

September 27, 2022

STATEMENT OF PROCEEDINGS

The Minutes of the

***REGULAR MEETING OF THE
BOARD OF SUPERVISORS***

COUNTY OF SAN DIEGO

STATEMENT OF PROCEEDINGS
COUNTY OF SAN DIEGO BOARD OF SUPERVISORS
REGULAR MEETING
MEETING AGENDA
TUESDAY, SEPTEMBER 27, 2022, 9:00 AM
COUNTY ADMINISTRATION CENTER, ROOM 310
1600 PACIFIC HIGHWAY, SAN DIEGO, CALIFORNIA

Order of Business

- A. REGULAR SESSION: Meeting was called to order at 9:01 a.m.

PRESENT: Supervisors Nathan Fletcher, Chair; Nora Vargas, Vice-Chair; Joel Anderson; Terra Lawson-Remer; Jim Desmond; also, Andrew Potter, Clerk of the Board of Supervisors.

- B. Invocation was led by Pastor Noel Musicha, Ebenezer Church.

- C. Pledge of Allegiance was led by Tiffany Jokerst from Santee's West Hills High School.

- D. Presentations or Announcement of Proclamations and Awards:

Chair Nathan Fletcher and Supervisor Vice-Chair Nora Vargas presented a proclamation declaring September 27, 2022, to be Chicano Federation Day throughout the County of San Diego.

Vice-Chair Nora Vargas presented a proclamation declaring September 27, 2022, to be United Lowrider Coalition Day throughout the County of San Diego.

Supervisor Terra Lawson-Remer presented a proclamation declaring the week of September 18-24, 2022, to be National Fall Prevention Awareness Week throughout the County of San Diego.

Supervisor Jim Desmond presented a proclamation declaring September 27, 2022, to be San Pasqual Native American Day throughout the County of San Diego.

- E. Non-Agenda Public Communication: Opportunity for members of the public to speak to the Board on any subject matter within the Board's jurisdiction but not an item on today's agenda.

- F. Approval of the Statement of Proceedings/Minutes for the meeting of September 13, 2022.

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Anderson, the Board of Supervisors approved the Statement of Proceedings/Minutes for the Regular Board of Supervisors meeting of September 13, 2022.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

- G. Consent Calendar

H. Discussion Items

- I. Board Member Committee Updates. This is an opportunity for Members of the Board to provide informational updates on their committee assignments. No action may be taken.

NOTICE: THE BOARD OF SUPERVISORS MAY TAKE ANY ACTION WITH RESPECT TO THE ITEMS INCLUDED ON THIS AGENDA. RECOMMENDATIONS MADE BY COUNTY STAFF DO NOT LIMIT ACTIONS THAT THE BOARD OF SUPERVISORS MAY TAKE. MEMBERS OF THE PUBLIC SHOULD NOT RELY UPON THE RECOMMENDATIONS IN THE BOARD LETTER AS DETERMINATIVE OF THE ACTION THE BOARD OF SUPERVISORS MAY TAKE ON A PARTICULAR MATTER.

Board of Supervisors' Agenda Items

| Category | # | Subject |
|---------------------------|----------|---|
| Public Safety | 1. | COUNTY FIRE PROTECTION DISTRICT - MANDATED FIRE INSPECTION REPORTING FOR FISCAL YEAR 2021-2022 |
| | 2. | PUBLIC SAFETY GROUP - PROPOSITION 47 GRANT PROGRAM IMPLEMENTATION AND SINGLE SOURCE PROCUREMENT FOR EVALUATION SERVICES [FUNDING SOURCE: LOCAL REVENUE FUND 2011; COMMUNITY CORRECTIONS SUBACCOUNT AND CALIFORNIA STATE TREASURY SAFE NEIGHBORHOODS AND SCHOOL FUNDS, THROUGH THE CALIFORNIA BOARD OF STATE AND COMMUNITY CORRECTIONS PROPOSITION 47 GRANT PROGRAM] (4 VOTES) |
| | 3. | PROBATION - AUTHORIZATION TO CONTRACT WITH CENTER FOR EMPLOYMENT OPPORTUNITIES, INC. FOR EDUCATIONAL SERVICES; APPLICATION AND ACCEPTANCE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION FUNDS FOR WORK CREW LITTER ABATEMENT PROGRAM [FUNDING SOURCE: CALIFORNIA DEPARTMENT OF TRANSPORTATION] |
| | 4. | SHERIFF - REQUEST APPROVAL FOR SINGLE SOURCE PROCUREMENT OF STANDARD LAW ENFORCEMENT EQUIPMENT AND SUPPLIES [FUNDING SOURCE: EXISTING GENERAL-PURPOSE REVENUE] |
| Health and Human Services | 5. | RECEIVE UPDATE ON THE FLEXIBLE HOUSING POOL AND AUTHORIZE SINGLE SOURCE PROCUREMENT WITH THE REGIONAL TASKFORCE ON HOMELESSNESS FOR THE FLEXIBLE HOUSING POOL PROGRAM [FUNDING SOURCE: CALIFORNIA EMERGENCY SOLUTIONS IN HOUSING PROGRAM] |

6. RECEIVE UPDATE ON THE AGING ROADMAP
7. AUTHORIZE SUBRECIPIENT AGREEMENT WITH THE SAN DIEGO WORKFORCE PARTNERSHIP FOR THE CAREER PATHWAYS FOR FOSTER YOUTH PROGRAM AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES
[FUNDING SOURCE: AMERICAN RESCUE PLAN ACT FUNDING ALLOCATED DIRECTLY TO THE COUNTY]
8. AUTHORIZE COMPETITIVE SOLICITATION FOR CHILD CARE WORKFORCE INVESTMENT PROGRAM AND APPLICATION FOR FUTURE FUNDING OPPORTUNITIES
[FUNDING SOURCE: AMERICAN RESCUE PLAN ACT]
9. AUTHORIZE COMPETITIVE SOLICITATION FOR CHILD CARE SHARED SERVICES ALLIANCE PROGRAM AND APPLICATION FOR FUTURE FUNDING OPPORTUNITIES
[FUNDING SOURCE: AMERICAN RESCUE PLAN ACT]
10. AUTHORIZE SINGLE SOURCE PROCUREMENT FOR CONTRACT WITH YMCA OF SAN DIEGO COUNTY FOR THE EMERGENCY CHILD CARE BRIDGE PROGRAM FOR CHILDREN IN FOSTER CARE, AUTHORIZE SUBRECIPIENT AGREEMENT(S) FOR SUBSIDIZED CHILD CARE VOUCHERS FOR FAMILIES REUNIFYING, AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES
[FUNDING SOURCES: ARPA AND SOCIAL SERVICES ADMINISTRATIVE REVENUE]
11. AUTHORIZE ACCEPTANCE OF EPIDEMIOLOGY AND LABORATORY CAPACITY STRENGTHENING HEALTHCARE-ASSOCIATED INFECTIONS/ANTIMICROBIAL RESISTANCE PROGRAM CAPACITY GRANT ALLOCATION
[FUNDING SOURCE: EPIDEMIOLOGY AND LABORATORY CAPACITY STRENGTHENING HEALTHCARE-ASSOCIATED INFECTIONS/ANTIMICROBIAL RESISTANCE PROGRAM GRANT FROM THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH]
12. CONVENING A BOARD CONFERENCE: JOINT CITY-COUNTY HOUSING SUMMIT ON OCTOBER 3, 2022
[FUNDING SOURCE: GENERAL PURPOSE REVENUE]

Financial and
General
Government

13. COMMUNITY ENHANCEMENT AMERICAN RESCUE PLAN ACT, COMMUNITY ENHANCEMENT AND NEIGHBORHOOD REINVESTMENT PROGRAM GRANTS (DISTRICT: 4)
[FUNDING SOURCE: TRANSIENT OCCUPANCY TAX REVENUES; GENERAL PURPOSE REVENUE]
(4 VOTES)
14. COMMUNITY ENHANCEMENT AMERICAN RESCUE PLAN ACT, COMMUNITY ENHANCEMENT AND NEIGHBORHOOD REINVESTMENT PROGRAM GRANTS (DISTRICT: 5)
[FUNDING SOURCE: AMERICAN RESCUE PLAN ACT; TRANSIENT OCCUPANCY TAX REVENUES; GENERAL PURPOSE REVENUE]
(4 VOTES)
15. NEIGHBORHOOD REINVESTMENT PROGRAM & COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 2)
[FUNDING SOURCE: GENERAL PURPOSE REVENUE]
(4 VOTES)
16. NEIGHBORHOOD REINVESTMENT AND COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 3)
[FUNDING SOURCE: GENERAL PURPOSE REVENUE; TRANSIENT OCCUPANCY TAX REVENUES]
(4 VOTES)
17. PROPOSED CODE OF CONDUCT FOR ALL COUNTY BOARDS, COMMISSIONS, COMMITTEES AND COMMUNITY PLANNING AND SPONSOR GROUPS
- Appointments 18. APPOINTMENTS: VARIOUS
- Communications Received 19. COMMUNICATIONS RECEIVED
- Public Safety 20. SAN DIEGO COUNTY FIRE - ESTABLISHING ADDITIONAL HELI-HYDRANTS AND HELOPODS TO SUPPORT WATER-DROPPING HELICOPTERS IN SAN DIEGO COUNTY
[FUNDING SOURCE: EXISTING GENERAL-PURPOSE REVENUE]
- Health and Human Services 21. DECLARING HOMELESSNESS A PUBLIC HEALTH CRISIS
22. INCREASING THE REGION'S WORKFORCE HOUSING OPPORTUNITIES

23. RECEIVE AN UPDATE ON ADVANCING THE BEHAVIORAL HEALTH CONTINUUM OF CARE, AUTHORIZE CONSTRUCTION CONTRACT FOR THE EAST REGION CRISIS STABILIZATION UNIT, AND RECEIVE THE OPTIMAL CARE PATHWAYS MODEL [FUNDING SOURCE: REALIGNMENT; INTERGOVERNMENTAL TRANSFER REVENUES; MENTAL HEALTH SERVICES ACT]
24. AN ORDINANCE AMENDING PROVISIONS IN THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO THE PUBLIC ADMINISTRATOR, PUBLIC GUARDIAN, AND PUBLIC CONSERVATOR
25. APPROVE A PILOT SHALLOW RENTAL SUBSIDY PROGRAM ADDRESSING HOMELESSNESS AMONG OLDER ADULTS AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES [FUNDING SOURCES: AMERICAN RESCUE PLAN ACT, HOMELESS HOUSING ASSISTANCE AND PREVENTION GRANT PROGRAM ROUND 3, AND HOME SAFE PROGRAM]
26. NOTICED PUBLIC HEARING: ISSUANCE OF TAX-EXEMPT AND/OR TAXABLE REVENUE OBLIGATIONS BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF THE ELIZABETH HOSPICE, INC. AND/OR SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM AMOUNT NOT TO EXCEED \$10,000,000
27. NOTICED PUBLIC HEARING: ISSUANCE OF TAX-EXEMPT AND/OR TAXABLE REVENUE OBLIGATIONS BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF PACIFIC RIDGE SCHOOL AND/OR SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM AMOUNT NOT TO EXCEED \$7,500,000
28. INCREASING VETERANS IN THE COUNTY WORKFORCE: HIRING SAN DIEGO HEROES
29. PRIORITIZING OUR VETERANS: ESTABLISHING A CENTER FOR MILITARY AND VETERAN REINTEGRATION IN EAST COUNTY [FUNDING SOURCE: EXISTING GENERAL PURPOSE REVENUE CURRENTLY ALLOCATED TO HEALTH AND HUMAN SERVICES AGENCY]

Financial and
General
Government

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|-------------------------|-----|----------------------|
| Closed Session | 30. | CLOSED SESSION |
| Public Communication | 31. | PUBLIC COMMUNICATION |

**1. SUBJECT: COUNTY FIRE PROTECTION DISTRICT - MANDATED FIRE
INSPECTION REPORTING FOR FISCAL YEAR 2021-2022
(DISTRICTS: ALL)**

OVERVIEW

San Diego County Fire (County Fire) operates a robust pre-fire inspection program to promote safety and well-being for residents in the San Diego County Fire Protection District (SDCFPD). County Fire also conducts inspections within other jurisdictions, by written agreement. The inspection program is mandated under California Health and Safety Code Sections 13146.2 and 13146.4, which require the fire agency of record in a service area to annually inspect any building used as a school, hotel, motel, lodging house, apartment building, and residential care building for compliance with fire and safety regulations. In addition, the local agency is required to report its findings annually to its governing board. In Fiscal Year 2021, San Diego County Fire completed 100% of mandated inspections, comprising 189 specific sites.

Today's request is for the Board of Supervisors to adopt a resolution acknowledging receipt of the report of the Fiscal Year 2021-22 mandated fire inspections.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Adopt a resolution entitled: A RESOLUTION OF SAN DIEGO COUNTY BOARD OF DIRECTORS OF THE SAN DIEGO COUNTY FIRE PROTECTION DISTRICT.

EQUITY IMPACT STATEMENT

The San Diego County Fire Protection District recognizes the systematic impacts that inequitable policies may create for residents of the County of San Diego. More than 80% of the SDCFPD's jurisdictional area qualifies as a disadvantaged unincorporated community, based on a San Diego Local Agency Formation Commission (LAFCO) report on the funding, administration, and performance of the former County Service Area No. 135 (now SDCFPD). In addition, one aspect of fire prevention is ensuring fire and safety codes are complied with, including facilities housing the most vulnerable. By performing these fire inspections, we are ensuring equitable safety for residents of our county.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to adopt a resolution acknowledging receipt of the report of the Fiscal Year 2021-22 mandated fire inspections contribute to the County of San Diego's Sustainability Goals to protect the health and wellbeing of citizens. These actions will impact the sustainability of health and wellbeing by correcting potentially hazardous conditions and imposing safety measures in schools, apartment complexes, group care facilities, residential care facilities, commercial spaces, office complexes, jails, law enforcement stations, transient housing units, and daycare facilities. San Diego County Fire continues to engage with communities by working with property owners and managers during these inspections to build, enhance, and maintain resiliency.

FISCAL IMPACT

There is no fiscal impact associated with today's request to adopt a resolution. There will be no change in net General Fund cost and there will be no additional staff years. The actual inspections do not cost property owners and are funded with the general fund.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

This item was withdrawn at the request of the Chief Administrative Officer.

2. **SUBJECT: PUBLIC SAFETY GROUP - PROPOSITION 47 GRANT PROGRAM IMPLEMENTATION AND SINGLE SOURCE PROCUREMENT FOR EVALUATION SERVICES (DISTRICTS: ALL)**

OVERVIEW

Proposition 47 was a voter-approved initiative in November of 2014 that reduced certain felony drug and theft crimes to misdemeanors. It also enacted the Safe Neighborhoods and Schools Act, which designates that 65 percent of the State corrections savings from Proposition 47 shall be used to fund housing support and connections to mental health and substance abuse treatment programs to reduce recidivism of people in the justice system. On April 5, 2022 (2), the Board approved the submission of an application for the Proposition 47 Grant Program. On July 25, 2022, the California Board of State and Community Corrections awarded a total of \$6,000,000 to the County of San Diego as the Lead Agency for a three-year regional proposal.

Today's request includes the addition of a total of three staff years, (1.0) in the Public Safety Group and (2.0) in the Health and Human Services Agency for program development, implementation and coordination of the Proposition 47 Grant Program, and authorization for a single source procurement of program evaluation services. The Proposition 47 Grant Program will support a comprehensive service design including substance use disorder treatment, case management, connections to housing and employment, and supportive services for persons convicted of misdemeanor offenses. The grant program will provide and evaluate a variety of services to improve community safety and to support recovery and rehabilitation.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Establish appropriations of \$658,000 in the Public Safety Group Executive Office, in Salaries & Benefits (\$168,000) and Services & Supplies (\$490,000), for program administration and evaluation services, based on Local Revenue Fund 2011, Community Corrections Subaccount (\$364,000) and the California State Treasury Safe Neighborhoods and Schools Fund, through the California Board of State and Community Corrections' Proposition 47 Grant Program (\$294,000). **(4 VOTES)**

2. Approve and authorize the Public Safety Group Executive Office to add one (1.00) staff year to manage the Proposition 47 Grant Program, including program development and coordination of contracts and partnerships, and direct the Department of Human Resources to classify the position at the appropriate level.
3. Establish appropriations in the amount of \$809,156 in the Health and Human Services Agency, in Salaries & Benefits (\$309,156) and Services & Supplies (\$500,000), for program administration and Community Care Coordination, based on Local Revenue Fund 2011, Community Corrections Subaccount (\$309,156) and the California State Treasury Safe Neighborhoods and Schools Fund, through the California Board of State and Community Corrections' Proposition 47 Grant Program (\$500,000). **(4 VOTES)**
4. Approve and authorize the Health and Human Services Agency to add two (2.00) staff years to manage the Proposition 47 Grant Program, including program implementation and coordination of service provider contracts and partnerships, and direct the Department of Human Resources to classify the positions at the appropriate level.
5. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with the San Diego Association of Governments (SANDAG), Criminal Justice Research Division, and subject to successful negotiation and determination of a fair and reasonable price, to award a contract for evaluation services for the term of October 18, 2022 through June 1, 2026, with an additional six months if needed and to amend the contract to reflect changes to services and funding, subject to the approval of the Deputy Chief Administrative Officer, Public Safety Group.
6. Authorize and direct the Auditor and Controller to establish a trust fund, the "Proposition 47 Grant Program, Cohort III Trust Fund", which will be committed to the evaluation of the Proposition 47 Grant Program for the duration of the contract for evaluation services.

EQUITY IMPACT STATEMENT

Some justice-involved individuals experience barriers that impact their ability to successfully navigate systems of care and the justice system. The Proposition 47 Grant Program helps address barriers to services by supporting connections to behavioral health treatment, housing support and employment services for persons with high needs who are leaving custody and who may be at risk of returning. Nationally, social determinants lead to disproportionate crime, arrest and incarceration rates for Black, Indigenous, and People of Color (BIPOC) and those who are poor, struggling with mental health or substance abuse treatment needs, or who are experiencing homelessness. According to local jail data, Black individuals comprised 20 percent of the average jail population in 2021, though census data indicates that only five percent of San Diego County residents are Black. Additionally, Latinos were overrepresented in the jail population in 2021, with Latinos comprising 44 percent of the average jail population but only 34 percent of the total county population. It is anticipated that the Proposition 47 Grant Program will have a positive impact on BIPOC, women, people with disabilities, immigrants, youth, and the LGBTQ+ community by leveraging public resources and partnerships to provide mental health services, substance use disorder treatment, diversion programs and other supportive services such as housing and employment for people in the

criminal justice system. By entering into an agreement with SANDAG, the County of San Diego will be able to leverage SANDAG's experience in independent evaluation and access to regional criminal justice data to ensure accountability and transparency throughout the program cycle. The addition of dedicated staff to manage and implement the Proposition 47 Grant Program will help the County of San Diego meet the complex needs of justice-involved individuals.

Community engagement is a critical component of the Proposition 47 Grant Program from the initial development of the grant proposal to the design, implementation, and evaluation of the established program. Per grant requirements, a Local Advisory Committee of diverse subject matter experts-including community members with lived experience-has been convened and will continue to host regular, public meetings to inform and evaluate the program from start to finish. Live interpretation in Spanish is available during each meeting and other languages as requested. The Local Advisory Committee meetings serve to ensure accountability and as a means for communicating and evaluating program results in real time.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to approve the addition of staff years for program coordination and to approve a single source procurement with SANDAG for program evaluation contribute to the County of San Diego's Sustainability Goals of engaging the community, providing equitable access for justice-involved individuals, and protecting the health and wellbeing of vulnerable individuals as they leave custody. By authorizing a single-source evaluation contract with SANDAG, this action will ensure a robust, evidence-based approach to grant program evaluation. Community Care Coordination will provide equitable access to housing, mental health and substance use treatment, peer mentoring, and connections to employment. Extensive community engagement through the Proposition 47 Local Advisory Committee, which includes persons with lived experience as well as other community stakeholders and service providers, is also a major component of the project.

Services are designed to provide formerly incarcerated individuals with connections to community-including mentorship opportunities connecting program participants with other individuals with lived experience, as well as crisis stabilization services and access to housing and employment resources. SANDAG will develop a robust reporting program to ensure compliance with State requirements, analysis of outcomes, and provide opportunities for informed community engagement.

FISCAL IMPACT

Public Safety Group

Funds for this request are not included in the Fiscal Year 2022-23 Operational Plan for the Public Safety Group Executive Office. If approved, this request will result in costs and revenue of \$658,000 for the current fiscal year. The funding sources are Local Revenue Fund 2011, Community Corrections Subaccount (\$364,000) and California State Treasury Safe Neighborhoods and Schools Fund, through the California Board of State and Community Corrections' Proposition 47 Grant Program (\$294,000). Salaries & Benefits for the one (1.00) full-time employee will be fully funded by the Community Corrections Subaccount. There will be no change in net General Fund cost and there will be an increase of one (1.00) staff year.

