30%	-	0%	99	19%
NORTH	84	39%	79	33%	15	28%	2	67%	180	35%
Grand Total	218	100%	236	100%	53	100%	3	100%	510	100%

### PROBATIONERS SUPERVISED BY RISK LEVEL AND AGE

AGE_RANGE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
18-24 years	167	59%	183	62%	34	50%	4	100%	388	59%
25-34 years	93	33%	79	27%	25	37%	-	0%	197	30%
35-44 years	22	8%	30	10%	8	12%	-	0%	60	9%
Over 45 years	3	1%	5	2%	1	1%	-	0%	9	1%
Grand Total	285	100%	297	100%	68	100%	4	100%	654	100%

### PROBATIONERS SUPERVISED BY RISK LEVEL AND ETHNICITY

GROUP	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
AFRICAN-AMERICAN	51	18%	70	24%	19	28%	-	0%	140	21%
ASIAN	6	2%	17	6%	1	1%	-	0%	24	4%
WHITE	19	7%	17	6%	3	4%	-	0%	39	6%
HISPANIC	208	73%	188	63%	44	65%	4	100%	444	68%
OTHER	1	0%	5	2%	1	1%	-	0%	7	1%
Grand Total	285	100%	297	100%	68	100%	4	100%	654	100%

### PROBATIONERS SUPERVISED BY RISK LEVEL AND GENDER

GENDER	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
Male	270	95%	281	95%	58	85%	4	100%	613	94%
Female	15	5%	16	5%	10	15%	-	0%	41	6%
Grand Total	285	100%	297	100%	68	100%	4	100%	654	100%

### PROBATIONERS SUPERVISED BY CRIME TYPE

CRIMECATEGORY	Total	%
Crime Against Person	232	35%
Crime Against Property	187	29%
Drug/Alcohol Offense	103	16%
Weapons Offense	28	4%
Other	104	16%
Grand Total	654	100%



### GANG-INVOLVED PROBATIONERS UNDER SUPERVISION BY REGION

REGION	Supervised by Gang Unit	With Gang Registration Conditon	Identified as Gang Member or Associate
CENTRAL	171	51	126
EAST	60	13	38
SOUTH	99	26	71
NORTH	180	44	104
Grand Total	510	134	339

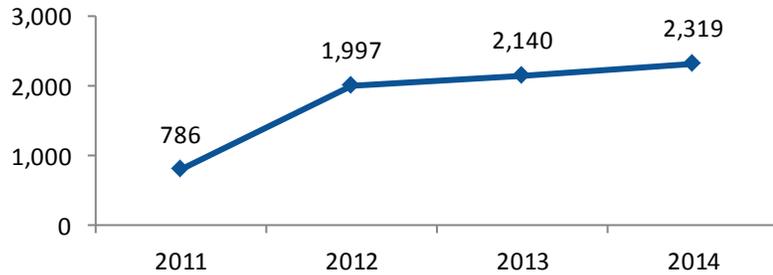
# STATISTICAL DATA: PRO DIVISION (COMBINED)

**AVERAGE AGE: 39**

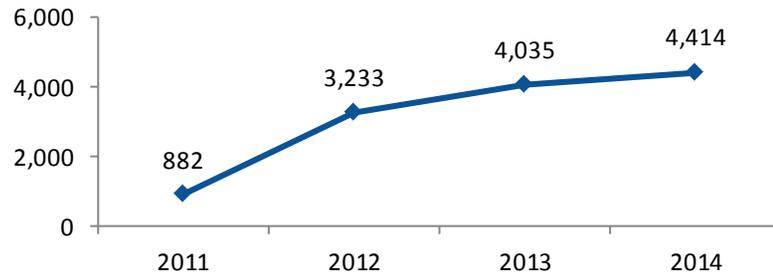
**PRO DIVISION OFFENDERS SUPERVISED ON 12/31/2014: 2,319**

**PRO DIVISION OFFENDERS SUPERVISED IN 2014: 4,414**

## PRO DIVISION OFFENDERS SUPERVISED ON LAST DAY (12/31) OF YEAR (2011-14)

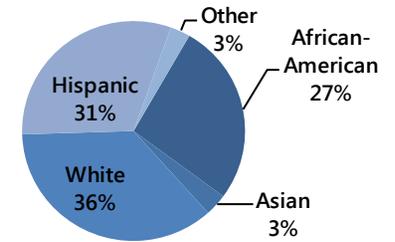


## PRO DIVISION OFFENDERS SUPERVISED THROUGHOUT YEAR (2011-14)



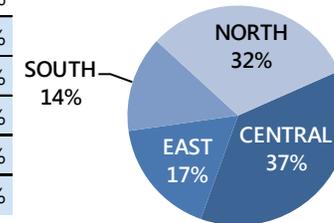
## PRCS AND MS BY RACE

RACE	TOTAL	%
African-American	1,182	27%
Asian	143	3%
White	1,596	36%
Hispanic	1,365	31%
Other	128	3%
Grand Total	4,414	100%



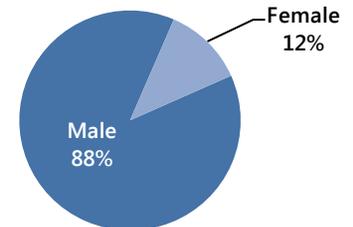
## PERCENTAGE OF PRCS AND MS SUPERVISED BY REGION\*

REGION	TOTAL	%
CENTRAL	1,218	37%
EAST	567	17%
SOUTH	462	14%
NORTH	1,033	31%
Grand Total	3,280	100%



## INDIVIDUALS BY GENDER

GENDER	Total	%
Male	3,891	88%
Female	523	12%
Grand Total	4,414	100%



\*Out of County and transient probationers not associated with a specific region are not included

### PRCS AND MS SUPERVISED BY REGION\* AND ETHNICITY

RACE	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
African-American	466	38%	142	25%	83	18%	130	13%	821	25%
Asian	49	4%	11	2%	22	5%	27	3%	109	3%
White	364	30%	278	49%	91	20%	461	45%	1,194	36%
Hispanic	314	26%	109	19%	258	56%	369	36%	1,050	32%
Other	25	2%	27	5%	8	2%	46	4%	106	3%
Grand Total	1,218	100%	567	100%	462	100%	1,033	100%	3,280	100%

### PRCS AND MS SUPERVISED BY RISK LEVEL AND REGION\*

RES_REGION	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
CENTRAL	434	36%	549	38%	198	38%	37	34%	1,218	37%
EAST	204	17%	247	17%	98	19%	18	17%	567	17%
SOUTH	144	12%	220	15%	86	17%	12	11%	462	14%
NORTH	423	35%	435	30%	134	26%	41	38%	1,033	31%
Grand Total	1,205	100%	1,451	100%	516	100%	108	100%	3,280	100%

