

A full-page background image showing a vibrant blue sky and a deep blue body of water with white-capped waves. In the distance, a city skyline is visible, featuring several prominent skyscrapers, including the San Diego City Center. A white sailboat with its sails up is sailing on the water in the foreground, moving towards the right. The overall scene is bright and clear, suggesting a sunny day.

Basic Financial Statements

STATEMENT OF NET POSITION

June 30, 2025

(In Thousands)

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	First 5 Commission of San Diego
ASSETS				
Pooled cash and investments	\$ 4,049,241	129,274	4,178,515	26,846
Cash with fiscal agents	13,634		13,634	
Investments with fiscal agents	221,336		221,336	
Receivables, net	1,652,042	7,465	1,659,507	3,690
Lease receivables	14,457	226,106	240,563	
Property taxes receivables, net	179,574		179,574	
Internal balances	827	(827)		
Due from component unit	97		97	
Inventories	37,587	287	37,874	
Deposits with others	9		9	
Prepaid items	5,876		5,876	3
Restricted assets:				
Cash with fiscal agents	788		788	
Investments with fiscal agents	73,630		73,630	
Capital assets:				
Land, easements and construction in progress	1,062,012	20,912	1,082,924	
Other capital assets, net of accumulated depreciation/amortization	3,741,178	173,916	3,915,094	1,556
Total assets	11,052,288	557,133	11,609,421	32,095
DEFERRED OUTFLOWS OF RESOURCES				
Non-Pension:				
Unamortized loss on refunding of long-term debt	21,886		21,886	
Pension:				
Contributions to the pension plan subsequent to the measurement date	843,482	3,305	846,787	
Changes in proportionate share and differences between employer's contributions and proportionate share of contributions	25,322	102	25,424	
Changes of assumptions or other inputs	376,577	1,709	378,286	
Difference between expected and actual experience in the total pension liability	481,674	1,766	483,440	
OPEB:				
Contributions to the OPEB plan subsequent to the measurement date	17,835	91	17,926	
Total deferred outflows of resources	\$ 1,766,776	6,973	1,773,749	

STATEMENT OF NET POSITION**June 30, 2025****(In Thousands)**

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	First 5 Commission of San Diego
(Continued)				
LIABILITIES				
Accounts payable	\$ 481,378	1,610	482,988	11,120
Accrued payroll	109,283	460	109,743	
Accrued interest	8,374		8,374	
Due to primary government				97
Unearned revenue	552,712	321	553,033	
Noncurrent liabilities:				
Due within one year	433,586	876	434,462	440
Due in more than one year - other	1,717,947	1,187	1,719,134	1,585
Due in more than one year - net pension liability	4,545,294	19,187	4,564,481	
Due in more than one year - net OPEB liability	11,504	113	11,617	
Total Liabilities	7,860,078	23,754	7,883,832	13,242
DEFERRED INFLOWS OF RESOURCES				
Non-pension:				
Leases	13,992	216,942	230,934	
Property taxes received in advance	16,245		16,245	
Gain on refunding of long-term debt	3,671		3,671	
Pension:				
Changes in proportionate share and differences between employer's contributions and proportionate share of contributions	3,896	13	3,909	
Differences between expected and actual experience in the total pension liability	69,101	342	69,443	
Net difference between projected and actual earnings on plan investments	317,705	1,013	318,718	
OPEB:				
Net difference between projected and actual earnings on plan investments	968	17	985	
Total deferred inflows of resources	\$ 425,578	218,327	643,905	

STATEMENT OF NET POSITION

June 30, 2025

(In Thousands)