Health and Human Services Agency

Funds for this request are not included in the Fiscal Year 2022-23 Operational Plan in the Health and Human Services Agency. If approved, this will result in estimated costs and revenue of \$809,156 for the current fiscal year. The funding sources are Local Revenue Fund 2011, Community Corrections Subaccount (\$309,156) and California State Treasury Safe Neighborhoods and Schools Fund, through the California Board of State and Community Corrections' Proposition 47 Grant Program (\$500,000). Salaries & Benefits for the two (2.00) full-time employees will be fully funded by the Community Corrections Subaccount. Remaining grant funds of \$5,700,000 will be included in future Operational Plans. There will be no change in net General Fund cost and there will be an increase of two (2.00) staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

3. **SUBJECT: PROBATION - AUTHORIZATION TO CONTRACT WITH CENTER FOR EMPLOYMENT OPPORTUNITIES, INC. FOR EDUCATIONAL SERVICES; APPLICATION AND ACCEPTANCE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION FUNDS FOR WORK CREW LITTER ABATEMENT PROGRAM (DISTRICTS: ALL)**

OVERVIEW

The San Diego County Probation Department (Probation) has worked successfully since 2014 with the not-for-profit Center for Employment Opportunities, Inc. (CEO) and California Department of Transportation (Caltrans) to provide Probation clients with educational services for job readiness, job placement, and employment opportunities. The CEO program provides comprehensive employment and training services exclusively to individuals who have recently been released from incarceration. Participants learn valuable life skills and employment skills to prepare them for entry into the community and the job market. Participants in CEO's paid transitional employment program serve on litter abatement work crews to gain skills and clean up highways throughout San Diego County. The County pays for this program, and in turn, Caltrans reimburses the County for wages paid to work crew participants.

On January 29, 2013 (5), the Board of Supervisors approved an agreement between Probation and Caltrans to implement the Litter Abatement Program, and in 2014, Probation procured employment and litter abatement services with CEO, which was approved by the Board of Supervisors on April 29, 2014(5). Due to the ongoing success of this program, Probation sought to extend the contract with CEO until December 31, 2022. Today's requests are for authorization to renew the contract with CEO for up to three (3) years through December 31, 2025, plus three (3) one-year options through December 31, 2028 and an additional six (6)

months if needed, and to authorize Probation to apply for and accept grant funds of up to \$8,528,985 from Caltrans for the period of January 1, 2023, through December 31, 2025, and to apply for and accept grant funds in subsequent years if there are no material changes to the grant terms and funding levels.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director of the Department of Purchasing and Contracting to enter into negotiations with Center for Employment Opportunities, Inc. (CEO), and subject to successful negotiations and a determination of a fair and reasonable price, award a contract for educational services for the period January 1, 2023, through December 31, 2025, and three (3) one-year options and an additional six (6) months if needed, and to amend the contract as needed to reflect changes to requirements and funding.
2. Authorize the Chief Probation Officer to apply for and accept California Department of Transportation funds in the amount of \$8,528,985 from January 1, 2023, through December 31, 2025.
3. Authorize the Chief Probation Officer to apply for and accept California Department of Transportation grant funds in subsequent years if there are no material changes to the grant terms and funding levels.
4. Authorize the Chief Probation Officer to review and execute grant documents, sign and submit related contracts, including any extensions, annual amendments and/or revisions that do not materially impact or alter services or funding level.
5. Waive Board Policy B-29, Fees, Grants, Revenue Costs - Department Responsibility for Cost Recovery, which requires docketing for board approval at least 15 days in advance of a grant application.
6. Approve the Resolution entitled: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO RELATING TO APPROVING THE COOPERATIVE AGREEMENT WITH THE STATE OF CALIFORNIA, DEPARTMENT OF TRANSPORTATION FOR WORK CREW LITTER ABATEMENT PROGRAM.

EQUITY IMPACT STATEMENT

This program will continue to support justice-involved clients' successful re-entry into the job market by providing employment and training services while helping to maintain clean highways. Historically, systemic barriers and disproportionate incarceration rates have resulted in persons of color having a lower employment rate and higher recidivism rate. Research has shown that having a criminal record generates barriers to gaining employment, restricts the type of occupation a person can enter, and increases chances of dismissal that in turn results in higher unemployment in this population.

Probation and the Center for Employment Opportunities, Inc. (CEO) will monitor client engagement, job placement, and highway cleanup. Performance data will include tracking race, ethnicity, gender, program participation, and placement in transitional and permanent employment. The data will be used to monitor clients' successful re-entry into the job market.

SUSTAINABILITY IMPACT STATEMENT

Studies have shown that polluted environments lead to irreversible long-term health consequences, and that pollution disproportionately impacts communities highly populated by people of color. The Center for Employment Opportunities, Inc. (CEO) provides a multifaceted program designed to work specifically with justice-involved individuals to screen and assess skills, employment history and barriers to create an employment and training plan that will lead to successful re-entry into the job market. Individuals found suited to work cleaning the highways will be placed on a work crew and will be paid for cleaning completed throughout the County of San Diego to assist in the efforts to reduce environmental harm to communities. These actions will have a positive impact in the lives of justice-involved clients, communities, and the environment.

FISCAL IMPACT STATEMENT

Funds for this request are included in the Fiscal Year 2022-23 Operational Plan for the Probation Department. If approved, this request will result in estimated costs and revenues of \$1,368,360 for January 1, 2023, through June 30, 2023. The funding source is California Department of Transportation. Remaining cost and revenue of \$7,160,625 will be included in future Operational Plans through Fiscal Year 2025-26. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent, adopting Resolution No. 22-141, entitled: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO RELATING TO APPROVING THE COOPERATIVE AGREEMENT WITH THE STATE OF CALIFORNIA, DEPARTMENT OF TRANSPORTATION FOR WORK CREW LITTER ABATEMENT PROGRAM.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

4. **SUBJECT: SHERIFF - REQUEST APPROVAL FOR SINGLE SOURCE PROCUREMENT OF STANDARD LAW ENFORCEMENT EQUIPMENT AND SUPPLIES (DISTRICTS: ALL)**

OVERVIEW

Law enforcement considers safety, standardization and interoperability when purchasing equipment. All the equipment, accessories and supplies requested for procurement have been tested and evaluated for efficiency, functionality, durability, and safety. Standardization of

equipment and supplies offers the uniformity necessary for ease of training and inter-operational use within the law enforcement community, thereby enhancing the safety of Sheriff's personnel and the public.

This is a request to authorize the Director of Purchasing and Contracting to procure various pieces of law enforcement equipment in specific configurations, and original equipment manufacturers' parts, repairs, services, and supplies, issued to Sheriff's law enforcement personnel. These include items such as ballistic armor, lethal and less lethal weapons, ammunition, duty gear, holsters, and badges. The Sheriff's standard issued duty and special operations weapons are configured to meet specific uses. Authority for single source procurement of these items from specific manufacturers is requested due to the need for consistency of configuration, training, efficiency, safety, and interoperability.

RECOMMENDATION(S) SHERIFF

1. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting, to enter into negotiations for procurement of various law enforcement equipment in specific configurations issued to Sheriff's Department law enforcement personnel, and original equipment manufacturers' parts, repairs, services and supplies, and subject to successful negotiations and a determination of a fair and reasonable price, award contracts for up to six years and an additional six months if needed. The complete list of law enforcement equipment and supplies is contained in Attachment A - Equipment List.
2. Approve and authorize the Director of Purchasing and Contracting to amend contracts to allow the Sheriff to reflect changes and enhancements in product models, service level requirements and funding from the same manufacturers as needed.

EQUITY IMPACT STATEMENT

Public safety encompasses more than just the enforcement of the laws. Public safety includes engagement, involvement, and connection to communities. The Sheriff's Department provides law enforcement services that aim to protect everyone's human right to life, liberty, and security of person. The department has a robust selection and approval process for each equipment selected for issuance, and the goal is to ensure - to the greatest degree possible - that equipment is safe and reliable and performs according to established minimum requirements. Approved equipment continuity and proper equipment maintenance and upgrades are essential to the delivery of quality public safety. Ensuring consistency of configuration, training, efficiency, safety, and interoperability demonstrates respect to our communities and department staff.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to acquire specific standard issued and special operations equipment for law enforcement purposes contributes to County of San Diego Sustainability Goals related to equity and waste reduction. Delivering public safety services with a consistency of configuration, training, safety, efficiency, and interoperability for everyone in San Diego County fosters trust and increases transparency. In addition, the continuation of standard equipment issuance reduces waste that would otherwise occur with Department-wide replacement of equipment to a different brand each time a new contract is needed.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2022-23 Operational Plan for the Sheriff's Department. The annual estimated cost for all items is \$3,600,000 which includes: \$565,000 for body armor, \$1,840,000 for lethal and less lethal weapon systems and original equipment manufacturers' parts, repairs, and accessories. \$650,000 for various types for ammunition. \$365,000 for holsters, gear, and equipment, and \$180,000 for badges, rockers, and wallets. The funding source is existing General Purpose Revenue. Subsequent year costs will be included in future Operational Plans for the Sheriff's Department. There will be no change in net General Fund cost and no additional staffing.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

5. **SUBJECT: RECEIVE UPDATE ON THE FLEXIBLE HOUSING POOL AND AUTHORIZE SINGLE SOURCE PROCUREMENT WITH THE REGIONAL TASKFORCE ON HOMELESSNESS FOR THE FLEXIBLE HOUSING POOL PROGRAM (DISTRICTS: ALL)**

OVERVIEW

On November 19, 2019 (12), the San Diego County Board of Supervisors (Board) directed the Chief Administrative Officer (CAO) to conduct a feasibility study on the implementation of a Flexible Housing Pool (FHP), which is a nationally recognized systems-level strategy to fund, locate, and secure housing for people experiencing homelessness in a coordinated and streamlined way. The overall approach of the FHP involves "pooling" resources from public and private entities to secure rental units and create a housing portfolio that allows individuals experiencing homelessness to quickly exit homelessness when they are matched to a unit that is paired with rental assistance and supportive services.

On January 28, 2020 (2), staff returned to the Board and presented options for a County of San Diego (County) managed FHP or a collaborative FHP with the Regional Task Force on Homelessness (RTFH). The approved action requested staff work with the RTFH to explore developing a regional, collaborative FHP, and investigate sources for funding to allocate to the FHP. On March 10, 2020 (5), the Board approved funding to support the FHP and directed the CAO to return to the Board with a report on how the funds were leveraged and spent.

In October 2020, RTFH launched the San Diego FHP with the County acting as a partner contributing \$400,000. The FHP received 726 referrals, secured 459 units throughout San Diego County, and permanently housed 440 households between October 2020 and May 2022. Additional successes included a 92% 12-month retention rate, which exceeded the national average.

Today's action requests the Board to receive an update on the FHP. It also requests authorization of an additional allocation of up to \$500,000 to the FHP, and in accordance with Board Policy A-87, to award a single source contract to the RTFH for the FHP.

Today's actions support the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations across San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by creating opportunities to increase housing stock and service needs of people experiencing homelessness in San Diego County and aligns with the County's Framework for Ending Homelessness by providing a person-centered and housing-first approach that uses evidence-based and data-driven solutions.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Receive an update on how \$400,000 of California Emergency Solutions and Housing funds were leveraged and spent in support of the Flexible Housing Pool.
2. Approve allocation of up to \$500,000 of California Emergency Solutions and Housing funds to the Flexible Housing Pool.
3. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director of the Department of Purchasing and Contracting to enter into negotiations with the Regional Task Force on Homelessness, and subject to successful negotiations and determination of a fair and reasonable price, award a contract for the Flexible Housing Pool for an initial term of up to one year, and up to one option year with an additional six months if needed, and to amend the contract as needed to reflect changes to requirements and funding, subject to the approval of the Agency Director, Health and Human Services Agency, or his designee.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities' mission is to ensure equity among all San Diegans, foster a community that is welcoming to new residents, and reduce homelessness in the region. The Office of Homeless Solutions is dedicated to addressing the root causes of homelessness and providing equitable access to preventative and supportive services for vulnerable residents.

In 2022, the We All Count Point-in-Time Count, identified 8,427 individuals as living on the streets or in shelters throughout San Diego County. Of the 4,106 who were unsheltered, 25% were 55 years of age or older, 8% were youth and 15% reported chronic homelessness. People of color are disproportionately impacted among those experiencing homelessness, with 24% identifying as Black or African American, which is nearly five times the proportion of African Americans in the region; 3% identify as American Indian or Alaska Native, which is nearly three times the proportion in the region. In addition to the We All Count Point-in-Time Count, the Regional Task Force on Homelessness Community Snapshot Dashboard, shows that

approximately 30% of people experiencing homelessness identified as Hispanic in 2021. Placement of households in Flexible Housing Pool (FHP) housing have begun to address these equity issues by demonstrating that approximately 26.6% of households served by the FHP identified as African American, 37.1% were over the age of 55, and 19.7% were youth. To address the root causes of these statistics and provide a plan to end homelessness, the Framework for Ending Homelessness was created, outlining the County's strategic path for ending homelessness across five strategic domains (Root Causes and Prevention; Diversion and Mitigation; Services, Treatment and Outreach; Emergency/Interim Housing and Resources; and Permanent Housing and Support) and also provides a vision for building capacity across these strategic domains to ensure an equitable approach to service delivery.

People at-risk of or experiencing homelessness, impacted community members, community partners, and other key stakeholders are engaged during the development of County plans to address homelessness, and their feedback is valued and incorporated into development of programs. The County recently conducted lived experience forums in the North, East, and South Regions to gain valuable information on shaping programs. Ensuring racial and social equity in all aspects of homelessness prevention and response is one of the key principles that guides the Framework for Ending Homelessness and all items that fall under its strategic domains. It is anticipated that the FHP will provide needed housing and support countywide to those who are disproportionately represented in the homeless system including, people who are justice-involved or have a range of health and social needs, and/or who are Black, Indigenous and People of Color and young adults.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to continue funding the Flexible Housing Pool (FHP) aligns with the County of San Diego's (County) Sustainability Goals to engage the community; provide just and equitable access; and protect health and wellbeing. Continuing the FHP will allow County Health and Human Services Agency, Department of Homelessness and Equitable Communities and community partners, such as the Regional Task Force on Homelessness (RTFH), to engage and gather informative feedback from people with lived experience of homelessness and offer them access to housing resources such as rental assistance funded by the FHP. It will also help foster partnerships and alliances to establish collective impact and provide assistance and resources to more people experiencing homelessness. Also, by engaging with community partners such as the RTFH, this increases the ability to leverage revenue from different partners and to maximize resources in the region towards an effective solution to homelessness. The FHP is designed to promote justice and equity by facilitating low-barrier access to services and housing. It works to protect the health and wellbeing of participants by ensuring people have case management support and access to physical and behavioral healthcare through housing-based case management and supportive services. These investments in expanding affordable housing and services in chronically underserved communities strengthens the resilience of vulnerable populations and contributes to the long-term wellness of the region. The FHP will also support communities and socio-economic groups historically impacted by homelessness by creating opportunities to further engage and address housing and service needs for low-income households.

FISCAL IMPACT

Funds for this request are not included in the Fiscal Year (FY) 2022-24 Operational Plan in the Health and Human Services Agency. If approved, this request will result in costs and revenue of approximately \$250,000 in FY 2022-23 and costs and revenue of \$250,000 in FY 2023-24 for a total of \$500,000. Funds for this program will use existing appropriations and will be included in future Operational Plans as needed. The funding source is \$500,000 from the California Emergency Solutions in Housing program. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

6. SUBJECT: RECEIVE UPDATE ON THE AGING ROADMAP (DISTRICTS: ALL)

OVERVIEW

There are approximately 959,000 San Diegans over the age of 55, and by 2030, that number is expected to grow to more than 1.1 million. San Diego County's over-85 population is projected to diversify and grow more than any other age group. Thus, it is crucial that we take the needs of our region's older adults into account as we plan for the future. Launched at the direction of the San Diego County Board of Supervisors (Board) on September 24, 2019 (4), the Aging Roadmap is the County of San Diego's (County) plan to ensure that the region has communities and programs that equitably support the needs and celebrate the contributions of the growing population of older adults in the San Diego region. The Aging Roadmap serves as the County's framework for aging and identifies goals and action steps in ten priority areas:

- Health & Community Support
- Housing
- Social Participation
- Transportation
- Dementia
- Caregiver Support
- Safety
- Preparedness & Response
- The Silver Economy
- Medical & Social Services

This annual report provides an update on Aging Roadmap progress and accomplishments. It also describes activities in the past fiscal year to engage older adults and older adult service providers in updating the Aging Roadmap goals to further advance equity in aging. For each of the ten priority areas, the report describes accomplishments and next steps towards reaching the vision for that area.

This item supports the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as the ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by supporting older adults and persons with disabilities to live healthy, safe, and thriving lives and helping to ensure a community that is livable for people of all ages. The Aging Roadmap aligns with and supports the Board's Framework for Our Future by actively working on assessing and improving equity across Aging Roadmap programs and services to ensure equity for people of all ages to include Black, Indigenous, and people of color, women, people with disabilities, immigrants, and the LGBTQ+ community.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Receive update on the Aging Roadmap.

EQUITY IMPACT STATEMENT

Principles of equity are incorporated across all ten Aging Roadmap priority areas. Recognizing the diversity of San Diego County's population, the Aging Roadmap represents a commitment to ensuring that all residents can age well while accessing needed services. Equity continues to be prioritized in all aspects of program planning, community engagement, and service accessibility. In the past year, discussions and events focused on equity and reaching diverse audiences. An "Aging + Equity" Virtual Workshop was hosted in partnership with County of San Diego (County) Health and Human Services Agency, Aging & Independence Services (AIS), the Office of Equitable Communities, the Department of Human Resources, and the AIS Advisory Council, among others. The event offered simultaneous oral translation in English, Spanish, and Arabic so participants of various languages could engage in meaningful discussions in real time. This event is an example of how to advance equity and weave equity, diversity, and inclusion into all ten Aging Roadmap priority areas by providing a space for people of all backgrounds to participate. Moving forward, community partners will continue to be closely involved in these conversations and an equity lens will be applied to planning specific programs across the Aging Roadmap priority areas. To ensure that AIS is sufficiently meeting the needs of the community, AIS will continue to seek community input and feedback to promote collaboration between the County, community organizations and members of the public. Strategic promotion and accessibility of community team meetings and Area Plan Public Feedback Forums will be prioritized in order to engage diverse groups across the county. Additionally, AIS will continue to pursue opportunities for cross-departmental collaboration to effectively and efficiently address what is heard from the community.

SUSTAINABILITY STATEMENT

The Aging Roadmap represents the County of San Diego's comprehensive system of care, including person-centered and community-wide efforts. Working with partners to improve and expand programs and services that contribute to the safety and welfare of older adults and persons with disabilities will advance the County of San Diego Sustainability Goals: engage the community; provide just and equitable access to County services; and promote health and wellbeing. The Aging Roadmap considers the unique needs of older adults and how environmental factors, such as extreme heat and fires, can impact this population more

severely because of challenges like limited mobility and increased frailty. The Aging Roadmap will continue to elevate the needs and considerations of older adults in the region's discussions and plans for sustainability, to ensure residents can thrive in a safe, healthy, and inclusive environment.

FISCAL IMPACT

There is no fiscal impact associated with the proposed action. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

7. **SUBJECT: AUTHORIZE SUBRECIPIENT AGREEMENT WITH THE SAN DIEGO WORKFORCE PARTNERSHIP FOR THE CAREER PATHWAYS FOR FOSTER YOUTH PROGRAM AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)**

OVERVIEW

On June 8, 2021 (3), the San Diego County Board of Supervisors (Board) took critical action in advancing support to vulnerable San Diego County residents impacted by the COVID-19 pandemic by approving a framework for the use of American Rescue Plan Act (ARPA) funding. As part of this framework, under the Senior and Youth Services component, \$5 million of ARPA funding was allocated for the Youth Services Fund: Career Pathways for Foster Youth and the San Pasqual Academy Promise. Youth and young adults in foster care face disproportionate levels of unemployment and homelessness as adults. At age 21, almost half of youth in foster care are unemployed and of those who are employed, 70 percent live below the federal poverty level.

The County of San Diego (County) Health and Human Services Agency (HHSA) will pursue a subrecipient agreement with the San Diego Workforce Partnership to fund the Career Pathways for Foster Youth Program. The program will provide current and former foster youth with hands on individual employment services to support their vocational/career interests, skills, and talents and help youth transitioning out of the foster care system improve career outcomes. Funding is anticipated to cover three years of the program beginning in Fiscal Year (FY) 2022-23 through FY 2024-25. At any given time, the program is anticipated to serve approximately 170 current foster youth and nonminor dependents in foster care between ages 16 and 21 and former foster youth who exited the foster care system between ages 18 and 25 (transition age youth) who are residing in San Diego County.

If approved, today's actions will authorize the transfer of appropriations of \$5 million from the Finance Other, General Miscellaneous Expense, Other Charges, appropriated for the Youth Services Fund: Career Pathways for Foster Youth and the San Pasqual Academy Promise component of the ARPA funds, to HHSA, Services & Supplies for the Career Pathways for Foster Youth Program. In addition, today's actions will authorize the Agency Director, HHSA, upon successful negotiations, to execute a subrecipient agreement with the San Diego Workforce Partnership to fund employment support services to current and former youth in foster care ages 16 to 25 years; and authorize Agency Director, Health and Human Services Agency, to apply for any additional funding opportunities, if available, to improve employment and career outcomes for current and former youth in foster care.

