

AGENDA ITEM #3



COUNTY OF SAN DIEGO

Child and Family Strengthening Advisory Board

Minutes of January 10, 2020

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

KRISTIN GASPAR
Third District

NATHAN FLETCHER
Fourth District

JIM DESMOND
Fifth District

Members Present:

Supervisor Greg Cox, County Board of Supervisors
Supervisor Nathan Fletcher, County Board of Supervisors
Judge Kimberlee Lagotta, Juvenile Court
Alethea Arguilez, First 5 San Diego
Crystal Irving, Protective Services
Sarah Pauter, Phenomenal Families
Meredith Riffel, District 2 Appointee
Adam Reed, Dependency Legal Services
Carolyn Griesemer, Children's Legal Services of San Diego
Stephen Moore, Voices for Children, Inc.
Jeff Weimann, Angels Foster Family Network
Cheryl Rode, San Diego Center for Children
Kimberly Giardina, Child Welfare Services
Nick Macchione, County Health and Human Service Agency
Maddy Kilkenny, District 5 Appointee
Suzanne Starling, Chadwick Center for Children and Families
Chief Adolfo Gonzales, County Probation Department
Sade Burrell, Former Foster Youth
Melissa Villagomez, Former Foster Youth
Simone Hidds-Monroe, San Pasqual Academy
Jessica Heldman, AB & Jessie Polinsky Children's Center

Members Not Present:

Dr. Paul Gothold, San Diego County Office of Education
Armand King, Paving Great Futures
Patty Boles, Straight from the Heart, Inc.

Staff Present:

Stephanie Gioia, Supervisor Nathan Fletcher's Office
Khea Pollard, Supervisor Greg Cox's Office
Kyle Sand, County Counsel
Sandra McBrayer, The Children's Initiative
Sarah Rafi, County Health and Human Services Agency
Rachel Weber, County Department of Human Resources

1) Welcome and Introduction

- Supervisor Cox brought the meeting to order at 9:02 AM. Advisory Board members did roll call.

2) Public comment

- Two members of the public addressed the Advisory Board.
 - A member of the public raised concern and frustration regarding the enrollment numbers at San Pasqual Academy. The member of the public advocated for housing for those in substance abuse programs and spoke of the lack of funding in the southeast population.
 - A second member of the public questioned the data presentation from Dr. Webster. She inquired about what happens with unsubstantiated cases in Child Welfare Services.
 - Sandra McBrayer responded that the purpose of the presentation was to demonstrate what's possible on the data site. There were no conclusions in Dr. Webster's report.
 - Kim Giardina shared that a recent board letter that was approved by the Board of Supervisors was in support of a multidisciplinary team for phone calls that come through on the Child Welfare Services hotline. Unsubstantiated phone calls are now being forwarded to the 211 call center so they can be assessed for other types of services which may be needed.
 - Sandra McBrayer requested the speaker write her questions down to be shared with Dr. Webster for response.

- County Counsel reminded the Advisory Board that extended discussion in response to public comment should be limited.
- Supervisor Cox thanked Joan Scott and the Friends of San Pasqual Academy for their role in the success of San Pasqual. Supervisor Cox confirmed that the declining enrollment is a concern and shared that the County is doing what can be done to address the concern. Supervisor Cox shared that the County is exploring options and making this a high priority.

3) Approval of the Statement of Proceedings/Minutes for the meeting of November 22, 2019

- Supervisor Fletcher called for a motion to approve the minutes of the November 22, 2019 meeting, Maddy Kilkenny moved to approve, Nick Macchione seconded the motion, with all members present voting in favor.

4) Subcommittee Updates

- Supervisor Fletcher introduced the work of the subcommittees and turned the update over to Sandra McBrayer.
- Sandra McBrayer shared that while the subcommittees had a robust agenda, not all agenda items were addressed. Sandra explained that the conversation was vast on the Continuum of Care Reform (CCR). Sandra shared that the meeting materials for today's meeting contain the minutes from the subcommittee meetings as well as the CCR presentation from Kim Giardina.
 - **Workforce Development**
 - There was deep conversation regarding how Child Welfare Services makes certain our school liaisons are working in partnership with Child Welfare Services staff.
 - Members questioned how schools are notified when children enter the system and what the support for the children looks like.
 - **Child and Family Services**
 - The conversation centered around emergency shelters and the limits on timeframes. A former foster youth member requested the Advisory Board look into how to request an exception to the ten-day timeline for sibling sets.
 - Is there a way to lobby for state regulations to be modified to say sibling sets should be another exception to the 10-day limit?
 - Sandra McBrayer invited Simone Hidds-Monroe to share her experience.
 - Simone Hidds-Monroe shared that she advocates for youth to be included in the conversation rather than decisions being made solely based on policy.
 - Supervisor Fletcher shared his commitment to figuring out what changes need to happen with the state in order to make the change locally.
 - Carolyn Griesemer shared that she may have a contact to help facilitate the change.
 - Kim Giardina agreed to research what will be required to move forward.
- Supervisor Fletcher allowed opportunity for questions or comments, thanked the subcommittees, and reminded members of the public that all subcommittees are open to anyone interested in attending.

5) Child Welfare Data

A) University California Berkley-California Welfare Indicators Project

- Supervisor Cox introduced the UC Berkley presentation and turned the update over to Sandra McBrayer.
- Sandra McBrayer shared that the University California Berkley-California Welfare Indicators Project was brought to the Advisory Board at the request of a Board member at the September 13, 2019 Advisory Board meeting. Sandra explained that the Advisory Board should look at if the County needs to pursue legislation that involves making sure data between the different entities is shared in a way that is beneficial.
- Sarah Pauter commented that one of the downsides of the continued efforts to have more data sharing between entities is that some of the data that is available now will be lost.
- Sandra McBrayer suggested that the subcommittees work to come up with recommendations on what kind of fix is needed (policy, legislation, etc.) to bring back to the full Advisory Board at a future meeting.
- Nick Macchione shared on the importance of not losing sight of Housing and Community Development's role. Housing is in the capability of the state. Nick encouraged the Board to look at legislation to promote housing. Nick shared that San Diego would love to be a pilot to help the state understand how the County uses this type of data to discern the needs of the children and youth.

B) San Diego County Child Welfare Data Book

- Supervisor Cox introduced Kim Giardina and shared that at the last meeting of the Advisory Board, there was discussion around the importance of more transparent data sharing between Child Welfare Services and the Public.
- Kim Giardina explained that Child Welfare Services has been working on developing a data book that will be available to the public on Child Welfare Service's website. The book will focus on key data points in Child Welfare Services, from calls to the hotline, following the caseload timeline. Child Welfare Services is focused on telling a story rather than just providing numbers. Child Welfare Services is working with the National Council on Crime and Delinquency in conjunction with the County's IT systems to be very user friendly. The intent is to have the data book operational by the end of the current fiscal year. Kim will continue to provide updates to the Advisory Board.
- Supervisor Cox invited members to ask questions of Kim Giardina or Sandra McBrayer.
 - Stephen Moore questioned if there is any information on the data that's available through the Child and Adolescent Needs and Strengths (CANS) and when it might be available to utilize.
 - Kim Giardina shared that the State did build a tool with CANS in the new statewide database called CANS Cares. The tool only allows for input and doesn't allow for extracting of data. Child Welfare Services is exploring other software options that could be used. Child Welfare Services had to wait to see what was available to use from the State and has since determined nothing is available and is now looking at what can be done locally.

6) Upcoming Board Letters

- Supervisor Fletcher introduced agenda item six, upcoming board letters, and turned the item over to Kim Giardina.
 - Kim Giardina shared that the item was follow-up from a previous meeting. The programs are currently part of one contract. In March of 2019, the Board of

Supervisors approved separating the two programs out into two separate contracts. Kim explained that the board letter coming forward is requesting a four-month extension of the existing contract to allow more time to implement the two separate contracts.

7) Title IV-E Waiver Presentation – Dr. Elizabeth Harris

- Supervisor Cox introduced agenda item seven and explained that the Title IV-E Waiver is not being extended by the federal government but, instead, transitioning to the Family First Prevention Services Act. Due to many inquiries on the impact of not extending the Title IV-E Waiver, the Board brought Dr. Elizabeth Harris to address the Board and Community.
 - Kim Giardina introduced Dr. Elizabeth Harris and shared her bio (Attachment A)
 - Dr. Elizabeth Harris presented on the Title IV-E Waiver (Attachment B)
 - Dr. Harris inquired if the Board had any questions on the information she shared in her presentation.
 - Supervisor Fletcher asked how Child Welfare Services can continue to provide the necessary services with the Title IV-E Waiver funding going away.
 - Dr. Harris turned to Kim Giardina to confirm how Child Welfare Services will use the ongoing funding that went into effect in December of 2019.
 - Kim Giardina spoke about the path forward with the Family First Transition Act. Kim explained that the Transition Act allows Child Welfare Services to maintain 90% of it's Waiver funding this fiscal year and 75% of the Waiver funding next fiscal year until being fully transitioned into the new way of funding from the federal government.
 - Child Welfare Services is actively preparing for how they will move forward with the funding under the Family First Prevention Services Act.
 - One challenge is that the new source of funding only pays for prevention services in the areas of mental health, substance abuse, and in-home parenting.
 - Kim Giardina explained that while there are a lot of quality programs in San Diego, the programs that can be funded using the Family First Prevention Services Act have to meet certain evidence based criteria. There is also a federal clearing house that is researching a number of programs and deciding which will qualify to be paid for under the new funding source. Kim shared that there are currently 11 approved programs.
 - Child Welfare Services is going to begin a series of stakeholder sessions this year to make sure they are hearing from everyone on what San Diego really needs and how to best prepare for the Family First Prevention Services Act which must be implemented by October 2021.
 - Nick Macchione added to Kim Giardina's comments that there will be a funding gap and the Agency is taking a hard look across the entire Health and Human Services Agency, including Probation. The Agency is also looking across mental health, home visitation programs, and First Five Commission. The Agency is having to rethinking some of its programs to support the evidence-based interventions that have driven results. The Agency is working feverishly to figure out how to narrow if not close the funding gap.
 - Supervisor Fletcher questioned if it's possible to assess what the gap is.
 - Kim Giardina confirmed that it's possible and Child Welfare Services is working on the number now.

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- Maddy Kilkenny asked why there was a switch from the Title IV-E Waiver to the Family First Prevention Services Act.
- Dr. Harris responded with her opinion that because not all States opted into the waiver project and that advocates of the Family First Prevention Services Act thought the new program would create a fairer distribution of funding.
- Nick Macchione added that Child Welfare Services were able to meet the targets of the Title IV-E Waiver but were also able to reinvest the savings from the waiver program because of how Child Welfare Services implemented the Waiver program in San Diego, which is why losing the Waiver program is so negative for the community.
- Maddy Kilkenny requested to know if the 11 approved programs were tested by race and gender.
- Dr. Harris confirmed that all programs were tested by race, gender, and age but these are not the main criteria.
- Kim Giardina shared that this is one of the biggest concerns of agencies. There is concern that the clearing house will not take into consideration the needs of the different populations being served.
- Jessica Heldman mentioned the two optional interventions that San Diego put into practice, the Permanent Connections and Family Visit Coaching, and questioned whether there were other interventions beyond those two that San Diego used the Waiver fund for.
- Kim Giardina shared that some funding was augmented to improve developmental screening and enhancement programs for children under six and there were some funding increases for community services for families.
- Maddy Kilkenny proposed that from the results seen, Child and Family Services was able to create a nexus between the programs and the success of San Diego.
- Dr. Harris explained that the results did not show that there was a nexus between the programs and success as easily as she'd have liked. Safety-organized practices is a system level change intended to impact every child, family, and social worker. There's no control group in San Diego so Dr. Harris couldn't speak to Maddy's exact question.
- Jeff Weimann requested to know if Dr. Harris' analysis considered the impact the Continuum of Care Reform (CCR) had on the outcomes.
- Dr. Harris explained that the analysis considered the impact of the CCR on outcomes and believed it is difficult to confirm what affect the CCR had on each individual county.
- Jeff Weimann inquired about whether the research would continue in order to see the changes between the Waiver and Families First.
- Dr. Harris agreed that it is necessary to monitor the transition but that the CA Department of Social Services has not funded the research going forward.
- Jeff Weimann asked Dr. Harris if the analysis took into account the volatility in funding in each county prior to the Waiver, during the Waiver, and after the Waiver.
- Dr. Harris shared that, yes, it was looked at and there is a full cost study component, but she is not an expert on cost study.
- Carolyn Griesemer questioned if there was an average length of time for programs to get into the clearing house.

- Dr. Harris explained that the clearing house hasn't been around for very long so it's difficult to predict how long it will take in the future. It's an incredibly complex process.
- Adam Reed asked Kim Giardina if it was clear that the state would be opting into the Family First Act.
- Kim Giardina shared that yes, the state is going to opt in. Kim explained that there are eight parts to the act and part one is the part that allows the County to opt in. The County must be in compliance with all the other regulations, especially the ones around part four of the act.
- Crystal Irving commented that while equal results for all children appears to be a good thing, it's not necessarily positive when Child Welfare Services is consistently dealing with disproportionality in the system. Crystal questioned the parenting courses and if they are trauma informed. Finally, Crystal wanted to see the County be progressive on how they conduct preventions from the start.
- Maddy Kilkenny suggested it would be helpful to learn what's going away and where we can improve.
- Supervisor Fletcher proposed two recommendations:
 - Determine how to triage the damage that will come locally from the federal policy, whether it's funding or policies.
 - Continue to make sure the County advocates with the federal government to fight to lessen the negative impact of losing the Title IV-E Waiver funding.
- Alethea shared that this is a great time to look at the systems that have been in place over the years through First 5 Commission. Alethea expressed that this is a tremendous opportunity to leverage the resources we have throughout the County. Alethea would like to come to the Board to present some of the working models in place today.
- Nick Macchione explained that it's critical we look at wrap around services that are going to be lost. These services will impact the cross over youth in our Probation Department.
- Adolfo Gonzales shared that Probation doesn't want to lose the progress that's been made due to loss of funding.
- Sade Burrell commented on the importance of words and tones in different cultures. She wanted to make sure families in the system aren't being asked to change who they are as a person because that may be stripping them of their culture. She encouraged the Board to seek ways to coach in a way that doesn't change a family's culture.
- Supervisor Cox invited the public speaker to the podium.
 - A member of the public requested clarification on the percent reduction in foster care for African American children. She was also interested in seeing the type of questions that were asked to gauge the parents and whether they are culturally competent.
 - Dr. Harris shared that there was about a 38% reduction in foster care for African American children. Dr. Harris confirmed she would be able to share the information on the questions that were asked to gauge the parents.
 - Sarah Pauter reminded the Board and public that the Title IV-E Waiver funding was going away regardless of the new Family First Prevention Services Act. The Act was implemented in order to salvage some of the funding being lost.