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	First 5 Commission of San Diego
(Continued)				
NET POSITION				
Net investment in capital assets	\$ 4,139,650	194,542	4,334,192	
Restricted for:				
Creditors - Capital projects	23,011		23,011	
Grantors - Housing assistance	206,245		206,245	
Donations	4,320		4,320	
Pension Stabilization	85,790		85,790	
Laws or regulations of other governments:				
Custody of non-violent, non-serious, non-sex offenders and supervision of post release offenders	134,639		134,639	
Future road improvements	436,035		436,035	
Enforcement of consumer protection laws	223,772		223,772	
Health and Human Services Agency programs	286,240		286,240	
Road, park lighting maintenance, fire protection and ambulance service	40,525		40,525	
Development of multifamily housing for persons with serious mental illness who are homeless, chronically homeless, or at-risk of becoming chronically homeless	121,320		121,320	
Defray administrative costs, other general restrictions	21,793		21,793	
Implementation of the opioid settlement framework	110,577		110,577	
Teeter tax loss	21,208		21,208	
Improvement and maintenance of recorded document systems	25,228		25,228	
Flood Control future drainage improvements	33,908		33,908	
Public safety activities	102,566		102,566	
Housing Authority housing activities	20,886		20,886	
IGT behavioral health services	45,485		45,485	
Expansion of behavioral health community provider capacity and to strengthen the regional continuum of care	21,958		21,958	
Developing new or rehabilitating existing neighborhood or community park or recreational facilities	33,330		33,330	
Juvenile justice crime prevention	31,468		31,468	
Parole revocation proceedings	23,964		23,964	
Law enforcement	17,301		17,301	
Benefit, education, and welfare of jail inmates	12,642		12,642	
Edgemoor development	11,952		11,952	
Environmental health and quality	11,082		11,082	
Library services	11,072		11,072	
Fingerprinting equipment purchase and operation	10,658		10,658	
Sheriff law enforcement	10,599		10,599	
Other purposes	108,317		108,317	
First 5 Commission of San Diego				18,853
Unrestricted	(1,854,133)	127,483	(1,726,650)	
Total net position	\$ 4,533,408	322,025	4,855,433	18,853

STATEMENT OF ACTIVITIES

For the Year Ended June 30, 2025

(In Thousands)

					Net (Expense) Revenue and Changes in Net Position			
Program Revenues								Component Unit
					Primary Government			First 5 Commission of San Diego
Functions/Programs:	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total	
Governmental Activities:								
General government	\$ 683,733	163,465	256,624	20,332	(243,312)		(243,312)	
Public protection	2,382,095	269,137	736,866	32,116	(1,343,976)		(1,343,976)	
Public ways and facilities	201,929	26,348	172,409	33,406	30,234		30,234	
Health and sanitation	1,531,865	170,297	1,331,079		(30,489)		(30,489)	
Public assistance	2,025,345	16,552	1,914,006		(94,787)		(94,787)	
Education	70,954	287	11,066	30	(59,571)		(59,571)	
Recreation and cultural	72,019	16,282	5,032		(50,705)		(50,705)	
Interest	49,226				(49,226)		(49,226)	
Total governmental activities	7,017,166	662,368	4,427,082	85,884	(1,841,832)		(1,841,832)	
Business-type activities:								
Airport	20,478	16,546	7,922			3,990	3,990	
Jail Stores Commissary	3,952	7,919				3,967	3,967	
San Diego County Sanitation District	32,628	32,976		89		437	437	
Sanitation District - Other	10,965	10,344		19		(602)	(602)	
Total business-type activities	68,023	67,785	7,922	108		7,792	7,792	
Total primary government	7,085,189	730,153	4,435,004	85,992	(1,841,832)	7,792	(1,834,040)	
Component Unit:								
First 5 Commission of San Diego	\$ 37,247		30,024					(7,223)

STATEMENT OF ACTIVITIES**For the Year Ended June 30, 2025****(In Thousands)**

	Net (Expense) Revenue and Changes in Net Position			
	Primary Government		Component Unit	
	Governmental Activities	Business-type Activities	Total	First 5 Commission of San Diego
(Continued)				
Changes in net position:				
Net (expense) revenue	\$ (1,841,832)	7,792	(1,834,040)	(7,223)
Revenues:				
General Revenues:				
Taxes:				
Property taxes	1,126,970		1,126,970	
Transient occupancy tax	9,492		9,492	
Real property transfer tax	28,075		28,075	
Miscellaneous taxes	166		166	
Property taxes in lieu of vehicle license fees	589,011		589,011	
Sales and use taxes	78,908		78,908	
Total general tax revenues	1,832,622		1,832,622	
Investment earnings	175,213	9,973	185,186	895
Other	107,943	121	108,064	
Total general revenues	2,115,778	10,094	2,125,872	895
Transfers	(8,859)	8,859		
Total general revenues and transfers	2,106,919	18,953	2,125,872	895
Change in net position	265,087	26,745	291,832	(6,328)
Net position at beginning of year	4,583,985	296,518	4,880,503	25,181
Restatements	(315,664)	(1,238)	(316,902)	
Net position at beginning of year, as restated	4,268,321	295,280	4,563,601	25,181
Net position at end of year	\$ 4,533,408	322,025	4,855,433	18,853