This item supports the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe and thriving communities. This will be accomplished by providing increased opportunities and equitable access to employment and career support services to youth transitioning out of foster care.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize the Agency Director, Health and Human Services Agency, or designee, upon successful negotiations, to execute a subrecipient agreement with the San Diego Workforce Partnership to fund the Career Pathways for Foster Youth Program for current and former youth in foster care ages 16 to 25 years in San Diego County and to execute any subsequent amendments thereto.
2. Transfer appropriations of \$5,000,000 from the Finance Other, General Miscellaneous Expense, Other Charges, appropriated for the Career Pathways for Foster Youth and the San Pasqual Academy Promise component of the ARPA funds, to the Health and Human Services Agency, Services & Supplies for employment and career support services for current and former foster youth.
3. Authorize the Agency Director, Health and Human Services Agency, to apply for any additional funding opportunities, if available, to improve employment and career outcomes for current and former youth in foster care.

EQUITY IMPACT STATEMENT

The transition from adolescence to adulthood is a critical developmental stage as youth learn the skills needed to be healthy, self-sufficient, and productive adults. This process can be complex for youth with foster care experience. Surveys and administrative data show that young people with foster care experience are falling behind their peers who have not experienced foster care. This is particularly evident for youth of color, who are overrepresented in foster care and far more likely to face barriers to success and wellbeing. Youth in foster care face disproportionate levels of unemployment and homelessness as adults. By age 21, young people who experienced foster care reported significantly lower rates of high school completion and employment than young people in the general population.

Research has shown that young people aging out of foster care have less stable employment, work fewer hours, and earn lower wages than their peers in the general population; and that these differences continue into early adulthood.

The COVID-19 pandemic continues to have significant impacts across the nation, causing high levels of unemployment and disconnection from work and school. Moreover, some communities were disproportionately impacted and are at higher risk for adverse outcomes due to the pandemic, including transition age foster youth (18 to 25 years old). Transition age foster youth report negative impacts on their employment, educational attainment, ability to meet basic needs, and connection to work and school.

Between November 2021 and March 2022, the County of San Diego Health and Human Services Agency, Child Welfare Services (CWS) engaged the Foster Alumni and Youth Community Empowerment Subcommittee of the Child and Family Strengthening Advisory Board of San Diego County and CWS staff with lived experience to gather input and proposals for a program design focused on providing youth in foster care with equitable access to services that help shape their career pathways. Proposed program goals were strategically developed to impact change and improve the quality of life and economic wellbeing for youth in the foster care system. CWS will continue to ensure transparency, accountability, and equitable access to decision-making processes throughout the program and engage youth and the community on ideas for sustainability. CWS will also continue to identify and pursue opportunities to broaden community partnerships and increase access to available and complementary resources and funding.

SUSTAINABILITY IMPACT STATEMENT

Implementation of the Career Pathways for Foster Youth program will result in sustainability enrichments in the economy, and the social, health, and wellbeing aspects of the community. The Career Pathways for Foster Youth program will contribute to County of San Diego Sustainability Goal #2 and positively impact the foster care community and transition age youth by providing just and equitable opportunities to improve career and educational outcomes. In partnership with the San Diego Workforce Partnership, this collaborative effort will invest in building resilience in one of our most vulnerable populations and bolster youth access to economic and social mobility leading to long-term success. This program will make employment and career services available to youth that are uniquely tailored to their career interests and will remove barriers that limit opportunities for long-term success.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2022-24 in the County of San Diego (County) Operational Plan. If approved, this request will result in costs and revenue of \$5,000,000 in FY 2022-23 through FY 2024-25. The funding source for this request is the American Rescue Plan Act funding allocated directly to the County. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

8. SUBJECT: AUTHORIZE COMPETITIVE SOLICITATION FOR CHILD CARE WORKFORCE INVESTMENT PROGRAM AND APPLICATION FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)

OVERVIEW

On June 8, 2021 (3), the San Diego County Board of Supervisors (Board) took critical action in advancing support to vulnerable San Diego County residents impacted by the COVID-19 pandemic by approving a framework for the use of American Rescue Plan Act (ARPA) funding. As part of this framework, under the Child Care Subsidies component, \$10 million in ARPA funding was allocated for Child Care Workforce Investment. Subsequently, on January 25, 2022 (9), the Board approved the 2021-2025 San Diego County Needs Assessment Report and Child Care Plan, which outlines an assessment of local child care needs and provides recommendations to support those who serve our most vulnerable children and families throughout San Diego County with quality, sustainable, and comprehensive early care and education.

In alignment with this resource, and in response to the available ARPA funding, the County of San Diego Health and Human Services Agency, Child Welfare Services (CWS) and First 5 San Diego developed a collaborative plan to establish the Child Care Workforce Investment Program to increase and strengthen child care provider capacity and provide equitable access to quality early care and education in the region. CWS and First 5 San Diego seek to procure a contract to administer the Child Care Workforce Investment Program, which will focus on supports for early care and education providers with a specific focus on Family Child Care homes. The Child Care Workforce Investment Program will aim to address the overall goal of the Child Care Plan to create a more equitable, accountable, accessible, and affordable child care system that meets the needs of families in San Diego County and supports the early care and education workforce.

Funds will be utilized to build a high quality and skilled early care and education workforce in San Diego County in collaboration with early care and education stakeholders, public institutions of higher education (i.e., universities/ community colleges), school districts, and career development organizations. Additionally, there are plans to support providers with a retention stipend, at an amount to be determined. The retention stipend will support equitable opportunities for adequate compensation and serve as a demonstration of quality retention and impact.

Today's action requests the Board to authorize the transfer of appropriations of \$10 million to the Health and Human Services Agency for the Child Care Workforce Investment Program; authorize the Director, Department of Purchasing and Contracting, to issue competitive solicitations for the Child Care Workforce Investment Program; and authorize the Agency Director, Health and Human Services Agency to apply for any additional funding opportunity announcements, if available, to support high-quality child care.

This item supports the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by providing critical resources and services to aid in the development of a comprehensive child care and early childhood education system that aims to justly compensate those who serve our most vulnerable children and families that have been significantly impacted during the COVID-19 pandemic.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Section 401, Article XXIII of the County Administrative Code, authorize the Director, Department of Purchasing and Contracting, to issue competitive solicitations for the Child Care Workforce Investment Program and upon successful negotiations and determination of a fair and reasonable price, award a contract(s) for an initial term of up to one year, with four one-year options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Agency Director, Health and Human Services Agency.
2. Transfer appropriations of \$10,000,000 from the Finance Other, General Miscellaneous Expense, Other Charges, appropriated for the Child Care Subsidies component of the ARPA funds, to the Health and Human Services Agency, Services & Supplies for the Child Care Workforce Investment.
3. Authorize the Agency Director, Health and Human Services Agency, to apply for any additional funding opportunity announcements, if available, to support high-quality child care.

EQUITY IMPACT STATEMENT

High quality, affordable, and accessible early care and education is critical to the overall well-being of children and is essential for working families. There is also an economic impact with over 70 percent of working families reporting having children under the age of 12 years. Child care in general is a concrete support that can strengthen families and enhance family well-being. It is also multi-faceted in that to understand and look at child care as a whole, it must include families, employer engagement, and child care provider considerations (i.e., needs and capacity constraints). Research from the U.S. Chamber of Commerce Foundation indicates that 50 percent of parents have not returned to work after the pandemic citing child care as a reason. In addition, up to 75 percent of working families have children under six years old staying at home, and only 10 percent are using child care centers. Due to the

COVID-19 pandemic, families are experiencing additional challenges in finding child care that meets their diverse needs. Multiple material and economic hardships can overload families and increase their risk for child welfare involvement. Evidence about the root causes of child maltreatment has been well documented, including poverty-related risk factors such as unemployment, single parenthood, housing instability, earlier childbearing, and lack of child care.

On January 25, 2022 (9), the San Diego County Board of Supervisors approved the 2021-2025 San Diego County Needs Assessment Report (Needs Assessment) and Child Care Plan which evaluated the needs of San Diego County residents in all communities with an equity lens to ensure the needs of all residents are considered regardless of their race, ethnicity, national origin, religion, gender identity and/or sexual orientation. The Needs Assessment provides data on race, ethnicity, language needs, special education needs, protective services involvement, working families, income, and migrant families as well as access to care for all residents. The Child Care Plan is developed to address the needs identified in the Needs Assessment and incorporates input and recommendations provided by the community.

The Child Care Workforce Investment Program will involve a focused cross-sector collaboration with early care and education providers and community stakeholders, public institutions of higher education (i.e., universities/community colleges), school districts, and career development organizations to keep community needs and engagement at the forefront and leverage complementary and available resources. Outcome measures will be developed, in alignment with the San Diego Quality Preschool Initiative and First 5 San Diego's Learn Well Initiative, to monitor the success of the programs in supporting the overall goal of the Child Care Plan to create a more equitable, accountable, accessible, and affordable child care system that meets the needs of families in San Diego County and supports the early care and education workforce. In partnership with the community, Child Welfare Services and First 5 San Diego will continue to explore pathways to sustainability including layering of available funding from various sources and participating in collaborative grant-funding opportunities to ensure long-term positive community outcomes.

SUSTAINABILITY IMPACT STATEMENT

Implementation of the Workforce Investment Program will enhance sustainability in areas of wellbeing and the economy. The program will contribute to Sustainability Goal #2 to provide just and equitable access to resource allocation by providing training and education supports to new and existing early care and education workforce. The program will build and expand the availability of high quality and skilled child care and positively impact early care and education providers by investing in child care as a career field. In turn, greater accessibility of quality child care will enable more families to work outside of the home, strengthening their financial health and security. Additionally, participation in child care can provide enrichment opportunities for children, better preparing them for learning and extracurricular activities in school.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2022-24 County of San Diego Operational Plan. If approved, this request will result in estimated total program costs and revenue of \$10 million in FY 2022-23 through FY 2024-25. The funding source is the American Rescue Plan Act. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

9. **SUBJECT: AUTHORIZE COMPETITIVE SOLICITATION FOR CHILD CARE SHARED SERVICES ALLIANCE PROGRAM AND APPLICATION FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)**

OVERVIEW

On June 8, 2021 (3), the San Diego County Board of Supervisors (Board) took critical action in advancing support to vulnerable San Diego County residents impacted by the COVID-19 pandemic by approving a framework for the use of American Rescue Plan Act (ARPA) funding. As part of this framework, under the Child Care Subsidies component, \$2 million of ARPA funding was allocated for the Child Care Grant program with the aims of supporting child care providers with support for their operations as they recover from the pandemic. Subsequently, on January 25, 2022 (9), the Board approved the 2021-2025 San Diego County Needs Assessment Report and Child Care Plan, which outlines an assessment of local child care needs and provides recommendations to ensure families throughout San Diego County have equal access to quality, sustainable, and comprehensive early childhood education and care.

In alignment with this resource, and in response to the available ARPA funding, the County of San Diego (County) Health and Human Services Agency, Child Welfare Services (CWS) and First 5 San Diego developed a collaborative plan to establish a Child Care Shared Services Alliance (SSA) Program to increase and strengthen child care provider capacity and provide equitable access to quality early childhood education and care in the region. In a Child Care SSA, a larger organization serves as a backbone agency to bring in resources for business infrastructure for a collective of smaller childcare providers. This nationally recognized model will enable more supportive services to child care providers than a traditional grant program by allowing providers, specifically smaller providers who have been impacted by the pandemic, to share costs and deliver services in a more streamlined way with a focus on high-quality care.

Furthermore, the Child Care SSA Program will address the overall goal of the Child Care Plan to create a more equitable, accountable, accessible, and affordable child care system that meets the needs of families in San Diego County and supports the early care and education workforce. Funds will be utilized to support business infrastructure and targeted facilities investments for Family Child Care providers, with the intent to bolster the efficiencies and sustainability of child care providers and enhance business resilience.

Today's action requests the Board to authorize the transfer of appropriations of \$2 million to the Health and Human Services Agency for the Child Care SSA Program; authorize the Director, Department of Purchasing and Contracting, to issue a competitive solicitation for the Child Care SSA Program; and to authorize the Agency Director, Health and Human Services to apply for any additional funding opportunity announcements, if available, to support the resiliency of Family Child Care providers.

This item supports the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by providing critical resources and services to aid in the development of comprehensive early care and education system that aims to justly compensate and support those who serve our most vulnerable children and families that have been significantly impacted during the COVID-19 pandemic.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Section 401, Article XXIII of the County Administrative Code, authorize the Director, Department of Purchasing and Contracting, to issue a competitive solicitation for administration of the Child Care Shared Services Alliance Program, and upon successful negotiations and determination of a fair and reasonable price, award a contract for an initial term of up to one year, with four one-year options, and up to an additional six months, if needed; and to amend the contract to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Agency Director, Health and Human Services Agency.
2. Transfer appropriations of \$2,000,000 from the Finance Other, General Miscellaneous Expense, Other Charges, appropriated for the Child Care Subsidies component of the ARPA funds, to the Health and Human Services Agency, Services & Supplies for the Child Care Shared Services Alliance Program.
3. Authorize the Agency Director, Health and Human Services Agency, to apply for any additional funding opportunity announcements, if available, to support the resiliency of Family Child Care providers.

EQUITY IMPACT STATEMENT

High-quality, affordable, and accessible early care and education is critical to the overall well-being of children and is essential for working families. There is also an economic impact with over 70 percent of working families reporting having children under the age of 12 years.

Child care in general is a concrete support that can strengthen families and enhance family well-being. It is also multi-faceted in that in order to understand and look at child care as a whole, it must include families, employer engagement, and child care provider considerations (i.e., needs and capacity constraints). Research from the U.S. Chamber of Commerce Foundation indicates that 50 percent of parents have not returned to work after the pandemic citing child care as a reason. In addition, up to 75 percent of working families have children under six years old staying at home, and only 10 percent are using child care centers. Due to the COVID-19 pandemic, families are experiencing additional challenges in finding child care that meets their diverse needs. Multiple material and economic hardships can overload families and increase their risk for child welfare involvement. Evidence about the root causes of child maltreatment has been well documented, including poverty-related risk factors such as unemployment, single parenthood, housing instability, earlier childbearing, and lack of child care.

On January 25, 2022 (9), the San Diego County Board of Supervisors approved the 2021-2025 San Diego County Needs Assessment Report (Needs Assessment) and Child Care Plan which evaluated the needs of San Diego County residents in all communities with an equity lens to ensure the needs of all residents are considered regardless of their race, ethnicity, national origin, religion, gender identity and/or sexual orientation. The Needs Assessment provides data on race, ethnicity, language needs, special education needs, protective services involvement, working families, income, and migrant families as well as access to care for all residents. The Child Care Plan is developed to address the needs identified in the Needs Assessment and incorporates input and recommendations provided by the community.

The Child Care Shared Services Alliance Program will involve a focused cross-sector collaboration with early care and education providers and community stakeholders, to keep community and provider needs and engagement at the forefront and leverage complementing and available resources. Outcome measures will be developed to monitor the success of the programs in supporting the overall goal of the Child Care Plan to create a more equitable, accountable, accessible, and affordable child care system that meets the needs of families in San Diego County and supports the early care and education workforce. In partnership with the community, Child Welfare Services and First 5 San Diego will continue to explore pathways to sustainability including layering available funding from various sources and participating in collaborative grant opportunities to ensure long-term positive community outcomes.

SUSTAINABILITY IMPACT STATEMENT

Quality child care offers families a reliable resource that impacts parent's and children's wellness alike, by potentially reducing stress and creating opportunities. Implementation of a Shared Services Alliance (SSA) Program will contribute to and enhance sustainability in areas of wellbeing, and also the environment and the economy. By providing opportunities for child care providers to partner and participate in decisions that directly impact them in an approach to support scale and sustainability within the family child care provider community supports the County of San Diego's Sustainability Goal #1 to engage the community in meaningful ways. The SSA Program also supports Sustainability Goal #2 to provide just and equitable access to resource allocation by providing Family Child Care providers who were significantly impacted by the COVID-19 pandemic with opportunities to increase child care provider capacity and enhance business resilience.

Additionally, the program supports Sustainability Goal #3 to support green job creation. Through this program, Family Child Care providers will be able to expand their business infrastructure, such as facilities improvements. These types of improvements can support green construction jobs and the creation of more sustainable facilities, but also could have other environmental impacts, depending on the type of facilities improvements that are needed. A plan to increase sustainability awareness and explore sustainability options with providers has potential to help mitigate challenges and tradeoffs that some improvements may have.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2022-24 County of San Diego Operational Plan. If approved, this request will result in estimated total program costs and revenue of \$2 million in FY 2022-23 through FY 2024-25. The funding source will be American Rescue Plan Act. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

10. **SUBJECT: AUTHORIZE SINGLE SOURCE PROCUREMENT FOR CONTRACT WITH YMCA OF SAN DIEGO COUNTY FOR THE EMERGENCY CHILD CARE BRIDGE PROGRAM FOR CHILDREN IN FOSTER CARE, AUTHORIZE SUBRECIPIENT AGREEMENT(S) FOR SUBSIDIZED CHILD CARE VOUCHERS FOR FAMILIES REUNIFYING, AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)**

OVERVIEW

On June 8, 2021 (3), the San Diego County Board of Supervisors (Board) took critical action in advancing support to vulnerable San Diego County residents impacted by the COVID-19 pandemic by approving a framework for the use of American Rescue Plan Act (ARPA) funding. As part of this framework, under the Child Care Subsidies component, funding was allocated for the Child Care Voucher Program for Targeted Populations. Recently, on August 30, 2022 (20), the Board revisited the ARPA Framework, reallocating some balances projected to be remaining after Fiscal Year 2024-25. This action resulted in a total of \$1.5 million in ARPA funds remaining for the Child Care Voucher Program for Targeted Populations. Nationally, child welfare systems serve a disproportionate number of families living below the poverty line. Families with low socioeconomic status are over 40 times more likely to enter

the child welfare system than median-income families. Research also indicates that families with open child welfare cases (mostly neglect-related) who receive home-based services with concrete supports including child care, are less likely to experience a child maltreatment report compared to families who receive the program without any concrete supports.

To remove barriers to the placement of children in foster care with home-based caregivers, California Senate Bill 89 was signed into law in 2017 and allows counties to participate in the Emergency Child Care Bridge Program for Foster Children (Bridge Program). The Bridge Program provides trauma-informed, quality child care to children in foster care.

The Bridge Program requires counties to enter into an agreement with the local child care resource and referral agency for navigator services and trauma-informed training offered through the program, and allows the ability to contract or enter into agreements with local Alternative Payment Programs to distribute child care vouchers at the discretion of the counties. For over 40 years, the YMCA of San Diego County (YMCA) is the only organization in San Diego County that serves as the child care resource and referral agency, providing a comprehensive scope of emergency critical child care services, resources, and support to the foster care population. On February 13, 2018 (6), the Board authorized the single source procurement to contract with the YMCA for the Bridge Program. The current contract is set to expire on December 31, 2022. Today's action if approved, will authorize a new contract with the YMCA to continue serving children in foster care, supporting placement stability.

The primary goal for children in foster care is to safely return home to their families. Once children reunify with their parents, there is not a program similar to the Bridge Program that provides parents with an equitable opportunity for emergency child care while pending approval and acceptance into long-term subsidized child care. As noted, on August 30, 2022 (20), the Board approved the utilization of \$1.5 million in ARPA funding for child care vouchers for families impacted by the pandemic. Utilizing these vouchers for families with children between the ages of 0-12 to provide subsidized child care at the time of reunification will resolve a current gap in services.

If approved, today's actions will authorize a single source procurement to contract with the YMCA for the Emergency Child Care Bridge Program. In addition, today's actions will authorize the transfer of appropriations of \$1.5 million from Finance Other, appropriated for the Child Care Subsidies component of the ARPA funds, to the Health and Human Services Agency, Services & Supplies for the Child Care Voucher Program for Targeted Populations; and authorize the Agency Director, Health and Human Services Agency, upon successful negotiations, to execute a subrecipient agreement(s) with local State-authorized Alternative Payment Programs to offer subsidized child care vouchers for families reunifying with their children. Lastly, today's actions will authorize the Agency Director, Health and Human Services Agency, to apply for any additional funding opportunities, if available, to support trauma-informed quality child care to children interacting with the child welfare system.

This item supports the County of San Diego's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by providing critical child care services, resources, and supports needed to keep children in nurturing family homes with families and caregivers, and a focus on improving sustainability and equitable wellbeing outcomes for children and youth in and exiting the foster care system.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code section 401, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with the YMCA of San Diego County and upon successful negotiations and a determination of fair and reasonable price, award a contract for the Emergency Child Care Bridge Program for Foster Children , for the period of up to one year and up to four option years, and up to six additional months if needed, subject to the availability of funds; and to amend the contracts as required to reflect changes in services and funding allocations, subject to the approval of the Agency Director, Health and Human Services Agency.
2. Authorize the Agency Director, Health and Human Services Agency, upon successful negotiations, to execute a subrecipient agreement or agreements with local State-authorized Alternative Payment Programs to offer subsidized child care vouchers for families reunifying with their children.
3. Transfer appropriations of \$1,500,000 from the Finance Other, General Miscellaneous Expense, Other Charges, appropriated for the Child Care Subsidies component of the American Rescue Plan Act funds, to the Health and Human Services Agency, Services & Supplies for the Child Care Voucher Program for Targeted Populations.
4. Authorize the Agency Director, Health and Human Services Agency, to apply for any additional funding opportunities, if available, to support trauma trauma-informed quality child care to children interacting with the child welfare system.