### PRCS AND MS SUPERVISED BY RISK LEVEL AND AGE

AGE_RANGE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
18-24 YEARS	177	10%	106	6%	42	7%	3	2%	328	7%
25-34 YEARS	730	42%	478	26%	136	23%	65	33%	1,409	32%
35-44 YEARS	456	26%	531	29%	159	27%	61	31%	1,207	27%
OVER 45 YEARS	395	22%	746	40%	259	43%	70	35%	1,470	33%
Grand Total	1,758	100%	1,861	100%	596	100%	199	100%	4,414	100%

### PRCS AND MS SUPERVISED BY RISK LEVEL AND ETHNICITY

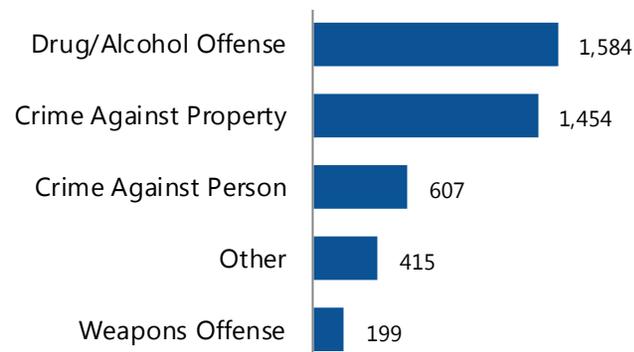
RACE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
African-American	510	29%	523	28%	99	17%	50	25%	1,182	27%
Asian	42	2%	58	3%	35	6%	8	4%	143	3%
White	602	34%	689	37%	242	41%	63	32%	1,596	36%
Hispanic	566	32%	538	29%	192	32%	69	35%	1,365	31%
Other	38	2%	53	3%	28	5%	9	5%	128	3%
Grand Total	1,758	100%	1,861	100%	596	100%	199	100%	4,414	100%

### PRCS AND MS SUPERVISED BY RISK LEVEL AND GENDER

GENDER	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
Male	1,564	89%	1,657	89%	488	82%	182	91%	3,891	88%
Female	194	11%	204	11%	108	18%	17	9%	523	12%
Grand Total	1,758	100%	1,861	100%	596	100%	199	100%	4,414	100%

### PERCENTAGE OF PRCS AND MS SUPERVISED BY CRIME TYPE

CRIME CATEGORY	Total	%
Crime Against Person	607	14%
Crime Against Property	1,454	34%
Drug/Alcohol Offense	1,584	37%
Weapons Offense	199	5%
Other	415	10%
Grand Total	4,259	100%



# STATISTICAL DATA: PRO DIVISION (PRCS)

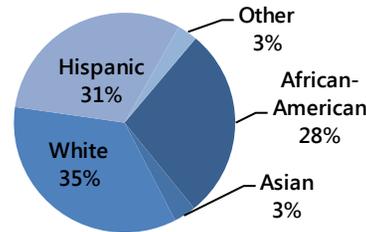
**AVERAGE AGE: 39**

**PRCS OFFENDERS SUPERVISED ON 12/31/2014: 1,815**

**PRCS OFFENDERS SUPERVISED IN 2014: 3,529**

## PRCS BY RACE

RACE	Total	%
African-American	991	28%
Asian	114	3%
White	1,230	35%
Hispanic	1,090	31%
Other	104	3%
Grand Total	3,529	100%



## PRCS SUPERVISED BY REGION\* AND ETHNICITY

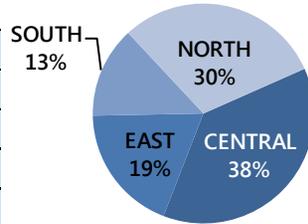
RACE	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
African-American	390	40%	123	25%	67	19%	92	12%	672	26%
Asian	41	4%	10	2%	17	5%	20	3%	88	3%
White	273	28%	239	49%	62	18%	330	42%	904	35%
Hispanic	242	25%	92	19%	192	56%	300	39%	826	32%
Other	20	2%	20	4%	7	2%	36	5%	83	3%
Grand Total	966	100%	484	100%	345	100%	778	100%	2,573	100%

## PRCS SUPERVISED BY RISK LEVEL AND REGION\*

RES_REGION	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
CENTRAL	358	38%	443	38%	129	36%	36	35%	966	38%
EAST	170	18%	211	18%	85	23%	18	17%	484	19%
SOUTH	105	11%	178	15%	51	14%	11	11%	345	13%
NORTH	306	33%	335	29%	98	27%	39	38%	778	30%
Grand Total	939	100%	1,167	100%	363	100%	104	100%	2,573	100%

## PERCENTAGE OF PRCS SUPERVISED BY REGION\*

REGION	Total	%
CENTRAL	966	38%
EAST	484	19%
SOUTH	345	13%
NORTH	778	30%
Grand Total	2,573	100%

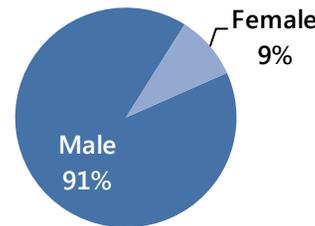


## PRCS SUPERVISED BY RISK LEVEL AND AGE

AGE_RANGE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
18-24 YEARS	134	10%	86	6%	22	5%	3	2%	245	7%
25-34 YEARS	561	40%	381	25%	90	22%	62	32%	1,094	31%
35-44 YEARS	367	26%	447	29%	119	28%	60	31%	993	28%
OVER 45 YEARS	334	24%	609	40%	187	45%	67	35%	1,197	34%
Grand Total	1,396	100%	1,523	100%	418	100%	192	100%	3,529	100%

## INDIVIDUALS BY GENDER

GENDER	Total	%
Male	3,197	91%
Female	332	9%
Grand Total	3,529	100%



## PRCS SUPERVISED BY RISK LEVEL AND ETHNICITY

RACE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
African-American	410	29%	447	29%	84	20%	50	26%	991	28%
Asian	36	3%	48	3%	23	6%	7	4%	114	3%
White	465	33%	541	36%	164	39%	60	31%	1,230	35%
Hispanic	453	32%	445	29%	126	30%	66	34%	1,090	31%
Other	32	2%	42	3%	21	5%	9	5%	104	3%
Grand Total	1,396	100%	1,523	100%	418	100%	192	100%	3,529	100%