8) Advisory Board Member Updates

- Supervisor Fletcher introduced agenda item eight and turned the item over to Kim Giardina to share Child Welfare Services updates.
 - Kim Giardina shared that the multidisciplinary team board letter was approved and she will be sharing an update on the program at the February Board of Supervisors meeting. She shared that Child Welfare Services is working jointly with other partners and coming back to the Board of Supervisors with updates regarding the Strong Families Thriving Communities Project and some recommendations about how to carry that work forward. Kim updated the Board on crisis response teams for caregivers—there is new legislation that passed and requires the County to develop a family urgent response system. Kim explained that ideas are being tested and she will continue to provide the Board with updates on the program. Kim also let the Board know they all received an updated Child Welfare Services organizational chart.
 - Alethea Arguilez shared that United Way First 5 and First 5 San Diego will be cohosting a 2020 Census event focusing on outreach to families with children 0-5. An Eventbrite will be sent to the Board and list serve.
 - Carolyn Griesemer stated that one of the positives coming out of D.C. is a new regulation change—Title IV funding can now be drawn down for legal services for children and parents, not just County Counsel.
 - Jessica Heldman asked Kim Giardina for additional information regarding the hotline multidisciplinary team. She would like to know if there is a process for tracking what 211 does with those contacts.
 - Kim Giardina shared that Child Welfare Services has contracted a full evaluation of the program and will be monitoring the results from the Child Welfare Services and 211 data.
 - Maddy Kilkenny questioned if part of the evaluation is being able to assess the users' experience with 211.
 - Sandra McBrayer shared that 211 has a built-in mechanism to do spot checks on not only the reference to the service made but whether the caller received the service provided and what was the quality of service they experienced across the board.
 - Dr. Harris shared that there is an interview component to talking to the families, so yes, there is a way to assess user experience with 211.
 - Sandra McBrayer informed the Board and public that the Census Eventbrite would be sent out. She shared that the report from Dr. Harris will be emailed to the Board and list serve, as well as added to the Child and Family Strengthening Advisory Board website. A future agenda item for the subcommittee meetings will be conversation on Title IV-E Waiver.
 - Crystal Irving took a moment to honor Bryce Gowdy and his family.
 - Sandra McBrayer reminded the Board and public that there was a letter in their packets under communications received. The letter was from SAY San Diego and outlines information they felt was misrepresented at a previous Board meeting.

9) Adjournment

- Supervisor Cox announced that the January meeting was Judge Kimberlee Lagotta's last meeting serving on the board. He thanked Judge Lagotta for all her work with the Board and her service in Juvenile Court.
- Judge Lagotta thanked Supervisor Cox and Fletcher for their leadership and shared that it was an honor to be able to serve on the Advisory Board.

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- Supervisor Fletcher reiterated Supervisor Cox's thanks to Judge Lagotta.
- Supervisor Cox would like to see 211 come present to the Board at a future meeting.
- Kim Giardina will report back to the Board on seeking an exception to sibling sets being exempt from the 10-day limit at Polinsky.
- Sarah Pauter will work with the subcommittees on developing recommendations on state level data collection and sharing.
- Supervisor Cox invited the Board and public to attend the State of the County on February 19, 2020 at 6:30 PM on the USS Midway.
- Supervisor Cox reminded the Board and public that the upcoming subcommittee meetings are on February 27, 2020 at the County Operations Center.
- Supervisor Cox adjourned the meeting at 10:44 AM.

Next Meeting:

- March 13th, 2020

Distributed:

- Meeting Agenda
- Minutes of November 22, 2019 Meeting
- Summary of December 19, 2019 Subcommittee Meetings
- Continuum of Care Reform Presentation
- Continuum of Care Reform Handout
- January 28, 2020 Board Letter to Extend Child Welfare Services Contract
- Biography of Dr. Elizabeth Harris
- Title IV-E Waiver Demonstration Project Presentation
- Updated Child Welfare Services Organizational Chart
- Communications Received – Letter from SAY San Diego

Meeting minutes were submitted by Rachel Weber. Please call her at (619) 531-5123 if you have corrections or suggested revisions. She may also be contacted for agenda items or general information.



COUNTY OF SAN DIEGO

Child and Family Strengthening Advisory Board

Summary of Subcommittee Meetings

Subcommittees:

Workforce Development	9:00-10:30 am
Child and Family Services	11:00-12:30 pm
Organizational Structure	1:30-3:00 pm

Date: February 27, 2020

Location: County Operations Center, 5530 Overland Avenue, 2nd Floor - Training Room
San Diego, California 92123

Facilitators: Sandra McBrayer, Sarah Rafi

Meeting Staff: Rachel Weber

Workforce Development Subcommittee Summary:

15 attendees took part in the Workforce Development Subcommittee. Sandra McBrayer opened the meeting by providing a brief overview of the agenda. Sarah Rafi confirmed everyone’s understanding of the agreements for interaction and communication for the committee structure and explained the group exercise.

Members introduced themselves and Sandra introduced that the goal of the meeting was to determine if there were remaining recommendations the group considered most important and easiest to implement.

Sarah Rafi walked the group through the group exercise and gave the group time to review the remaining recommendations. Child Welfare Services indicated there were additional recommendations that were complete or near completion:

- Recommendation 2 – *Implement a long-term STS-specific intervention for supervisors and Child Welfare services staff. Evidence-supported models to explore include Components for Enhancing Clinician Experience and Reducing Trauma (CE-CERT) and the Resilience Alliance: Promoting Resilience and Reducing Secondary Trauma Among Child Welfare Staff.*
- Recommendation 3 – *Explore Safety Culture initiatives undertaken in Tennessee and other child welfare jurisdictions. Preliminary studies on the integration of Safety Culture have demonstrated lower levels of employee emotional exhaustion.*
- Recommendation 4 – *Follow the Structured Decision Making (SDM) contact guidelines to increase monthly visits for families at higher levels of risk.*

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- Recommendation 10 – *Follow the Structured Decision Making (SDM) contact guidelines to increase monthly visits for families at higher levels of risk.*
- Recommendation 16 – *Create consistency of new hire caseloads throughout regions and ensure caseloads are increasingly complex, commensurate with the knowledge, skills, and abilities of the individual worker.*
- Recommendation 24 – *CWS to add practice steps regarding providing notice to parties/counsel of placement changes in the CWS learning curriculum so that Child Welfare staff are aware of the required procedures.*
- Recommendation 25 – *CWS to monitor Child Welfare staff regional compliance with the notice provisions as required by the Welfare and Institutions Code, including but not limited to WIC 16010.6 and 16010.7.).*

The subcommittee members all indicated their top three priorities and top three recommendations they felt could be implemented quickly. The recommendations the subcommittee felt were most important were:

- Recommendation 8 – *Consult with outside experts, such as the National Council on Crime and Delinquency (NCCD), National Child Welfare Workforce Institute (NCWWI), and Kempe Center, to conduct a workload analysis and determine best practices to achieve optimal caseloads and staffing levels.*
- Recommendation 9 – *Explore state and national best practices pertaining to policy changes such as the number and quality of social worker visits with families; determine if procedural changes could improve safety and reduce risk for children in open CWS voluntary and dependency cases.*
- Recommendation 11 – *Assess the quality of face-to-face contacts and home visits using the best practices established and resources created by the Capacity Building Center for States' Quality Matters: Improving Caseworker Contacts with Children, Youth, and Families initiative.*
- Recommendation 12 – *Strengthen CWS policies to ensure face-to-face contacts with children, youth, and families reflect best practices.*
- Recommendation 21 – *Establish stronger guidelines for continuing education that address individual areas of need and improvement for caseworkers and supervisors.*
- Recommendation 23 – *Explore peer support and mentorship models to create internal support systems and enhance caseworker and supervisor skills and abilities.*

The top recommendations the subcommittee felt could be implemented quickly were:

- Recommendation 8 – *Consult with outside experts, such as the National Council on Crime and Delinquency (NCCD), National Child Welfare Workforce Institute (NCWWI), and Kempe Center, to conduct a workload analysis and determine best practices to achieve optimal caseloads and staffing levels.*

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- Recommendation 11 – *Assess the quality of face-to-face contacts and home visits using the best practices established and resources created by the Capacity Building Center for States' Quality Matters: Improving Caseworker Contacts with Children, Youth, and Families initiative.*
- Recommendation 12 – *Strengthen CWS policies to ensure face-to-face contacts with children, youth, and families reflect best practices.*
- Recommendation 21 – *Establish stronger guidelines for continuing education that address individual areas of need and improvement for caseworkers and supervisors.*

There was a robust discussion around independent living skills and what kind of exit plan youth are given. The group requested to have the process for youth aging out of the system confirmed. The group spent time discussing the difference between coaching and training employees and requested confirmation on if employees within Child Welfare Services are being coached or trained on processes for youth aging out of the system. One subcommittee member suggested that a resource web application would be very helpful in the transition of youth out of the system. A representative from the San Diego Center for Children explained to the group that they had a web application in development. This is intended for youth age 15 or older and will contain individual goals and plans.

Child Welfare Services agreed to bring back the recently completed or near-completed recommendations as well as update the subcommittee on status of the recommendations the group agreed were most important and could be completed quickly.

Child and Family Services Subcommittee Summary:

28 attendees took part in the Child and Family Services Subcommittee. Sandra McBrayer opened the meeting by providing a brief overview of the agenda. Sarah Rafi confirmed everyone's understanding of the agreements for interaction and communication for the committee structure and explained the group exercise.

Members introduced themselves and Sandra introduced that the goal of the meeting was to determine if there were remaining recommendations the group considered most important and easiest to implement.

Sarah Rafi walked the group through the group exercise and gave the group time to review the remaining recommendations. Child Welfare Services indicated there were additional recommendations that were complete or near completion:

- Recommendation 4 – *CWS to develop a protocol that adheres to California Rule of Court, Rule 5.534(c) in both letter and spirit: Ensure that the form is provided in a timely manner with appropriate instructions and inform each child's caregiver of their right to be present and to address the Court.*
- Recommendation 5 – *Attach the most recent FFA report to the court report if a child is placed in a home within a FFA. (WIC 366.21(d)).*
- Recommendation 8 – *Keep sibling sets at Polinsky Children's Center longer than 10 days, if necessary, in order to facilitate sibling sets being placed together.*

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- Recommendation 10 – *Submit a written report, if necessary, to the California Department of Social Services explaining the reasons for the overstay, as provided for in Welfare and Institutions Code Section 11462.022(f)(1).*
- Recommendation 18 – *Collaborate with PCC medical staff and the Juvenile Court to develop an updated joint protocol to obtain parent consent or Juvenile Court order to timely examine and treat children entered and detained at PCC.*
- Recommendation 24 – *Adopt the below detailed Proposed Voluntary Services Agreement Protocol.*

The subcommittee members all indicated their top three priorities and top three recommendations they felt could be implemented quickly. The recommendations the subcommittee felt were most important were:

- Recommendation 16 – *Ensure that there is a specific, written expectation in all relevant CWS policies that foster students receive the benefit of the statutory legal preference that they remain in their school of origin, with transportation provided.*
- Recommendation 26 – *Develop a responsive system of learning for resource families that identifies, prepares, and delivers ongoing trauma-informed learning at the time needed in relation to the development of the children in their care.*
- Recommendation 31 – *Establish a CWS unit focused on providing same day/after hours (24/7) responsive support to caregivers.*
- Recommendation 32 – *Leverage the internet and social media channels to connect, inform, and recruit potential resource families.*

The recommendations the subcommittee felt could be implemented quickly were:

- Recommendation 16 – *Ensure that there is a specific, written expectation in all relevant CWS policies that foster students receive the benefit of the statutory legal preference that they remain in their school of origin, with transportation provided.*
- Recommendation 26 – *Develop a responsive system of learning for resource families that identifies, prepares, and delivers ongoing trauma-informed learning at the time needed in relation to the development of the children in their care.*
- Recommendation 31 – *Establish a CWS unit focused on providing same day/after hours (24/7) responsive support to caregivers.*
- Recommendation 32 – *Leverage the internet and social media channels to connect, inform, and recruit potential resource families*

The group spent considerable time discussing required training hours for Resource Family Approval. The subcommittee inquired about increasing the number of required hours to more than 12. One member requested an analysis be conducted on the number of training hours now compared to when more hours were required. Another robust topic was the possibility of having a bill introduced on the school of origin and youth preference. It was shared that there is a process in place with school

districts to make sure youth have transportation to their school of origin if needed. A subcommittee member requested Child Welfare Services provide data on the number of youth in the system that attend their school of origin.

Child Welfare Services agreed to bring back the recently completed or near-completed recommendations as well as update the subcommittee on status of the recommendations the group agreed were most important and could be completed quickly.

Organizational Structure Subcommittee Summary:

10 attendees took part in the Organizational Structure Subcommittee. Sarah Rafi opened the meeting by providing a brief overview of the agenda and confirmed everyone's understanding of the agreements for interaction and communication for the committee structure and explained the group exercise.

Members introduced themselves and Sarah introduced that the goal of the meeting was to determine if there were remaining recommendations the group considered most important and easiest to implement.

Sarah Rafi walked the group through the group exercise and gave the group time to review the remaining recommendations. Child Welfare Services indicated there were additional recommendations that were complete or near completion:

- Recommendation 1 – *Identify leaders with the skill to direct, model, and inspire others as champions for excellence. While good managers keep the current system running and avoid risk, successful change requires courageous leadership to deliver and sustain a higher level of performance.*
- Recommendation 4 – *Create public recognition for staff at all levels whose work personifies these values.*
- Recommendation 5 – *Identify leaders with a clear willingness to examine their organization with honesty and transparency.*
- Recommendation 16 – *Prior to the retirement of the current Director, select a leader who inspires confidence, has the ability to engage and communicate with all stakeholders while implementing the significant organizational change required.*
- Recommendation 20 – *Make all CWS policies publicly available.*
- Recommendation 26 – *Develop a formal CWS protocol that ensures families are not coerced when they are offered voluntary services.*

The subcommittee members all indicated their top three priorities and top three recommendations they felt could be implemented quickly. The recommendations the subcommittee felt were most important were:

- Recommendation 6 – *Actively involve children, youth, and families and providers to create plans and implement policies that change experiences and result in greater positive impact.*

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- Recommendation 11 – *Realign current reporting relationships of CWS operations in each region from the Director to the Director of CWS.*
- Recommendation 13 – *Centralize all placement units. The authority to place a child should rest with a worker focused on the wishes and needs of the child(ren) and family. Factors that should be considered include: siblings who also need placement, proximity of parents, location of school of origin and whether rights to school of origin has been waived by the education rights holder and minor, foreseeability of relative clearing placement in the immediate future, and/or mental health needs of the child.*
- Recommendation 29 – *Develop a comprehensive and unified approach for the recruitment of resource families in partnership with Probation, the philanthropic community, and FFAs. To include data and demographic analysis to conduct targeted campaigns specific to geographic location, skill, and experience.*

The recommendations the subcommittee felt could be implemented quickly were:

- Recommendation 6 – *Actively involve children, youth, and families and providers to create plans and implement policies that change experiences and result in greater positive impact.*
- Recommendation 14 – *Review the organizational placement of the Ombudsman office to determine if it should reside inside or outside CWS.*

The subcommittee spent time discussing how Child Welfare Services is implementing recommendation number 6 – *Actively involve children, youth, families, and providers to create plans and implement policies that change experiences and result in greater positive impact.* The group questioned how partnerships will be developed in response to recommendation number 29 – *Develop a comprehensive and unified approach for the recruitment of resource families in partnership with Probation, the philanthropic community, and FFAs. To include data and demographic analysis to conduct targeted campaigns specific to geographic location, skill, and experience.* The group wanted to make certain there is strong support for current resource families and emphasized the importance of retaining the resource families Child Welfare Services currently has.

Due to the small number of subcommittee attendees, the group finished the activity early and Alethea Arguilez was able to share a draft of the glossary of terms for the Child Welfare Services Landscape. It was suggested that the glossary of terms be sent to all three subcommittees to provide their input.

Child Welfare Services agreed to bring back the recently completed or near-completed recommendations as well as update the subcommittee on status of the recommendations the group agreed were most important and could be completed quickly.



COUNTY OF SAN DIEGO

Child and Family Strengthening Advisory Board

Summary of Subcommittee Meetings

Subcommittees:

Workforce Development	9:00-10:30 am
Child and Family Services	11:00-12:30 pm
Organizational Structure	1:30-3:00 pm

Date: April 30, 2020

Location: Virtual via Zoom

Facilitators: Sandra McBrayer, Sarah Rafi

Meeting Staff: Rachel Weber

Workforce Development Subcommittee Summary:

19 attendees took part in the Workforce Development Subcommittee. Sandra McBrayer opened the meeting and provided a brief overview of the agenda and Rachel Weber reviewed the meeting materials. Sandra explained the purpose of the meeting being virtual via the Zoom platform and provided attendees multiple ways to ask questions during the meeting.