EQUITY IMPACT STATEMENT

On July 1, 2022, there were 1,963 children ages 0 to 17 in out-of-home care. The ethnic breakdown includes 2 percent Asian/Pacific Islander, 18 percent Black, 51 percent Hispanic, 1 percent Native American, 27 percent White, and 1 percent (4) Other. Of the 1,963 children ages 0 to 17 in out-of-home care, 91 percent were placed in home-based family care with caregivers who provide children with a feeling of safety, permanence, and well-being when they can no longer safely remain with their family of origin due to abuse, neglect, and/or abandonment.

One of the primary concrete barriers to potential families seeking the placement of a child in foster care is child care. The County of San Diego Health and Human Services Agency, Child Welfare Services (CWS) partners with the YMCA of San Diego County (YMCA) to provide eligible caregivers who are caring for a child in foster care with equitable access to time-limited child care vouchers and child care navigator services through the Emergency Child Care Bridge Program for Foster Children. Re-authorizing the contract with the YMCA will continue the Emergency Child Care Bridge Program to serve youth in foster care.

Research shows that families with open child welfare cases (mostly neglect-related) who receive home-based services with concrete supports including child care, are less likely to experience a child maltreatment report compared to families who receive the program without any concrete supports. Growing studies in this area also indicate that jurisdictions with more flexible child care program policies regarding subsidies for child welfare-supervised children have, on average, significantly fewer child removals than other jurisdictions. CWS reunifies approximately 450 children a year and is committed to identifying specific actions and providing targeted services to meet the diverse needs of children and families and improving the equitable distribution of family strengthening services that advance racial equity, improve wellbeing, and build resiliency in underserved communities.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to reauthorize the contract with the YMCA of San Diego County to continue providing accessible child care to children in foster care and execute an agreement(s) with local State-authorized Alternative Payment Programs to offer child care vouchers to families reunifying with their children supports the County of San Diego's Sustainability Goals of providing just and equitable access to resource allocation and expands availability of quality and affordable child care. Investments in concrete supports such as child care subsidies and vouchers reduces economic hardships and contributes to efforts to strengthen families, prevent child maltreatment, and reduce the likelihood of child welfare involvement. This action will provide the supports needed for families to build resilience and improve child and family well-being and reduce maltreatment-related costs in the long-term.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2022-2024 County of San Diego Operational Plan. If approved, this request will result in costs and revenue of approximately \$2,000,000 in FY 2022-23 and costs and revenue of approximately \$2,000,000 in FY 2023-24. The \$2,000,000 includes \$1,500,000 of annual cost for the Emergency Child Care Bridge Program for Foster Children and \$500,000 for the one-time child care vouchers funded by American Rescue Plan Act (ARPA). The \$1,500,000 for the one-time child care vouchers funded by ARPA will cover costs over three years beginning FY 2022-23. The funding sources are ARPA and Social Services Administrative Revenue. There will be no net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

11. **SUBJECT: AUTHORIZE ACCEPTANCE OF EPIDEMIOLOGY AND LABORATORY CAPACITY STRENGTHENING HEALTHCARE-ASSOCIATED INFECTIONS/ANTIMICROBIAL RESISTANCE PROGRAM CAPACITY GRANT ALLOCATION (DISTRICTS: ALL)**

OVERVIEW

The County of San Diego (County) has been a leader in infectious disease control within California and across the United States. The preparation for and response to communicable disease events, outbreaks, and emerging infectious disease threats remains a high priority for the County. The emergence of COVID-19 in 2020 was the largest infectious disease outbreak in recent history. To continue efforts to test and identify future outbreaks of infectious diseases, the California Department of Public Health (CDPH) released the Epidemiology and Laboratory Capacity (ELC) Strengthening Healthcare-Associated Infections/Antimicrobial Resistance Program (SHARP) grant funding. This ELC SHARP grant funding will support the expansion of Antimicrobial Resistance (AR) surveillance in California, via screening and testing activities for antibiotic resistant organisms, such as Carbapenem-Resistant Organisms, multi-drug resistant *Candida auris*, a yeast that can cause healthcare-associated infections with a high mortality rate in immunocompromised patients and *Neisseria gonorrhoeae*, the bacterium which causes the sexually transmitted disease gonorrhea. In addition, this funding will support testing of these organisms by Whole Genome Sequencing, which provides a very precise DNA fingerprint that can help link cases to one another, allowing an outbreak to be detected and solved sooner.

On May 26, 2022, the County Public Health Laboratory received a notification of award from CDPH for \$343,781 in one-time funding for the ELC SHARP, for the term June 1, 2022 through July 31, 2024. Today's action requests the San Diego County Board of Supervisors (Board) to authorize acceptance of \$343,781 in ELC SHARP grant funding from CDPH. Additionally, today's action requests the Board authorize the Agency Director, Health and Human Services Agency to apply for additional funding opportunities, if available, to support strengthening HAI/AR Program capacity and testing services.

Today's actions support the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by ensuring the local health department can continue to ably improve the health and well-being of San Diego County residents through enhanced and increased testing, prevention, and intervention to interrupt transmission of disease.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize the acceptance of \$343,781 from the California Department of Public Health, for the Epidemiology and Laboratory Capacity Strengthening Healthcare-Associated Infections/Antimicrobial Resistance Program grant allocation for the period of June 1, 2022 through July 31, 2024, and authorize the Agency Director, Health and Human Services Agency, or designee, to execute all required grant documents, upon receipt, including any annual extensions, amendments, or revisions that do not materially impact or alter the services or funding level.
2. Authorize the Agency Director, Health and Human Services Agency, to apply for additional funding opportunity announcements, if available, to support Strengthening Healthcare-Associated Infections/Antimicrobial Resistance Program capacity and testing services.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency, Public Health Laboratory (PHL) continually monitors changes to laboratory and testing processes and advancements from technology to testing analysis in order to continue providing the best possible service, in both efficiency and effectiveness, to our communities. The Centers for Disease Control and Prevention data show that there is a link to health disparities and inequalities across a wide range of diseases, behavioral risk factors, environmental exposures, social determinants, and health-care access by sex, race and ethnicity, income, education, disability status, and other social characteristics. By continuing to apply for and receive grant funding such as the Epidemiology and Laboratory Capacity Strengthening Healthcare-Associated Infections/Antimicrobial Resistance Program, the County PHL can acquire additional equipment and supplies to increase testing capabilities and response times to provide critical information of outbreaks to the most vulnerable communities.

SUSTAINABILITY IMPACT STATEMENT

The proposed action aligns with the County of San Diego's (County) Sustainability Goals to strive for County programs, operations, and contracts that reflect the County's values and priorities, including equity and sustainability, protecting health and well-being, reduce pollution and waste by lowering greenhouse gas emissions, and striving to become a zero-waste region. The Epidemiology and Laboratory Capacity Healthcare-Associated Infections/Antimicrobial Resistance Program grant will provide additional funding to support the Public Health Laboratory with capacity and testing services aimed to detect and prevent illnesses. Testing and identification will improve the overall health of communities, reduce the demand of associated care services, while increasing effectiveness of care providers and lowering operating costs of facilities, thus reducing greenhouse gas emissions and waste generated within the care sector. Since climate change and air pollution are direct threats to human health, the reduction of pollution, which can negatively impact human health is also considered a preventative healthcare measure.

FISCAL IMPACT

Funds for this request are not included in the Fiscal Year 2022-24 Operational Plan in the Health and Human Services Agency. If approved, this request will result in costs and revenues of \$149,042 in Fiscal Year 2022-23 and will result in costs and revenue of \$194,739 in Fiscal Year 2023-24. The funding source is the Epidemiology and Laboratory Capacity Strengthening Healthcare-Associated Infections/Antimicrobial Resistance Program grant from the California Department of Public Health. Funds for this program will use existing appropriations and be incorporated into future Operational Plans as needed. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

12. SUBJECT: CONVENING A BOARD CONFERENCE: JOINT CITY-COUNTY HOUSING SUMMIT ON OCTOBER 3, 2022 (DISTRICTS: ALL)

OVERVIEW

The County of San Diego (County) and the City of San Diego (City) both recognize that the lack of affordable housing in the region is the issue of greatest concern for residents. The scarcity of affordable housing has negatively impacted our economic growth, squeezed the middle class, and is the primary driver of the area's homelessness crisis. An issue of this magnitude requires discussion, cooperation, and joint action from governing bodies in the region to address these common challenges.

Today's board action will authorize the convening of a special joint meeting of the San Diego County Board of Supervisors and the San Diego City Council on October 3, 2022 to explore the region's housing crisis and discuss the steps that both government agencies can take to address the availability of affordable housing and provide economic relief for San Diegans.

RECOMMENDATION(S)**CHAIR NATHAN FLETCHER**

Direct the Chief Administrative Officer (CAO) to work with the City of San Diego to organize a special joint meeting on October 3, 2022 and ensure logistical coordination for the joint meeting, such as the meeting space, public accessibility, broadcast needs, and security.

EQUITY IMPACT STATEMENT

The region's affordable housing crisis has only gotten worse since the pandemic with those at the lowest end of the economic spectrum most adversely impacted. Recent studies have found that Black renters in San Diego are the most burdened by rent and spend 18% more of their income on rent compared to Black households nationally. Homeownership rates among Whites still far outpace homeownership rates among Latinos and Black households, and as the region's affordable housing crisis intensifies it exacerbates racial wealth gaps.

SUSTAINABILITY IMPACT STATEMENT

This meeting will provide an opportunity for leaders in the region to discuss how we can address the housing crisis in a way that would promote sustainable growth and ensures alignment with climate goals set by state and federal law.

FISCAL IMPACT

If approved, the costs for the joint meeting will be shared with the City of San Diego. Funds for this request will include rental of the facility, audio visual equipment and labor, telecommunications, custodial services, and security, and are included in the Fiscal Year 2022-23 Operational Plan. The funding source is General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

This meeting will provide an opportunity to highlight the leading role that our housing market is playing in stifling economic growth, squeezing middle and working-class families, and fueling the rise of homelessness in our region. The cost of this housing affordability crisis is measured in lost productivity when the workers supporting our businesses can't find affordable places to live. This discussion will address solutions to these issues.

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

13. **SUBJECT: COMMUNITY ENHANCEMENT AMERICAN RESCUE PLAN ACT, COMMUNITY ENHANCEMENT AND NEIGHBORHOOD REINVESTMENT PROGRAM GRANTS (DISTRICT: 4)**

OVERVIEW

The County of San Diego is fortunate to have an opportunity to reinvest taxpayer money into our communities for the benefit of the public. This action will assist the County in meeting the needs of the community.

RECOMMENDATION(S)

CHAIR NATHAN FLETCHER

1. Allocate \$40,000 from the Community Enhancement Program ARPA budget (Org 12905) to Pilipino Workers Center/Asian Solidarity Collective to support the Executive Director and Organizer Positions, Community Discussions on reimaging community safety as a form of wellness for BIPOC communities, and the Bystander and De-escalation trainings which will provide Mental Health First Aid Training.
2. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to Black Women Lead The Black Femme Fund to support the Sisterhood for Mental Health program which will provide stipends to Black women and femmes for 8 mental health therapy sessions through partnership with the Open Patch Collective.
3. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to Casa de Oro Alliance to help fund community and business development associates which will provide administrative and operational support and connection to advance the Campo Road Corridor Specific Plan. Funds will also support the community business events which provides trainings and workshops for Casa de Oro business owners to improve their sales and to raise awareness of CDO Businesses and increases traffic to the many diverse businesses that operate in Casa de Oro. Operation support includes printing costs for flyers, website development, social media, and web-based content.
4. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to Cesar Chavez Service Clubs, Inc. to help create the UDW Documentary, which showcases the lives of Fahari Jeffers and Ken Seaton-Msemaji, and the founding of the United Domestic Workers.
5. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to College Area Economic Development Corporation to fund the Public Art/Mural Projects where they will hire artists to create and install public murals on commercial buildings to enhance the shopping, walking, traveling experience of the businesses, neighbors, and visitors throughout the College Area. Funding will also support the fire station innovation cowork that offers home-based businesses, work from-home employees and entrepreneurs a place to work, and to fund the hosting public special event which will attract regional visitors and residents to the College Area.
6. Allocate \$5,000 from the Community Enhancement Program budget (Org 12900) to Cygnet Theatre Company to fund the Military Outreach program by covering stipends and study guides which will support teaching artists at local military bases and other military-focused sites to provide military personal, veterans, and military families with theatre workshops.
7. Allocate \$5,000 from the Community Enhancement Program budget (Org 12900) to Sprockids San Diego to help expand and grow Sprockids programs by offering full or partial program fee waivers to families who experience financial hardship, funds will also be used for salaries, outreach, and additional operating expenses.

8. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to TransFamily Support Services to help support the Youth Programming which provides no-cost, supportive interventions to stimulate positive mental and behavioral health among transgender and gender non-binary youth up to the age of 30.
9. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15665) to AMVETS Department of California Services Foundation to fund the Welcome Home Program which will be used to purchase and provide beds, bedding, pillows, nightstands, dressers, dining tables, dining chairs, couches, coffee tables and end tables to veterans and their families.
10. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Cesar Chavez Service Clubs, Inc. to help fund technology investments for the organization, including laptops for new staff, replacing outdated computers and printers, video equipment to capture and share club activities virtually, and to help fund office supplies and materials, and outdoor activity supplies that will be used at community service projects and other outdoor events.
11. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Interfaith Shelter Network of San Diego to help purchase a new office multifunction copier, printer, and scanner that is used by multiple staff members to produce copies of client applications and documentation, reports and other documentation connected to their program.
12. Allocate \$40,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Outdoor Outreach to help acquire an 8-10 passenger van and purchase of shrink wrap branding for the van, to be used to transport youth to and from program outings, increasing the number of youth who are able to experience the region's parks and beaches, and ensuring that youth are not turned away from programs simply due to lack of available transportation.
13. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Pilipino Workers Center/Asian Solidarity Collective to help fund new office space renovation costs, furnishings, and office supplies for their community center.
14. Allocate \$30,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Reuben H. Fleet Science Center to help fund the Heikoff Dome Theater renovations. Funding will allow replacement of decade-old seats and carpet with the newest standards and ease in cleaning to keep the seats sanitary for all guests.
15. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Art Institute to fund the ICA San Diego Scissor Lift which will allow them to incorporate new elements into their public programming, activating spaces.
16. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to WalkSanDiego dba Circulate San Diego to support Walk San Diego by paying for one-time updates to cloud-based file system and one-time updates to their website and branding.

17. Establish appropriations of \$48,257 in the Community Enhancement Budget (Org 12900) based on the unused prior year allocation to be allocated to future projects in Fiscal year 2022-23. (4 VOTES)
18. Find that each of the grants has a public purpose.
19. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute grant agreements or amendments to agreements with the organizations awarded grants establishing terms for receipt of the funds described above and to make minor amendments to the agreements that are consistent with the general purpose of the grants but do not increase the grants
20. Find that the proposed allocation of funds to the College Area Economic Development Corporation and Reuben H. Fleet Science Center are exempt from review under Section 15301 of the California Environmental Quality Act (CEQA) Guidelines.

EQUITY IMPACT STATEMENT

We recognize that the systemic impacts that inequitable policies may create for residents in San Diego County. The proposed allocation of funds is intended to improve the quality of life throughout the County by providing funds to nonprofits whose work addresses inequities by providing services to all throughout the county. Organizations are chosen for funding based on their location or the demographics they serve with a focus on underserved communities that contain higher numbers of People of Color and LGBTQ+ people. Organizations chosen should work to promote a sense of belonging and utilize equity in their operations, outreach, and programs. Supporting documents were reviewed as well as impact reports and community testimony to verify the organization meets these goals.

SUSTAINABILITY IMPACT STATEMENT

N/A

FISCAL IMPACT

Funds for these grant allocation requests are included in the Fiscal Year 2022-2023 Operational Plan for the Community Enhancement Program ARPA budget (Org 12905), the Community Enhancement Program (Org 12900) and the Neighborhood Reinvestment Program (Org 15665). The fiscal impact of these recommendations is \$40,000 from the Community Enhancement Program ARPA budget (Org 12905), \$70,000 from the Community Enhancement Program (Org 12900) and \$140,000 from the Neighborhood Reinvestment Program (Org 15665) totaling \$250,000. The funding sources are Transient Occupancy Tax Revenues and General Purpose Revenue.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

**14. SUBJECT: COMMUNITY ENHANCEMENT AMERICAN RESCUE PLAN ACT,
COMMUNITY ENHANCEMENT AND NEIGHBORHOOD
REINVESTMENT PROGRAM GRANTS (DISTRICT: 5)**

OVERVIEW

Community Enhancement American Rescue Plan Act, Community Enhancement and Neighborhood Reinvestment Program funding assists nonprofit organizations in providing essential services to citizens of San Diego County. Reinvesting taxpayer money in worthwhile organizations is a benefit to the citizens and communities of North County.

RECOMMENDATION(S)

SUPERVISOR JIM DESMOND

1. Allocate \$130,000 from Community Enhancement American Rescue Plan Act Program budget (Org 12905) to the Borrego Springs Chamber of Commerce to address the economic impact of the COVID-19 pandemic on business activity to support the vitality of operations by providing funds for the Borrego Days Desert Festival, Farmer's Market, employment, communication services for public and visitor information, software, maintenance and operation cost.
2. Allocate \$29,250 from Community Enhancement American Rescue Plan Act Program budget (Org 12905) to the Escondido Choral Arts Foundation to address the economic impact of the COVID-19 pandemic on the arts to support the vitality of operations by providing funds for concert orchestra players, pianist, conductor positions for the Children's Chorus and The Center Chorale.
3. Allocate \$100,000 from Community Enhancement American Rescue Plan Act Program budget (Org 12905) to the Fallbrook Senior Citizen's Service Club to address the economic impact of the COVID-19 pandemic on health services to support seniors by providing funds for the Home-Delivered Meals Program which provides meals to home-bound seniors in the areas of Fallbrook, Bonsall and Rainbow Valley.
4. Allocate \$14,371 from Community Enhancement American Rescue Plan Act Program budget (Org 12905) to the YMCA of San Diego County will help to address the economic impact of the COVID-19 pandemic on recreational activity to support the vitality of operations by providing funds for facility, instructor and lessons cost for swim safety lessons for children.
5. Allocate \$40,000 from Community Enhancement Program budget (Org 12900) to Bese Saka Community Development Corporation to support two staff positions to help with the establishment of a rural water system for fire safety and community use in Ranchita.
6. Allocate \$50,000 from Community Enhancement Program budget (Org 12900) to the Burn Institute to support Fire Safe Seniors including smoke alarms, Fire Safe Kids and Youth Firesetter Intervention Program that promote fire safety for seniors and children.
7. Allocate \$40,000 from Community Enhancement Program budget (Org 12900) to Christmas Circle Community Park to help with park maintenance cost located at 700 Palm Canyon Drive, Borrego Springs, CA 92004.

8. Allocate \$30,000 from Community Enhancement Program budget (Org 12900) to the Fallbrook Village Association for their daily operation and maintenance cost of the Vince Ross Village Square, Pico Promenade, Jackie Heyneman Park, Railroad Heritage Park and brochures to promote the public use of the parks and venues.
9. Allocate \$30,000 from Community Enhancement Program budget (Org 12900) to The Foundation for Senior Wellbeing to support the Senior Information and Resource Center and Senior Crisis Fund for low-income seniors in North San Diego County.
10. Allocate \$20,000 from Community Enhancement Program budget (Org 12900) to Move Your Feet Before You Eat Foundation to support free entries to Title 1 students to participate in the O'side Turkey Trot including printing and t-shirt cost.
11. Allocate \$25,000 from Community Enhancement Program budget (Org 12900) to the North County Education Foundation, Inc. dba Classical Academies Foundation to support Super STEM Saturday event, Musical Theater venue cost and play equipment for a school site located at 2020 University Drive, Vista, CA 92083.
12. Allocate \$50,000 from Community Enhancement Program budget (Org 12900) to Rancho Buena Vista Band and Pageantry Boosters, Inc. to support the Instrument Enhancement Program and the After School Music Program with the purchase of instruments and coaching to expand access to music education.
13. Allocate \$50,000 from Community Enhancement Program budget (Org 12900) to the Valley Center Chamber of Commerce to support operational, outreach and technology cost for the Public Awareness Safety Campaign and Betterment of Business Climate of Valley Center.
14. Allocate \$20,000 from Neighborhood Reinvestment Program budget (Org 15670) to the Armed Services YMCA of the U.S.A. dba Armed Services YMCA Camp Pendleton to purchase toys and bicycles to support Camp Pendleton's Holiday Program.
15. Allocate \$50,000 from Neighborhood Reinvestment Program budget (Org 15670) to the Devil Pups, Inc. to help with cost for uniforms, training manuals, challenge coins and awards for character building camps for students.
16. Allocate \$53,200 from Neighborhood Reinvestment Program budget (Org 15670) to the El Caballo Park Conservancy, a Nonprofit Public Benefit Corporation for increasing the usability of the public park to help with capital cost including a tractor, installation of bleacher seating, portable generator, gate, pop-up tent, table covers, easels, banners and one-time website cost located at El Caballo Park near 3410 E. Valley Parkway, Escondido, CA 92027.
17. Allocate \$35,000 from Neighborhood Reinvestment Program budget (Org 15670) to the Escondido Sunrise Rotary, Inc. to support the Grape Day 5K Walk event by purchasing printed materials, t-shirts, medals, electronic timing devices, and software.