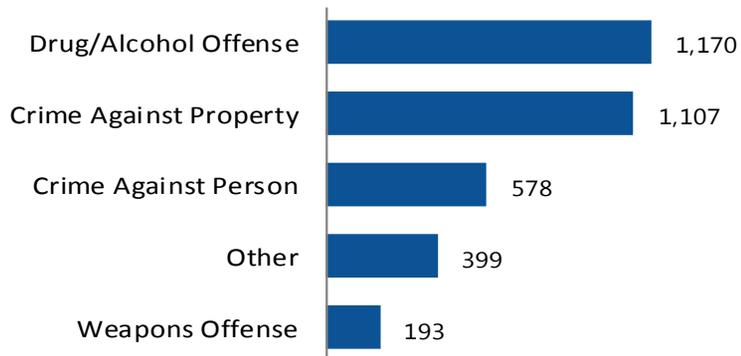
\*Out of County and transient probationers not associated with a specific region are not included

### PRCS SUPERVISED BY RISK LEVEL AND GENDER

GENDER	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
Male	1,266	91%	1,397	92%	358	86%	176	92%	3,197	91%
Female	130	9%	126	8%	60	14%	16	8%	332	9%
Grand Total	1,396	100%	1523	100%	418	100%	192	100%	3,529	100%

### PERCENTAGE OF PRCS BY CRIME TYPE

CRIME CATEGORY	Total	%
Crime Against Person	578	17%
Crime Against Property	1,107	32%
Drug/Alcohol Offense	1,170	34%
Weapons Offense	193	6%
Other	399	12%
Grand Total	3,447	100%



# STATISTICAL DATA: PRO DIVISION (MSO)

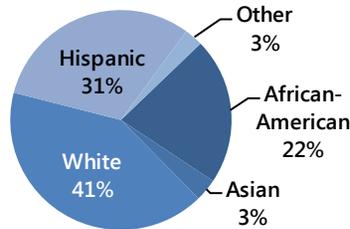
**AVERAGE AGE: 38**

**MS OFFENDERS SUPERVISED on 12/31/2014: 504**

**MS OFFENDERS SUPERVISED IN 2014: 885**

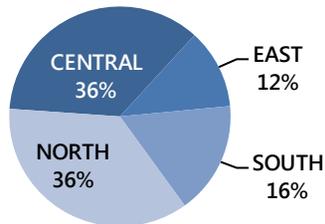
## MSO BY RACE

RACE	Total	
African-American	191	22%
Asian	29	3%
White	366	41%
Hispanic	275	31%
Other	24	3%
Grand Total	885	100%



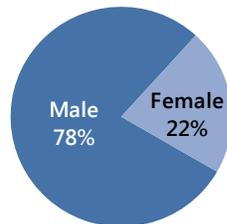
## PERCENTAGE OF MS SUPERVISED BY REGION\*

REGION	TOTAL	%
CENTRAL	252	36%
EAST	83	12%
SOUTH	117	17%
NORTH	255	36%
Grand Total	707	100%



## MSO BY GENDER

GENDER	Total	
Male	694	78%
Female	191	22%
Grand Total	885	100%



## MS SUPERVISED BY REGION\* AND ETHNICITY

RACE	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
African-American	76	30%	19	23%	16	14%	38	15%	149	21%
Asian	8	3%	1	1%	5	4%	7	3%	21	3%
White	91	36%	39	47%	29	25%	131	51%	290	41%
Hispanic	72	29%	17	20%	66	56%	69	27%	224	32%
Other	5	2%	7	8%	1	1%	10	4%	23	3%
Grand Total	252	100%	83	100%	117	100%	255	100%	707	100%

## MS SUPERVISED BY RISK LEVEL AND REGION\*

RES_REGION	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
CENTRAL	76	29%	106	37%	69	45%	1	25%	252	36%
EAST	34	13%	36	13%	13	8%	-	0%	83	12%
SOUTH	39	15%	42	15%	35	23%	1	25%	117	17%
NORTH	117	44%	100	35%	36	24%	2	50%	255	36%
Grand Total	266	100%	284	100%	153	100%	4	100%	707	100%

## MS SUPERVISED BY RISK LEVEL AND AGE

AGE_RANGE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
18-24 YEARS	43	12%	20	6%	20	11%	-	0%	83	9%
25-34 YEARS	169	47%	97	29%	46	26%	3	43%	315	36%
35-44 YEARS	89	25%	84	25%	40	22%	1	14%	214	24%
OVER 45 YEARS	61	17%	137	41%	72	40%	3	43%	273	31%
Grand Total	362	100%	338	100%	178	100%	7	100%	885	100%

## MS SUPERVISED BY RISK LEVEL AND ETHNICITY

RACE	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
African-American	100	28%	76	22%	15	8%	-	0%	191	22%
Asian	6	2%	10	3%	12	7%	1	14%	29	3%
White	137	38%	148	44%	78	44%	3	43%	366	41%
Hispanic	113	31%	93	28%	66	37%	3	43%	275	31%
Other	6	2%	11	3%	7	4%	-	0%	24	3%
Grand Total	362	100%	338	100%	178	100%	7	100%	885	100%

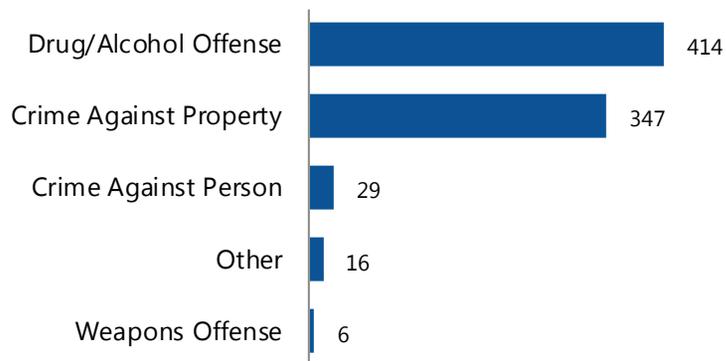
\*Out of County and transient probationers not associated with a specific region are not included

### MS SUPERVISED BY RISK LEVEL AND GENDER

GENDER	HIGH		MEDIUM		LOW		NOT ASSESSED		Grand Total	
Male	298	82%	260	77%	130	73%	6	86%	694	78%
Female	64	18%	78	23%	48	27%	1	14%	191	22%
Grand Total	362	100%	338	100%	178	100%	7	100%	885	100%

### PERCENTAGE OF MS BY CRIME TYPE

CRIMECATEGORY	Total	
Crime Against Person	29	4%
Crime Against Property	347	43%
Drug/Alcohol Offense	414	51%
Weapons Offense	6	1%
Other	16	2%
Grand Total	812	100%