BALANCE SHEET

GOVERNMENTAL FUNDS

June 30, 2025

(In Thousands)

	General Fund	Public Safety Fund	Tobacco Endowment Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Pooled cash and investments	\$ 2,879,280	71,229	8,162	591,639	3,550,310
Cash with fiscal agents	17			13,617	13,634
Investments with fiscal agents	2		221,334		221,336
Receivables, net	1,323,462	69,353	2,922	213,502	1,609,239
Lease receivables	2,971			9,268	12,239
Property taxes receivables, net	178,377			1,197	179,574
Due from other funds	130,409			47,019	177,428
Inventories	33,418			2,173	35,591
Deposits with others				9	9
Prepaid items	5,441			435	5,876
Restricted assets:					
Cash with fiscal agents	194			594	788
Investments with fiscal agents				73,630	73,630
Total assets	4,553,571	140,582	232,418	953,083	5,879,654
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
LIABILITIES					
Accounts payable	331,501			54,867	386,368
Accrued payroll	102,517			4,022	106,539
Due to other funds	91,298	44,321	16,436	62,134	214,189
Unearned revenue	541,114			11,039	552,153
Total liabilities	1,066,430	44,321	16,436	132,062	1,259,249
DEFERRED INFLOWS OF RESOURCES					
Non-pension:					
Leases	2,839			8,997	11,836
Property taxes received in advance	15,309			936	16,245
Unavailable revenue	423,539			170,433	593,972
Total deferred inflows of resources	\$ 441,687			180,366	622,053

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BALANCE SHEET**GOVERNMENTAL FUNDS****June 30, 2025****(In Thousands)**

(Continued)	General Fund	Public Safety Fund	Tobacco Endowment Fund	Other Governmental Funds	Total Governmental Funds
FUND BALANCES					
Nonspendable:					
Not in spendable form:					
Loans, due from other funds and prepaids	\$ 10,656			435	11,091
Inventories and deposits with others	33,418			2,182	35,600
Restricted for:					
Creditors - Debt service				52,225	52,225
Creditors - Capital projects				23,011	23,011
Grantors - Housing assistance	187,815			14,949	202,764
Donations	4,320				4,320
Pension Stabilization	85,790				85,790
Laws or regulations of other governments:					
Custody of non-violent, non-serious, non-sex offenders and supervision of post release offenders	134,639				134,639
Future road improvements				315,272	315,272
Enforcement of consumer protection laws	223,772				223,772
Construction, maintenance and other costs for justice, health, and social facilities and programs	7,317				7,317
Development of multifamily housing for persons with serious mental illness who are homeless, chronically homeless, or at-risk of becoming chronically homeless	121,320				121,320
State Permanent Local Housing Allocation program to address unmet housing needs	8,409				8,409
Down payment and closing costs assistance for first-time homebuyers	5,075				5,075
Defray administrative costs, other general restrictions	21,793				21,793
Implementation of the opioid settlement framework	60,663				60,663
Improvement and maintenance of recorded document systems	25,228				25,228
Public safety activities	6,305	96,261			102,566
Expansion of behavioral health community provider capacity and to strengthen the regional continuum of care	21,958				21,958
IGT behavioral health services	45,485				45,485
Juvenile justice crime prevention	31,468				31,468
Parole revocation proceedings	23,964				23,964
Environmental health and quality	11,082				11,082
Teeter tax loss	21,208				21,208
Fingerprinting equipment purchase and operation	10,658				10,658
Vector control	9,058				9,058
Probation Department activities	5,587				5,587
Fund purpose				154,262	154,262
Other purposes	\$ 36,050			33,909	69,959

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BALANCE SHEET**GOVERNMENTAL FUNDS****June 30, 2025****(In Thousands)**

(Continued)	General Fund	Public Safety Fund	Tobacco Endowment Fund	Other Governmental Funds	Total Governmental Funds
Committed to:					
Support, promote, and improve educational options for San Diego County K-12 youth	\$ 30,265				30,265
Realignment health, mental health and social services	39				39
Landfill, postclosure and landfill maintenance				44,410	44,410
Capital projects' funding	411,361				411,361
Health			215,982		215,982
Evaluation, acquisition, construction, or rehabilitation of affordable housing for low-income residents	35,167				35,167
Other purposes	33,664				33,664
Assigned to:					
Legislative and administrative services	182,267				182,267
Other purposes	278,909				278,909
Unassigned	920,744				920,744
Total fund balances	3,045,454	96,261	215,982	640,655	3,998,352
Total liabilities, deferred inflows of resources and fund balances	\$ 4,553,571	140,582	232,418	953,083	5,879,654