Sandra introduced that the goal of the meeting was to hear from Child Welfare Services on recently completed or nearly completed recommendations. Kim Giardina, Director of Child Welfare Services (CWS), provided updates to the following recommendations:

- *Enhance Caseworker Onboarding, Training, and Continuing Education* – recommendation 20, completed.
- *Workload Issues and Quality of Protective Services Workers (PSW) Contacts* – recommendations 8, 9, 11, 12 completed.
- *Enhance Caseworker onboarding, training and continuing education* – recommendation 21 and 23 ongoing.

Kim provided follow-up to questions posed at the February Subcommittee meeting. She provided an overview of the process for youth aging out of the system and described the differences between coaching and training pertaining to CWS staff.

Sandra gave an update on the Child Welfare Landscape Glossary of Terms. Subcommittee members were asked to review the Glossary of Terms and provide any additions by Monday, 5/4.

Kim provided a detailed update on the changes to Hotline calls. She stated that there has been a recent reduction in the number of calls/reports and sited comparison numbers from March and April from 2020 and 2019. Kim stated that number of removals is about the same as it was prior to the COVID-19

pandemic. She stated that CWS is monitoring the calls daily/weekly/monthly to identify fluctuations and changes so they can ensure that services and supports are not being disrupted. The group discussed the students who are not in school and have been “lost” in the transition, i.e. schools don’t have their correct address or phone number, they are living with friends or extended family, etc. The group discussed the need to outreach to those students, not just those involved in the child welfare system. The group discussed outreach strategies and the need to reach out immediately for children and youth falling through the cracks and who have a variety of needs.

During the Roundtable, Sandra provided a COVID-19 update regarding CWS youth and justice-involved youth. Kim provided an update on precautions being taken at Polinsky Children’s Center regarding COVID-19. The subcommittee discussed ideas for helping families stay safe during the pandemic and how CWS staff are consistently reaching out to foster youth and their families to offer support and guidance. Sandra also provided information on an Emergency Child Care Needs Survey and information on applying for emergency childcare for at-risk populations and essential workers. Participants requested the link to the survey and the resources described; both were emailed to the distribution list on 5/1/20.

One subcommittee member asked if CWS utilizes “Ready to Exit” criteria to ensure youth exiting CWS are prepared for independent living. And another subcommittee member asked who youth should contact if they want to opt back in to Extended Foster Care if they initially opted out of Extended Foster Care. Child Welfare Services stated they would provide a follow-up within the coming week with answers to questions that could not be answered during the meeting.

Child and Family Services Subcommittee Summary:

43 attendees took part in the Child and Family Services Subcommittee. Sandra McBrayer opened the meeting and provided a brief overview of the agenda, and Rachel Weber reviewed the meeting materials. Sandra explained the purpose of the meeting being virtual via the Zoom platform and provided attendees multiple ways to ask questions during the meeting.

Sandra introduced that the goal of the meeting was to hear from Child Welfare Services on recently completed or nearly completed recommendations. Kim Giardina, Director of Child Welfare Services (CWS), provided updates to the following recommendations:

- *Caregiver information forms and foster family agency report included in juvenile court proceedings* – recommendation 4, ongoing.
- *Caregiver information forms and foster family agency report included in juvenile court proceedings* – recommendation 5, ongoing.
- *Evaluation of a Child’s School Placement during Child Family Team Meetings* – recommendation 15, completed.
- *Evaluation of a Child’s school placement during child and family team meetings* – recommendation 16, completed.
- *Authorization and Consent to Treat Children Detained at Polinsky Children’s Center* – recommendation 18, completed.
- *Placement of Sibling Sets Together* – recommendations 8 and 10, completed.
- *Voluntary services policy and protocol* – recommendation 24, ongoing.
- *Enhance resource family expectations* – recommendation 26, ongoing.
- *Resource family support and retention* – recommendation 31, ongoing.
- *Resource Family Approval* – recommendation 28, completed.
- *Resource Family Recruitment* – recommendations 32 and 33, completed.

Kim provided follow-up to questions posed at the February Subcommittee meeting. Kim provided more information on the number of Resource Family Approval required training hours and also provided data on the number of youth in the system that attend their school of origin.

Sandra gave an update on the Child Welfare Landscape Glossary of Terms. Subcommittee members were asked to review the Glossary of Terms and provide any additions by Monday, 5/4.

Kim provided a detailed update on the changes to Hotline calls. She stated that there has been a recent reduction in the number of calls/reports and cited comparison numbers from March and April from 2020 and 2019. Kim stated that number of removals is about the same as it was prior to the COVID-19 pandemic. She stated that CWS is monitoring the calls daily/weekly/monthly to identify fluctuations and changes so they can ensure that services and supports are not being disrupted. The subcommittee asked about the CWS visits with foster youth and their foster families and Kim outlined the current protocols during COVID-19 stating that workers have more virtual meetings with foster youth but do have eyes on all foster youth at least once a month for actual visual contact. The subcommittee also discussed the reduction of calls and asked about the students whose schools were struggling to get in contact with. The committee discussed that through their professional contact they have heard that some students have not had any contact with their home schools and had significant needs that were not being met. The group discussed the need to outreach to those students, not just those involved in the child welfare system. The group discussed outreach strategies and the need to reach out immediately to children and youth who have lost contact with their home schools and who have a variety of needs such as food insecurity, housing issues, etc.

During the Roundtable, Sandy provided a COVID-19 update regarding CWS youth and justice-involved youth. Kim provided an update on precautions being taken at Polinsky Children's Center regarding COVID-19. Sandra also provided information on an Emergency Child Care Needs Survey and information on applying for emergency childcare for at-risk populations and essential workers. Participants requested the link to the survey and the resources described; both were emailed to the distribution list on 5/1/20.

There was robust dialogue throughout the subcommittee meeting and members brought up several topics for discussion. One subcommittee member asked if it is possible to utilize a text messaging system for social workers to send reminders. Regarding the recruitment of resource families, one subcommittee member asked if there will be a move to use Instagram to recruit Resource Families and another member asked what the typical age is of Resource Family applicants.

Regarding submitting documents to courts, one subcommittee member asked if it is possible to have an encryption avenue to the courts for all caregivers to send the JV 290 caregiver court reports. And another subcommittee member commented that some students are not receiving e-learning tools to do effective distance learning. Participants were asked to let the subcommittee know if they are aware of schools/districts where students are not receiving e-learning tools. Child Welfare Services stated they would provide a follow-up within the coming week with answers to these questions that could not be answered during the meeting.

Organizational Structure Subcommittee Summary:

18 attendees took part in the Organizational Structure Subcommittee. Sandra McBrayer opened the meeting and provided a brief overview of the agenda, and Rachel Weber reviewed the meeting materials. Sandra explained the purpose of the meeting being virtual via the Zoom platform and

provided attendees multiple ways to ask questions during the meeting.

Sandra introduced that the goal of the meeting was to hear from Child Welfare Services on recently completed or nearly completed recommendations. Kim Giardina, Director of Child Welfare Services (CWS), provided updates to the following recommendations:

- *Transformation and transparent change* – recommendation 1, ongoing.
- *Transformation and transparent change/Create public recognition for staff at all levels whose work personifies these values* – recommendation 4, ongoing.
- Leader selection – recommendation 5, ongoing.
- *Organizational Realignment* – recommendation 11, completed.
- *Initial placement of a child in out-of-home care* – recommendation 13, in progress.
- *Social worker engagement with families in the voluntary services process* – recommendation 26, in progress.
- *Resource family recruitment* – recommendation 29, in progress.
- *Child Welfare System Policies* – recommendation 20, in progress.

Kim provided follow-up to questions posed at the February Subcommittee meeting. Kim described how CWS is implementing and developing partnerships to actively involve children, youth, and families and providers to create plans and implement policies that change experiences and result in greater positive impact. She provided information on the Systems Enhanced Together (SET) Redevelopment Workgroup and the newly developed *Council to Create Change for Foster Care*. Kim also addressed how CWS plans to support and retain current resource families via: Family Urgent Response System (FURS), Quality Parenting Initiative (QPI), Placement Integration and Respite Program Changes.

Sandra gave an update on the Child Welfare Landscape Glossary of Terms. Subcommittee members were asked to review the Glossary of Terms and provide any additions by Monday, 5/4.

Kim provided a detailed update on the changes to Hotline calls. She stated that there has been a recent reduction in the number of calls/reports and sited comparison numbers from March and April from 2020 and 2019. Kim stated that number of removals is about the same as it was prior to the COVID-19 pandemic. She stated that CWS is monitoring the calls daily/weekly/monthly to identify fluctuations and changes so they can ensure that services and supports are not being disrupted.

During the Roundtable, Sandra provided a COVID-19 update regarding CWS youth and justice-involved youth. Kim provided an update on precautions being taken at Polinsky Children's Center regarding COVID-19. The subcommittee discussed ideas for helping families stay safe during the pandemic and how CWS staff are consistently reaching out to foster youth and their families to offer support and guidance but that the visit protocols have changed and they are doing more virtual contacts with at least one monthly eyes on meeting with foster youth. Sandra also provided information on an Emergency Child Care Needs Survey and information on applying for emergency childcare for at risk populations and essential workers. Participants requested the link to the survey and the resources described; both were emailed to the distribution list on 5/1/20.

One subcommittee member commented that if CWS can research what ages are typically applying to be a Resource Family they could then do specialized recruitment via platforms those age groups utilize most often. Child Welfare Services stated they would provide a follow-up within the coming week with answers to these questions that could not be answered during the meeting.



CFSAB SUBCOMMITTEE UPDATES

April 2020





WORKFORCE DEVELOPMENT

COMPLETED / ONGOING

- Consult with outside experts to conduct workload analysis, optimal caseloads and staffing levels (8)
- Explore state and national best practices as to the number and quality of social worker visits with families (9)
- Assess the Quality of face to face contacts and home visits using best practices and resources created by the Capacity Building Center for States (11)
- Strengthen CWS Policies to ensure face-to-face contacts with children, youth and families reflect best practices (12)
- Require supervisors and managers to attend annual advanced simulation trainings aimed at improving quality, reflective supervision skills (20)



CHILD AND FAMILY SERVICES

COMPLETED / ONGOING

- Keep sibling sets at Polinsky Children's Center longer than 10 days, if necessary, in order to keep sibling sets together (8)
- Submit a written report, if necessary, to the California Department of Social Services explaining the reasons for the overstay, as provided for in Welfare and Institutions Code (10)
- Include the checklist analysis in the Child and Family Team report that is provided to the court, parties and counsel (15)
- Ensure that there is a specific, written expectation in all relevant CWS policies that youth in the foster care system receive the benefit of the statutory legal preference that they remain in their school of origin (16)
- Collaborate with PCC medical staff and the Juvenile Court to develop an updated joint protocol to obtain parent consent or Juvenile Court order to treat children entered and detained at PCC (18)
- Investigate the ability to use community partners to complete, or transfer a resource family applicant for approval (28)
- Leverage the internet and social media to connect, inform, and recruit potential resource families (32)
- Consolidate the three different web pages currently used by the County for resource family information and sharing and recruitment (33)



ORGANIZATIONAL STRUCTURE

COMPLETED / ONGOING

- Identify leaders with the skill to direct, model, and inspire others as champions for excellence (1)
- Create public recognition for staff at all levels whose work personifies these values (4)
- Identify leaders with a clear willingness to examine their organization with honesty and transparency (5)
- Realign current reporting relationships of CWS operations in each region from the Director to the CWS Director (11)

**COUNTY OF SAN DIEGO****AGENDA ITEM****BOARD OF SUPERVISORS**GREG COX
First DistrictDIANNE JACOB
Second DistrictKRISTIN GASPAR
Third DistrictNATHAN FLETCHER
Fourth DistrictJIM DESMOND
Fifth District**DATE:** May 19, 2020**11****TO:** Board of Supervisors**SUBJECT****AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH
iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)****OVERVIEW**

The San Diego County Board of Supervisors (Board) has demonstrated a long-standing commitment in supporting efforts to prevent and respond to child abuse and neglect as well as strengthening families. On August 4, 2015 (6), the Board authorized and approved the procurement of a single source contract for media services with iHeartMedia. This partnership has allowed the Health and Human Services Agency (HHSA), Child Welfare Services (CWS) to increase awareness and encourage action in support of child abuse prevention and family strengthening initiatives.

CWS has since expanded collaborations with iHeartMedia to include provision of a broad array of countywide bilingual advertising activities. These activities address current HHSA and CWS priorities and initiatives related to strengthening families and child abuse prevention and awareness through commercials, news alerts, public service announcements, and social media posts. iHeartMedia is an established global media company specializing in radio, digital, mobile, social, and on-demand advertising. iHeartMedia has the unique ability to leverage multiple media platforms, infrastructure and relationships to connect with diverse and targeted audiences, providing mass reach. iHeartMedia supports, and is familiar with, HHSA and CWS initiatives and has provided a variety of public service media advertising tailored to HHSA and CWS priorities throughout the past five years.

The current contract expires on June 30, 2020. If approved, today's action will authorize the Director of Purchasing and Contracting to enter into negotiations, on behalf of HHSA and CWS, with iHeartMedia for media services to help increase public awareness and promote HHSA and CWS priorities and initiatives. This action supports the County of San Diego's *Live Well San Diego* vision by promoting public awareness of child safety, child and family well-being, and family strengthening resources to ensure that children and families are healthy, safe, and thriving.

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

In accordance with Board Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting to enter into negotiations with iHeartMedia and subject to successful negotiations and determination of a fair and reasonable price, to award a contract for media services to promote Health and Human Services Agency and Child Welfare Services initiatives for up to one year and up to four option years and up to an additional six months if needed, and to amend the contract as needed to reflect changes to requirements and funding, subject to the availability of funds and subject to approval of the Agency Director, Health and Human Services Agency.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2019-21 Operational Plan in the Health and Human Services Agency. If approved, this request will result in no change in costs and revenue in Fiscal Year 2019-20 and costs and revenue up to \$553,000 in Fiscal Year 2020-21. The funding source is Social Services Administrative Revenue and Realignment. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

N/A

BACKGROUND

The San Diego County Board of Supervisors (Board) has demonstrated a long-standing commitment in supporting efforts to prevent and respond to child abuse and neglect as well as strengthening families. On August 4, 2015 (6), the Board authorized and approved the procurement of a single source contract for media services with iHeartMedia. Such efforts are in alignment with the U.S. Department of Health and Human Services Administration on Children, Youth and Families' Children's Bureau who, in 2018, outlined priorities for child welfare with a primary focus on child abuse prevention. The partnership with iHeartMedia has allowed the Health and Human Services Agency (HHSA), Child Welfare Services (CWS) to increase awareness and encourage action in support of child abuse prevention and family strengthening initiatives.

CWS has since expanded collaborations with iHeartMedia to include provision of a broad array of countywide bilingual advertising activities that address both CWS and HHSA priorities and initiatives related to strengthening families and child abuse prevention and awareness. Under the current contract, the media services provided by iHeartMedia include but are not limited to:

- Radio advertising, promotion and exposure, and commercial endorsements on iHeartMedia radio stations;
- Public Service Announcements (PSAs) and Community Connections event listings on iHeartMedia radio station websites;
- Interviews or features on iHeartMedia stations;

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

- Digital advertising, promotion, exposure and production using streaming audio impressions (number of times content played on-line) and mobile in-app banner displays;
- Outdoor advertising, promotion, exposure and production through outdoor billboards, bulletins, and transit shelters in designated zip codes throughout San Diego County; and
- Promotion of the #250 mobile number that connects residents to services and resources related to the campaign and call to action.

For the past five years, iHeartMedia has become familiar with CWS and HHSA priorities by providing customized media advertising. In Fiscal Year 2018-19 alone, through a variety of media platforms, iHeartMedia reached 2,554,800 people in San Diego County and provided:

- 9,335 Radio/Streaming advertisements and promotions;
- 1,142,846 Streaming impressions (number of times content displayed); and
- 4 Outdoor advertising and promotions to include:
 - Pool Safety;
 - Don't Abandon Your Baby;
 - Sex Trafficking Awareness; and
 - Fatherhood and Strong Families.