# STATISTICAL DATA: JUVENILE FIELD SERVICES

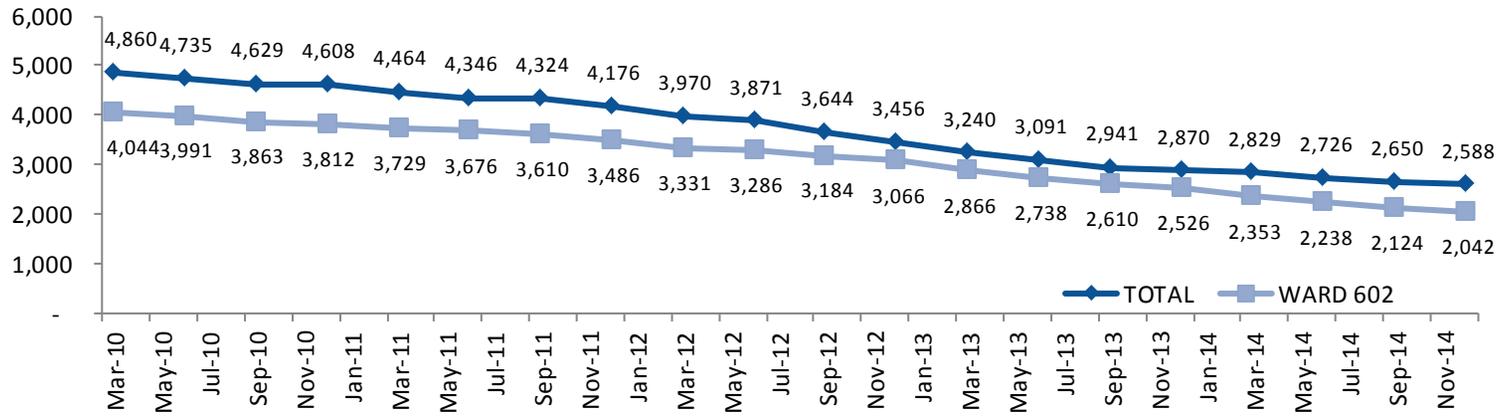
**WARDS SUPERVISED on 12/31/2014: 2,143**

**NON-WARDS SUPERVISED on 12/31/2014: 300**

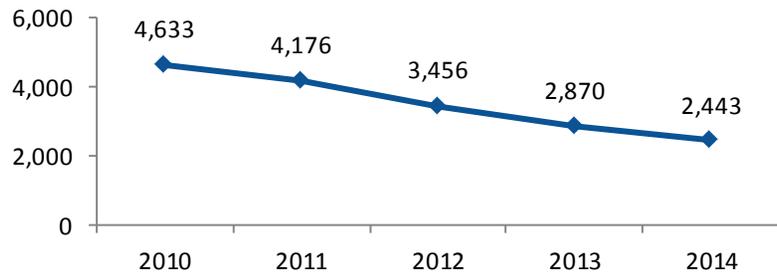
**WARDS SUPERVISED THROUGHOUT 2014: 3,835**

**NON-WARDS SUPERVISED THROUGHOUT 2014: 620**

## WARD POPULATION ON THE LAST DAY OF EACH QUARTER 2009-14

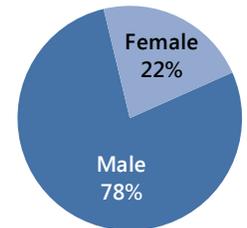


## YOUTH SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)

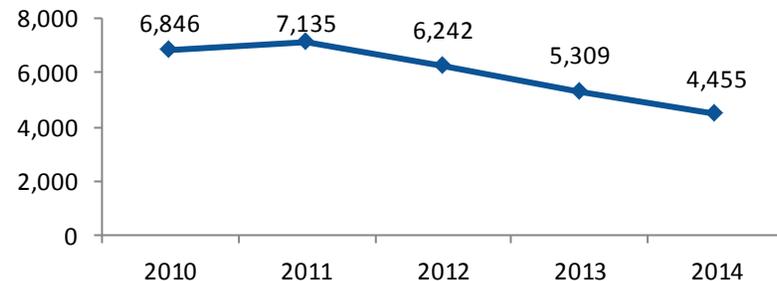


## JUVENILES SUPERVISED BY GENDER (WARDS)

GENDER	Total	%
Male	2,988	78%
Female	847	22%
Grand Total	3,835	100%

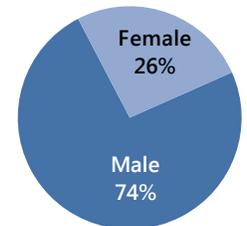


## YOUTH SUPERVISED THROUGHOUT YEAR (2010-14)



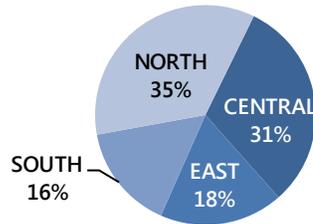
## JUVENILES SUPERVISED BY GENDER (NON-WARDS)

GENDER	Total	%
Male	459	74%
Female	161	26%
Grand Total	620	100%



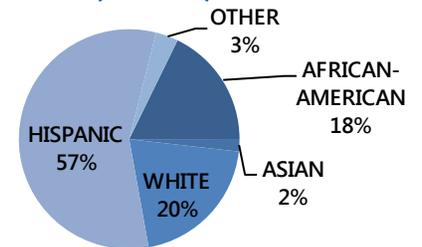
### JUVENILES SUPERVISED BY REGION (WARDS)

Region	Total	%
CENTRAL	1,071	31%
EAST	622	18%
SOUTH	532	16%
NORTH	1,203	35%
Grand Total	3,428	100%



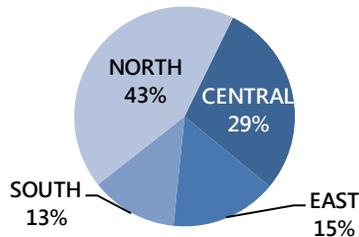
### JUVENILES SUPERVISED BY ETHNICITY (WARDS)

ETHNIC GROUP	Total	%
AFRICAN-AMERICAN	681	18%
ASIAN	70	2%
WHITE	781	20%
HISPANIC	2,176	57%
OTHER	127	3%
Grand Total	3,835	100%



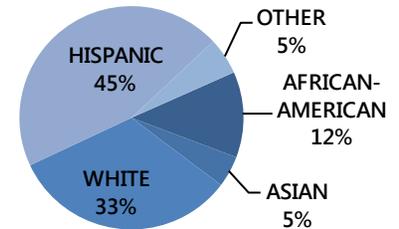
### JUVENILES SUPERVISED BY REGION (NON-WARDS)