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION June 30, 2025 (In Thousands)	
Total fund balances - governmental funds	\$ 3,998,352
Capital assets used in governmental activities (excluding internal service funds) are not current financial resources and, therefore, are not reported in the balance sheet. This amount represents capital assets net of accumulated depreciation/amortization.	4,700,851
Unamortized gain on refundings (to be amortized as interest expense).	(3,671)
Unamortized loss on refundings (to be amortized as interest expense).	21,886
Accrued interest on long-term debt.	(8,374)
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds and recognized as revenue in the statement of activities.	593,972
Long-term interest receivable on housing loans.	34,579
Deferred outflows of resources - Contributions to the pension plan subsequent to the measurement date.	825,061
Deferred outflows of resources - Changes in proportionate share and differences between employer's contributions and proportionate share of contributions - Pension.	24,765
Deferred outflows of resources - Changes of assumptions or other inputs - Pension.	366,978
Deferred inflows of resources - Net difference between projected and actual earnings on pension plan investments.	(313,160)
Deferred outflows of resources - Differences between expected and actual experience in the total pension liability.	471,344
Deferred outflows of resources - Contributions to the OPEB plan subsequent to the measurement date.	17,327
Deferred inflows of resources - Changes in proportionate share and differences between employer's contributions and proportionate share of contributions - Pension.	(3,817)
Deferred inflows of resources - Differences between expected and actual experience in the total pension liability.	(67,608)
Deferred inflows of resources - Net differences between projected and actual experience in the total OPEB investments.	(863)
Long-term liabilities, such as bonds, notes, loans payable, financed purchases, leases, claims and judgments, compensated absences, landfill postclosure, pollution remediation, net pension liability, and net OPEB liability are not due and payable in the current period and, therefore, are not reported in the funds. (See Note 2 to the financial statements; Table 4.)	(6,259,390)
Internal service funds are used by management to charge the costs of information technology, vehicle operations and maintenance, employee benefits, public liability, road and communications services, materials and supplies (purchasing), and facilities services to individual funds; and, to make loans for start-up services for new and existing county service districts. The assets, deferred outflows of resources, liabilities, and deferred inflows of resources of the internal service funds are included in the governmental activities in the statement of net position. (See Note 2 to the financial statements; Table 4.)	135,176
Net position of governmental activities	\$ 4,533,408

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**GOVERNMENTAL FUNDS****For the Year Ended June 30, 2025****(In Thousands)**

	General Fund	Public Safety Fund	Tobacco Endowment Fund	Other Governmental Funds	Total Governmental Funds
Revenues:					
Taxes	\$ 1,741,174			88,372	1,829,546
Licenses, permits and franchise fees	57,027			13,282	70,309
Fines, forfeitures and penalties	45,225			1,130	46,355
Revenue from use of money and property	109,706	1,138	8,404	44,677	163,925
Aid from other governmental agencies:					
State	1,915,176	387,017		167,474	2,469,667
Federal	1,438,632			267,516	1,706,148
Other	236,630			28,273	264,903
Charges for current services	469,051			60,526	529,577
Other	55,664			37,328	92,992
Total revenues	6,068,285	388,155	8,404	708,578	7,173,422
Expenditures:					
Current:					
General government	522,999		130	33,546	556,675
Public protection	2,259,306			29,068	2,288,374
Public ways and facilities	7,164			119,161	126,325
Health and sanitation	1,473,325			37,953	1,511,278
Public assistance	1,680,930			318,183	1,999,113
Education	979			65,494	66,473
Recreation and cultural	57,188			3,388	60,576
Capital outlay	110,504			311,312	421,816
Debt service:					
Principal	70,079			87,259	157,338
Interest	13,191			34,547	47,738
Bond issuance costs				426	426
Payment to refunded bond escrow agent				12,054	12,054
Total expenditures	6,195,665		130	1,052,391	7,248,186
Excess (deficiency) of revenues over (under) expenditures	(127,380)	388,155	8,274	(343,813)	(74,764)
Other financing sources (uses):					
Sale of capital assets	5,358			5,021	10,379
Issuance and modifications of leases:					
Leases	36,023			1,148	37,171
Issuance and modifications of subscriptions:					
Subscriptions	23,989				23,989
Issuance of bonds, loans and financed purchases:					
Premium on issuance of bonds				2,191	2,191
Refunding bonds issued				31,090	31,090
Payment to refunded bond escrow agent				(32,855)	(32,855)
Transfers in	444,093			320,215	764,308
Transfers out	(329,559)	(399,934)	(29,615)	(24,117)	(783,225)
Total other financing sources (uses)	179,904	(399,934)	(29,615)	302,693	53,048
Net change in fund balances	52,524	(11,779)	(21,341)	(41,120)	(21,716)
Fund balance at beginning of year	2,999,750	108,040	237,323	681,079	4,026,192
Increase (decrease) in nonspendable inventories	(6,820)			696	(6,124)
Fund balances at end of year	\$ 3,045,454	96,261	215,982	640,655	3,998,352