18. Allocate \$75,000 from Neighborhood Reinvestment Program budget (Org 15670) to the Fallbrook Land Conservancy to assist with the construction of a storage building for preserve maintenance located at 1815 South Stage Coach Lane, Fallbrook, CA 92028.
19. Allocate \$50,000 from Neighborhood Reinvestment Program budget (Org 15670) to the Fallbrook Village Association to further develop the Railroad Heritage Park including architectural design and concepts and park development such as wall installation, handrails, trees, plants, benches, tables, lighting, signage, flooring, fence and trash cans located at 127 West Elder, Fallbrook, CA 92028.
20. Allocate \$100,000 from Neighborhood Reinvestment Program budget (Org 15670) to The Friends of the Fallbrook Community Center to assist with the purchase and installation of technology cost including audio video presentation systems, sound reinforcement system, ASL system, video recorder, projector, projector screens, monitors, microphones, speakers and internet configuration located at 341 Heald Lane, Fallbrook, CA 92028 to improve outreach and service to the community.
21. Allocate \$16,000 from Neighborhood Reinvestment Program budget (Org 15670) to Just in Time for Foster Youth to help with capital cost such as construction, wiring, office equipment, printer, paint, cabinets, doors, flooring and counters located at 4560 Alvarado Canyon Rd. Ste 2G San Diego, CA 92120 to serve foster youth throughout San Diego County.
22. Allocate \$75,000 from Neighborhood Reinvestment Program budget (Org 15670) to North County Education Foundation, Inc. dba Classical Academies Foundation to help with one-time student safety improvement cost and installation including school intercoms, Stop the Bleed kits, security cameras, bullet resistant door film, Lockblock door devices, visitor management system and emergency app located at 2020 University Drive, Vista, CA 92083 and 130 Woodward Avenue, Escondido, CA 92025.
23. Allocate \$10,000 from Neighborhood Reinvestment Program budget (Org 15670) to Promote Valley Center to support the Christmas in the Valley, Western Days Festival and Veterans Day event with the purchase of t-shirts, promotional merchandise, jump houses, generator and supplies such as gingerbread houses, face painting tools, wreaths and flags.
24. Allocate \$33,768 from Neighborhood Reinvestment Program budget (Org 15670) to the San Diego Discovery Children's Museum to assist with the purchase and installation of a new roof for visitors located at 320 N. Broadway, Escondido, CA 92025.
25. Allocate \$116,388 from Neighborhood Reinvestment Program budget (Org 15670) to the Valley Center Fire Protection District for lifesaving equipment including chest compression devices and portable radios with ancillary accessories for firefighter to provide safe communications.
26. Establish appropriations of \$336,512 in the Community Enhancement Program budget (Org 12900) based on unused portions of prior allocation to be allocated to future projects in Fiscal Year 2022-23. (4 VOTES)

27. Find that these grants have a public purpose and that those grants awarded using American Rescue Act Program funds are needed to address a negative economic or public health impact of the COVID-19 pandemic.
28. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute grant agreements with the organizations awarded grants establishing terms for receipt of the funds described above and to make minor amendments to the agreements that are consistent with the general purpose of the grants but do not increase the grants.
29. Find that the allocations to the North County Education Foundation, Inc. dba Classical Academies Foundation, El Caballo Park Conservancy, a Nonprofit Public Benefit Corporation, Fallbrook Land Conservancy, Fallbrook Village Association Inc., The Friends of the Fallbrook Community Center, Just in Time for Foster Youth, and the San Diego Discovery Children's Museum are exempt from review under the California Environmental Quality Act (CEQA) pursuant to Section 15301 of the CEQA Guidelines.

EQUITY IMPACT STATEMENT

These proposed allocations of funds are intended to improve the quality of life throughout the County by providing funds for nonprofits whose work addresses inequities by providing services to all with an emphasis on underserved communities. The organizations that were chosen work to promote a sense of belonging and utilize equity in their operations, outreach and programs.

SUSTAINABILITY IMPACT STATEMENT

The proposed allocation of funds will contribute to the overall sustainability of the region by providing funding to organizations that align with the County of San Diego Sustainability Goals by engaging the community, provide just and equitable access, transition to a green and carbon-free economy, protect the health and wellbeing of the community members, protect water, ecosystems, habitats, biodiversity and/or reduce pollution and waste.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2022-2023 Operational Plan for the Community Enhancement ARPA Program budget (Org 12905), Community Enhancement Program budget (Org 12900) and the Neighborhood Reinvestment Program (Org 15670). The fiscal impact of these recommendations is \$273,621 from the Community Enhancement ARPA Program budget (Org 12905), \$335,000 from the Community Enhancement Program budget (Org 12900) and \$634,356 from the Neighborhood Reinvestment Program budget (Org 15670) totaling \$1,242,977.

The funding sources are American Rescue Plan Act, Transient Occupancy Tax Revenues and General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

**15. SUBJECT: NEIGHBORHOOD REINVESTMENT PROGRAM & COMMUNITY
ENHANCEMENT PROGRAM GRANTS (DISTRICT: 2)**

OVERVIEW

The County of San Diego is fortunate to have an opportunity to reinvest taxpayer money into our communities for the benefit of the public. This action will assist the County in meeting the needs of the community.

RECOMMENDATION(S)

SUPERVISOR JOEL ANDERSON

1. Allocate \$83,775 from the Neighborhood Reinvestment Program budget (Org 15655) to the Ramona Parks and Recreation Association, Inc. to fund the removal of dead trees, riverbed clean up, updating signage, repainting of park buildings, and general park maintenance of their property and facilities located at 434 Aqua Lane, Ramona, CA 92065.
2. Allocate \$35,000 from the Community Enhancement budget (Org 12900) to the North San Diego Business Chamber to fund their employee retention, rent, and vendor invoice costs associated with the economic impacts of COVID-19.
3. Allocate \$40,000 from the Community Enhancement budget (Org 12900) to the San Diego East County Chamber of Commerce to fund the production costs associated with the annual Taste of East County event, which promotes economic growth by highlighting area wineries, breweries, and other local food and beverage producers.
4. Amend the purpose of the March 1, 2022, (MO) allocation of \$44,770 from the Neighborhood Reinvestment Program to the Home of Guiding Hands Corporation to allow for the expenditure of remaining funds for the purchase of a second IDA Mobil Clinic Ford Transit Cargo Van. Authorize the Chief Financial Officer to amend the grant agreement accordingly. **(4 VOTES)**
5. Find that the grants have a public purpose.
6. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute grant agreements or amendments to agreements with the organizations awarded grants establishing terms for receipt of the funds described above and to make minor amendments to the agreements that are consistent with the general purpose of the grants but do not increase the grants.

7. Find that the allocation to the Ramona Parks and Recreation Association, Inc., is exempt from review under the California Environmental Quality Act (CEQA) by Section 15301 of the CEQA Guidelines.

EQUITY IMPACT STATEMENT

These proposed allocations of funds are intended to improve the quality of life throughout the County by providing resources for nonprofits whose work addresses inequities, promotes a better quality of life and improves outcomes that align with the vision of our County. Organizations were chosen based on their location or the demographics they serve with a focus on organizations that serve vulnerable community members, youth events and inclusive community events. The organizations that were chosen work to promote a sense of belonging and utilize equity in their operations, outreach and programs. Their supporting documents were reviewed as well as impact reports and community testimony.

SUSTAINABILITY IMPACT STATEMENT

The investment of these grant funds into the specified community organizations and non-profits will promote the financial sustainability and economic viability of San Diego County communities.

FISCAL IMPACT

Funds for the grant allocations are included in the Fiscal Year 2022-23 Operational Plan for the Neighborhood Reinvestment Program (Org 15655) and Community Enhancement budget (Org 12900). The fiscal impact of these recommendations is \$83,775 from the Neighborhood Reinvestment Program budget (Org 15655) and \$75,000 from the Community Enhancement budget (Org 12900). The funding source is General Purpose Revenue. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

16. **SUBJECT: NEIGHBORHOOD REINVESTMENT AND COMMUNITY
ENHANCEMENT PROGRAM GRANTS (DISTRICT: 3)**

OVERVIEW

The County of San Diego is fortunate to have an opportunity to reinvest taxpayer money into our communities for the benefit of the public. This action will assist the County in meeting the needs of the community.

RECOMMENDATION(S)

SUPERVISOR TERRA LAWSON-REMER

1. Allocate \$7,500 from the Neighborhood Reinvestment Program budget (Org 15660) to American Academy of Pediatrics, California Chapter 3 to support the one-time purchase of books for their Reach Out and Read San Diego program to help distribute books to children throughout District 3.
2. Allocate \$40,000 from the Neighborhood Reinvestment Program budget (Org 15660) to Beacons, Inc. to support the partial cost to purchase a vehicle to help transport individuals from their facility to other locations in North County. Beacons serves a population of individuals with physical disabilities and this vehicle will help amplify their outreach and services in our region.
3. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Biocom Institute to help with the one time purchase of the following materials: gallon freezer bags, 5 gallon bags, zip lock bags, pipettes, flash drives, Uline round trip totes, Pelican Case Foam inserts, item labeler, scotch tape dispenser, stapler, 3-hole punch, tape measure, calculators, staple refills, white 0.5 binders, plastic sheet protectors, foil, thermometers, lab chair, parafilm, Kim Wipes, screw cap tubes, tape, freezer, vortexer, microcentrifuge, trip totes, pipette stand, Pipette controller, Pipette controller, lab coat, and safety glasses. The material will support the Life ScienceXP Bridge Program for students in San Diego Public Schools.
4. Allocate \$25,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Cesar Chavez Service Clubs, Inc. to support with one-time purchase of computers, laptops, printers, mice, ipads, adapters, TV's, hard drive, scanners, camcorders, microphones, headphones, chairs, speakers, tripod, powerbank, voice amplifiers, white boards, pantry track, file cabinets, laptop stands, laptop cases, desk, desk riser, film storage boxes, sleeve holders, photo storage boxes, office phone, office phone handset, ink, envelopes, photo paper, canopies, coolers and megaphones. Funds will support the programming and leadership development of students attending San Diego Unified School District.
5. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Climate Action Campaign to support with the one-time purchase of a laptop stand, keyboards, mice, computer, laptops, think pads, printers, canopies, banners, webcams, projectors, ink, projector mount, and cords. Funds for this will help staff increase their outreach and services to the community on climate literacy.
6. Allocate \$50,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the City of Solana Beach to support the expansion and upgrade of the tot lot playground at La Colonia Park. The park and upgrades to the tot lot playground are open to the public and help ensure it is ADA accessible.

7. Allocate \$7,500 from the Neighborhood Reinvestment Program budget (Org 15660) to the Encinitas Friends of the Arts to support the one-time purchase of sugar skulls, icing, face paint, tent, flowers, paper mache, print material, tissue paper, glue and event t-shirts. This event is open to the community and helps celebrate and promote the diversity of the Encinitas community.
8. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Friends of Rose Canyon to support the one-time purchase of native plants, acorns to restore native oak trees, and the services needed to maintain and improve native landscapes that is provided through San Diego Canyonlands. Funds will help with improvements of the Rose Canyon so that the general public can enjoy nature hikes and educational programs.
9. Allocate \$25,000 from the Neighborhood Reinvestment Program budget (Org 15660) to Mainly Mozart, Inc. to support with the one-time purchase of laptops, desktop computers, monitors, printer, barcode scanners, music stand carts, 40 battery powered music stand lights, rehearsal piano, branded pop-up tents and branded linens, program concert books, acquisition of printed material (postcard, flyers, posters), and banners.
10. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Malashock Dance & Company to support the one-time capital expenses of installing lighting cables, curtain system, video and display, sound and mic system, AC, storage, signage and painting at their dance studio located at 2650 Truxtun Road, Suite 104 Dance Place San Diego, Liberty Station San Diego, CA. Malashock Dance and Company provides free programs, scholarships, and tickets to the general public.
11. Allocate \$25,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Pacific Beach Town Council, Inc. to help create a Heroes Garden that includes a hero's wall and re-landscaping throughout the garden located at 4202 Mission Boulevard, San Diego CA 92109. Funds will help support the cost to renovate the reception/office area, replace broken chairs, update equipment in kitchen to commercial grade supplies, new blankets for the sleeping quarters, and plaques for the nominated awardees.
12. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15660) to Pawsitive Team, Inc. to support the cost of replacing their roof located on 7031 Carroll Rd., San Diego 92122. The Pawsite Team uses this location as their dog service training center and placement for those with limited mobility.
13. Allocate \$25,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Pilipino Workers Center of Southern California to support the cost of one-time purchases for conference tables, conference chairs, desks, ergonomic chairs, beanbags, storage bins, fridge, coffee pots, espresso machine, water dispenser, long white boards, 4 laptops, apple desktops, staplers, pens, pencils, desk organizers, poster boards, standard white boards, calendars, butcher paper, silkscreen machines, laminating machine, TVs, projectors, screens, speakers, sound equipment, printer, copy machine, cables, DJ equipment, portable speaker system, screen printing machine. Their new office space will help support their outreach and programming for Asian American communities.

14. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15660) to The San Diego Art Institute to support the one-time purchase to provide new lighting and replace damaged and inefficient lighting throughout garden space located at 1550 S. El Camino Real, Encinitas, CA 92024.
15. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Solana Beach Chamber of Commerce to support the one-time purchase of computers and a one-time upgrade to the Solana Beach chamber of commerce website.
16. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15660) to the Urban Corp of San Diego County to support the one-time cost of their new database system that will allow the entity to track and report Corpmembers in the program.
17. Allocate \$7,500 from the Neighborhood Reinvestment Program budget (Org 15660) to Walksandiego to support the one-time purchase of employee equipment, digital infrastructure updates, hybrid and online engagement tools.
18. Allocate \$15,000 from the Community Enhancement Grant Program budget (Org 12900) to Biocom Institute to provide staff salaries for the following programs ScienceXP ScienceBridge event, Veterans in Life Sciences Event, and Life Science Young Leaders Fellowship. Funding will also support research equipment, supplies, curriculum, and professional development to middle and high schools, as well as hands-on molecular biology curriculum, plus access to genomics curriculum and industry connections for classrooms.
19. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to Carlsbad Chamber of Commerce for the cost of management fees, trash/recycling fees, marketing, shuttle buses for their annual Carlsbad Village Fair. This event is open to the public and promotes the local economy.
20. Allocate \$15,000 from the Community Enhancement Grant Program budget (Org 12900) to the Center for Community Energy, Inc. to support the cost for staff to administer a survey about attitudes concerning e-bikes in San Diego County to community, cycling club members, cycle shop owner and proprietor discussions, bike manufacturers, and create health and safety concern evaluation.
21. Allocate \$35,000 from the Community Enhancement Grant Program budget (Org 12900) to Cesar Chavez Service Clubs, Inc. to support the partial cost of creating a historical documentary film of founding of the United Domestic Workers. The documentary will be schedule for the public view in the near future for all San Diegans to learn about the unique history of this organization.
22. Allocate \$7,500 from the Community Enhancement Grant Program budget (Org 12900) to the Coastal Communities Concert Band Foundation, Inc. to support the cost of their Salute to Young Musicians Concert, 40th anniversary Concert, Summer Pop Concert, the Spirit of '45, and award music scholarships for music education and equipment to students selected by audition.

23. Allocate \$20,000 from the Community Enhancement Grant Program budget (Org 12900) to Del Mar Village Association, Inc. to support the North Pole by the Sea Holiday event and equipment expenses. Funds will also help cover the cost of contract services, rentals, and event logistics for Del Mar Summer Solstice.
24. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to the Encinitas Chamber of Commerce to support the planning, management, staffing, entertainment, and promotion of Encinitas Oktoberfest 2022, Encinitas Senior Expo 2023, Encinitas State of the City 2022, Rising Stars, promotions, printing of brochures, maps and guides, and management of Encinitas visitor center.
25. Allocate \$2,827 from the Community Enhancement Grant Program budget (Org 12900) to the Helen Woodward Animal Center to support the purchase of event t-shirts and rent a portable pathway for accessibility which provides ADA compliant access.
26. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to Labor's Training and Community Development Alliance to fund United Taxi Workers of San Diego current work to develop taxis capabilities to provide first mile/last mile transit services using San Diego local taxi fleet.
27. Allocate \$16,000 from the Community Enhancement Grant Program budget (Org 12900) to Los Angelitos de Encinitas, Inc. to support the outreach, registration events, team support, instructor coordination, and funding assistance for low-income children to participate in existing recreational soccer leagues and after school and water safety programs.
28. Allocate \$20,000 from the Community Enhancement Grant Program budget (Org 12900) to Mainly Mozart, Inc. to fund multi-concert festivals featuring All Star Festival Orchestra, Mainly Mozart Youth Orchestra, and Autism Initiative. Funding will provide important lessons on inclusion to all members.
29. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to New Village Arts, Inc. to fund production of movie musical Singin' in the Rain and compensate for neurodiverse actors and their mentors. Funding will enrich cultural experiences through live theatre.
30. Allocate \$10,000 from the Community Enhancement Grant Program budget (Org 12900) to Mira Mesa Town Council to support costs of rental of stages, sound equipment, sinks for food vendors, port-a-lets, hand washing stations, dumpsters and recycling, tables and chairs, trash boxes, inflatables for kids' zone, professional site cleaning services, and other similar items. Funding will support the Mira Mesa Street Fair.
31. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to Olivenhain Municipal Water District to support the rehabilitation project at Elfin Recreational Reserve. Funding will be used to protect natural habitats and open spaces.

32. Allocate \$25,000 from the Community Enhancement Grant Program budget (Org 12900) to Pilipino Worker Center of Southern California to fund an executive director position and two organizers' positions, as well as community discussions, workshops on solidarity and effective coalition building, and provide bystander and de-escalation trainings in San Diego as well as Mental Health First Aid Training. Funding will also support triage to vulnerable Asian communities in San Diego who are in need of support.
33. Allocate \$15,000 from the Community Enhancement Grant Program budget (Org 12900) to The Point Loma Rotary Endowment Fund, Inc. to fund the 9th Annual Jim Krause Memorial Charity Ride the Point. Funding will connect the community and support pancreatic cancer research.
34. Allocate \$10,000 from the Community Enhancement Grant Program budget (Org 12900) to The University City Foundation for Public Schools to support costs for Oktoberfest Event, Taste of the Triangle Event, and support expenses of community newsletter. Funding will support promote University City community.
35. Allocate \$10,000 from the Community Enhancement Grant Program budget (Org 12900) to Urban Corp of San Diego County to support cost of safety boots, equipment, and tools.
36. Allocate \$20,000 from the Community Enhancement Grant Program budget (Org 12900) to the Walter Munk Foundation for the Oceans to support costs of labor to organize and conduct event, travel expenses and lodging for experts to assists and participate, create an outdoor space for educational exhibit space, program materials, permit fees, porta potties, trash containers, parking signage, production and amp, display banners for the village. Funding will support one-time Walter Munk Day event to celebrate our oceans.
37. Establish appropriations of \$382 in the Community Enhancement Budget (Org 12900) + based on unused portions of prior year allocation to be allocated to future projects in Fiscal Year 2022-23. **(4 VOTES)**
38. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute grant agreements or amendments to agreements with the organizations awarded grants establishing terms for receipt of the funds described above and to make minor amendments to the agreements that are consistent with the general purpose of the grants but do not increase the grants.
39. Find that each of the grants has a public purpose.
40. Find in accordance with Section 15301 of the California Environmental Quality Act (CEQA) Guidelines that the proposed grants to City of Solana Beach, Friends of Rose Canyon, Malashock Dance & Company, Pacific Beach Town Council, Inc., Pawsitive Teams, Inc., The San Diego Art Institute, and Olivenhain Municipal Water District are exempt from CEQA review.

EQUITY IMPACT STATEMENT

We recognize that the systemic impacts that inequitable policies may create for residents in San Diego County. Find that these proposed allocations of funds are intended to improve the quality of life throughout the County by providing funds for nonprofits whose work addresses inequities, promotes quality of life and improves outcomes that align with the vision of our county. Organizations were chosen based on their location or the demographics they serve with a focus on organizations that focus on vulnerable community members, youth events and inclusive community events. The organizations that were chosen work to promote a sense of belonging and utilize equity in their operations, outreach and programs. Their supporting documents were reviewed as well as impact reports and community testimony.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to fund nonprofit organizations that improve quality of life and supports long term sustainability of the community advancing the County of San Diego Sustainability Goals to: educate the community, protect ecosystems, habitats, biodiversity, and transition to a green, carbon-free economy.

FISCAL IMPACT

Funds for the grant allocation requests are included in the Fiscal Year 2022-23 Operational Plan for the Neighborhood Reinvestment Program (Org 15660) and Community Enhancement Program (Org 12900). The fiscal impact of these recommendations is \$342,500 from the Neighborhood Reinvestment Program budget (Org 15660), and \$331,327 from the Community Enhancement Program budget (Org 12900) totaling \$673,827 The funding sources are General Purpose Revenue and Transient Occupancy Tax Revenues.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

17. **SUBJECT: PROPOSED CODE OF CONDUCT FOR ALL COUNTY BOARDS, COMMISSIONS, COMMITTEES AND COMMUNITY PLANNING AND SPONSOR GROUPS (DISTRICTS: ALL)**

OVERVIEW

On May 24, 2022 (10), the Board of Supervisors approved recommended changes to Board Policy A-74, "Citizen Participation in County Boards Commissions, and Committees" that included several actions to support transparency initiatives and open government. The revisions included, among other items, a directive to the Chief Administrative Officer (CAO) to develop a Code of Conduct for all appointees that promotes civil discourse.