Region	Total	%
CENTRAL	169	29%
EAST	92	16%
SOUTH	75	13%
NORTH	252	43%
Grand Total	588	100%



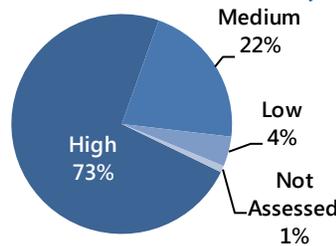
### JUVENILES SUPERVISED BY ETHNICITY (NON-WARDS)

ETHNIC GROUP	Total	%
AFRICAN-AMERICAN	77	12%
ASIAN	28	5%
WHITE	203	33%
HISPANIC	279	45%
OTHER	33	5%
Grand Total	620	100%



### JUVENILES SUPERVISED BY ASSESSED RISK LEVEL (WARDS)

Risk Level	Total	%
High	2,808	73%
Medium	821	21%
Low	169	4%
Not Assessed	37	1%
Grand Total	3,835	100%

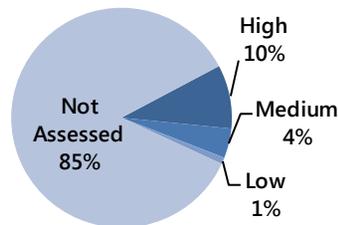


### TOP 10 AGENCIES REFERRING JUVENILES TO PROBATION

Referral Source	Total
San Diego PD	1,862
San Diego Sheriff's Office	1,582
Oceanside PD	443
San Diego Unified School District PD	432
Escondido PD	316
Chula Vista PD	315
El Cajon PD	266
SARB	217
Metropolitan Transit	159
Carlsbad PD	152

### JUVENILES SUPERVISED BY ASSESSED RISK LEVEL (NON-WARDS)

Risk Level	Total	%
High	58	9%
Medium	27	4%
Low	6	1%
Not Assessed	529	85%
Grand Total	620	100%



### JUVENILES WHO WERE REFERRED TO PROBATION BY ETHNICITY

GROUP	Total	%
AFRICAN-AMERICAN	735	15%
ASIAN	119	2%
HISPANIC	2,349	49%
OTHER	486	10%
WHITE	1,095	23%
Grand Total	4,784	100%

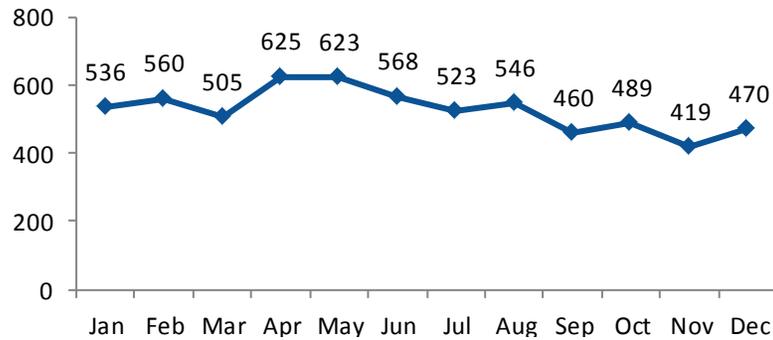
### JUVENILES WHO RECEIVED PROBATION REFERRALS BY REGION



### JUVENILE REFERRALS BY CRIME TYPE

CRIME CATEGORY	Total	%
Crime Against Person	1,316	28%
Weapons Offense	32	1%
Crime Against Property	1,162	24%
Drug/Alcohol Offense	475	10%
Status Offense	868	18%
Other	924	19%
Grand Total	4,777	100%

### JUVENILE REFERRALS BY MONTH

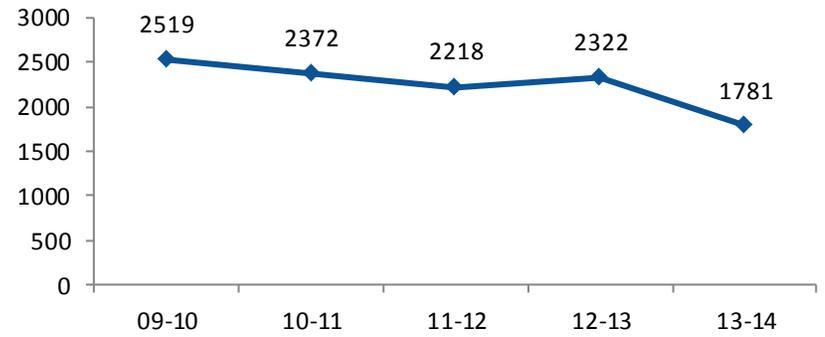


### OUTCOME OF REFERRALS

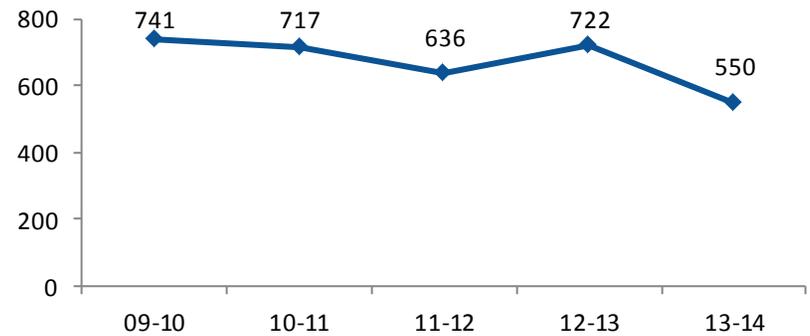
OUTCOME	Total	%
Counsel/Close	1,810	30%
DA/Court Action	3,791	64%
Dismissed	11	0%
Diverted	8	0%
Other	316	5%
Grand Total	5,936	100%

\*Out of County and transient probationers not associated with a specific region are not included

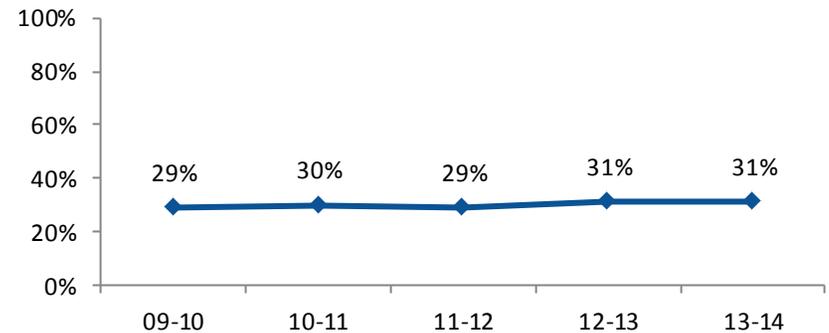
### NUMBER OF WARDS WHO LEFT PROBATION FY 09-10 TO 13-14