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES

For the Year Ended June 30, 2025

(In Thousands)

Net change in fund balances - total governmental funds	\$ (21,716)
Governmental funds accrue property tax revenue which is deemed collectible within 60 days. However, for the statement of activities the total amount estimated to ultimately be collected is accrued.	3,076
Revenues that do not provide current financial resources are not reported as revenues in the funds (deferred inflows) but are recognized as revenue in the statement of activities.	24
Revenues earned on long-term housing loans.	4,560
Adjustment to nonspendable inventories.	(6,124)
Change in accounting estimate for postclosure costs - (public protection function) - San Marcos landfill.	(274)
Change in accounting estimate for pollution remediation - (general government function).	(2,588)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. (See Note 2 to the financial statements; Table 5.)	186,250
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to decrease net position. (See Note 2 to the financial statements; Table 5.)	16,756
Contributions to the pension plan subsequent to the measurement date.	825,495
Contributions to the OPEB plan subsequent to the measurement date.	17,390
The issuance of long-term debt (e.g. bonds, notes, loans, financed purchases, and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. (See Note 2 to the financial statements; Table 5.)	107,805
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. (See Note 2 to the financial statements; Table 5.)	(870,869)
Internal service funds are used by management to charge the costs of centralized services to individual funds. The net revenue (expense) of certain activities of internal service funds is reported within governmental activities. (See Note 2 to the financial statements; Table 5.)	5,302
Change in net position - governmental activities	\$ 265,087

STATEMENT OF NET POSITION

PROPRIETARY FUNDS

June 30, 2025

(In Thousands)

	Business-type Activities			Governmental Activities
	Airport Fund	Other Enterprise Funds	Total Enterprise Funds	Internal Service Funds
ASSETS				
Current assets:				
Pooled cash and investments	\$ 31,326	97,948	129,274	498,931
Receivables, net	2,725	2,153	4,878	6,886
Lease receivables	6,630		6,630	358
Due from other funds	20	929	949	56,375
Inventories	1	286	287	1,996
Total current assets	40,702	101,316	142,018	564,546
Noncurrent assets:				
Lease receivables	219,476		219,476	1,860
Due from other funds	2,587		2,587	106
Capital assets:				
Land	12,536	1,240	13,776	
Construction in progress	758	6,378	7,136	
Buildings and improvements	134,755	19,337	154,092	2,963
Equipment	3,714	4,521	8,235	236,684
Software	297		297	5,628
Road infrastructure	39,488		39,488	
Sewer infrastructure		123,567	123,567	
Subscription Assets		342	342	
Accumulated depreciation/amortization	(80,536)	(71,569)	(152,105)	(142,936)
Total noncurrent assets	333,075	83,816	416,891	104,305
Total assets	373,777	185,132	558,909	668,851
DEFERRED OUTFLOWS OF RESOURCES				
Pension:				
Contributions to the pension plan subsequent to the measurement date	1,646	1,659	3,305	18,421
Changes in proportionate share and differences between employer's contributions and proportionate share of contributions	51	51	102	557
Changes of assumptions or other inputs	867	842	1,709	9,599
Difference between expected and actual experience in the total pension liability	795	971	1,766	10,330
OPEB:				
Contributions to the OPEB plan subsequent to the measurement date	43	48	91	508
Total deferred outflows of resources	\$ 3,402	3,571	6,973	39,415

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STATEMENT OF NET POSITION

PROPRIETARY FUNDS

June 30, 2025

(In Thousands)