The County's boards, commissions, committees (BCCs), and Community Planning and Sponsor Groups include well over 1,000 members. The proposed Code of Conduct emulates the Board's Rules of Procedure as described in the "Code of Civil Discourse" and provides enough specificity to clearly establish countywide standards while recognizing and balancing the needs and requirements of the operational variations of BCCs and Community Planning and Sponsor Groups.

Today's action would adopt the proposed Code of Conduct and establish a standard for each of the County's BCCs and Community Planning and Sponsor Groups.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Adopt the proposed Code of Conduct for County Boards, Commissions, Committees, and Community Planning and Sponsor Groups.
2. Approve amendments to Board Policy A-74, "Citizen Participation in County Boards Commissions, and Committees" and Board Policy I-1 "Planning and Sponsor Group Policies and Procedures" to incorporate the Code of Conduct.

EQUITY IMPACT STATEMENT

The County's boards, commissions, committees and Community Planning and Sponsor Groups are a wide-reaching mechanism for public engagement. As such, the County's efforts towards accessibility and improved participation and outreach within underrepresented groups is particularly relevant to members of these boards, commissions, committees and Community Planning and Sponsor Groups. Adoption and dissemination of this Code of Conduct will further the County's efforts to ensure that diverse voices of the community are heard in an equitable and meaningful way at public meetings.

SUSTAINABILITY IMPACT STATEMENT

Adoption of this Code of Conduct will contribute to the County's efforts to engage the community in meaningful ways and promote an environment that provides equitable access to opportunities for public engagement. The Code of Conduct includes commitments that contribute to County of San Diego Sustainability Goal No.1 by "encourag[ing] people and diverse stakeholders to partner and participate in decisions that impact their lives and communities."

FISCAL IMPACT

There is no fiscal impact associated with this action.

BUSINESS IMPACT STATEMENT

There is no business impact associated with this action as the proposed Code of Conduct only applies to County boards, commissions, committees, and Community Planning and Sponsor Groups.

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

18. SUBJECT: APPOINTMENTS: VARIOUS (DISTRICTS: ALL)

OVERVIEW

These appointments are in accordance with applicable Board Policy A-74, "Citizen Participation in County Boards, Commissions and Committees".

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Appoint Susan Tostado-Pope to the PAST GRAND JURORS ASSOCIATION IMPLEMENTATION REVIEW COMMITTEE (PGJAIRC), Seat No. 2 for a term to expire December 31, 2023.

EQUITY IMPACT STATEMENT

County government includes standing and special citizen boards, commissions, committees and task forces formed to advise the Board of Supervisors and County staff on issues and policy and to serve as links to the community. Boards, commissions and committees provide an inter- relationship between the residents and the government of the County. The nominations in this Board Letter enable the County of San Diego to provide individual residents the opportunity to impart valuable insight and input into the operation of the government.

SUSTAINABILITY IMPACT STATEMENT

N/A

FISCAL IMPACT

N/A

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

19. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)

OVERVIEW

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records. Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Note and file.

EQUITY IMPACT STATEMENT

N/A

SUSTAINABILITY STATEMENT

N/A

FISCAL IMPACT

N/A

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, on Consent.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

20. SUBJECT: SAN DIEGO COUNTY FIRE - ESTABLISHING ADDITIONAL HELI-HYDRANTS AND HELOPODS TO SUPPORT WATER-DROPPING HELICOPTERS IN SAN DIEGO COUNTY (DISTRICTS: ALL)

OVERVIEW

The San Diego County Board of Supervisors (Board) has supported aerial fire protection in the region by taking numerous efforts to ensure firefighting helicopters are available to provide air support and water drops during local fires. On October 5, 2021 (4), the Board took action to increase the availability of reliable and accessible water sources for the region's firefighting helicopters by directing a feasibility study to identify potential locations and partnerships and to develop a cost analysis and strategy for the implementation of helicopter firefighting technology. Strategic placement of water hydrants can help firefighting helicopters refill with

water more quickly and reduce the travel time to refill locations, allowing more frequent water drops in areas that lack water sources. As a result of the additional support, our firefighters' efforts to contain a fire early and mitigate property damage and loss of life are supported.

On January 25, 2022 (1), San Diego County Fire (County Fire) returned to the Board with an update on the general locations within the unincorporated area that would benefit from an additional water source based on criteria that includes helicopter travel times and wildfire risk assessments. Since then, County Fire has developed an ongoing implementation strategy that utilizes two types of hydrant systems, Heli-Hydrants and HeloPods, and interagency collaboration to provide additional water sources for the region's water-dropping helicopters.

Today's request is for the Board of Supervisors to approve the necessary actions to establish additional Heli-Hydrants and HeloPods in San Diego County, including an agreement with the San Marcos Fire Department and the Vallecitos Water District for the shared Santa Fe Hills Heli-Hydrant site. The actions will also provide authorization to procure additional hydrants and establish agreements for future locations.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Find that the proposed actions to establish additional Heli-Hydrants and HeloPods in San Diego County are exempt from the California Environmental Quality Act (CEQA) Guidelines pursuant to Section 15269 of the State CEQA Guidelines.
2. Receive an update on establishing additional Heli-Hydrants and HeloPods in San Diego County.
3. Authorize the Chief Administrative Officer, or designee, to execute an agreement or agreements with the San Marcos Fire Department and/or the Vallecitos Water District for the transfer of \$50,000 to partially fund the construction of the Santa Fe Hills Heli-Hydrant site.
4. Approve in principle the lease of property for future Heli-Hydrants and HeloPods.
5. Authorize the Director, Department of General Services, to negotiate lease(s) for the use of additional Heli-Hydrants and HeloPods in the future and return to the Board for approval of the agreement(s), if necessary.
6. In accordance with Board Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of fair and reasonable price, to execute a single source contract with Whaling Fire Line Equipment Inc. for Heli-Hydrant equipment, accessories and services for an initial one-year period with four additional option years and an additional six months, if needed, and to amend the contracts as needed to reflect the changes to requirement and funding.

7. In accordance with Board Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of fair and reasonable price, to execute a single source contract with Pump-Pod USA for HeloPod equipment, accessories and services for an initial one-year period with four additional option years and an additional six months, if needed, and to amend the contracts as needed to reflect the changes to the requirements and funding.

EQUITY IMPACT STATEMENT

San Diego County Fire, which administers the San Diego County Fire Protection District (SDCFPD) and delivers comprehensive fire protection and emergency medical services across 1.54 million acres of unincorporated San Diego County, is committed to assuring that equity is considered in policy development, distribution of fire protection resources, and the provision of emergency medical services in all areas where the County has jurisdictional influence and/or authority. More than 80 percent of the SDCFPD's jurisdictional area qualifies as a disadvantaged unincorporated community, based on a San Diego Local Agency Formation Commission (LAFCO) report on the funding, administration, and performance of the former County Service Area No. 135 (now SDCFPD). Furthermore, 79 percent of the unincorporated area in San Diego County is designated as a High or Very High Fire Hazard Severity Zone. Today's actions to establish additional Heli-Hydrants and HeloPods in San Diego County to support aerial firefighting capabilities will help protect vulnerable communities and the entire region from the impacts of wildfires.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed actions to establish additional Heli-Hydrants and HeloPods to support aerial firefighting capabilities will contribute to the County of San Diego's sustainability goal to protect the health and well-being of everyone in the region, with a focus on collaborating with community partners and advocating for environmental justice for communities that have been disproportionately impacted. Partnering with agencies to provide additional water sources for the region's firefighting helicopters will support the safety and sustainability of communities by building resiliency and ensuring the capability to respond and recover immediate needs for individuals, families, and the region.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2022-23 Operational Plan for San Diego County Fire. The funding source is existing General Purpose Revenue. If approved, these actions will result in estimated costs and revenue of \$50,000 in Fiscal Year 2022-23. There will be no change in net General Fund cost and no additional staff years as a result of today's actions.

There may be additional fiscal impacts associated with any future purchases of additional Heli-Hydrants and HeloPods in San Diego County. Costs and funding sources for contract option years and additional Heli-Hydrants and HeloPods will be included and identified in future Operational Plans for County Fire.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Desmond, seconded by Supervisor Anderson, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

**21. SUBJECT: DECLARING HOMELESSNESS A PUBLIC HEALTH CRISIS
(DISTRICTS: ALL)**

OVERVIEW

A person's housing stability is inextricably linked to their health. Living on the streets is unsafe, inhumane, and causes harm to people's physical and mental health. The County of San Diego (County) has made deep investments to address homelessness and its associated public health ramifications. The County's recently created Department of Homeless Solutions and Equitable Communities (HSEC) has made great strides in a short time to address the needs of people experiencing and at-risk of homelessness. HSEC has created bold, specific, and attainable plans in the County's Framework for Ending Homelessness (Framework) as well as the County's Comprehensive Homeless Policy. These guiding documents speak to the significant actions HSEC has undertaken to provide outreach, services, and a path to permanent housing for people experiencing homelessness in the region. Additionally, virtually every department within the County's Health and Human Services Agency has programs that address the health and wellness of our unhoused community members. As a County, we are investing in behavioral health services, homeless outreach, strategic housing solutions, and working with local jurisdictions, non-profits, and businesses to tackle homelessness. The County's programs, services, goals, and investments acknowledge the intersection of homelessness and health. Formally declaring homelessness a public health crisis will advance the priority of solving homelessness with innovation and by further coalescing all County departments, local jurisdictions, community stakeholders, and resources toward the shared goal of preventing and ending homelessness.

RECOMMENDATION(S)**CHAIR NATHAN FLETCHER AND VICE-CHAIR NORA VARGAS**

1. Declare homelessness a public health crisis.
2. Direct the Chief Administrative Officer to:
 - a. Act as the lead convener with the 18 incorporated cities and with the Regional Task Force on Homelessness acting as the backbone organization to foster collaboration and further the work towards developing a comprehensive, innovative regionwide approach to addressing homelessness, including cross-system solutions, clear lines of responsibility and partnership, and associated metrics for purposeful results and embed updates on the regional collaboration in the regular reporting to the Board on the County's Framework for Ending Homelessness.
 - b. In the 2023 first quarter update to the Board on the County's Framework for Ending Homelessness, which includes a comprehensive assessment of services and housing offered to people experiencing homelessness, also include:

- i. recommendations to continue to optimize services and access to housing;
 - ii. potential new incentives to cities and community partners to create emergency housing solutions, permanent housing, and affordable housing;
 - iii. innovative approaches to reducing public health disparities among those experiencing homelessness;
 - iv. the potential economic impact to the County associated with unaddressed homelessness; and
 - v. financial investments needed to significantly reduce homelessness.
- c. As part of the County's Homeless Solutions and Prevention Action Plan led by Department of Homeless Solutions and Equitable Communities to identify needs and opportunities for access to housing and supportive services, develop short-term and long-term recommendations based on the needs and gaps identified in the comprehensive assessment being conducted by Homebase.
 - d. In the 2023 first quarter update to the Board on the County Framework for Ending Homelessness, develop a plan for implementation of the policies set forth in the County's Comprehensive Homeless Policy, A-128, including, but not limited to, enhancing data collection capabilities, developing dashboards that measure the performance and outcomes of the County's homeless services and programs, establishing metrics for coordination and alignment of County services, 24-hour access to social workers or appropriately trained professionals and associated after-hours housing options, expanding social work services for crisis situations when law enforcement responds to calls for service, and preventing disruption of public benefits during people's life disruptions.
 - e. Authorize the Agency Director, Health and Human Services Agency to research and apply for future funding opportunities related to addressing the public health crisis of homelessness throughout the region in the current and future fiscal years.

EQUITY IMPACT STATEMENT

According to the Regional Taskforce on Homelessness, from October 2020 through September 2021, there were at least 21,000 individuals who accessed temporary housing such as shelters or interacted with homeless outreach workers. Additionally, during 2022 Point-in-Time Count, the one-night snapshot of homelessness in our region, 8,427 individuals were identified as living on the streets or in shelters. People of color are disproportionately represented amongst people experiencing homelessness with 24 percent of unsheltered individuals identifying as Black or African American-roughly five times the proportion of African Americans in the region. Additionally, over 3 percent identify as American Indian, Alaska Native, or Indigenous - nearly three times the proportion in the region. People over the age of 55 are also over-represented in the unsheltered community. Of those experiencing homelessness in the region,

12 percent have physical disabilities. Ensuring equity in all aspects of homelessness prevention is a key principle in the County's Framework for Ending Homelessness. Bringing the focus of the entire County enterprise to solving the public health crisis of homelessness will assist those who are disproportionately represented in the homeless system.

SUSTAINABILITY IMPACT STATEMENT

Declaring homelessness a public health crisis will result in sustainability enhancements in terms of health/wellbeing, equity, economy, and environment. It will contribute to County of San Diego Sustainability Goal No. 2 to provide just and equitable access to County services and Sustainability Goal No. 4 to protect the health and wellbeing of everyone in the region. Using a public health lens to address homelessness will improve the overall health and resiliency of the vulnerable population experiencing homelessness and the health and resiliency of our communities.

FISCAL IMPACT

There is no fiscal impact associated with today's action. There may be future fiscal impacts based on recommendations resulting from today's action, for which staff will return to the San Diego County Board of Supervisors with recommendations for consideration and approval. Funding for future costs will need to be identified by the Health and Human Services Agency and will proceed once identified. The department will monitor its budget and return to the Board with mid-year action to adjust the budget as necessary and/or incorporate future budgets as funding becomes available. At this time, there will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

There is a high cost to the negative impact homelessness has on human life, health, and productivity. This board letter sets forth the dramatic effects homelessness has on the health of the individual, but it also impacts the health and well-being of the surrounding community. As we assist in the economic recovery of COVID-19, it is essential to ensure that the business community has an environment where they can thrive, where workers feel safe, and families feel welcome. As the government entity responsible for providing a broad range of health and social services to promote wellness, self-sufficiency, and a better quality of life for all, it is critically important to elevate the need to find a solution to homelessness across the enterprise.

ACTION:

ON MOTION of Supervisor Vargas, seconded by Supervisor Fletcher, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

22. SUBJECT: INCREASING THE REGION'S WORKFORCE HOUSING OPPORTUNITIES (DISTRICTS: ALL)

OVERVIEW

As the cost of living and housing prices continue to rapidly increase in the San Diego region, many middle-class individuals and families are unable to afford adequate housing. This spring, the median price for a single-family house in San Diego County reached \$950,000, an increase of 28.5% over the previous year's price. According to recent calculations, an annual household income of at least \$245,000 is needed to afford a median home price in our region. In addition to real estate speculation and investor purchases of residential homes, a major factor contributing to the sharp rise in local housing costs is the inability of the San Diego region to produce enough housing stock to keep pace with demand. Market forces make the cost of non-subsidized housing unattainable for many middle-class earners, and most housing subsidies are currently focused on supporting low-income affordable housing initiatives. This has resulted in a significant gap in housing for our workforce, including our teachers, healthcare workers, public safety officers, and those employed in construction and other trades. This lack of housing production has also prevented many of those living in affordable housing units from transitioning to the next level of home ownership, causing waitlists for affordable units to grow rapidly.

The lack of middle-class housing affordability in San Diego County has pushed some of our local workforce to live in areas distant from their jobs - even in other counties, or across the U.S.-Mexico border - resulting in dramatically increased commute times, vehicle miles traveled, and greenhouse gas emissions. San Diego recently surpassed San Francisco as having the most unaffordable housing market in the nation and with gas prices, transportation costs and inflation at historically high levels, our workforce continues to suffer. In addition to the high cost of purchasing a home, rental prices have surged in the County with the median price of rent at approximately \$3,500 a month, a rise of almost 20% compared to the previous year. This marks the highest average jurisdictional rental increase in California. The average rent for a studio apartment in San Diego County is currently \$2,789. According to the most recent U.S. Census data, although the average salary in San Diego County is approximately \$68,195, to afford an average priced studio apartment in the region, an individual's annual salary must be \$111,560 or higher to comfortably rent.

As compared to affordable housing which has significant incentives and funding opportunities, there are virtually no incentives and funding sources available to expand housing opportunities for vulnerable middle-class households in the 80% - 120% range of the Area Median Income (AMI). Currently, tax credits from the State are cut off at 80% AMI, so homebuilders have fewer incentives to develop units affordable to middle-class families. Many households at this income level do not qualify for affordable housing support from the government, despite being extremely rent-burdened by San Diego's high market-rate rents. The lack of funding incentives and high building costs has contributed to the region's inability to meet the Regional Housing Needs Assessment (RHNA) allocations for San Diego County.

San Diego County Regional Housing Needs Assessment (RHNA) Information

| RHNA allocation, Incomes, and Production | | | | |
|--|------------|-----------------------|------------------------|----------------------------|
| Income Category | AMI | **Income Limit | RHNA Allocation | 2021 APR Production |
| Very-Low | 0-50% | \$65,050 | 1,834 | 46 |
| Low | 50-80% | \$104,100 | 992 | 318 |
| Moderate | 80-120% | \$128,300 | 1,165 | 398 |
| *Above-Moderate | 120%+ | \$128,300+ | 2,709 | 663 |
| *Middle-income (120-150% AMI) is included in the above-moderate income | | | | |
| **Incomes reflect 2022 incomes for a family of four. | | | | |

The City of San Diego formed a Middle-Income Housing Workgroup that resulted in various recommendations to address the middle-income housing gap. These recommendations include: developer fee reductions, additional density bonuses, streamlining the historical review process, streamlining compliance with stormwater regulations, allowing for the use of less costly innovative construction materials and technology, and building housing on top of municipal facilities. The City has also been asked by this group to consider long-term actions such as construction loan guarantees, property tax reductions for middle-income housing, community land trusts and philanthropic funds to acquire homes.

State leaders have recognized a serious shortage of middle-income housing which they frequently identify as the “missing middle.” According to a recent Pew Research Center analysis, about half of U.S. families (52%) are considered middle-class households. However, the focus of government intervention in meeting RHNA numbers has been to support affordable housing production for low to extremely low-income individuals.

The County can help address the need to produce additional housing by investigating the potential use of innovative actions to spur new development. For example, through the creation of a housing loan fund and program, and partnerships with private and social investors and homebuilders, the County could assist in the development of deed-restricted housing for San Diego County’s middle-class families. This initiative could contribute to our County’s RHNA goals, Climate Action Plan and job creation. Board action brought forward on August 31, 2021(7) suggested the potential use of loan funds for developers as an incentive to increase affordable housing production. The County of San Diego should also play a leadership role in identifying solutions to address housing inventory specific to middle-class families that are getting outpriced in the housing market for the San Diego region.

This board letter recommends several actions to help increase the production of middle-class housing in our region through the creation of a pilot workforce housing program for the 80%-120% AMI range. This program could employ mechanisms such as a revolving loan fund, partnerships with private investors, and the pooling of funding and coordination of existing resources such as the San Diego Middlemarch Fund, that supports workforce and moderate-income housing production in the County.

The proposed workforce housing program should include considerations to address both opportunities for home ownership and rentals. It could prioritize preservation and rehabilitation of existing commercial and residential units, as well as acquisition of units or buildings in danger of foreclosure, for the purpose of providing housing with regulatory covenants for families that earn between 80% and 120% AMI. Action would also include legislative advocacy, expanding first-time home buyers' opportunities, creating working groups focused on workforce housing production and affordability, and any additional proposals and recommendations to support workforce housing.

RECOMMENDATION(S)

SUPERVISOR JOEL ANDERSON AND VICE-CHAIR NORA VARGAS

1. Direct the Chief Administrative Officer to report back in 180 days with options and recommendations on the creation of and resources needed to develop a pilot workforce housing program for the production of housing for rental and home ownership opportunities in the 80-120%AMI range through mechanisms such as:
 - a. a revolving loan or equity fund with the County providing low interest loans in exchange for deed restriction of moderate-income housing in the 80-120% AMI range
 - b. the County serving as the financial conduit for leveraging and incentivizing private, social, and philanthropic investments to financially contribute to the workforce housing program
 - c. the coordination of efforts and pooling of funding from existing resources and entities for workforce housing production
2. Direct the Chief Administrative Officer to return to the Board in 180 days with a recommended amount and a funding source to serve as initial seed money for a County or contract-administered fund for the workforce housing program.
3. Direct the Chief Administrative Officer to investigate the potential of expanding the County's first-time home buyer program, the Down Payment and Closing Cost Assistance (DCCA) Program, to individuals in the 80-120%AMI range and evaluate opportunities to reduce the cost of borrowing for all program participants and return to the Board in 180 days with recommendations.
4. Direct the Chief Administrative Officer to add to the County's Legislative Program, support for funding, legislation, or administrative action that facilitates and incentivizes the production of moderate to middle-income housing in the 80-120% AMI range.

5. Direct the Chief Administrative Officer to create a Middle-Income Housing Workgroup to review and build on the City of San Diego's workgroup recommendations and provide input on current production barriers, ways to increase workforce housing production, and other ideas to increase workforce housing opportunities.
6. Direct the Chief Administrative Officer to create a working group of financial experts and stakeholders to identify potential County government and private financial tools and incentives to increase housing affordability and reduce the cost of financing housing purchases for our essential workers and those with occupations with a substandard supply of housing. These categories include professions such as teachers, emergency personnel, healthcare professionals, caregivers, childcare providers, and government workforce.