The large number of people exposed to prevention awareness messaging in Fiscal Year 2018-19 is an illustration of iHeartMedia's capabilities. Continued collaboration with iHeartMedia is beneficial to ensuring that residents are aware of child abuse prevention.

iHeartMedia qualifies for a single source contract to provide public service media and promotional campaigns to promote current HHSA and CWS priorities and initiatives, based on the following section of Board Policy A-87, Competitive Procurement:

Section 1D-3: The procurement is for services from a provider with unique knowledge, skill, or ability not available from other sources.

iHeartMedia is an established global media company specializing in radio, digital, mobile, social, billboard and on-demand advertising. iHeartMedia has the unique ability to leverage its multiple media platforms, infrastructure and relationships to connect with diverse and targeted audiences. iHeartMedia has extensive billboard and bus kiosk abilities countywide and has the capacity to message HHSA and CWS radio and streaming digital advertisements on seven radio stations. Additionally, they are able to provide more airtime during more popular broadcasts such as:

- Radio advertising, promotion, and exposure on the Total Traffic and Weather Network woven into twenty radio stations and read by live reporters, giving more credibility and access to drive time audiences; and
- Messaging during NFL Football Season on a round-the-clock sports talk and live game radio station(s).

iHeartMedia has a large database that offers unique access to specific research about trends, demographics, and market conditions about its consumer base. Through this database, iHeartMedia is able to promote innovative and strategic ways to connect with San Diego County

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

residents and generate awareness and participation in CWS and HHSA initiatives. Additionally, iHeartMedia offers an expansive package of media services, including a large match of free airtime and radio spots, at a minimum value of \$30,000 annually, and at no additional cost. The package also includes the #250 Mobile Speed Dial, a text for information service that enhances the interactivity of advertisements and allows the public to obtain more information on resources and services related to CWS and HHSA campaigns promoted through the various media platforms. In addition, this package includes a live dashboard that provides data on activity related to the #250 feature and is a beneficial tool to track and measure the effectiveness of each radio message or billboard location.

The County of San Diego (County) conducted research of available local media service options throughout San Diego County that included review of print, broadcast and communication service providers. After a comprehensive review, other local media providers did not demonstrate the large-scale capacity and infrastructure required of the broad array of services needed to promote CWS and HHSA priorities and initiatives. Consequently, iHeartMedia is the best fit as they are adept in quickly adjusting and producing media advertisements and campaigns to meet the changing needs, priorities, and emergent issues of HHSA and CWS.

The amount of the contract is up to \$553,000 in Fiscal Year 2020-21 and up to \$553,000 in each option year through Fiscal Year 2024-25. The contract funding pays for radio, digital, and outdoor advertising of HHSA and CWS priorities and initiatives. Pricing is determined fair and reasonable based on industry standards and pricing for same or similar services proposed for the provision of other County media services. The current contract expires on June 30, 2020. The anticipated start date of the new contract is July 1, 2020, subject to successful negotiations and a determination of a fair and reasonable price.

Today's action requests the Board to authorize the exemption of competitive procurement for media services provided by iHeartMedia, in accordance with Policy A-87, Competitive Procurements, and to award a contract for up to one year and up to four option years and an additional six months if needed, and to amend the contract as needed to reflect changes to requirements and funding, subject to the availability of funds and subject to the approval of the Director, HHSA. The Board has demonstrated a long-standing commitment in supporting efforts to prevent and respond to child abuse and neglect and strengthen families. Approval of today's recommended action will continue this commitment.

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH
iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today's proposed action supports the Building Better Health and Living Safely initiatives in the County of San Diego's 2020-2025 Strategic Plan, as well as the County of San Diego's *Live Well San Diego* vision by promoting public awareness of child safety, child and family well-being, and family strengthening resources to ensure that children and families are healthy, safe, and thriving.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'H.N.M.', is centered below the text 'Respectfully submitted,'.

HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

N/A

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED

 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:

December 11, 2018 (14), the Board approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2018-19; September 26, 2017 (04), the Board approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2017-18; September 13, 2016 (11), the Board approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2016-17; August 4, 2015 (6), the Board approved the procurement of a single source contract with iHeartMedia.

BOARD POLICIES APPLICABLE:

A-87 - Competitive Procurement

BOARD POLICY STATEMENTS:

Introduction: A single source contract for the procurement of media services with iHeartMedia is requested. iHeartMedia qualifies for a single source contract to provide media and promotional campaigns pursuant to Board Policy A-87, Competitive Procurement, Section 1D-3: The procurement is for services from a provider with unique knowledge, skill, or ability not available from other sources.

Services, Term Period, and Estimated Value: Upon approval of this request, iHeartMedia will provide radio, digital, and outdoor advertising of HHSA and CWS initiatives. The contract term and estimated value will be up to \$553,000 in Fiscal Year 2020-21 and up to \$553,000 each option year through Fiscal Year 2024-25.

Benefits to the County of San Diego: The County of San Diego (County) is committed to building better health, living safely and thriving by supporting efforts to prevent and respond to child abuse and neglect, strengthening families, and promoting the well-being of all children and families. Public awareness and messaging on multiple media platforms that encourages awareness and promotes initiatives and increases the County’s reach and connections with individuals and communities generating greater awareness and activation of initiatives.

Why Procurement Qualifies for Exception: Pursuant to Board Policy A-87, an exception to the competitive procurement policy is being sought. iHeartMedia supports and is familiar with HHSA and CWS initiatives and has provided media advertising tailored to HHSA and CWS priorities throughout the past five years. iHeartMedia is an established global media company specializing in radio, digital, mobile, social, billboard and on-demand advertising. iHeartMedia has the ability to leverage its multiple media platforms, infrastructure and relationships to connect with diverse and targeted audiences, giving mass reach. iHeartMedia has extensive billboard and bus kiosk abilities countywide and has the capacity to message HHSA and CWS radio and streaming digital advertisements on seven radio stations. iHeartMedia is adept in quickly adjusting and producing media advertisements and campaigns to meet the changing needs, priorities, and emergent issues of HHSA and CWS, including a large match of free airtime and radio spots at no additional cost. The County’s research of available local media services options included reviews of other media, print, broadcast, and communication service providers,

SUBJECT: AUTHORIZE PROCUREMENT OF SINGLE SOURCE CONTRACT WITH iHEARTMEDIA FOR MEDIA SERVICES (DISTRICTS: ALL)

which did not demonstrate the large-scale capacity and infrastructure for the broad spectrum of services needed to carry out and promote CWS and HHS priorities and initiatives.

Fair and Reasonable Price: Pricing is determined fair and reasonable based on industry standards and pricing for same or similar services proposed for the provision of other County media services.

MANDATORY COMPLIANCE:
N/A

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):
Contract Number 552349

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): Department of Purchasing and Contracting

CONTACT PERSON(S):

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COUNTY OF SAN DIEGO

AGENDA ITEM

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

KRISTIN GASPAR
Third District

NATHAN FLETCHER
Fourth District

JIM DESMOND
Fifth District

DATE: May 19, 2020

10

TO: Board of Supervisors

SUBJECT

AUTHORIZE AGREEMENT RENEWAL BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY (DISTRICTS: ALL)

OVERVIEW

The Resource Family Approval (RFA) Program is a statewide caregiver approval process for related and non-related caregivers of children in foster care. The RFA Program combined elements of the previous foster parent licensing, relative approval, and approvals for adoption and guardianship and replaced those processes with one comprehensive approval process. The RFA process improved the way related and non-related caregivers are approved and prepared to parent vulnerable children and youth interacting with the child welfare and juvenile justice systems. Under the RFA Program, if a family is denied as a resource family or the family’s prior approval is rescinded by the county administering the RFA Program, the family has a legal right to appeal the decision to an administrative law judge.

On December 5, 2017 (6), the Board of Supervisors authorized the Agency Director, Health and Human Services Agency and the County Counsel to enter into and sign Agreement 16-5042 with the California Department of Social Services (CDSS). This agreement permitted legal representation in administrative action appeals associated with the RFA for the period of January 1, 2017 through June 30, 2019. This agreement expired and a new agreement is required for the period of July 1, 2019 through June 30, 2021. There has been no disruption in the provision of legal services from the CDSS and the CDSS continues to provide these legal services while a new agreement titled Agreement 19-5062 is in process.

The purpose of Agreement 19-5062 is to outline the terms and conditions for the CDSS Legal Division to act as the sole legal representative on behalf of the County of San Diego Health and Human Services Agency, Child Welfare Services (CWS) and the San Diego County Probation Department (Probation) for all matters related to appeals of an RFA denial or rescission.

SUBJECT: AUTHORIZE AGREEMENT RENEWAL BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY (DISTRICTS: ALL)

Today's action requests authorization for CWS and Probation to receive legal representation from the CDSS Legal Division on all RFA related appeals for the period of July 1, 2019 through June 30, 2021. Agreement 19-5062 will improve outcomes for children and youth and advance the County's *Live Well San Diego* vision by furthering efforts to provide accelerated permanency to children and youth interacting with child welfare and juvenile justice systems.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize the Agency Director, Health and Human Services Agency, and the County Counsel, or designees to enter into and sign Agreement 19-5062 with the California Department of Social Services for the provision and receipt of legal representation for the period of July 1, 2019 through June 30, 2021, and to execute any subsequent amendments thereto.
2. Adopt a resolution entitled A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO RELATING TO AGREEMENT 19-5062 BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY.

FISCAL IMPACT

There is no fiscal impact associated with Agreement 19-5062 for the CDSS to provide legal consultation and legal representation to the County regarding the RFA appeals. There will be no change in the net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

The Foster Care Services Committee is dark in May per their regular schedule. Therefore, this item will be presented to the Foster Care Services Committee as an informational item on June 11, 2020.

BACKGROUND

Senate Bill 1013 (Chapter 35, Statutes of 2012) expanded on legislation sponsored by the County Welfare Directors Association in 2007 and required the implementation of a new family-focused and child-centered caregiver approval process, known as Resource Family Approval (RFA) Program. The RFA Program combined elements of the previous foster parent licensing, relative approval, and approvals for adoption and guardianship and replaced those processes with one

SUBJECT: AUTHORIZE AGREEMENT RENEWAL BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY (DISTRICTS: ALL)

comprehensive approval process. On January 1, 2017, the County of San Diego Health and Human Services Agency, Child Welfare Services (CWS) and the San Diego County Probation Department (Probation) implemented the RFA Program as a part of the statewide Continuum of Care Reform effort to improve the experience and outcomes for children and youth in out-of-home care. The RFA process improved the way related and non-related caregivers are approved and prepared to parent vulnerable children and youth interacting with the child welfare and juvenile justice systems. The RFA Program reaffirms the commitment to serving children, youth, young adults, and families by providing supportive and loving long-term relationships that lead to stable permanent placements and improved permanent placement outcomes for children, youth, and young adults.

Under the RFA Program, if a family is denied as a resource family or the family's prior approval is rescinded by the county administering the RFA Program, the family has a legal right to appeal the decision to an administrative law judge. Pursuant to Government Code section 30029.7, subdivision (a) (3), a county and the California Department of Social Services (CDSS) may enter into an agreement for the CDSS to provide services or activities related to the RFA Program. Agreement 19-5062 would permit the CDSS Legal Division to act as the sole legal representative on behalf of the County for all matters related to appeals of an RFA denial or rescission, at no cost to the County. The CDSS Legal Division created the regulations for the RFA Program and has the most expertise and experience in this area. Therefore, having the CDSS Legal Division provide free legal representation ensures strong legal guidance for CWS and Probation. Without this agreement, the County would likely need to hire and train additional attorneys to provide these specialized, mandated legal services. Currently, the CDSS Legal Division represents all 58 counties in order to create consistent program administration across the State.

With the CDSS providing these legal services at no cost to the County, there is no fiscal impact associated with the agreement. Agreement 19-5062 details the roles and responsibilities of the CDSS and County in RFA denial or rescission actions, as well as the terms and conditions for this legal representation. In addition, the CDSS has requested that the Board of Supervisors (Board) adopt a resolution authorizing the Agency Director, HHSA, and the County Counsel to enter into and sign Agreement 19-5062 with the CDSS.

On December 5, 2017 (6), the Board authorized the Agency Director, HHSA, and the County Counsel to enter into and sign Agreement 16-5042 with the CDSS for the provision and receipt of legal representation for the period of January 1, 2017 through June 30, 2019 and adopted a resolution relating to Agreement 16-5042 between the CDSS and the County. From 2017 to 2019, the CDSS provided 192 legal consults related to the RFA Program. Additionally, during this time, the CDSS provided legal representation on 34 rescission and denial cases. Agreement 16-5042 expired on June 30, 2019 and a new agreement is required. The delay in receiving the current agreement from the CDSS is due to the CDSS's effort to provide a comprehensive agreement that includes all the possible services they would be offering to the counties. Therefore, each county

SUBJECT: AUTHORIZE AGREEMENT RENEWAL BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY (DISTRICTS: ALL)

could choose which service they would like the CDSS to provide for them. This eliminates the CDSS having multiple and different agreements for each county. For the County of San Diego, the only service chosen was Legal Consultation and Legal Representation on Appeals. The services not chosen were Family Evaluation, Complaint Investigations, and Home Health and Safety Assessment. These are functions already being conducted by CWS, therefore assistance from the CDSS on these particular matters is not needed.

There has been no disruption in the provision of legal services from the CDSS and the CDSS continues to provide legal services free of charge while Agreement 19-5062 is in the process of being executed for the period of July 1, 2019 through June 30, 2021. Today's actions request authorization for CWS and Probation to receive legal representation from the CDSS Legal Division on all RFA related appeals for the period of July 1, 2019 through June 30, 2021. If approved, today's actions will continue the Board's strong commitment to improving services and outcomes for children and youth interacting with the child welfare and juvenile justice systems.

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today's proposed action supports the Healthy Families initiative of the County of San Diego's 2020-2025 Strategic Plan, as well as the *Live Well San Diego* vision of Building Better Health, Living Safely, and Thriving by providing accelerated permanency to children and youth interacting with child welfare and juvenile justice systems.

Respectfully submitted,



HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

Attachment A: State of California Department of General Services STANDARD AGREEMENT 19-5062

Attachment B: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO RELATING TO AGREEMENT 19-5062 BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY

AGENDA ITEM #7 (B)

SUBJECT: AUTHORIZE AGREEMENT RENEWAL BETWEEN THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES AND THE COUNTY OF SAN DIEGO FOR THE PROVISION AND RECEIPT OF LEGAL CONSULTATION AND LEGAL REPRESENTATION IN ADMINISTRATIVE ACTION APPEALS ASSOCIATED WITH THE RESOURCE FAMILY APPROVAL PROGRAM OF THE COUNTY (DISTRICTS: ALL)

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED

 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:

December 5, 2017 (6), Authorize Agreement 16-5042 with the California Department of Social Services and the County of San Diego for the Provision and Receipt of Legal Consultation and Legal Representation in Administrative Action Appeals Associated with the Resource Family Approval Program of the County

BOARD POLICIES APPLICABLE:

N/A

BOARD POLICY STATEMENTS:

N/A

MANDATORY COMPLIANCE:

N/A

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):

N/A

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): Probation Department

CONTACT PERSON(S):

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COUNTY OF SAN DIEGO

AGENDA ITEM

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

KRISTIN GASPAR
Third District

NATHAN FLETCHER
Fourth District

JIM DESMOND
Fifth District

DATE: June 23, 2020

XX

TO: Board of Supervisors

SUBJECT

APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN’S TRUST FUND FUNDING PROPOSAL (DISTRICTS: ALL)

OVERVIEW

The San Diego County Board of Supervisors (Board) is committed to enhancing the County of San Diego’s (County) ability to prevent and respond to child abuse and neglect. On March 26, 2019 (11), the Board of Supervisors adopted Ordinance No. 10598 (N.S.) repealing and replacing provisions in the County Administrative Code to create the Child and Family Strengthening Advisory Board (CFSAB) of San Diego County. The CFSAB absorbed the duties of the Child Abuse Prevention Coordinating Council (CAPCC), and serves as a platform for cross-sector collaboration and transparent monitoring of the San Diego County child welfare system, including oversight and planning responsibilities for the AB 2994 Children’s Trust Fund (CTF) to ensure the safety and well-being of children and families.