	Business-type Activities			Governmental Activities
	Airport Fund	Other Enterprise Funds	Total Enterprise Funds	Internal Service Funds
(Continued)				
LIABILITIES				
Current liabilities:				
Accounts payable	\$ 813	797	1,610	95,010
Accrued payroll	222	238	460	2,744
Due to other funds	321	2,705	3,026	16,208
Unearned revenue	321		321	559
Loans payable				33
Subscription payable		95	95	
Compensated absences	407	374	781	5,297
Claims and judgments				63,354
Total current liabilities	2,084	4,209	6,293	183,205
Noncurrent liabilities:				
Loans payable				57
Compensated absences	625	562	1,187	8,163
Claims and judgments				268,772
Net pension liability	9,213	9,974	19,187	103,075
Net OPEB liability	56	57	113	190
Total noncurrent liabilities	9,894	10,593	20,487	380,257
Total liabilities	11,978	14,802	26,780	563,462
DEFERRED INFLOWS OF RESOURCES				
Non-pension:				
Leases	216,942		216,942	2,156
Pension:				
Changes in proportionate share and differences between employer's contributions and proportionate share of contributions	7	6	13	79
Differences between expected and actual experience in the total pension liability	210	132	342	1,493
Net difference between projected and actual earnings on pension plan investments	419	594	1,013	4,545
OPEB:				
Net difference between projected and actual earnings on OPEB investments	9	8	17	105
Total deferred inflow of resources	217,587	740	218,327	8,378
NET POSITION				
Net investment in capital assets	110,922	83,620	194,542	98,673
Unrestricted net position	36,692	89,541	126,233	37,753
Total net position	\$ 147,614	173,161	320,775	136,426

Reconciliation between net position - enterprise funds and net position of business-type activities as reported in the Government-wide statement of net position

Total net position	\$ 320,775
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	1,250
Net position of business-type activities	\$ 322,025

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

PROPRIETARY FUNDS

For the Year Ended June 30, 2025

(In Thousands)

	Business-type Activities			Governmental Activities
	Airport Fund	Other Enterprise Funds	Total Enterprise Funds	Internal Service Funds
Operating revenues:				
Charges for current services	\$ 16,546	51,239	67,785	654,656
Other	121		121	3,365
Total operating revenues	16,667	51,239	67,906	658,021
Operating expenses:				
Salaries and employee benefits	6,344	7,201	13,545	78,915
Repairs and maintenance	3,080	6,667	9,747	77,475
Equipment rental	352	552	904	12
Sewage processing		21,036	21,036	
Contracted services	4,791	1,658	6,449	361,252
Depreciation	4,150	3,003	7,153	20,655
Amortization		70	70	
Utilities	528	148	676	39,059
Cost of material		3,409	3,409	5,924
Claims and judgments				98,919
Fuel	136	4	140	12,995
Other	1,038	3,632	4,670	15,770
Total operating expenses	20,419	47,380	67,799	710,976
Operating income (loss)	(3,752)	3,859	107	(52,955)
Nonoperating revenues (expenses):				
Grants	7,922		7,922	5,966
Investment earnings	5,424	4,549	9,973	22,382
Gain (loss) on disposal of assets				1,465
Total nonoperating revenues (expenses)	13,346	4,549	17,895	29,813
Income (loss) before capital contributions and transfers	9,594	8,408	18,002	(23,142)
Capital contributions		108	108	18,162
Transfers in		12,999	12,999	12,856
Transfers out	(143)	(3,997)	(4,140)	(2,798)
Change in net position	9,451	17,518	26,969	5,078
Net position (deficits) at beginning of year	138,791	156,253	295,044	139,222
Restatements	(628)	(610)	(1,238)	(7,874)
Net position (deficits) at beginning of year, as restated	138,163	155,643	293,806	131,348
Net position (deficits) at end of year	\$ 147,614	173,161	320,775	136,426

Reconciliation between change in net position - enterprise funds and change in net position of business-type activities as reported in the government-wide statement of activities

Change in net position	\$ 26,969
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	(224)
Change in net position of business-type activities	\$ 26,745

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
For the Year Ended June 30, 2025
(In Thousands)