EQUITY IMPACT STATEMENT

Affordable housing has been a crisis in California, particularly for people that have become known as the "missing middle." Working families, particularly individuals who identify as Black, Indigenous, and people of color (BIPOC), are struggling to afford elevated market-rate housing and are earning just enough to make them unable to disqualify them for housing subsidies. A recent report released by the San Diego Housing Commission reflects that goals and policy proposals related to workforce housing and addressing the housing shortage for middle-class families, are expected to address factors impacting housing supply and homeownership, particularly for our working communities of color. The San Diego Housing Commission and San Diego City-County Reinvestment Task Force considered several recent policy reforms discussed and approved in the past two years on workforce and middle-income housing to have the greatest impact and hold the most promise for increasing BIPOC homeownership by encouraging density, promoting construction, and streamlining processes. Today's actions seek to advance these opportunities by addressing gaps in housing stock and affordability for our vulnerable populations and workforce.

SUSTAINABILITY STATEMENT

This item seeks to engage the community in a meaningful way and elicit stakeholder input to foster inclusive and sustainable communities with sufficient housing. Action encourages diverse stakeholders to partner and participate in decisions to increase workforce and housing affordability which is necessary for sustainable regional infrastructure and a vibrant regional economy.

FISCAL IMPACT

Funds for this request are not included in the Fiscal Year (FY) 2022-23 Operational Plan. This request will result in an estimated cost of \$125,000 for consulting services. Funding for the cost will need to be identified, and staff will monitor and return to the Board with mid-year action to adjust the budget if necessary or incorporate in future budgets as funding becomes available. At this time, there is no impact to net General Fund cost and no additional staff years. Staff will return to the Board for consideration and approval of any other future fiscal impacts that may result from the recommendations, including the potential use of the American Rescue Plan Act (ARPA) resources reprioritized by the Board for housing and behavioral health activities, and as an "evergreen" investment fund, and unallocated approved funds for research and pilot programs budgeted in the Housing & Community Development Services Department.

BUSINESS IMPACT STATEMENT

A Workforce Housing Program would support the building and construction trades industry through increased job opportunities related to an increase in the construction of housing, and positively impact the workforce and local businesses through the purchase of materials and by creating and enhancing access to more homes, incentivizing the working-class to stay in the region.

ACTION:

ON MOTION of Supervisor Anderson, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

23. **SUBJECT: RECEIVE AN UPDATE ON ADVANCING THE BEHAVIORAL HEALTH CONTINUUM OF CARE, AUTHORIZE CONSTRUCTION CONTRACT FOR THE EAST REGION CRISIS STABILIZATION UNIT, AND RECEIVE THE OPTIMAL CARE PATHWAYS MODEL (DISTRICTS: ALL)**

OVERVIEW

Under the leadership of the San Diego County Board of Supervisors (Board), behavioral health care in San Diego County is in the midst of a profound transformation. The County of San Diego (County) is taking action and making strategic investments to move the local behavioral health care delivery system from a model of care driven by crises to one centered on continuous, coordinated care and prevention. These efforts, broadly referred to as the Behavioral Health Continuum of Care (Continuum of Care), are guided by data, focused on equity, and designed to engender collaborative work across silos, within and outside of government.

Today's update outlines the progress that the County Health and Human Services Agency, Behavioral Health Services (BHS) continues to make to advance work across the Continuum of Care in Crisis Diversionary, Behavioral Health Hub and Long-Term Care strategic domains. These have been established as key categories for work that is enabling the transformative vision toward continuous care and have provided a general framework for shifting proportional investments. BHS has not modeled or specified the *scale* at which different service categories are needed in order to make care best for San Diego County residents. While there has been much attention placed on the numbers of psychiatric inpatient beds needed across the county, BHS remains committed to setting quantitative service level goals and plans to approach the task with the broadest perspective, reflecting the entire Continuum of Care.

In order to accomplish this, BHS developed the Behavioral Health Continuum of Care Optimal Care Pathways (OCP) model, a data-informed algorithm that quantifies optimal utilization across service areas within the system. The OCP model recalibrates and expands current services, and suggests some additional types of services, to remove barriers to care, reduce per capita cost, and most importantly, connect individuals to the care they need, when they need it to ensure wellness over the long-term.

More specifically, the OCP compels us to *redefine long-term care* by expanding it to include community-based care services that provide continuous care and housing to people with behavioral health conditions who may have other complex health conditions and to incorporate enhancements to community crisis diversion services to ensure new care pathways are available to divert individuals from unnecessary utilization of expensive acute care. These community crisis diversion services are part of a full crisis continuum that includes existing crisis stabilization units, mobile crisis response teams, and crisis residential services.

Finally, BHS recognizes that the primary focus of much of the Continuum of Care work over the last few years has been to address the behavioral health needs of adults. Today's update will include a focus on upstream efforts currently underway to develop a broad strategy to advance the behavioral needs of children, youth, and transition age youth, and their families, across the region to support this vulnerable population.

These items support the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as the ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by working across systems to support better care of individuals, better health for local populations, and more efficient health care resourcing.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Receive an update on the Behavioral Health Continuum of Care.
2. Find that the proposed activities are exempt from the California Environmental Quality Act (CEQA) pursuant to Sections 15061(b)(3) and 15262 of the State CEQA Guidelines.
3. Authorize the Director, Department of Purchasing and Contracting to take any action authorized by Article XXIII, Section 401, et seq. of the Administrative Code and Public Contract Code Section 20146 to advertise and award a single Construction Manager at Risk contract for the East Region Crisis Stabilization Unit with Co-Located Sobering Services capital project, to authorize Phase 1 of the contract for preconstruction services, and to return to the Board for appropriations and authority to execute the option for Phase 2, construction.
4. Designate the Director, Department of General Services, as the County officer responsible for administering the Construction Manager at Risk contract.
5. Authorize the planning and formation of a behavioral health equity community alliance, co-created in partnership with community stakeholders of shared racial, ethnic, and cultural identity, to inform the design, planning, and implementation of behavioral health services to address inequity and build capacity for communities that have historically faced systemic barriers to wellness.

6. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of a fair and reasonable price, to amend the contracts listed below to extend the contract term up to September 30, 2023, and up to an additional six months, if needed, and expand services, subject to the availability of funds; and amend the contracts as required in order to reflect changes to services and funding allocations, subject to the approval of the Agency Director, Health and Human Services Agency.
 - a. Father 2 Child (Mental Health America of San Diego County, Contract #541201)
 - b. Positive Parenting (Jewish Family Service, Contract #553898)

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency, Behavioral Health Services (BHS) serves as the specialty behavioral health plan for Medi-Cal eligible residents within San Diego County who are experiencing serious mental illness or serious emotional disturbance, and the service delivery system for Medi-Cal eligible residents with substance use disorder care needs. As a steward of public health for the region, BHS must ensure that the resources and services offered through County-operated and contracted programs promote equitable outcomes, advance wellness across the continuum of need, and are equitably distributed based on the needs of the region's diverse communities.

In support of these efforts, BHS utilizes a population health approach, incorporating evidence-based practices and robust data analysis, to identify need and design services that are impactful, equitable, and yield meaningful outcomes for clients. This includes facilitating ongoing engagement and input from stakeholders, consumers, family members, community-based providers, and healthcare organizations through formal and informal convenings, along with cross-collaboration with other County departments and community partners. Additionally, through the establishment of the Community Experience Partnership, in collaboration with the University of California San Diego, BHS is leading the development of the Behavioral Health Equity Index, a tool to help measure behavioral health equity that will inform program planning, siting of services, and allocation of resources in a way that supports the most pressing community needs.

If approved, today's actions will set a course for the region's behavioral health system by progressing crisis and diversionary services, addressing the lack of step-down capacity, and supporting efforts to enhance care for youth. These actions will ultimately aim to reduce behavioral health inequities among the region, advancing services that will impact vulnerable populations including individuals experiencing homelessness and those with justice involvement.

SUSTAINABILITY IMPACT STATEMENT

Transforming the behavioral health continuum of care in San Diego County will result in sustainability enhancements in terms of health, wellbeing, and equity as we advance the regional distribution of services that will allow individuals to receive care that is in close proximity to their support systems and provides a wider availability and range of connections to care.

Today's actions will transform our approach to supporting individuals with behavioral health conditions in need of long-term community-based care and housing to address the barriers and parity issues that have historically prevented individuals from receiving the right care at the right time in the right place. Additionally, the County of San Diego (County) Health and Human Services Agency, Behavioral Health Services will continue to explore thoughtful and sustainable building designs for facilities as opportunities arise in alignment with the County's Sustainability Goals.

FISCAL IMPACT

Recommendation #3: East Region Crisis Stabilization Unit Facility with Co-Located Sobering Services

Funds for this request are included in the Fiscal Year (FY) 2022-23 Operational Plan in the County of San Diego Health Complex Fund for Capital Project 1024603, East Region Crisis Stabilization Unit Co-Located Sobering Services. If approved, this request would result in costs and revenue of \$1.0 million in FY 2022-23. The funding source is Realignment and Intergovernmental Transfer revenues. The department will return to the Board with future recommendations and to establish additional appropriations for future phases of the project. There will be no change in net General Fund cost and no additional staff years.

Recommendation #6: Authorization to Extend and Amend Contracts

Funds for this request are included in the FY 2022-23 Operational Plan in the Health and Human Services Agency. If approved, today's recommendations will result in approximate costs and revenue of \$1.0 million in FY 2022-23 and \$0.3 million in FY 2023-24. The funding source is Mental Health Services Act. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

24. **SUBJECT: AN ORDINANCE AMENDING PROVISIONS IN THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO THE PUBLIC ADMINISTRATOR, PUBLIC GUARDIAN, AND PUBLIC CONSERVATOR (DISTRICTS: ALL)**

OVERVIEW

The Public Conservator is responsible for directing the mental health treatment and placement of individuals deemed to be gravely disabled, or unable to care for their own basic needs. In San Diego County, the Public Conservator provides conservatorship services to all conservatees who are gravely disabled and for whom the Public Conservator has been appointed conservator of the person by court order pursuant to the Lanterman-Petris-Short Act (Welfare and Institutions Code section 5000, et seq.).

Currently within the County of San Diego, the Office of the Public Conservator is consolidated with the Office of the Public Administrator and Public Guardian. To increase operational efficiencies and enhance services to residents served by the Office of the Public Conservator, today's actions request the San Diego County Board of Supervisors (Board) approve amendments to the San Diego County Administrative Code related to the Public Administrator, Public Guardian, and the Public Conservator.

The proposed Ordinance represents a measured strategy to optimize collaborative and centralized coordination of services to ensure conservatees have access to all necessary treatment, resources, and community support to facilitate recovery. Currently, the Office of the Public Administrator and Public Guardian and the Office of the Public Conservator is situated within the County of San Diego Health and Human Services Agency (HHSA), Aging & Independence Services. Aligning the Office of the Public Conservator with HHSA, Behavioral Health Services will allow for more seamless delivery of services. As seen in other jurisdictions, oversight of the Office of the Public Conservator will shift to Behavioral Health Services to align clinical oversight and management of services in support of adults with serious mental illness. This movement follows a series of court-related mental health actions implemented over the years, and will allow Behavioral Health Services to be optimally situated in anticipation of the mandated implementation of Community Assistance, Recovery and Empowerment (CARE) Court, which will require close collaboration across care teams.

Today's request requires two steps: on September 27, 2022, it is recommended the Board consider an Ordinance amending sections of the San Diego County Administrative Code related to the Public Administrator, Public Guardian, and Public Conservator. If the Board takes the actions as recommended, then on October 11, 2022, the proposed Ordinance will be brought back to the Board for consideration and adoption.

This item supports the County of San Diego's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by supporting the administration of the Public Conservator's Office, which supports vital services in support of adults with serious mental illness.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

On September 27, 2022:

Approve the introduction of the proposed San Diego County Code amendment (first reading):
AN ORDINANCE AMENDING PROVISIONS IN THE SAN DIEGO COUNTY
ADMINISTRATIVE CODE RELATING TO THE PUBLIC ADMINISTRATOR, PUBLIC
GUARDIAN, AND PUBLIC CONSERVATOR

If, on September 27, 2022, the Board takes action as recommended, then on October 11, 2022, consider and adopt (second reading):

AN ORDINANCE AMENDING PROVISIONS IN THE SAN DIEGO COUNTY
ADMINISTRATIVE CODE RELATING TO THE PUBLIC ADMINISTRATOR, PUBLIC
GUARDIAN, AND PUBLIC CONSERVATOR

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency serves residents within San Diego County who are experiencing serious mental illness or serious emotional disturbance. Specifically, the Public Conservator in San Diego County ensures individuals who are gravely disabled receive appropriate food, clothing, shelter, and mental health treatment. As a steward of public health for the region, the Health and Human Services Agency must ensure that its services address the social determinants of health by being accessible, capable of meeting the needs of a diverse population, and with the intent to equitably distribute services to those most in need.

Increasing operational efficiencies in support of those facing mental health challenges will benefit the community-at-large. As seen in other jurisdictions, aligning the Office of the Public Conservator with the County Behavioral Health Services will optimize coordination of care, housing, and community supports; and enhance collaboration by aligning resources, services, and policies to ensure conservatees have access to all necessary treatment, resources, and community support to facilitate recovery.

SUSTAINABILITY IMPACT STATEMENT

Today's action aligns with the County of San Diego's Sustainability Goals including providing just and equitable access; and protecting the health and wellbeing of residents in San Diego County. Specifically, this action aligns with Goal #2 and Goal #4 regarding building resilience in vulnerable populations and protecting the health and wellbeing of residents in San Diego County. By ensuring an optimized structure for collaborative and centralized coordination of services to ensure vulnerable residents have access to all necessary treatment, resources, and community support to facilitate recovery, the County of San Diego will reduce the use of resources associated with higher levels of care while ensuring operations are managed most efficiently.

FISCAL IMPACT

There is no fiscal impact associated with this action. There will be no change in net General Fund costs and no additional staff years

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Vargas, the Board of Supervisors took action as recommended, to further consider and adopt the Ordinance on October 11, 2022.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

25. SUBJECT: APPROVE A PILOT SHALLOW RENTAL SUBSIDY PROGRAM ADDRESSING HOMELESSNESS AMONG OLDER ADULTS AND AUTHORIZE APPLICATION FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)

OVERVIEW

On February 8, 2022 (13), the San Diego County Board of Supervisors (Board) took action to further address the crisis of homelessness among older adults and directed the Chief Administrative Officer (CAO) to return to the Board with a plan for a pilot Shallow Rental Subsidy Program (SRSP) that would serve older adults who are very low or extremely low income, rent-burdened, and at risk of homelessness. The plan for the SRSP was to include recommendations on eligibility criteria, program size, funding needs and amounts. In addition, the plan was to include the development of an evaluation framework with a logic model, anticipated short-term and medium-term results, programmatic output and outcome metrics that would be collected and tracked over time; this evaluation framework would also include plans to measure the program's effectiveness.

The County of San Diego (County) Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities, Aging & Independence Services, and Housing and Community Development Services, developed proposed elements of the SRSP design, which include recommendations on eligibility and participation criteria, program size, funding, community outreach, and an evaluation framework plan. Today's action requests the Board approve the SRSP Implementation and Evaluation Plan and authorize the Agency Director, Health and Human Services Agency, or designee, to apply for future funding opportunities related to addressing homelessness throughout the region.

Today's actions support the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations across San Diego County that have been historically left behind, as well as the ongoing commitment to the regional Live Well San Diego vision of healthy, safe, and thriving communities. This will be accomplished by improving the lives of older adults who are experiencing housing insecurity by providing a rental subsidy. Creation of this pilot program and an evaluation of its effectiveness will determine potential ongoing programming. This effort is in alignment with the County's Framework for Ending Homelessness, specifically in the Diversion and Mitigation Strategic Domain.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Approve the Pilot Shallow Rental Subsidy Program Implementation and Evaluation Plan.
2. Authorize the Agency Director, Health and Human Services Agency, or designee, to apply for future funding opportunities related to addressing homelessness throughout the region in the current and future fiscal years.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities' (HSEC) mission is to ensure equity among all San Diegans, foster a community that is welcoming to new residents, and reduce homelessness in the region. HSEC, is dedicated to addressing the root causes of homelessness and providing equitable access to preventative and supportive services for vulnerable residents.

Of the nearly 3.4 million people currently residing in San Diego County, approximately 959,000 are adults aged 55 or older. By 2030, the number of adults 55 years or older in San Diego County is expected to increase to more than 1.1 million. San Diego County's 55 or older population is projected to grow faster than any other age group, thus it is crucial that the County takes the needs of the region's older adults into account as the County plans for the future.

In the 2022 We All Count Point-in-Time Count, 8,427 individuals were identified as living on the streets or in shelters throughout San Diego County. Of the 4,106 who were unsheltered, 25% were 55 years of age or older, 8% were youth and 15% reported chronic homelessness. While on average, 26% of San Diegans experiencing homelessness were over 55 in both 2020 and 2022, this year's count showed 47% of those seniors were experiencing homelessness for the first time, with 57% having a physical disability. The oldest person surveyed living on the street in San Diego County was 87. The Framework for Ending Homelessness outlines the County's strategic vision for ending homelessness over five strategic domains (Root Causes and Prevention; Diversion and Mitigation; Services, Treatment and Outreach; Emergency/Interim Housing and Resources; and Permanent Housing and Support) and supports building capacity across these strategic domains to ensure an equitable approach to service delivery.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed actions align with the County of San Diego's Sustainability Goals. By engaging the community through a comprehensive outreach strategy that includes working collaboratively with our community partners, the Department of Homeless Solutions and Equitable Communities will help raise awareness of the program among older adults. These actions also align with the goal to protect health and wellbeing, which will be accomplished by improving the lives of older adults who are experiencing housing insecurity through enhanced funding and creation of a pilot Shallow Rental Subsidy Program. The recommended actions will also provide just and equitable access to housing and support countywide, including to those who are disproportionately represented in the homeless system or have a range of health and social needs, or who are Black, Indigenous and People of Color.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2022-23 Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated total program costs and revenue of \$0.7 million in FY 2022-23, estimated costs and revenue of \$1.8 million in FY 2023-24 and estimated costs and revenue of \$0.4 million in FY 2024-25 for a total of \$2.9 million from FY 2022-23 through FY 2024-25. This includes costs for the rental

subsidy payment, outreach, case management, and administration of the program. The funding sources are the American Rescue Plan Act, Homeless Housing Assistance and Prevention Grant Program Round 3, and Home Safe Program. The Health and Human Services Agency will continue to pursue additional funding opportunities to support further implementation plans resulting from the evidence-based and positive evaluation of the pilot program. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Vargas, seconded by Supervisor Anderson, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

26. **SUBJECT: NOTICED PUBLIC HEARING:
ISSUANCE OF TAX-EXEMPT AND/OR TAXABLE REVENUE
OBLIGATIONS BY THE CALIFORNIA ENTERPRISE
DEVELOPMENT AUTHORITY FOR THE BENEFIT OF THE
ELIZABETH HOSPICE, INC. AND/OR SUCCESSOR ENTITY IN AN
AGGREGATE MAXIMUM AMOUNT NOT TO EXCEED \$10,000,000
(DISTRICT: 5)**

OVERVIEW

The County has received a request from the California Enterprise Development Authority ("CEDA" or "Authority") to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority's issuance of one or more series of revenue obligations in an aggregate principal amount not to exceed \$10,000,000 (the "Obligations"), for the benefit of The Elizabeth Hospice, Inc., a California nonprofit public benefit corporation (the "Borrower"). The Borrower has applied for the financial assistance of the Authority. The proceeds of the Obligations will be used to finance the cost of the acquisition, construction, installation, furnishing and equipping of the real property located at 800 West Valley Parkway, Escondido, California 92025 (the "Project"). A portion of such proceeds of the Obligations will be used to pay the costs of issuance and other related costs in connection with the financing.

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue Obligations, including the Borrower. In order to initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the project resides to: (1) conduct a public hearing to satisfy the public approval requirement of Section 147(f) of the Internal Revenue Code; and (2) approve the Authority's issuance of the Obligations. Although the Authority will be the issuer of the Obligations for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Today's recommendations will provide the Authority with the required authorization to pursue its determination to issue the Obligations on behalf of the Borrower for the Project.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Section 147(f) of the Internal Revenue Code, hold a public hearing regarding the financing of the Project.
2. Adopt a Resolution entitled:
RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF THE ELIZABETH HOSPICE, INC. IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$10,000,000 FOR THE PURPOSE OF FINANCING THE COST OF ACQUISITION, CONSTRUCTION, INSTALLATION, EQUIPPING AND FURNISHING OF FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO.

EQUITY IMPACT STATEMENT

California Enterprise Development Authority was established to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue obligations. The Obligations will be used to finance the cost of acquisition, construction, improvement, furnishing and equipping of the facilities located in San Diego County and pay certain expenses incurred in connection with the issuance of the Obligations. The Obligations will allow the Borrower to continue to provide palliative and hospice care to patients as well as grief counseling and support for both patients and their families.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would enhance the delivery of medical and emotional support to patients and families in the San Diego community facing the challenges associated with an advanced life-limiting illness. The proposed action will also allow the Borrower to consolidate its administrative functions into a single location, increase the efficiency with which it delivers services, reduce its debt service costs for its capital facilities and use the savings to further its reach to members of the community needing hospice care and palliative care.