The CTF is used to fund nonprofits or public institutions of higher learning for comprehensive, integrated, collaborative community-based responses to child abuse prevention, interventions, and treatment service needs that are not entitlement programs. Monies in the CTF come from birth certificate receipts, license plate fees, child maltreatment court restitution fines, Community-Based Child Abuse Prevention funds and grants, gifts or bequests from private sources.

Today’s item requests approval of the AB 2994 Children’s Trust Fund Funding Proposal for Fiscal Year 2019-20 of \$1,050,000. This action supports the County’s *Live Well San Diego* vision by coordinating and streamlining services to strengthen families and protect children at risk of abuse and neglect and by promoting programs aimed at creating healthy, safe and thriving communities.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Approve the AB 2994 Children’s Trust Fund Funding Proposal for Fiscal Year 2019-20 as recommended by the Child and Family Strengthening Advisory Board.

SUBJECT: APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN’S TRUST FUND FUNDING PROPOSAL

2. Authorize the Agency Director, Health and Human Services Agency, to approve expenditures in accordance with the Fiscal Year 2019-20 Children’s Trust Fund Funding Proposal.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2019-21 Operational Plan for the Health and Human Services Agency. If approved, this request will result in costs and revenue of \$1,050,000 in Fiscal Year 2019-20. The funding source is the AB 2994 Children’s Trust Fund. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

On June 8, 2020, the Child and Family Strengthening Advisory Board of San Diego County reviewed and (XX) the AB 2994 Children’s Trust Fund Funding Proposal for Fiscal Year 2019-20 for submission to the San Diego County Board of Supervisors.

BACKGROUND

The San Diego County Board of Supervisors (Board) is committed to enhancing the County of San Diego’s (County) ability to prevent and respond to child abuse and neglect. On March 26, 2019 (11), the Board adopted Ordinance No. 10598 (N.S.) repealing and replacing provisions in the County Administrative Code to create the Child and Family Strengthening Advisory Board (CFSAB) of San Diego County. The CFSAB absorbed the duties of the Child Abuse Prevention Coordinating Council (CAPCC), and serves as a platform for cross-sector collaboration and transparent monitoring of the San Diego County child welfare system, including oversight and planning responsibilities for the AB 2994 Children’s Trust Fund (CTF) to ensure the safety and well-being of children and families. The CFSAB provides a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child maltreatment cases and supports countywide events that promote family strengthening.

In addition, the CFSAB is charged with developing a plan for the CTF. The CTF consists of funding from birth certificate receipts, license plate fees, child maltreatment court restitution fines, Community-Based Child Abuse Prevention funds and grants, and gifts or bequests from private sources. California Welfare and Institutions Code Section 18966 directs the CTF to be used for child maltreatment prevention and intervention programs. In accordance with these criteria, the CFSAB adopted the recommended CTF Funding Proposal for Fiscal Year 2019-20 totaling \$1,050,000 (Attachment A). The recommended CTF Funding Proposal is presented annually to allow for accurate reconciliation of prior year expenses and to provide an update on costs and revenue for the current fiscal year. The recommended CTF Funding Proposal is being presented at this time in the fiscal year due to unforeseen circumstances, as a result of the COVID-19 pandemic, that have impacted regular CFSAB scheduled meetings and a timely review and approval of the CTF Funding Proposal by the CFSAB. Additionally, the large-scale transition from the CAPCC to the CFSAB has taken careful preparation, planning, and implementation to ensure

SUBJECT: APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN'S TRUST FUND FUNDING PROPOSAL

that the requirements and responsibilities of the CFSAB are accurately and correctly continued during the transition.

The CTF Funding Proposal for Fiscal Year 2019-20 recommends funding for the following services and activities:

A. Child and Family Strengthening Advisory Board: \$200,000

Funds in the amount of \$200,000 will be allocated to carry out the duties and responsibilities of the CFSAB as outlined in the County Administrative Code 84.701. These duties and responsibilities include providing a forum for interagency cooperation and coordination for improvements in services to strengthen families and victims who are in the public charge, as well as children, youth and families whose safety and welfare may be at risk.

B. Voluntary Guardianship Services and Special Education Legal Advocacy: \$550,000

Funds will be allocated to the Health and Human Services Agency, Child Welfare Services to contract with nonprofit providers for provision of legal services to include:

- Guardianship counseling for parents;
- Assistance to relatives with low incomes who seek to obtain legal guardianship of children;
- Legal advice and advocacy;
- Education and training to caregivers, agencies and organizations, and county Residents; and
- Collaboration and/or representation to relative and non-related caregivers of foster children in the areas of:
 - Special Education;
 - Compliance with Individualized Education Plans (IEPs);
 - School-related disciplinary matters.

The CTF has supported these legal services since July 2012. Contractors have provided legal guardianship services to approximately 250 families annually and representation in special education matters to caregivers of approximately 65 youth annually. This allocation is the same as was proposed for Fiscal Year 2018-19.

C. Community and Caregiver Support: \$300,000

Funds will be allocated to provide primary and secondary prevention services through contracts for Kinship Support. These funds will be used for efforts supporting the Grandparents Raising Grandchildren initiative and other kinship caregivers' programs and activities. The CTF has supported community and caregiver support programs since July 2015. Approximately 2,404 families receive case management services and emergency kinship support annually. This allocation is the same as was proposed for Fiscal Year 2018-19.

For the past five years, in order to utilize accumulated funds available in the CTF, the CTF spending plans have been higher than years prior, at approximately \$2.0 million annually. The

SUBJECT: APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN’S TRUST FUND FUNDING PROPOSAL

current spending plan has been decreased to align with the ongoing projected revenue, at approximately \$1.05 million. The County is working to identify additional revenue streams to help sustain and expand the current program levels of family strengthening services and child maltreatment prevention and intervention.

In the Fiscal Year 2018-19 CTF spending plan, funds for \$800,000 were allocated to the Community Services for Families (CSF) program. The CSF program provides primary and secondary prevention services through contracts with nonprofits for home visiting, parent education, kinship support, and family preservation and support services. Additionally, in the Fiscal Year 2018-19 CTF spending plan, funds in the amount of \$200,000 were allocated to iHeartMedia for contracted media services. iHeartMedia provides a broad array of countywide bilingual advertising activities to address current County initiatives related to strengthening families and child abuse prevention and awareness by using commercials, news alerts, public service announcements, billboards, and social media posts. To align to the ongoing projected revenue, allocations for CSF and iHeartMedia are not included in the Fiscal Year 2019-20 CTF spending plan. Alternate revenue streams have been identified to sustain these services. There has been no disruption in the level and delivery of program services and the County continues to build community partnerships around child abuse prevention and family strengthening.

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today’s proposed actions supports the Building Better Health and Living Safely initiatives in the County of San Diego’s 2020-2025 Strategic Plan, as well as the *Live Well San Diego* vision, by providing services for children at risk of maltreatment.

Respectfully submitted,

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SIGNATURE

HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

Attachment A – AB 2994 Children’s Trust Fund Funding Proposal for Fiscal Year 2019-20

SUBJECT: APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN’S TRUST FUND FUNDING PROPOSAL

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED

 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:

March 26, 2019 (11), approved the revised Administrative Code, Article IIIv establishing the new Child and Family Strengthening Advisory Board of San Diego County; December 11, 2018 (14), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2018-19; September 26, 2017 (04), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2017-18; September 13, 2016 (11), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2016-17; August 4, 2015 (6), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2015-16; September 16, 2014 (8), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2014-15; September 10, 2013 (8), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2013-14; December 4, 2012 (6), approved the Children’s Trust Fund Funding Proposal for Fiscal Year 2012-13; April 3, 2012 (11), approved the revised Administrative Code, Article IIIo establishing the new County of San Diego Child Abuse Prevention Coordinating Council (CAPCC); March 1, 2011 (6), approved the Children’s Trust Fund spending plan for Fiscal Year 2011-12; June 29, 2010 (7), approved the Children’s Trust Fund spending plan for Fiscal Year 2010-11; January 26, 2010 (9), approved the Children’s Trust Fund spending plan for Fiscal Year 2009-10; June 11, 2002 (20), directed the Commission re-title Coordinating Council to the Child Abuse Prevention Committee (CAPC) as a standing committee of the Commission to carry out the duties of the County Child Abuse Prevention Council; February 26, 2002 (5), authorized the integration of the San Diego Community Child Abuse Prevention Coordinating Council as a standing committee of the Commission on Children, Youth and Families to oversee programs and prioritize recommendations for the allocation of the Children’s Trust Fund (CTF); December 14, 1982 (59), directed the establishment of a Children’s Trust Fund to serve as a depository for designated funds generated by AB 2994.

BOARD POLICIES APPLICABLE:

A-114, County Prevention Policy

BOARD POLICY STATEMENTS:

In accordance with Board Policy A-114, funds allocated to carry out the duties and responsibilities of the Child and Family Strengthening Advisory Board of San Diego County, and provide legal services for guardianship and advocacy services for special education, and primary and secondary prevention services through Kinship Support contracts all reinforce the County Prevention Policy by creating conditions and fostering personal attributes that promote self-sufficiency and the health, well-being, and safety of individuals, families, and communities.

MANDATORY COMPLIANCE:

California Welfare and Institutions Code Section 18966

AGENDA ITEM #7 (C)

SUBJECT: APPROVE THE CHILD AND FAMILY STRENGTHENING ADVISORY BOARD OF SAN DIEGO COUNTY FISCAL YEAR 2019-2020 CHILDREN’S TRUST FUND FUNDING PROPOSAL

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):

Oracle Award Numbers – 547857, 553861 and 557703.

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): N/A

CONTACT PERSON(S):

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AB 2994 Children’s Trust Fund Funding Proposal for Fiscal Year 2019-20

BACKGROUND

In accordance with California Welfare and Institutions Code Section 18967 and the Child and Family Strengthening Advisory Board (CFSAB) Policy “Criteria for Funding Child Abuse and Neglect Prevention and Intervention Programs from the Children’s Trust Fund,” the following funding proposal for Fiscal Year 2019-20 is hereby submitted for CFSAB review and approval.

TRUST FUND BALANCE:

2018/2019 Fiscal Year beginning balance on July 1, 2018: **\$1,257,638**

2018/2019 Fiscal Year Revenue: **\$1,132,758**

2018/2019 Spending: **\$1,789,013**

2018/2019 Balance as of June 30, 2019: **\$601,383**

2019-2020 FUNDING PROPOSAL:

The AB 2994 Children’s Trust Fund funding is proposed for the following child maltreatment prevention and intervention programs and services:

A. Child and Family Strengthening Advisory Board: \$200,000

Funds will be allocated to carry out the duties and responsibilities of the Child and Family Strengthening Advisory Board as outlined in County Administrative Code Section 84.701:

- To serve as an informational resource to the Board of Supervisors on issues related to child maltreatment.
- Provide a forum for interagency cooperation and coordination in the prevention, detection, treatment and legal processing of child maltreatment cases.
- Recommend improvements in services to strengthen families and victims who are in the public charge, as well as children, youth and families whose safety and welfare may be at risk.
- Encourage and facilitate community support for child abuse and neglect, and family strengthening programs.
- Address emerging issues including Commercially Sexually Exploited Children (CSEC)

ATTACHMENT A

B. Voluntary Guardianship Services and Special Education Legal Advocacy: \$550,000

Contracted services provide guardianship counseling for parents and assistance to relatives with low income who seek to obtain legal guardianship of children. Services also provide legal advice, advocacy, education/training, collaboration and/or representation to relative and non-related caregivers of foster children in the areas of special education, compliance with Individualized Education Plans (IEPs), and school related disciplinary matters.

The recommendation of \$300,000 for Fiscal Year 2019-2020 will be used to support Legal Guardianship and \$250,000 for Fiscal Year 2019-2020 will be used to support Special Education Legal Advocacy services. Funds will be allocated to provide for these legal services and supports through contracts with nonprofits.

C. Community and Caregiver Support: \$300,000

Funds will be allocated to provide primary and secondary prevention services through contracts for Kinship Support. These funds will be used to support the Grandparents Raising Grandchildren initiative and other kinship caregivers’ programs and activities. The recommendation for **\$300,000** for Fiscal Year 2019-2020 will be used to support CWS contracted services for:

- Kinship emergency funds for families;
- Kinship support group funds to assist with providing opportunities for support groups to meet; and
- Family enrichment events.

In accordance with California Welfare and Institutions Code Section 18967, no more than five percent (5%) of the trust fund has been allocated for county administrative costs in this funding proposal. The proposed funding is in accordance with the 2017-2022 County of San Diego Child Welfare Services System Improvement Plan (SIP), which was approved by the Board of Supervisors on April 25, 2017 (06) and submitted to the California Department of Social Services.

Funding Proposal for Fiscal Year 2019-2020

Child and Family Strengthening Advisory Board	\$ 200,000
Legal Services Contracts	\$ 550,000
Community and Caregiver Support	\$ 300,000
<hr/>	
Total expenditure	\$ 1,050,000

**COUNTY OF SAN DIEGO****AGENDA ITEM****BOARD OF SUPERVISORS**GREG COX
First DistrictDIANNE JACOB
Second DistrictKRISTIN GASPAR
Third DistrictNATHAN FLETCHER
Fourth DistrictJIM DESMOND
Fifth District**DATE:** May 19, 2020**09****TO:** Board of Supervisors**SUBJECT**

AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES (DISTRICTS: ALL)

OVERVIEW

The A.B. and Jessie Polinsky Children's Center (PCC) is a 10-Day Temporary Shelter Care Facility under the administration of the County of San Diego (County) Health and Human Services Agency, Child Welfare Services. PCC provides various services to children ages zero through seventeen years of age who are removed from their home when they can no longer safely remain with their family of origin due to abuse, neglect, sexual exploitation, or abandonment.

Under the current contract, as part of the physical health services component, children admitted to PCC receive an initial medical assessment and ongoing health services while in residence. Mental health medication support and crisis services are also provided to the residents at PCC.

The Developmental Screening and Enhancement Program (DSEP) provides developmental and behavioral screening of children zero to six years of age placed at PCC, as well as children placed directly with resource families. On March 26, 2019 (7), the San Diego County Board of Supervisors (Board) authorized the separation of the physical health, mental health, medication support, and crisis services contract and the DSEP contract into two stand-alone contracts to allow a potentially wider range of organizations to competitively apply.

The current contract, which includes both physical health services and the DSEP, was set to expire on December 31, 2019. However, a two-month extension was granted to support the continued work and efforts to safeguard a fair Request for Proposal (RFP) process, extending the contract to February 29, 2020.

On February 11, 2020 (9), the Board authorized a four-month extension to ensure a smooth transition and avoid a disruption of services as active efforts continued to redesign services and separate the programs into two distinct contracts. The current contract will expire on June 30, 2020. Authorization is requested today to extend the current contract for six months due to unforeseen circumstances, as a result of the COVID-19 pandemic, that have impacted a timely

SUBJECT: AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES (DISTRICTS: ALL)

RFP process completion and seamless transition of services. This request supports the County's *Live Well San Diego* vision by supporting services that build better health, keep children safe and protected from abuse, and help them thrive through early intervention services.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of a fair and reasonable price, to amend Contract 549229 with Rady Children's Hospital-San Diego to extend the contract term through December 31, 2020 subject to the availability of funds; and to amend the contract to reflect changes to services and funding allocations, subject to the approval of the Agency Director, Health and Human Services Agency.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2019-21 Operational Plan in the Health and Human Services Agency. If approved, this request will result in no change in costs and revenue in Fiscal Year 2019-20 and costs and revenue of approximately \$3,400,000 in Fiscal Year 2020-21. The funding sources are Social Services Administrative Revenues, Securitized Tobacco and Realignment. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

On April 21, 2020, this item was presented to the A.B. & Jessie Polinsky Children's Center Advisory Board as an informational item.