	Business-type Activities			Governmental Activities
	Airport Fund	Other Enterprise Funds	Total Enterprise Funds	Internal Service Funds
Cash flows from operating activities:				
Cash received from customers	\$ 6,100	41,815	47,915	14,104
Cash received from other funds		9,506	9,506	626,291
Cash payments to suppliers	(7,347)	(35,920)	(43,267)	(443,527)
Cash payments to employees	(6,177)	(7,226)	(13,403)	(78,065)
Cash payment to other funds	(3,124)	(2,292)	(5,416)	(53,449)
Cash paid for claims and judgments				(76,933)
Other payments	(26)	(3)	(29)	(452)
Net cash provided (used) by operating activities	(10,574)	5,880	(4,694)	(12,031)
Cash flows from noncapital financing activities:				
Operating grants	8,207		8,207	5,997
Transfers from other funds		12,999	12,999	12,856
Transfers to other funds	(143)	(3,997)	(4,140)	(2,798)
Principal paid on long-term debt				(178)
Other noncapital financing increases	150		150	51
Net cash provided (used) by noncapital financing activities	8,214	9,002	17,216	15,928
Cash flows from capital and related financing activities:				
Capital contributions				15,869
Acquisition of capital assets	(10,142)	(3,928)	(14,070)	(33,824)
Lease payments received	7,005		7,005	1,376
Principal paid on subscription		(88)	(88)	
Proceeds from sale of assets				1,893
Net cash provided (used) by capital and related financing activities	(3,137)	(4,016)	(7,153)	(14,686)
Cash flows from investing activities:				
Investment earnings	5,578	4,337	9,915	21,550
Net increase (decrease) in cash and cash equivalents	81	15,203	15,284	10,761
Cash and cash equivalents - beginning of year	31,245	82,745	113,990	488,170
Cash and cash equivalents - end of year	\$ 31,326	97,948	129,274	498,931

Continued on next page ►►►

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

For the Year Ended June 30, 2025

(In Thousands)

	Business-type Activities			Governmental Activities
	Airport Fund	Other Enterprise Funds	Total Enterprise Funds	Internal Service Funds
(Continued)				
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:				
Operating income (loss)	\$ (3,752)	3,859	107	(52,955)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:				
Decrease (increase) in accounts receivables	(10,411)	483	(9,928)	(1,308)
Decrease (increase) in due from other funds	(20)	(401)	(421)	(15,970)
Decrease (increase) in inventory		26	26	390
Decrease (increase) in other current assets	1		1	
Increase (decrease) in accounts payable	(469)	(1,335)	(1,804)	7,259
Increase (decrease) in accrued payroll	52	4	56	346
Increase (decrease) in due to other funds	(106)	196	90	7,322
Increase (decrease) in unearned revenue	(136)		(136)	(348)
Increase (decrease) in compensated absences	141	3	144	903
Increase (decrease) in claims and judgments				21,986
Pension expense	39	41	80	467
OPEB expense	(63)	(69)	(132)	(778)
Depreciation / amortization	4,150	3,073	7,223	20,655
Total adjustments	(6,822)	2,021	(4,801)	40,924
Net cash provided (used) by operating activities	(10,574)	5,880	(4,694)	(12,031)
Non-cash investing and capital financing activities:				
Capital acquisitions included in accounts payable	90	101	191	3,666
Governmental contributions of capital assets	\$	108	108	2,293

STATEMENT OF FIDUCIARY NET POSITION

FIDUCIARY FUNDS

June 30, 2025

(In Thousands)

	San Diego County Employees Retirement Association Pension (and Other Postemployment Benefits) Trust Fund	Pooled Investments - Investment Trust Funds	County of San Diego Successor Agency Private Purpose Trust Fund	Custodial Funds
ASSETS				
Pooled cash and investments	\$ 1,219	11,845,197	2,463	451,690
Cash with fiscal agents	3,109,058	427,537		10,225
Investments with fiscal agents			985	6,882
Securities lending cash collateral	232,818			
Receivables:				
Contributions	12,530			
Accrued interest and dividends	58,542			
Settlement of investments sold	1,382,072			
Accounts receivable				2,641
Investment earnings receivable		165,203	13	223,203
Taxes receivable, net		73,055		113,365
Other receivables		21,388		289
Investments at fair value:				
Domestic equity securities	3,742,534			
International equity securities	945,649			
Fixed income securities	9,793,257			
Cash and securities for swaps	136,995			
Private debt	218,979			
Private equity	352,232			
Private real assets	220,916			
Real estate	1,573,376			
Capital assets, net	1,712			
Total assets	\$ 21,781,889	12,532,380	3,461	808,295