FISCAL IMPACT

If approved, the proposal will result in approximately \$1,030 of unanticipated revenue to be used to reimburse the County for costs associated with this non-County financing.

The Borrower will be responsible for the payment of all present and future costs in connection with issuance of the financing. The County will incur no obligation of indebtedness as a result of these actions.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Anderson, the Board of Supervisors closed the Hearing and took action as recommended, adopting Resolution No. 22-142, entitled: RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF THE ELIZABETH HOSPICE, INC. IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$10,000,000 FOR THE PURPOSE OF FINANCING THE COST OF ACQUISITION, CONSTRUCTION, INSTALLATION, EQUIPPING AND FURNISHING OF FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

27. **SUBJECT: NOTICED PUBLIC HEARING:
ISSUANCE OF TAX-EXEMPT AND/OR TAXABLE REVENUE
OBLIGATIONS BY THE CALIFORNIA ENTERPRISE
DEVELOPMENT AUTHORITY FOR THE BENEFIT OF PACIFIC
RIDGE SCHOOL AND/OR SUCCESSOR ENTITY IN AN
AGGREGATE MAXIMUM AMOUNT NOT TO EXCEED \$7,500,000
(DISTRICT: 5)**

OVERVIEW

The County has received a request from the California Enterprise Development Authority ("CEDA" or "Authority") to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority's issuance of one or more series of revenue obligations in an aggregate principal amount not to exceed \$7,500,000 (the "Obligations"), for the benefit of Pacific Ridge School, a California nonprofit public benefit corporation (the "Borrower"). The Borrower has applied for the financial assistance of the Authority. The proceeds of the Obligations will be used to (i) refinance the cost of the acquisition, construction, installation, equipping and furnishing of the educational facilities located at 6269 El Fuerte Street, Carlsbad, California 92009, including, but not limited to, two new buildings containing approximately 45,000 square feet of space to house a new middle school, an arts program, classrooms, administration offices, a gymnasium and other related school facilities (the "Project"). A portion of such proceeds of the Obligations will be used to pay the costs of issuance and other related costs in connection with the financing.

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue Obligations, including the Borrower. In order to initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the project resides to: (1) conduct a public hearing to satisfy the public approval requirement of Section 147(f) of the Internal Revenue Code; and (2) approve the Authority's issuance of the Obligations. Although the Authority will be the issuer of the Obligations for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Today's recommendations will provide the Authority with the required authorization to pursue its determination to issue the Obligations on behalf of the Borrower for the Project.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Section 147(f) of the Internal Revenue Code, hold a public hearing regarding the financing of the Project.
2. Adopt a Resolution entitled:
RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF PACIFIC RIDGE SCHOOL IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$7,500,000 FOR THE PURPOSE OF REFINANCING THE COST OF ACQUISITION, CONSTRUCTION, INSTALLATION, EQUIPPING AND FURNISHING OF FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO.

EQUITY IMPACT STATEMENT

California Enterprise Development Authority was established to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue obligations. The Obligations will be used to refinance the cost of acquisition, construction, improvement, furnishing and equipping of the facilities located in San Diego County and pay certain expenses incurred in connection with the issuance of the Obligations. The Obligations will assist the Borrower to continue to provide independent college preparatory education focusing on academic excellence, global engagement, and ethical responsibility to students in grades 7 through 12.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in enhanced educational and economic benefits for the community. The proposed action will allow the Borrower to reduce its debt service costs for its capital facilities which would directly translate into additional resources being directed to serve students and increasing employment opportunities and salaries in the community.

FISCAL IMPACT

If approved, the proposal will result in approximately \$1,030 of unanticipated revenue to be used to reimburse the County for costs associated with this non-County financing.

The Borrower will be responsible for the payment of all present and future costs in connection with issuance of the financing. The County will incur no obligation of indebtedness as a result of these actions.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Anderson, the Board of Supervisors closed the Hearing and took action as recommended, adopting Resolution No. 22-143, entitled: RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF PACIFIC RIDGE SCHOOL IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$7,500,000 FOR THE PURPOSE OF REFINANCING THE COST OF ACQUISITION, CONSTRUCTION, INSTALLATION, EQUIPPING AND FURNISHING OF FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

28. SUBJECT: INCREASING VETERANS IN THE COUNTY WORKFORCE: HIRING SAN DIEGO HEROES (DISTRICTS: ALL)

OVERVIEW

San Diego County is home to one of the nation's largest population of veterans. As of 2021, more than 200,000 veterans call San Diego County their home. The County is not only home to the largest concentration of female veterans in the world numbering over 35,000 but is also expected to become more racially and ethnically diverse. The need for adequate services and support is critical, as the veteran population continues to grow annually; each year an average of approximately 7,000 active-duty service members decide to settle in San Diego County after leaving military service.

One of the challenges of transitioning out of active duty to civilian life is rejoining the workforce. Employers and companies benefit greatly from hiring veterans because of the unique skillset and experience they have in a variety of tasks and responsibilities. Veterans have a strong sense of duty and work well within teams. They possess a strong work ethic and can succeed, even under stressful circumstances. As noted by the Veteran's Administration, "Hiring a Veteran can result in the hiring of a dedicated employee who has developed valuable teamwork, leadership, and job skills." The County of San Diego stands to benefit from hiring this highly valued workforce.

However, veterans may face barriers in entering the civilian workforce that their nonveteran peers do not. Veterans face employment barriers for a variety of reasons including difficulty translating military experience to civilian work, lack of job search and interview experience, a supportive work environment, and health issues. Because of these barriers, employers must make concerted efforts to recruit the veteran population and adapt to support and meet the needs of the existing veteran workforce.

Although San Diego County is historically known as a military town and hosts one of the largest veteran workforce ready populations in the country, our veteran unemployment numbers are higher when compared to other metropolitan areas. San Diego ranks second highest in veteran unemployment when compared to competitor metropolitan areas, nearly double the rate of Austin, TX. Intentional and tailored policies that aim to address barriers for veterans in the workplace, with input from Human Resource professionals and the veteran community, can have positive outcomes for recruitment and retention of a veteran workplace.

The County of San Diego stands to benefit from hiring this highly valued workforce. Currently, the County of San Diego has 19,888 positions in the County Enterprise with a vacancy rate of 13.5%. Veterans stand as a ready workforce able to fill that gap. The County of San Diego would greatly benefit by recruiting our veteran population into County employment.

The military is a part of San Diego's community and always will be. The region's culture, economy, and spirit are intertwined with the U.S. Armed Services and the people who answered the call to serve. Our veterans deserve the upmost respect and support, and the County has a duty to demonstrate that ethos to the region. By committing to investing in our veteran workforce we will not only be finding a new talent pool to help address the County's vacancy rate, but we will be doing right by the scores of veterans that call San Diego home.

Today's request is to direct the Chief Administrative Officer to develop a strategy that fosters collaboration to increase recruitment and retention efforts for veterans in the County workforce.

RECOMMENDATION(S)

CHAIR NATHAN FLETCHER AND SUPERVISOR JIM DESMOND

Direct the Chief Administrative Officer (CAO) to develop a comprehensive strategy to recruit and retain veterans within the County workforce, which shall include:

1. Direct the CAO to set a County Enterprise Goal to increase recruitment, retention, and outreach efforts to focus on veteran applicants by 2030.
2. Direct the CAO to assess the number of employed veterans, set aggressive targets for veteran employment levels in the San Diego County workforce, and report back to the Board of Supervisors (Board) with findings within 120 days. In addition, report back to the Board annually with updates to reaching those goals.
3. Direct the CAO to identify ways the County can foster collaboration among all County groups, departments, and programs to increase recruitment efforts for veterans in the County workforce and report back to the Board within 120 days.
4. Direct the CAO to develop and implement veteran recruitment, outreach, and retention strategy tailored for each County group, department and program. Direct the CAO to work with independently elected officials such as the District Attorney, Treasurer-Tax Collector, Assessor/Recorder/County Clerk, and Sheriff as well to implement this recruitment, outreach, and retention strategy. These efforts should include communicating the benefits of hiring veterans directly to hiring managers and others involved in the hiring process.

5. Direct the CAO to consult with local stakeholders, nonprofits, advocacy groups that focus on issues relating to veteran employment, and County veteran employees to inform any new veteran workplace policies, plans, and strategies.
6. Direct CAO to develop any additional programs and strategies that would support veterans during their employment within the County, including access to mental healthcare, support for military partners, and other needs.
7. Direct CAO to develop a marketing program tailored for each department to recruit veterans with skillsets that match the Department's needs.

EQUITY IMPACT STATEMENT

The County is committed to finding equitable solutions to help all people that wish to serve in the workforce. The veteran population is a protected class that experiences unique challenges which calls for special attention or accommodation by employers. Veteran employees who have experienced combat are more likely to report difficulty entering the workforce than nonveteran employees and may need other supports and accommodations for those living with service-related disabilities like Post-Traumatic Stress. By advocating for County of San Diego policy changes that help accommodate the unique needs of our veterans, the county can make the workplace more equitable for all employees.

SUSTAINABILITY IMPACT STATEMENT

Increasing veterans in the County workforce could result in positive social and economic enhancements, contributing to the overall sustainability of the region by providing support for the veteran population of our community. Veterans have proven qualities that add value to our society. Their selflessness, honor, loyalty, and dedication to the wellbeing of others provide positive social contributions to our communities and therefore, positive social sustainability for our region.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2022-23 Operational Plan in the Department of Human Resources. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Desmond, the Board of Supervisors took the following actions:

1. Directed the CAO to set a County Enterprise Goal to increase recruitment, retention, and outreach efforts to focus on veteran applicants by 2030.
2. Directed the CAO to assess the number of employed veterans, set aggressive targets for veteran employment levels in the San Diego County workforce, and report back to the Board of Supervisors (Board) with findings within 120 days. In addition, report back to the Board annually with updates to reaching those goals.

3. Directed the CAO to identify ways the County can foster collaboration among all County groups, departments, and programs to increase recruitment efforts for veterans in the County workforce and report back to the Board within 120 days.
4. Directed the CAO to develop and implement veteran recruitment, outreach, and retention strategy tailored for each County group, department and program. Direct the CAO to work with independently elected officials such as the District Attorney, Treasurer-Tax Collector, Assessor/Recorder/County Clerk, and Sheriff as well to implement this recruitment, outreach, and retention strategy. These efforts should include communicating the benefits of hiring veterans directly to hiring managers and others involved in the hiring process.
5. Directed the CAO to consult with local stakeholders, nonprofits, advocacy groups that focus on issues relating to veteran employment, and County veteran employees to inform any new veteran workplace policies, plans, and strategies.
6. Directed CAO to develop any additional programs and strategies that would support veterans during their employment within the County, including access to mental healthcare, support for military partners, and other needs.
7. Directed CAO to develop a marketing program tailored for each department to recruit veterans with skillsets that match the Department's needs.
8. Directed the CAO to explore opportunities to transfer existing certifications or skills from the military to be eligible for County jobs.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

29. SUBJECT: PRIORITIZING OUR VETERANS: ESTABLISHING A CENTER FOR MILITARY AND VETERAN REINTEGRATION IN EAST COUNTY (DISTRICTS: ALL)

OVERVIEW

San Diego County has the largest concentration of military personnel in the world with 120,000 active-duty personnel, and almost 250,000 veterans, according to the California Association of County Veterans Service Officers. The majority of our active-duty service members are split roughly evenly between the Navy and the Marine Corps, serving among our eight military bases in the County. The military is directly and indirectly responsible for 340,000 jobs in the County, which makes up almost 10 percent of the total local civilian labor force. Our region's history is closely linked to the military; however, this connection extends beyond active-duty service, resulting in military personnel and veterans collectively accounting for approximately 35 percent of the entire San Diego County population. The regional economy and community are linked to both the military's presence and our ever-growing veteran population.

Through government agencies and public and private veteran support organizations, our region's veterans have a vast range of assistance programs available to them. Many of these services directly address primary barriers to veteran employment, through technical skill development and job placement, and by addressing broader issues of psychological and cultural reintegration into both the work world and private civilian life. Several local organizations assist in housing and resource navigation, education, behavioral health services and specialized counseling.

The U.S Department of Veterans Affairs (VA) is responsible for providing benefits such as health care and other services to military veterans after they leave the service. Additionally, the County of San Diego has made it a priority to serve our veterans through initiatives such as our Vet-Connect Program, the Veteran Service Representative (VSR) Outreach Program, participation in the CalVet Transition Assistance Program (CalTap), supplementary transition assistance program, outreach activities through our Live Well on Wheels vehicles, self-sufficiency service enrollment, and increasing the hiring of veterans in the County. In addition, the County currently offers services at our four County-operated Offices of Military and Veteran Affairs (OMVA) and Military and Veterans Resource Centers (MVRCs) in the South, Central, North Inland, and North Coastal regions of the County, which provide benefit information, assistance, and other support to San Diego County veterans and their families.

San Diego's respect for veterans and unwavering patriotism are a significant part of the lifeblood of the region. East County is home to the largest number of military veterans in our region, with 57,455 veterans spread throughout incorporated cities and rural communities. However, District 2 is the only Supervisorial District that does not have a County-operated MVRC, despite having the largest number of veterans residing there.

Several veterans and veteran organizations have pointed out that individuals exiting the military can experience difficulty and confusion when attempting to identify and navigate the resources that they need or desire. The Center for Military and Veteran Reintegration (CMVR) is a recognized national model for helping veterans smoothly transition from the service. CMVRs serve as a one-stop shop and hub for service members, veterans, and their spouses, to successfully prepare them for civilian life. Designed to be a model pursuant to the *Navy Seal Chief Petty Officer William "Bill" Mulder Transition Improvement Act of 2021*, CMVRs assist veterans and their families in successfully reintegrating into local communities via coordinated and integrated services under one roof. These include services such as education and employment assistance, entrepreneurship, wellness, home ownership, and financial assistance.

The County should evaluate our current approach and consider offering services provided through the CMVR model. We can also consider providing innovative, intergenerational additions such as a recreation and community center with programming, senior services, a co-working space, behavioral health services, and telemedicine. A CMVR can streamline military and veterans organizations' efforts, consolidate organizations into a one-stop shop, and offer an expanded array of resources for veterans. We recommend evaluating the CMVR model for a location in East County which will provide a great opportunity to study a new approach to serving our veterans, as well as bringing these services to an underserved area of the County.

Today's action seeks to bring a veterans resource center to East County, and to evaluate current gaps and barriers in services of our existing County-operated MVRCs, through a pilot at the Central Region MVRC. This action will reimagine and improve MVRCs to expand services, explore adopting and shifting to a CMVR model at every County-operated MVRC, investigate ways to increase collaboration, and streamline efforts of government agencies and other private and public organizations that exist to serve veterans. It will also establish stronger partnerships with military leadership and spread awareness of these facilities, allowing County veteran resource centers to be recognized as the main reintegration centers when military personnel exit the service.

RECOMMENDATION(S)

SUPERVISOR JOEL ANDERSON AND CHAIR NATHAN FLETCHER

1. In accordance with Section 401, Article XXIII of the County Administrative Code authorize the Director, Department of Purchasing and Contracting to issue a Competitive Solicitation for consultant services specializing in veterans wellness and services to explore the feasibility for the implementation of the Center for Military and Veteran Reintegration (CMVR) model and expanded and novel services at existing County Military and Veteran Resource Centers (MVRCs), as well as the establishing of an East County Veterans Center, and upon successful negotiations and determination of a fair and reasonable price, award contracts for a term of one year, with one option year and up to an additional six months if needed, and to amend the contracts as needed to reflect changes to services and funding.
2. Direct the Chief Administrative Officer (CAO) to identify potential sites and existing County facilities within the County's Second Supervisorial District to establish a reimagined CMVR, with associated veterans housing, and to return with an implementation plan in one year for consideration.
3. Direct the CAO to take the steps necessary to implement a pilot program to reimagine veterans services and centers in a new East County facility as well as the Central MVRC through expanded and improved services, with future plans of expansion to all other County MVRCs.
4. Direct the CAO to foster partnerships, actively seek funding for program implementation, and to work with the California Department of Veterans Affairs, local military leadership, and state and federal agencies to establish recognition of County-operated veterans service facilities to improve awareness efforts and institute County MVRCs as primary hubs of services for military personnel transitioning to civilian life.

EQUITY IMPACT STATEMENT

Our military members are willing to pay the ultimate sacrifice to keep us safe. It is our responsibility to take care of our veterans, almost half of whom are people of color, including assisting with challenges associated with transitioning from military service to civilian life. Assistance can be provided to develop transferable skill sets, provide healthcare supports, be successful as a civilian, and more. Today's action seeks to expand services and create more accessible resources for vulnerable populations of veterans leaving the service, such as

enhanced assistance for job training and navigation, social and emotional support, and housing navigation and financial assistance. This support is expected to increase employment opportunities and the wellbeing of this underserved population.

SUSTAINABILITY IMPACT STATEMENT

Approval of this action correlates to the County of San Diego's sustainability goals by improving the health and wellbeing of our veterans who often need specialized services. This action also focuses on collaboration with existing veterans organizations and community partners to increase and streamline equitable access to services for our underserved veteran populations.

FISCAL IMPACT

Funds for Recommendation 1 are included in the Fiscal Year (FY) 2022-23 Operation Plan in the Health and Human Services Agency (HHSA). If approved, this request will result in costs and revenue of approximately \$100,000 in FY 2022-23, for the hiring of a consultant to conduct the assessment as outlined in Recommendation 1. The funding source is existing General Purpose Revenue currently allocated to Health and Human Services Agency (HHSA). At this time, there will be no change in net General Fund cost and no additional staff years.

There may be future fiscal impacts based on recommendations from today's action, including Recommendations 2 and 3. It is estimated that the costs for the Department of General Services to conduct the property search, due diligence, and planning activities would be approximately \$550,000. Funding for these costs and any associated future costs will need to be identified by the HHSA and will proceed once identified.

Recommendations for future costs would return back for consideration and approval by the Board as needed. The department will monitor its budget and return to the Board with mid-year action to adjust the budget as necessary and/or incorporate future budgets as funding becomes available.

BUSINESS IMPACT STATEMENT

The recommended actions will positively impact businesses by expanding opportunities for job navigation and training for veterans, as well as services related to entrepreneurship and associated technical operational assistance. These efforts will help to grow the workforce in various trades and fields and stimulate the local economy through commerce and the creation of jobs.

ACTION:

ON MOTION of Supervisor Fletcher, seconded by Supervisor Anderson, the Board of Supervisors took action as recommended.

AYES: Vargas, Anderson, Lawson-Remer, Fletcher, Desmond

30. SUBJECT: CLOSED SESSION (DISTRICTS: ALL)

OVERVIEW

- A. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
(Paragraph (1) of subdivision (d) of Section 54956.9)
D.W., a minor, et al. v. County of San Diego, et al.; San Diego Superior Court,
Case No. 37-2019-00029602-CU-PO-NC
- B. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
(Paragraph (1) of subdivision (d) of Section 54956.9)
David Collins v. County of San Diego, et al.; San Diego Superior Court, Case No.
37-2017-00028981-CU-PN-CTL
- C. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION
Initiation of litigation pursuant to paragraph 4 of subdivision (d) of Government Code
section 54956.9: (Number of Cases - 1)

ACTION:

County Counsel reported that for Closed Session on September 27, 2022, the Board of Supervisors took no reportable actions.

31. SUBJECT: PUBLIC COMMUNICATION (DISTRICTS: ALL)

OVERVIEW

Michael Brando spoke to the Board regarding Board of Supervisors comments at meetings.

Paul Henkin spoke to the Board regarding Board of Supervisors comments at meetings.

Oliver Twist spoke to the Board regarding concerns about sex offenders released in the community.

Audra spoke to the Board regarding the Board's action.

Truth spoke to the Board regarding homelessness in El Cajon.

Peggy Walker spoke to the Board regarding concerns about negative impacts of marijuana on rural communities.

Terri-Ann Skelly spoke to the Board regarding support of Prop 31, the flavored tobacco ban.

Mike Borrello spoke to the Board regarding concerns about negative impacts of COVID vaccines.

Kathleen Lippitt spoke to the Board regarding substance abuse among youth.

Diane Grace spoke to the Board regarding harms of marijuana use among youth.

Barbara Gordon spoke to the Board regarding concerns about cannabis businesses.

Ann Riddle requested the Board to adopt rules to prohibit smoking and vaping in public areas.

Kelly McCormick spoke to the Board regarding concerns about impacts of marijuana use on mental health.

Becky Rapp spoke to the Board regarding concerns about overdose deaths from drug abuse.

ACTION:

Heard, Referred to the Chief Administrative Officer.

There being no further business, the Board adjourned at 5:25 p.m. in memory of Bobby DePhillippis.


ANDREW POTTER
Clerk of the Board of Supervisors
County of San Diego, State of California

Consent: Vizcarra

Discussion: Zurita

NOTE: This Statement of Proceedings sets forth all actions taken by the County of San Diego Board of Supervisors on the matters stated, but not necessarily the chronological sequence in which the matters were taken up.

Approved by the Board of Supervisors, on Tuesday, October 11, 2022.



NATHAN FLETCHER
Chair

Attest:



ANDREW POTTER
Clerk of the Board

09/27/2022