### NUMBER OF WARDS WHO RECIDIVATED FY 09-10 TO 13-14



### WARD RECIDIVISM RATE FY 09-10 TO 13-14



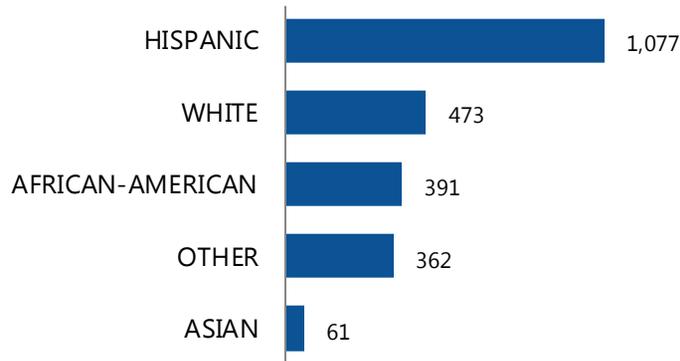
# STATISTICAL DATA: JUVENILE FIELD SERVICES

**PETITIONS FILED IN 2014: 2,270**

**INDIVIDUALS SUBJECT OF PETITION IN 2014: 2,364**

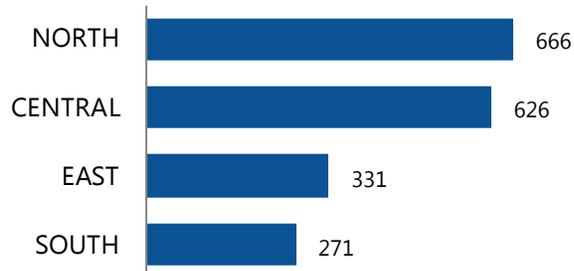
## JUVENILES WITH PETITIONS BY ETHNICITY

ETHNIC GROUP	Total	%
AFRICAN-AMERICAN	391	17%
ASIAN	61	3%
HISPANIC	1,077	46%
WHITE	473	20%
OTHER	362	15%
Grand Total	2,364	100%



## PERCENTAGE OF JUVENILES WHO HAD A PETITION FILED BY REGION

REGION	Total	%
CENTRAL	626	33%
EAST	331	17%
SOUTH	271	14%
NORTH	666	35%
Grand Total	1,894	100%

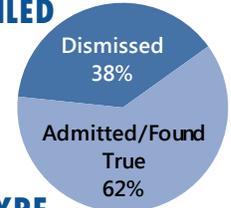


## JUVENILE PETITIONS BY CRIME TYPE

CRIME CATEGORY	Total	%
Crime Against Person	1,105	49%
Crime Against Property	688	30%
Weapons Offense	28	1%
Drug/Alcohol Offense	348	15%
Other	51	2%
Status Offense	50	2%
Grand Total	2,270	100%

## DISPOSITION OF JUVENILE PETITIONS FILED

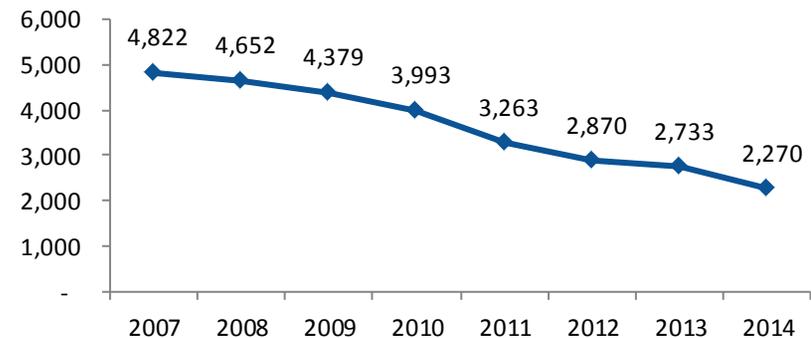
DISPOSITION	Total	%
Admitted/Found True	1,370	62%
Dismissed	854	38%
Grand Total	2,224	100%



## PETITIONS FOUND TRUE BY CRIME TYPE

CRIME CATEGORY	Total	%
Crime Against Person	696	51%
Crime Against Property	414	30%
Weapons Offense	12	1%
Drug/Alcohol Offense	187	14%
Status Offense	34	2%
Other	27	2%
Grand Total	1,370	100%

## JUVENILE PETITIONS FILED 2009 TO 2014



# STATISTICAL DATA: JUVENILE FIELD SERVICES

## Juveniles Supervised by Region\* and Ethnicity

### Ward

ETHNICITY GROUP	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
AFRICAN-AMERICAN	278	26%	151	24%	70	13%	78	6%	577	17%
ASIAN	17	2%	3	0%	19	4%	21	2%	60	2%
WHITE	141	13%	214	34%	63	12%	291	24%	709	21%
HISPANIC	609	57%	214	34%	363	68%	786	65%	1,972	58%
OTHER	26	2%	40	6%	17	3%	27	2%	110	3%
Grand Total	1,071	100%	622	100%	532	100%	1,203	100%	3,428	100%

### Non-Ward

ETHNICITY GROUP	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
AFRICAN-AMERICAN	278	26%	18	20%	6	8%	16	6%	318	21%
ASIAN	17	2%	1	1%	6	8%	12	5%	36	2%
WHITE	141	13%	41	45%	18	24%	101	40%	301	20%
HISPANIC	609	57%	26	28%	42	56%	111	44%	788	53%
OTHER	26	2%	6	7%	3	4%	12	5%	47	3%
Grand Total	1,071	100%	92	100%	75	100%	252	100%	1,490	100%

## Juveniles Supervised by Risk Level and Region

### Ward

REGION	High		Medium		Low		Not Assessed		Grand Total	
CENTRAL	800	28%	219	27%	44	26%	8	22%	1,071	28%
EAST	453	16%	150	18%	13	8%	6	16%	622	16%
SOUTH	392	14%	107	13%	26	15%	7	19%	532	14%
NORTH	842	30%	277	34%	72	43%	12	32%	1,203	31%
Transient/OOC	321	11%	68	8%	14	8%	4	11%	407	11%
Grand Total	2,808	100%	821	100%	169	100%	37	100%	3,835	100%