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STATEMENT OF FIDUCIARY NET POSITION**FIDUCIARY FUNDS****June 30, 2025****(In Thousands)**

(Continued)	San Diego County Employees Retirement Association Pension (and Other Postemployment Benefits) Trust Fund	Pooled Investments - Investment Trust Funds	County of San Diego Successor Agency Private Purpose Trust Fund	Custodial Funds
LIABILITIES				
Collateral payable for securities lending	\$ 232,818			
Settlement of investments purchased	1,769,251			
Professional services	12,039			
Death benefits	2,117			
Retirement benefits	1,820			
Refunds to members	1,484			
County advance contribution	270			
Accounts payable		213,113	1	299,751
Warrants outstanding				4,444
Accrued payroll				1,035
Accrued interest			14	
Deferred revenues		81		
Other liabilities	16,351			
Noncurrent liabilities:				
Due within one year			752	
Due in more than one year			2,143	
Due to other funds			4,022	
Due to other governments				186,472
Total liabilities	2,036,150	213,194	6,932	491,702
NET POSITION				
Restricted for:				
Pension	19,661,907			
OPEB	83,832			
Pool participants		12,319,186		
Private purpose			(3,471)	
Individuals, organizations and other governments				316,593
Total net position(deficit)	\$ 19,745,739	12,319,186	(3,471)	316,593

Notes to the basic financial statements are an integral part of this statement

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

FIDUCIARY FUNDS

For the Year Ended June 30, 2025

(In Thousands)

	San Diego County Employees Retirement Association Pension (and Other Postemployment Benefits) Trust Fund	Pooled Investments- Investment Trust Funds	County of San Diego Successor Agency Private Purpose Trust Fund	Custodial Funds
ADDITIONS				
Contributions:				
Employer contributions	\$ 918,215			
Plan member contributions	214,978			
Property taxes collected for other governments				16,079,475
Contributions to investments		15,498,144		3,757,658
Total contributions	1,133,193	15,498,144		19,837,133
Investment income:				
Net appreciation/(depreciation) in fair value of investments				
Equity securities	736,858			
Fixed income	377,024			
Foreign currency	(40,935)			
Private debt income	(13,970)			
Real estate & private equity	34,655			
Private real assets	(27,381)			
Futures	66,395			
Swaps	378,955			
Total Net increase (decrease) in fair value of investments	1,511,601			
Interest income:				
Fixed income	332,300			
Cash	17,348			
Investment earnings		564,796	127	49,607
Total interest income	349,648	564,796	127	49,607
Other additions:				
Dividends	121,178			
Real estate income	67,795			
Private debt income	14,412			
Private equity income	1,148			
Private real assets income	(3,906)			
Total other	200,627			
Less: Investment expenses	(39,537)	(760)		
Net investment income, before securities lending	2,022,339	564,036	127	49,607
Securities lending income and appreciation/(depreciation)	11,499			
Securities lending rebates and bank charges	(8,968)			
Net securities lending	2,531			
Net investment income	2,024,870	564,036	127	49,607
Property taxes- Successor Agency Redevelopment Property Tax Trust Fund Distribution			2,333	
Total additions	\$ 3,158,063	16,062,180	2,460	19,886,740

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Notes to the basic financial statements are an integral part of this statement

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

FIDUCIARY FUNDS

For the Year Ended June 30, 2025

(In Thousands)

	San Diego County Employees Retirement Association Pension (and Other Postemployment Benefits) Trust Fund	Pooled Investments- Investment Trust Funds	County of San Diego Successor Agency Private Purpose Trust Fund	Custodial Funds
(Continued)				
DEDUCTIONS				
Benefits				
Retirement benefits	\$ 1,056,405			
Death benefits	1,889			
Health benefits	8,390			
Total Benefits	1,066,684			
Member refunds	10,167			
Administrative expenses	20,221	8,107	6	
Distributions from investments		14,893,808		3,764,140
Property taxes distributed to other governments				16,084,620
Contributions to other agencies			550	
Interest			252	
Total deductions	1,097,072	14,901,915	808	19,848,760
Change in net position	2,060,991	1,160,265	1,652	37,980
Net position at beginning of year	17,684,748	11,158,921	(5,123)	278,613
Net position (deficit) at end of year	\$ 19,745,739	12,319,186	(3,471)	316,593