BACKGROUND

The A.B. and Jessie Polinsky Children's Center (PCC) is a 10-Day Temporary Shelter Care Facility under the administration of the County of San Diego (County) Health and Human Services Agency (HHS), Child Welfare Services (CWS). Under the existing contract, PCC provides physical health services, mental health medication support and crisis services, and developmental and behavioral screenings. In Fiscal Year 2018-19, PCC served 1,503 children with an average daily population of 40 children. Today's recommendations request authority to amend the existing contract, contract number 549229, to extend the contract through December 31, 2020 in order to continue to provide the following services:

Physical Health Services, Mental Health Medication Support, and Crisis Services

Since its opening in October 1994, PCC has provided physical health services, mental health medication support, and crisis services to thousands of vulnerable children every year. Upon admission and parental or court consent, children receive an initial medical and mental health

SUBJECT: AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES
(DISTRICTS: ALL)

screening from contracted nursing staff and physicians. Services continue during the child's length of stay at PCC and include medical evaluation and day-to-day nursing, routine health care, immunizations, and medical treatment. Medication support and crisis intervention are provided as needed. These services ensure that health problems are prevented or identified so children can grow up healthy.

Developmental Screening and Enhancement Program

The CWS Early Childhood Project (ECP) was implemented in the early 2000s to train social workers to recognize and address the developmental and social-emotional needs of children in foster care and provide developmental assessments, treatment, care coordination, and support for caregivers. Research has shown that a child's earliest experiences play a critical role in brain development; factors such as abuse, neglect, or chronic stress can impact behavior, learning development, and physical and mental health. However, early intervention services can change developmental trajectory and improve outcomes for children, families, and communities. In Fiscal Year 2018-19, Developmental Screening and Enhancement Program (DSEP) provided screenings and services to 1,821 children.

The DSEP ensures all children in an open child welfare case, ages zero to six years old, receive developmental and social-emotional screenings and services needed to mitigate any gaps in development. These countywide services include:

- Developmental and social-emotional assessments;
- Infant developmental, social, and primary caregiver relationship assessments (e.g., enhancing ability to provide for the child's developmental needs in their home with infant massage techniques);
- Annual re-screening and follow-up developmental and behavioral assessments for children from birth to five years and ten months old whose initial screening revealed no developmental or behavioral concerns;
- Expanded tracking processes to ensure each child receives the identified services (e.g., report on progress and/or newly identified developmental needs);
- Advocacy for timely enrollment in early education programs;
- Linkages of children and families to services, coaching, and support for caregivers and social workers to implement the tips outlined in the child's Individual Care Plan; and
- Participation in Child and Family Team meetings to provide information and expertise on developmental needs and potential service recommendations.

On March 26, 2019 (7), the Board of Supervisors (Board) authorized the separation of the physical health, mental health, medication support, and crisis services contract and the DSEP contract into two stand-alone contracts to allow a potentially wider range of organizations to competitively apply. The design to separate the contracts during the Request for Proposal (RFP) process required exercising the additional six-month extension option authorized by the Board on November 5, 2013 (6).

SUBJECT: AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES (DISTRICTS: ALL)

The separation of these two critical and expansive programs required extensive collaboration to ensure that the structure of each contract maintained the type and level of services needed, with no gaps in service delivery. The current contract was set to expire on December 31, 2019. As potential contractors may choose to apply for both Physical Health and DSEP services, it was determined that the procurements should be released separate of one another with sufficient time between proposal due dates. Additionally, for procurements of this size and complexity it is important to provide contractors with enough time to complete a thorough and complete proposal. A subsequent two-month extension through February 29, 2020 was authorized pursuant to Administrative Code Section 401(b)(4) to support the continued work and efforts to safeguard a fair RFP process.

On February 11, 2020 (9), the Board authorized a four-month extension to ensure a smooth transition and avoid a disruption of services as active efforts continued to redesign services and separate the programs into two distinct contracts. The current contract expires on June 30, 2020. Today's action requests the Board to authorize an additional six-month extension due to unforeseen circumstances, as a result of the COVID-19 pandemic, that have impacted a timely RFP process completion and seamless transition of services.

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today's proposed action supports the Building Better Health and Living Safely initiatives in the County of San Diego's 2020-2025 Strategic Plan, as well as the County of San Diego's *Live Well San Diego* vision by providing ongoing comprehensive physical, mental health, and developmental services that ensure that vulnerable children at Polinsky Children's Center are healthy, safe, thriving, and receiving services supporting children and family well-being.

Respectfully submitted,



HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

N/A

SUBJECT: AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES (DISTRICTS: ALL)

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED

 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:

February 11, 2020 (9), authorized a six-month extension for physical health services, mental health medication support, crisis services, and the Developmental Screening and Enhancement Program (DSEP); March 26, 2019 (7), authorized issuance of a competitive solicitation for physical health, mental health medication support, and crisis services, including the DSEP that provides developmental and behavioral screenings for children birth to six years at Polinsky Children’s Center (PCC); November 5, 2013 (6), authorized competitive solicitations for physical health services, mental health medication support and crisis services, and the developmental screening and enhancement program for Child Welfare Services; June 26, 2012 (13), extended DSEP services for two years; February 10, 2009 (6), amended contract with Rady Children’s Hospital and established appropriations; December 12, 2006 (7), authorized negotiations for mental health medication support and crisis services for PCC with Rady Children’s Hospital; July 13, 2004 (12), obtained authorization to seek grant funding to augment Child Welfare Services programs; October 7, 2003 (3), authorized issuance of a competitive solicitation for physical health services at PCC; January 12, 1999 (22), approved Request for Proposal for physical health services at PCC; May 13, 1997 (2), approved sole source contract with Children’s Hospital and Health Center to provide physical health services at PCC; September 27, 1994 (4), approved consortium to provide physical health services at PCC; June 21, 1994 (16), authorized Request for Proposal for physical health services at PCC.

BOARD POLICIES APPLICABLE:

A-87 – Competitive Procurements

BOARD POLICY STATEMENTS:

N/A

MANDATORY COMPLIANCE:

N/A

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):

Contract Number 549229

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): Department of Purchasing and Contracting

SUBJECT: AUTHORIZATION TO EXTEND THE CONTRACT FOR PHYSICAL HEALTH SERVICES, MENTAL HEALTH MEDICATION SUPPORT AND CRISIS SERVICES, AND THE DEVELOPMENTAL SCREENING AND ENHANCEMENT PROGRAM FOR CHILD WELFARE SERVICES
(DISTRICTS: ALL)

CONTACT PERSON(S):

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E-mail

Alex Kahn

Name

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COUNTY OF SAN DIEGO

AGENDA ITEM

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

KRISTIN GASPAR
Third District

NATHAN FLETCHER
Fourth District

JIM DESMOND
Fifth District

DATE: June 2, 2020

08

TO: Board of Supervisors

SUBJECT

APPROVE ACCEPTANCE OF THE GIFTS AND DONATIONS RECEIVED BY THE HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2019 TO THE A.B. AND JESSIE POLINSKY CHILDREN’S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONOR (DISTRICTS: ALL)

OVERVIEW

The San Diego County Board of Supervisors (Board) Board Policy A-112 and the San Diego County Administrative Code Section 66 requires Board approval to accept gifts and donations over \$5,000. The County of San Diego (County), Health and Human Services Agency, Child Welfare Services (CWS) periodically receives monetary gifts and in-kind donations over \$5,000 to benefit children temporarily residing at the A.B. and Jessie Polinsky Children’s Center (PCC) and children involved with CWS. PCC is the County-operated Temporary Shelter Care Facility for children who have suffered abuse, neglect, and/or abandonment. On March 26, 2019 (8), the Board approved to accept the gifts and donations valued at \$110,645 for Calendar Year 2018. Today’s action requests approval from the Board to accept gifts and donations valuing \$50,913 for Calendar Year 2019: \$30,980 for the benefit of children at PCC and \$19,933 for the benefit of children involved with CWS.

This action supports the County’s *Live Well San Diego* vision by furthering efforts to protect vulnerable children from neglect and abuse.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with the San Diego County Administrative Code Section 66 and the San Diego County Board of Supervisors Board Policy A-112, accept gifts and donations totaling \$30,980 to the A.B. and Jessie Polinsky Children’s Center from Promises2Kids; and accept gifts and donations valuing \$19,933 to Child Welfare Services from Promises2Kids.
2. Authorize the Chair of the Board of Supervisors to sign a letter of appreciation, upon receipt, on behalf of the County of San Diego to the donor.

SUBJECT: APPROVE ACCEPTANCE OF THE GIFTS AND DONATIONS RECEIVED BY THE HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2019 TO THE A.B. AND JESSIE POLINSKY CHILDREN'S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONOR (DISTRICTS: ALL)

FISCAL IMPACT

The County of San Diego, Health and Human Services Agency, Child Welfare Services (CWS) received donations valued at \$50,913 between January 2019 and December 2019 to support activities of children at the A.B. and Jessie Polinsky Children's Center and to support children involved with CWS. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

On April 21, 2020, this item was presented to the A.B. & Jessie Polinsky Children's Center Advisory Board as an informational item.

BACKGROUND

The San Diego County Board of Supervisors (Board) Board Policy A-112 and the San Diego County Administrative Code Section 66 requires Board approval to accept gifts and donations over \$5,000. The County of San Diego (County), Health and Human Services Agency (HHSA), Child Welfare Services (CWS) periodically receives monetary gifts and in-kind donations over \$5,000 to benefit children temporarily residing at the A.B. and Jessie Polinsky Children's Center (PCC) and children involved with CWS. On March 26, 2019 (8), the Board approved to accept the gifts and donations valued at \$110,645 for Calendar Year 2018.

A.B. and Jessie Polinsky Children's Center (PCC) is a 10-Day Temporary Shelter Care Facility administered by CWS. PCC was built on land owned by the County with funds raised from private donations received through Promises2Kids. The campus includes six residential cottages, a nursery for infants, a medical clinic, school, library, cafeteria, gymnasium, two swimming pools, three playgrounds, and a recreation field. PCC provides various services to children ages birth to 17 years old who are removed from their home when they can no longer safely remain with their family of origin due to abuse, neglect and/or abandonment. In Calendar Year 2019, PCC served a total of 1,550 children with an average daily population of 52 children.

PCC represents a unique public-private partnership that continues to generate periodic gifts and donations from individuals and private corporations for the children residing in this temporary shelter. Monetary donations are deposited to HHSA's PCC Trust Fund. Typical expenditures pay for recreational and special events and for the purchase of toys and other items for the children. During the 2019 calendar year, PCC received the following monetary and in-kind donations over \$5,000 to benefit the children at PCC and throughout CWS:

PCC Monetary Donations:

- Promises2Kids donated gift cards of various amounts, with combined value at \$865.

SUBJECT: APPROVE ACCEPTANCE OF THE GIFTS AND DONATIONS RECEIVED BY THE HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2019 TO THE A.B. AND JESSIE POLINSKY CHILDREN’S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONOR (DISTRICTS: ALL)

PCC In-Kind Donations:

- Promises2Kids donated new toys, clothing, and school supplies valued at \$30,115.

Donations received throughout CWS are disbursed to the children in care to assist with their educational and recreational needs. During the 2019 calendar year, the following cumulative donations over \$5,000 were made to benefit children involved with CWS:

CWS Monetary Donations:

- Promises2Kids donated gift cards of various amounts, with combined value at \$2,070.

CWS In-Kind Donations:

- Promises2Kids donated new toys, school supplies, and event tickets valued at \$17,863.

Today’s action requests approval from the Board to accept gifts and donations valuing \$50,913 for Calendar Year 2019: \$30,980 for the benefit of children at PCC and \$19,933 for the benefit of children involved with CWS. This action supports the County’s *Live Well San Diego* vision by furthering efforts to protect vulnerable children from neglect and abuse.

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today’s proposed actions support the Healthy Families and Safe Communities initiatives of the County of San Diego’s 2020-2025 Strategic Plan by adding resources to protect and provide care to vulnerable children who have suffered abuse, neglect and/or abandonment.

Respectfully submitted,



HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

N/A

SUBJECT: APPROVE ACCEPTANCE OF THE GIFTS AND DONATIONS RECEIVED BY THE HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2019 TO THE A.B. AND JESSIE POLINSKY CHILDREN’S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONOR (DISTRICTS: ALL)

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED

 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:

March 26, 2019 (8), accepted donations to the Health and Human Services Agency for Calendar Year 2018 to the A.B and Jessie Polinsky Children’s Services and Child Welfare Services; June 19, 2018 (11), accepted donations to the Health and Human Services Agency for Calendar Year 2017 to the A.B and Jessie Polinsky Children’s Center and Child Welfare Services; April 11, 2017 (7), accepted donations to the Health and Human Services Agency for Calendar Year 2016 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; April 12, 2016 (7), accepted donations to the Health and Human Services Agency for Calendar Year 2015 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; May 12, 2015 (8), accepted donations to the Health and Human Services Agency for Calendar Year 2014 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; April 15, 2014 (9), accepted donations for Calendar Year 2013 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; April 9, 2013 (6), accepted donations to the Health and Human Services Agency for Calendar Year 2012 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; February 28, 2012 (6), accepted donations to the Health and Human Services Agency for Calendar Year 2011 to the A.B. and Jessie Polinsky Children’s Center and Child Welfare Services; February 8, 2011 (8), accepted donations to the Health and Human Services Agency for the A.B. and Jessie Polinsky Children’s Center.

BOARD POLICIES APPLICABLE:

A-112- Acceptance of Gifts and Donations.

BOARD POLICY STATEMENTS:

N/A

MANDATORY COMPLIANCE:

N/A

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):

N/A

AGENDA ITEM #7 (E)

SUBJECT: APPROVE ACCEPTANCE OF THE GIFTS AND DONATIONS RECEIVED BY THE HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2019 TO THE A.B. AND JESSIE POLINSKY CHILDREN’S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONOR (DISTRICTS: ALL)

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): N/A

CONTACT PERSON(S):

Kimberly Giardina
Name
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COUNTY OF SAN DIEGO

AGENDA ITEM

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

KRISTIN GASPAR
Third District

NATHAN FLETCHER
Fourth District

JIM DESMOND
Fifth District

DATE: June 23, 2020

XX

TO: Board of Supervisors

SUBJECT

AUTHORIZATION TO APPROVE AND ACCEPT FUNDING FOR THE TRANSITIONAL HOUSING PROGRAM AND ADOPT A RESOLUTION AUTHORIZING APPLICATION AND ACCEPTANCE OF ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM (DISTRICTS: ALL)

OVERVIEW

San Diego County is home to at least 1,552 homeless youth, according to numbers released from the Regional Task Force on the Homeless in 2019. The number of homeless youth has increased significantly from the 928 found in the annual count of homeless in San Diego County in 2018. Additionally, the John Burton Foundation reported that one in three youth who exit foster care in California will experience homelessness within 24 months.

On June 27, 2019, Governor Newsom signed California Senate Bill (SB) 80 to help reduce homelessness among foster care youth. SB 80 provides \$8 million dollars in funding annually to county child welfare services agencies to reduce youth homelessness through the expansion of transitional housing.

With the proposed total funding allocation for San Diego County of \$480,000 for the Transitional Housing Program (THP), the Health and Human Services Agency, Child Welfare Services (CWS) will continue to expand and enhance the existing THPs that provide affordable housing and comprehensive supportive services for up to 36 months to current and former foster youth ages 18 to 24.