### Non-Ward

REGION	High		Medium		Low		Not Assessed		Grand Total	
CENTRAL	13	23%	8	33%	3	50%	145	29%	169	29%
EAST	14	25%	2	8%	-	0%	76	15%	92	16%
SOUTH	12	21%	2	8%	1	17%	60	12%	75	13%
NORTH	18	32%	12	50%	2	33%	220	44%	252	43%
Grand Total	57	100%	24	100%	6	100%	501	100%	588	100%

## Juveniles Supervised by Risk Level and Age

### Ward

AGE RANGE	High		Medium		Low		Not Assessed		Grand Total	
Under 15 years	126	4%	51	6%	23	14%	2	5%	202	5%
15 - 16 years	736	26%	243	30%	58	34%	7	19%	1,044	27%
17 - 18 years	1,374	49%	398	48%	69	41%	15	41%	1,856	48%
Over 18 years	572	20%	129	16%	19	11%	13	35%	733	19%
Grand Total	2,808	100%	821	100%	169	100%	37	100%	3,835	100%

### Non-Ward

AGE RANGE	High		Medium		Low		Not Assessed		Grand Total	
Under 15 years	8	14%	4	15%	-	0%	46	9%	58	9%
15 - 16 years	25	43%	2	7%	3	50%	164	31%	194	31%
17 - 18 years	22	38%	17	63%	2	33%	258	49%	299	48%
Over 18 years	3	5%	4	15%	1	17%	61	12%	69	11%
Grand Total	58	100%	27	100%	6	100%	529	100%	620	100%

## Juveniles Supervised by Risk Level and Ethnicity

### Ward

Ethnicity Group	High		Medium		Low		Not Assessed		Grand Total	
AFRICAN-AMERICAN	521	19%	128	16%	22	13%	10	27%	681	18%
ASIAN	47	2%	17	2%	6	4%	-	0%	70	2%
WHITE	493	18%	223	27%	48	28%	17	46%	781	20%
HISPANIC	1,663	59%	422	51%	84	50%	7	19%	2,176	57%
OTHER	84	3%	31	4%	9	5%	3	8%	127	3%
Grand Total	2,808	100%	821	100%	169	100%	37	100%	3,835	100%

### Non-Ward

Ethnicity Group	High		Medium		Low		Not Assessed		Grand Total	
AFRICAN-AMERICAN	12	21%	2	7%	1	17%	62	12%	77	12%
ASIAN	3	5%	-	0%	1	17%	24	5%	28	5%
WHITE	12	21%	5	19%	1	17%	185	35%	203	33%
HISPANIC	29	50%	16	59%	2	33%	232	44%	279	45%
OTHER	2	3%	4	15%	1	17%	26	5%	33	5%
Grand Total	58	100%	27	100%	6	100%	529	100%	620	100%

## Juveniles Supervised by Risk Level and Gender

### Ward

GENDER	High		Medium		Low		Not Assessed		Grand Total	
Male	2,199	78%	625	76%	137	81%	27	73%	2,988	78%
Female	609	22%	196	24%	32	19%	10	27%	847	22%
Grand Total	2,808	100%	821	100%	169	100%	37	100%	3,835	100%

### Non-Ward

GENDER	High		Medium		Low		Not Assessed		Grand Total	
Male	41	71%	21	78%	5	83%	392	74%	459	74%
Female	17	29%	6	22%	1	17%	137	26%	161	26%
Grand Total	58	100%	27	100%	6	100%	529	100%	620	100%

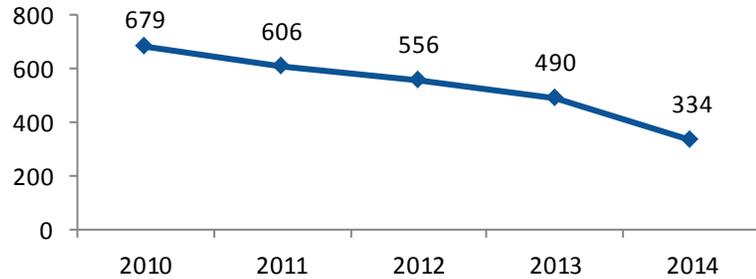
# STATISTICAL DATA: JUVENILE SPECIAL OPERATIONS

**AVERAGE AGE: 17**

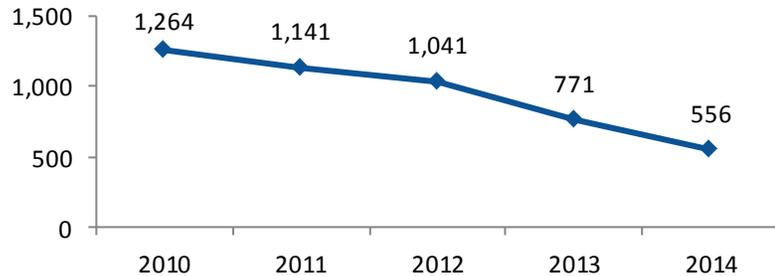
**WARDS SUPERVISED on 12/31/2014: 334**

**WARDS SUPERVISED THROUGHOUT CY 2014: 566**

## SPECIAL OPERATIONS YOUTH SUPERVISED ON LAST DAY (12/31) OF YEAR (2010-14)

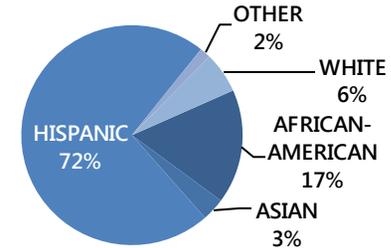


## SPECIAL OPERATIONS YOUTH SUPERVISED THROUGHOUT YEAR (2010-14)



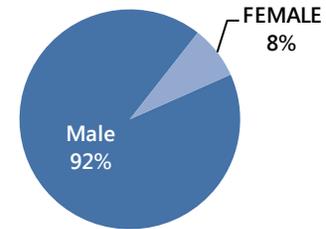
## WARDS SUPERVISED BY ETHNICITY

GROUP	Total
AFRICAN-AMERICAN	17%
ASIAN	3%
HISPANIC	72%
OTHER	2%
WHITE	6%



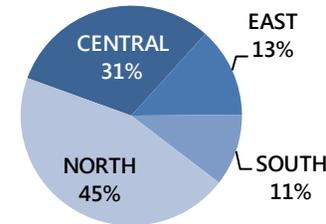
## WARDS SUPERVISED BY GENDER

GENDER	Total
MALE	92%
FEMALE	8%
Grand Total	100%



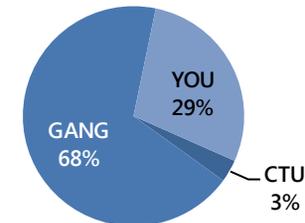
## SPEC OPS WARDS SUPERVISED BY REGION

	Total	%
CENTRAL	153	31%
EAST	65	13%
SOUTH	52	11%
NORTH	222	45%
Grand Total	492	100%