Today’s action requests the Board of Supervisors to accept \$480,000 for the THP in funding allocated to CWS for the anticipated funding period of Fiscal Year 2020-21. This item supports the *Live Well San Diego* vision by furthering efforts to improve outcomes for youth entering adulthood from the foster care system and avoid youth homelessness.

SUBJECT: AUTHORIZATION TO APPROVE AND ACCEPT FUNDING FOR THE TRANSITIONAL HOUSING PROGRAM AND ADOPT A RESOLUTION AUTHORIZING APPLICATION AND ACCEPTANCE OF ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM
(DISTRICTS: ALL)

**RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER**

1. Authorize the approval and acceptance of \$480,000 in Transitional Housing Program funds from the California Department of Housing and Community Development, for the anticipated funding period of Fiscal Year 2020-21 to reduce youth homelessness.
2. Adopt a resolution entitled A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO TO AUTHORIZE APPLICATION FOR AND ACCEPTANCE OF THE COUNTY ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM.

FISCAL IMPACT

Funds for this request are not included in the Fiscal Year 2019-21 Operational Plan in the Health and Human Services Agency, and a funds request to establish appropriations is included in budget deliberations. If approved, this request will result in no change in costs and revenue in Fiscal Year 2019-20 and costs and revenue of \$480,000 for the Transitional Housing Program (THP) in Fiscal Year 2020-21. Funds for subsequent years of \$480,000 for THP through Fiscal Year 2021-22 will be incorporated into the Fiscal Year 2020-22 CAO Recommended Operational Plan. The funding source is the THP allocation. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

ADVISORY BOARD STATEMENT

On June 8, 2020, this item was presented to the Child and Family Strengthening Advisory Board as an informational item.

BACKGROUND

San Diego County is home to at least 1,552 homeless youth, according to numbers released from the Regional Task Force on the Homeless in 2019. The number of homeless youth has increased significantly from the 928 found in the annual count of homeless in San Diego County in 2018. Additionally, the John Burton Foundation reported that one in three youth who exit foster care in California will experience homelessness within 24 months. When left without support or resources, young adults between the ages of 18 to 24 can face significant barriers to finding safe, affordable homes. As a result, many of these youth are at risk of falling into homelessness.

The approximate cost to rent an average two-bedroom apartment in California rose by 50% from \$1,595 in 2011 to \$2,400 in 2018. During this time, the State budget for the Transitional Housing Program (THP) to county child welfare agencies has remained unchanged. Over half of the THPs in California (66%) that maintain a waiting list, had youth waiting for housing. A little more than

SUBJECT: AUTHORIZATION TO APPROVE AND ACCEPT FUNDING FOR THE TRANSITIONAL HOUSING PROGRAM AND ADOPT A RESOLUTION AUTHORIZING APPLICATION AND ACCEPTANCE OF ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM
(DISTRICTS: ALL)

50% of all youth in waiting lists in California were in the counties of Los Angeles, San Diego and Butte.

In San Diego County, the Health and Human Services Agency, Child Welfare Services (CWS) THP provides up to 36 cumulative months of subsidized housing for current and former foster youth ages 18-24 years. In Fiscal Year 2018-19, 641 youth were served under the THP. Participants received the following services and supports to maintain a safe environment and advance their goal of self-sufficiency:

- Intensive and individualized case management;
- Skill building;
- Employment and educational assistance;
- Financial literacy;
- Independent living skills;
- After care/follow-up case management upon program completion

To help reduce homelessness among foster care youth, California Senate Bill 80 was signed by Governor Newsom on June 2019 and provides funding to county child welfare services agencies for Transitional Housing Programs (THP), with priority given to those formerly in the foster care system. The 2019-20 State budget included \$8 million from the THP proposal budgeted for county child welfare agencies. The use of these funds may include, but are not limited to:

- Identifying and assisting with housing services for young adults;
- Assisting young adults to secure and maintain housing;
- Improving coordination of services and linkages to community resources within the child welfare system and the Homeless Continuum of Care;
- Providing engagement in outreach; and
- Targeting to serve those with the most severe needs.

With the proposed total funding allocation for San Diego County of \$480,000 for the THP, CWS will continue to expand and enhance the existing THP services and supports to bolster efforts to help youth find safe and affordable homes, and reduce their risk of falling into homelessness. Today's action requests the Board of Supervisors to accept \$480,000 in THP funding from the California Department of Housing and Community Development, for the anticipated funding period of Fiscal Year 2020-21 to reduce youth homelessness.

LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN

Today's proposed action supports the Healthy Families and Safe Communities initiatives of the County of San Diego's 2020-2025 Strategic Plan, as well as the *Live Well San Diego* vision of Building Better Health, Living Safely, and Thriving by improving the coordination of services

SUBJECT: AUTHORIZATION TO APPROVE AND ACCEPT FUNDING FOR THE TRANSITIONAL HOUSING PROGRAM AND ADOPT A RESOLUTION AUTHORIZING APPLICATION AND ACCEPTANCE OF ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM
(DISTRICTS: ALL)

between community resources, the child welfare system and the Homeless Continuum of Care, and through outreach and targeting those with the most severe needs.

Respectfully submitted,

USE "INSERT PICTURE"
FUNCTION TO INSERT
SIGNATURE

HELEN N. ROBBINS-MEYER
Chief Administrative Officer

ATTACHMENT(S)

Attachment A: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO TO AUTHORIZE APPLICATION FOR AND ACCEPTANCE OF THE COUNTY ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM.

AGENDA ITEM #7 (F)

SUBJECT: AUTHORIZATION TO APPROVE AND ACCEPT FUNDING FOR THE TRANSITIONAL HOUSING PROGRAM AND ADOPT A RESOLUTION AUTHORIZING APPLICATION AND ACCEPTANCE OF ALLOCATION AWARD UNDER THE TRANSITIONAL HOUSING PROGRAM (DISTRICTS: ALL)

AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES: Yes No

WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED
 Yes No

PREVIOUS RELEVANT BOARD ACTIONS:
N/A

BOARD POLICIES APPLICABLE:
B-29: Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery

BOARD POLICY STATEMENTS:
N/A

MANDATORY COMPLIANCE:
N/A

ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):
N/A

ORIGINATING DEPARTMENT: Health and Human Services Agency

OTHER CONCURRENCE(S): N/A

CONTACT PERSON(S):

Kimberly Giardina
Name
858-616-5812
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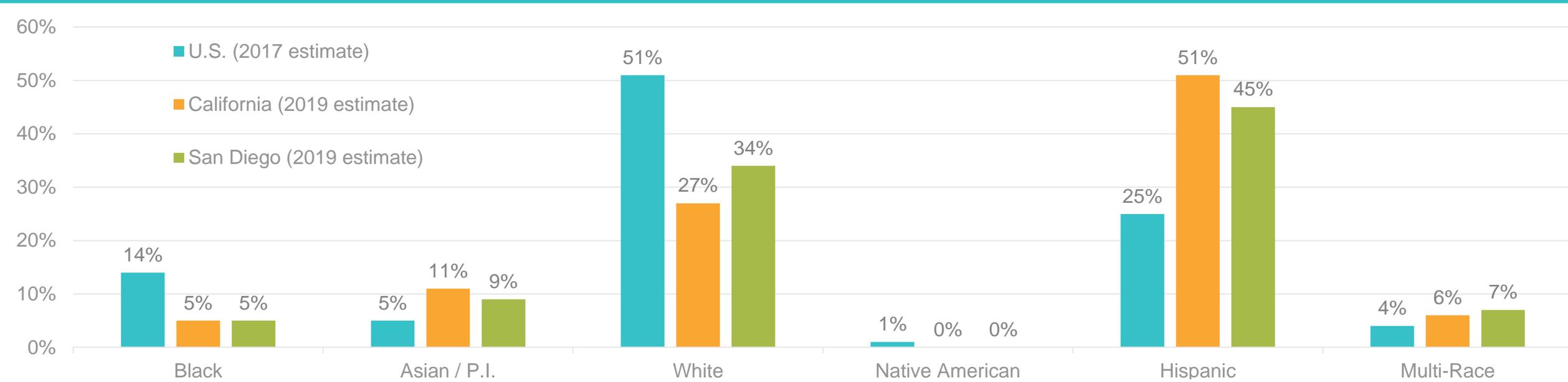
CHILD AND FAMILY STRENGTHENING ADVISORY BOARD

Kimberly Giardina, Child Welfare Services Director

June 8, 2020



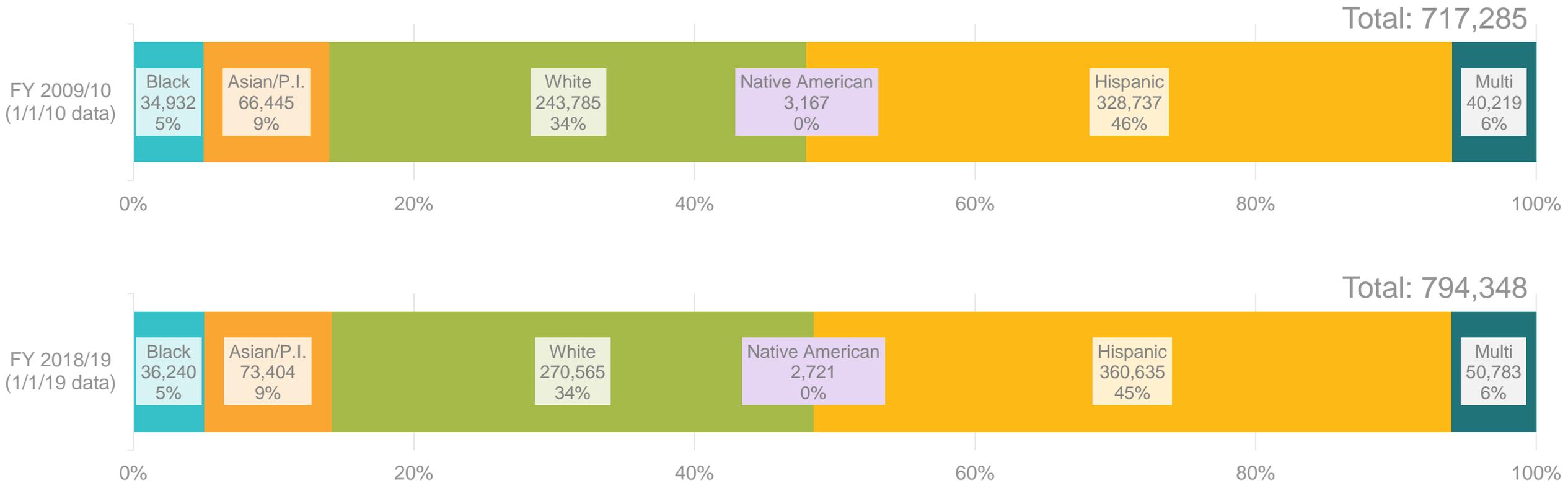
CHILD POPULATION



	U.S. (2017 estimate)		California (2019 estimate)		San Diego (2019 estimate)	
Black	10,127,123	14%	472,566	5%	36,508	5%
Asian / P.I.	3,844,613	5%	983,844	11%	73,629	9%
White	37,327,630	51%	2,455,977	27%	273,642	34%
Native American	622,437	1%	28,758	0%	2,700	0%
Hispanic	18,588,304	25%	4,732,510	51%	362,481	45%
Multi-Race	3,145,271	4%	528,824	6%	52,176	7%
Total	73,655,378		9,202,479		801,136	



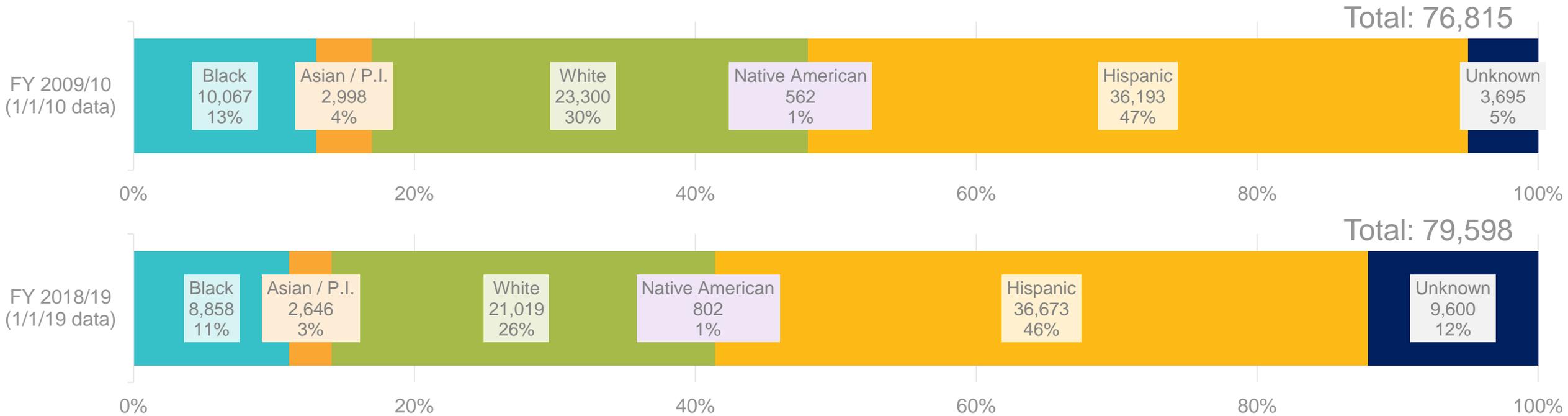
Child population by ethnicity





Children with Allegations

**children will be counted multiple times if they had multiple incidents in the time period*

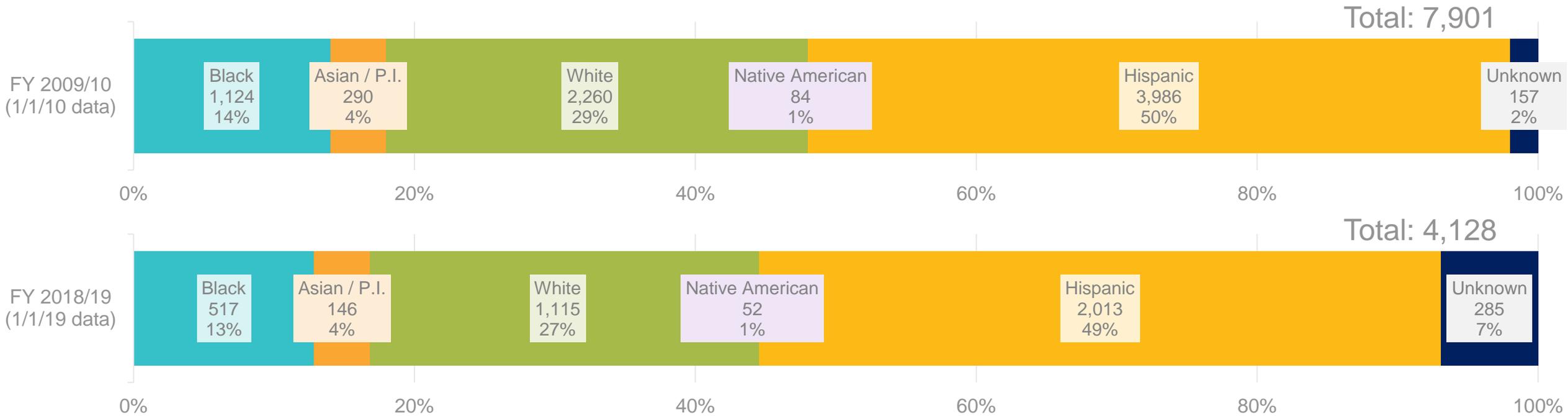


Rate / 1,000	Black	Asian / P.I.	White	Native American	Hispanic	Unknown	Total
FY 2009/10	288.2	45.1	95.6	177.5	110.1	-	107.1
FY 2018/19	244.4	36.0	77.7	294.7	101.7	-	100.2