## SPEC OPS WARDS SUPERVISED BY REGION

	Total	%
CTU	11	3%
GANG	228	68%
YOU	95	28%
Grand Total	334	100%



### SPEC OPS WARDS SUPERVISED BY REGION AND ETHNICITY

GROUP	CENTRAL		EAST		SOUTH		NORTH		Grand Total	
AFRICAN-AMERICAN	41	27%	19	30%	5	10%	6	3%	71	14%
ASIAN	6	4%	1	2%	1	2%	7	3%	15	3%
WHITE	3	2%	12	19%	3	6%	13	6%	31	6%
HISPANIC	101	66%	28	44%	43	83%	195	88%	367	75%
OTHER	2	1%	4	6%	-	0%	1	0%	7	1%
Grand Total	153	100%	64	100%	52	100%	222	100%	491	100%

### SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND REGION

REGION	High		Medium		Low		Not Assessed		Grand Total	
CENTRAL	149	32%	3	17%	-	0%	1	14%	153	31%
EAST	59	13%	4	22%	-	0%	2	29%	65	13%
SOUTH	45	10%	3	17%	1	100%	3	43%	52	11%
NORTH	213	46%	8	44%	-	0%	1	14%	221	45%
Grand Total	466	100%	18	100%	1	100%	7	100%	491	100%

### SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND AGE

AGE_RANGE	High		Medium		Low		Not Assessed		Grand Total	
Under 15 years	39	7%	#	0%	1	100%	-	0%	40	7%
15 - 16 years	185	35%	10	43%	-	0%	1	14%	196	35%
17 - 18 years	276	52%	12	52%	-	0%	4	57%	292	52%
Over 18 years	35	7%	1	4%	-	0%	2	29%	38	7%
Grand Total	535	100%	23	100%	1	100%	7	100%	566	100%

### SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND ETHNICITY

GROUP	High		Medium		Low		Not Assessed		Grand Total	
AFRICAN-AMERICAN	87	16%	5	22%	-	0%	3	43%	95	17%
ASIAN	17	3%	2	9%	-	0%	-	0%	19	3%
WHITE	28	5%	3	13%	1	100%	2	29%	34	6%
HISPANIC	394	74%	12	52%	-	0%	2	29%	408	72%
OTHER	8	1%	1	4%	-	0%	-	0%	9	2%
Grand Total	534	100%	23	100%	1	100%	7	100%	565	100%

### SPEC OPS WARDS SUPERVISED BY RISK LEVEL AND GENDER

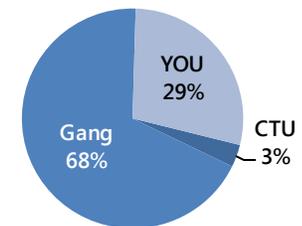
GENDER	High		Medium		Low		Not Assessed		Grand Total	
Male	496	93%	18	78%	1	100%	7	100%	522	92%
Female	39	7%	5	22%	-	0%	-	0%	44	8%
Grand Total	535	100%	23	100%	1	100%	7	100%	566	100%

### WARDS SUPERVISED BY RISK LEVEL AND SPECIALIZED PROGRAM

PROGRAM	High		Medium		Low		Not Assessed		Grand Total	
CTU	7	2%	1	10%	-	0%	3	60%	11	3%
Gang	220	69%	5	50%	1	100%	2	40%	228	68%
YOU	91	29%	4	40%	-	0%	-	0%	95	28%
Grand Total	318	100%	10	100%	1	100%	5	100%	334	100%

### WARDS SUPERVISED BY SPECIALIZED PROGRAM

PROGRAM	Total	
CTU	11	3%
Gang	228	68%
YOU	95	28%
Grand Total	334	100%



### SPECIAL OPERATIONS: GANG STATISTICS

REGION	Supervised by Gang Unit	Gang Registration	Gang Affiliation
CENTRAL	54	22	52
EAST	25	9	20
SOUTH	27	11	18
NORTH	109	73	94
Grand Total	215	115	184

# STATISTICAL DATA: INSTITUTIONAL SERVICES

**2014 Bookings: 4,405**

**2014 Average Length of Stay (KMDF): 44 days**

**Detainees booked and released within 72 hours: 650**

## AVERAGE DAILY ATTENDANCE (ADA) BY MONTH

MONTH	KMJDF	EMJDF	JRF	CB	GRF
Jan	178	138	94	92	18
Feb	180	155	87	75	21
Mar	183	138	78	71	28
Apr	175	152	73	64	32
May	159	157	77	68	29
Jun	171	148	79	72	31
Jul	172	144	87	73	33
Aug	172	146	82	71	32
Sep	175	149	67	73	32
Oct	162	162	66	69	32
Nov	147	146	65	67	29
Dec	151	139	58	63	26
ADA Year	169	148	76	72	29

## MAXIMUM AND AVERAGE LENGTH OF STAY

FACILITY	Maximum Length of	Average Length of
EMJDF	615	40
KMJDF	519	15
CB	298	152
GRF	143	42
JRF	111	37

\*Out of County and transient probationers not associated with a specific region are not included

## AVERAGE AGE AND GENDER BY FACILITY

KMJDF	15	93	69%	41	31%	134
CB	17	56	100%	0	0%	56
GRF	15	0	0%	21	100%	21
JRF	15	53	100%	0	0%	53
GRAND TOTAL		332		62		

## 12/31/2014 DETAINEES: ETHNICITY BY FACILITY

FACILITY	AFRICAN AMERICAN			PACIFIC ISLANDER		
	AMERICAN	ASIAN	WHITE	HISPANIC	ISLANDER	OTHER
EMJDF	30	6	18	73	-	3
KMJDF	28	5	27	62	2	10
CB	10	0	5	32	1	8
GRF	3	0	1	15	-	2
JRF	6	1	6	38	-	2

## 12/31/2014 DETAINEES BY HOME REGION BY FACILITY

Region	KMJDF	EMJDF	JRF	CB	GRF
Central	25	31	11	11	7
East	24	17	8	8	3
North	48	61	24	19	3
Other	21	8	3	12	3
South	16	13	7	6	5

## 12/31/2014 DETAINEES: MOST SERIOUS OFFENSE BY FACILITY

FACILITY	Crime Against Person	Crime Against Property	Drug Offense	Weapon Offense	Status Offense	Other
	EMJDF	58	49	6	1	3
KMJDF	67	41	6	0	3	17
CB	18	25	3	2	1	7
GRF	10	7	3	0	-	1
JRF	24	15	9	0	-	5

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