Substantiations

**children will be counted multiple times if they had multiple incidents in the time period*

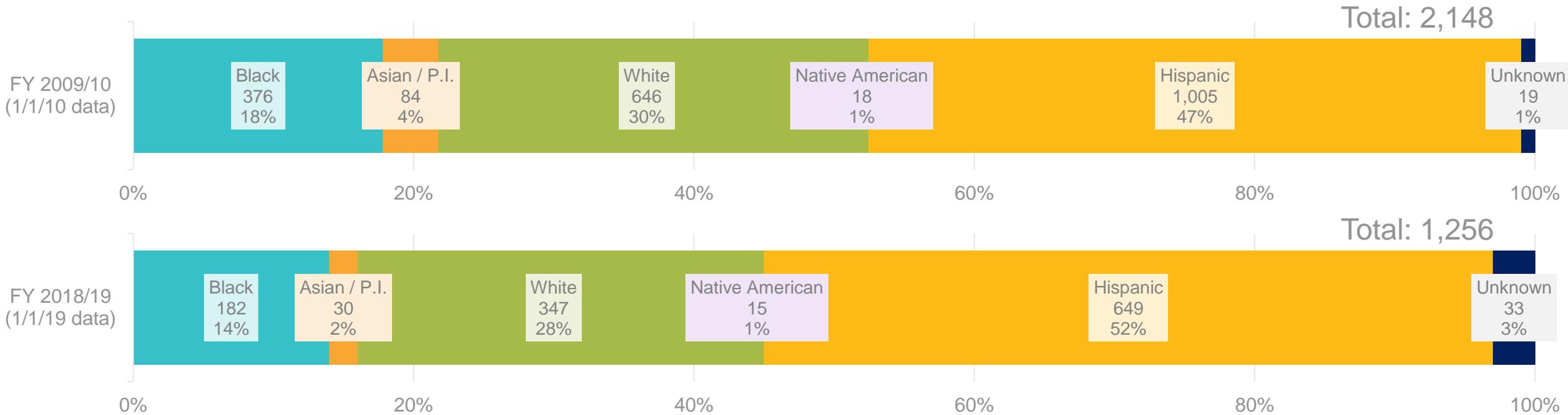


Rate / 1,000	Black	Asian / P.I.	White	Native American	Hispanic	Unknown	Total
FY 2009/10	32.2	4.4	9.3	26.5	12.1	-	11.0
FY 2018/19	14.3	2.0	4.1	19.1	5.6	-	5.2



Entries

**children will be counted multiple times if they had multiple incidents in the time period*



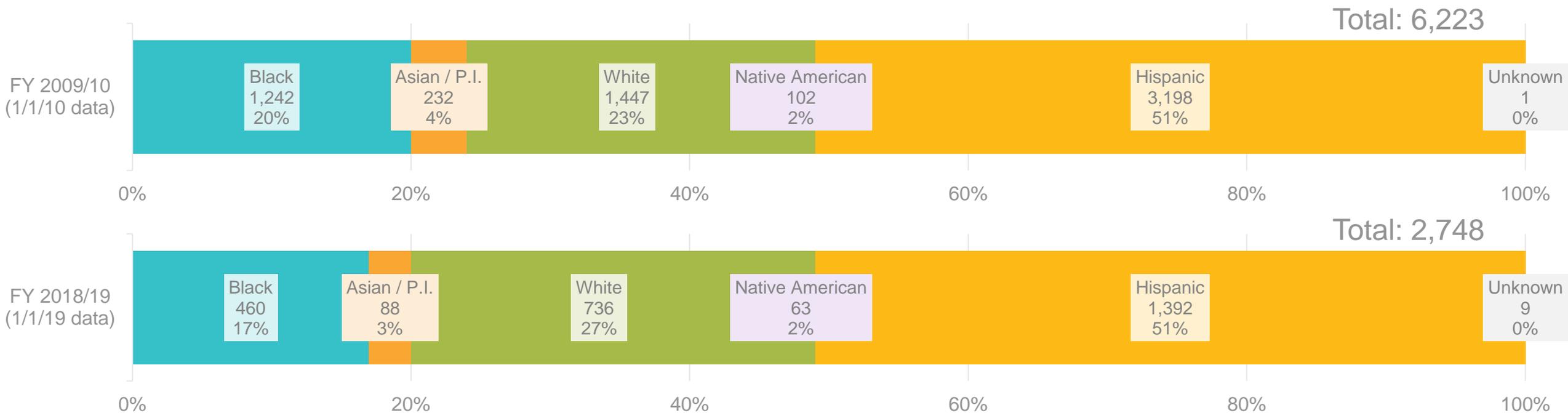
Rate / 1,000	Black	Asian / P.I.	White	Native American	Hispanic	Unknown	Total
FY 2009/10	10.8	1.3	2.6	5.7	3.1	-	3.0
FY 2018/19	5.0	0.4	1.3	5.5	1.8	-	1.6

CHILDREN IN SAN DIEGO (PAGE 5/5)



Open Cases

**children will be counted multiple times if they had multiple incidents in the time period*

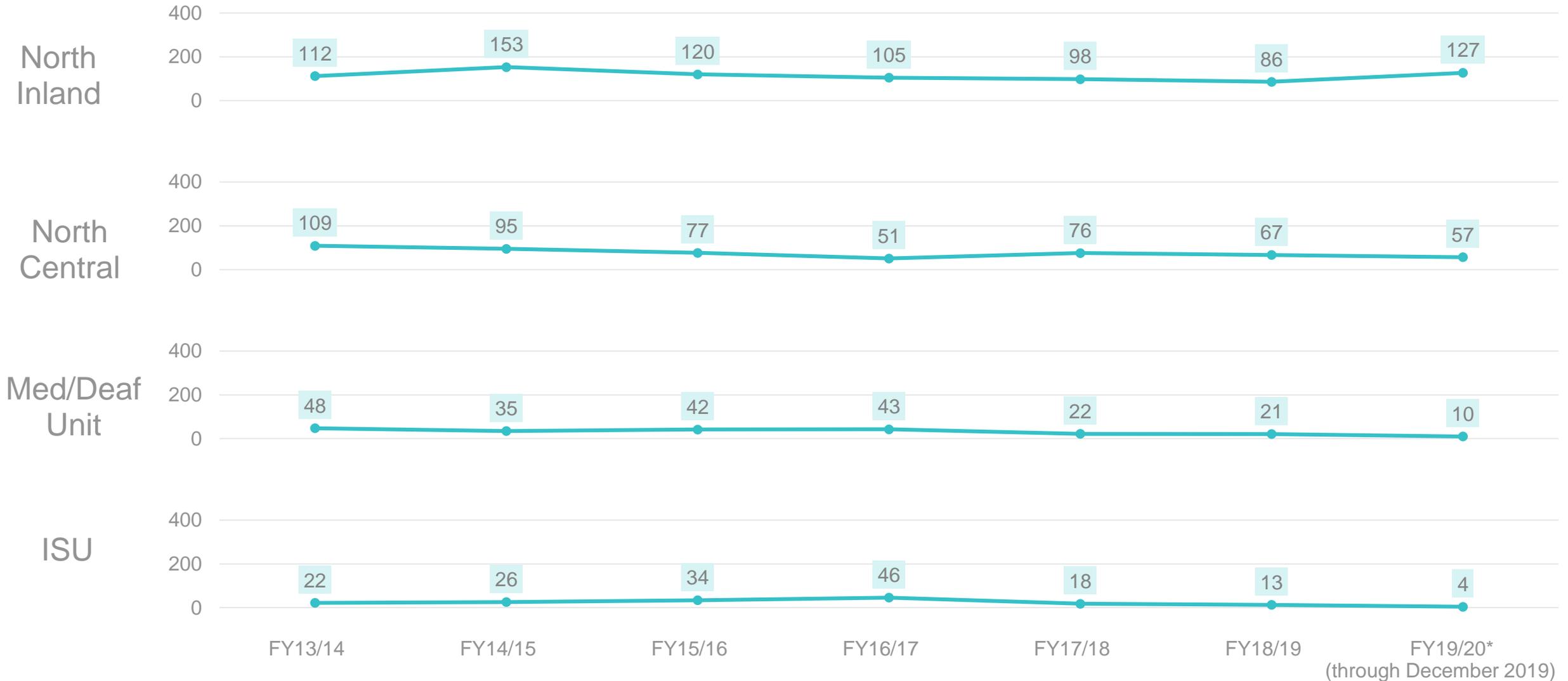


Rate / 1,000	Black	Asian / P.I.	White	Native American	Hispanic	Unknown	Total
FY 2009/10	35.6	3.5	5.9	32.2	9.7	-	8.7
FY 2018/19	12.7	1.2	2.7	23.2	3.9	-	3.5

NEW PETITIONS FILED (PAGE 1/3)



NEW PETITIONS FILED (PAGE 2/3)



NEW PETITIONS FILED (PAGE 3/3)



REMOVALS



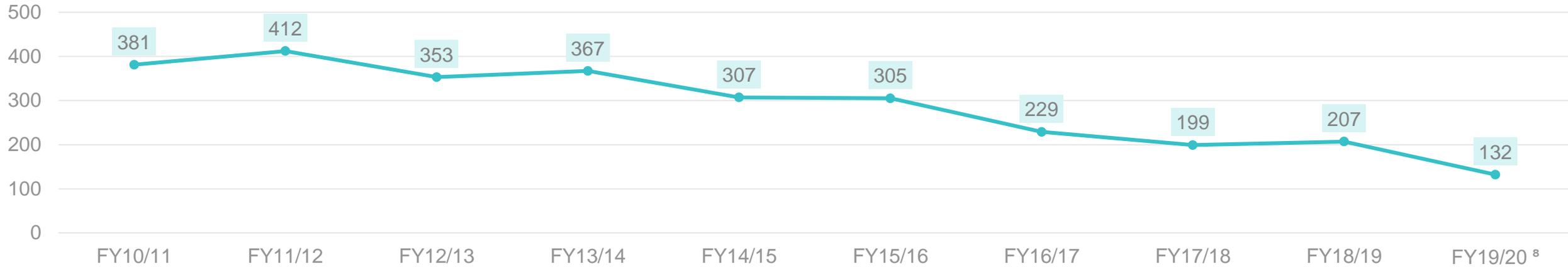
All Removals



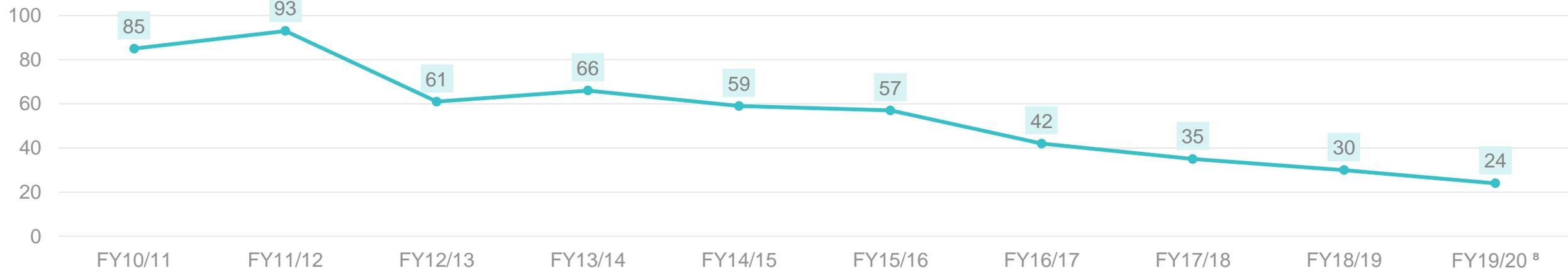
REMOVALS BY ETHNICITY (PAGE 1/3)



Black



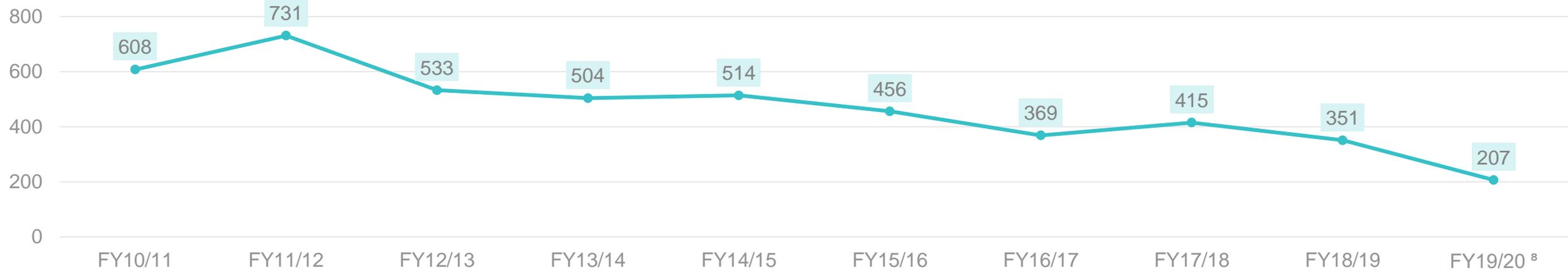
Asian P.I.



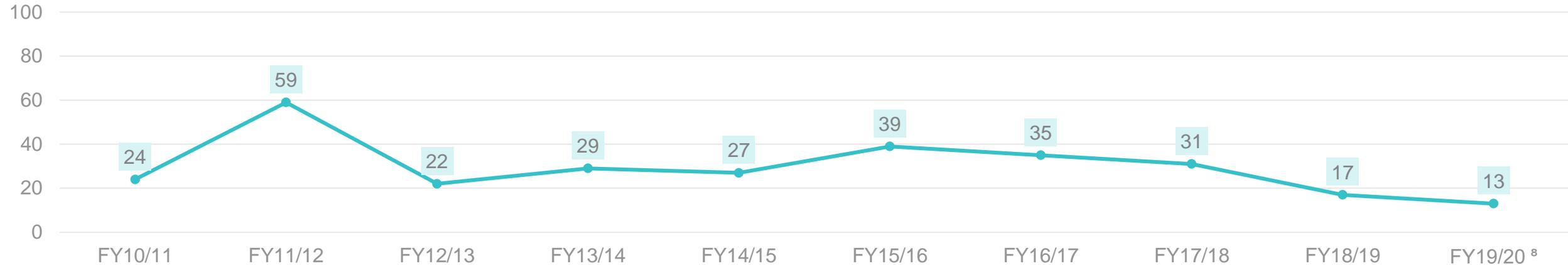
REMOVALS BY ETHNICITY (PAGE 2/3)



White



Native American



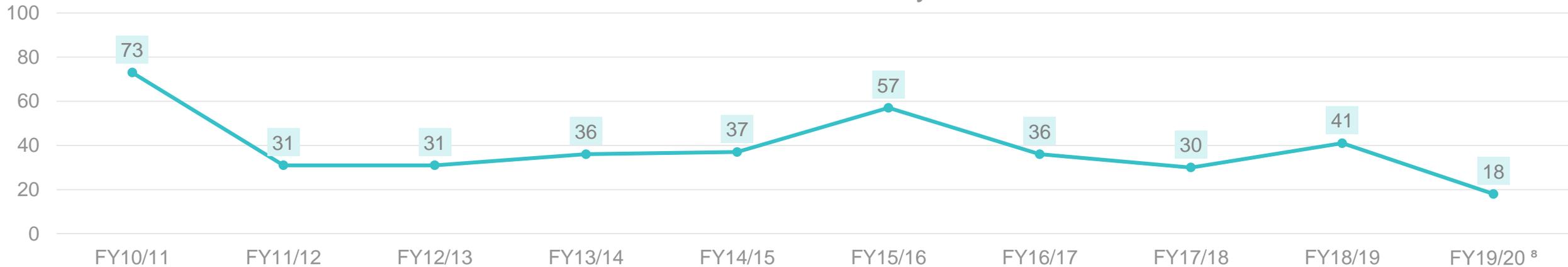
REMOVALS BY ETHNICITY (PAGE 3/3)



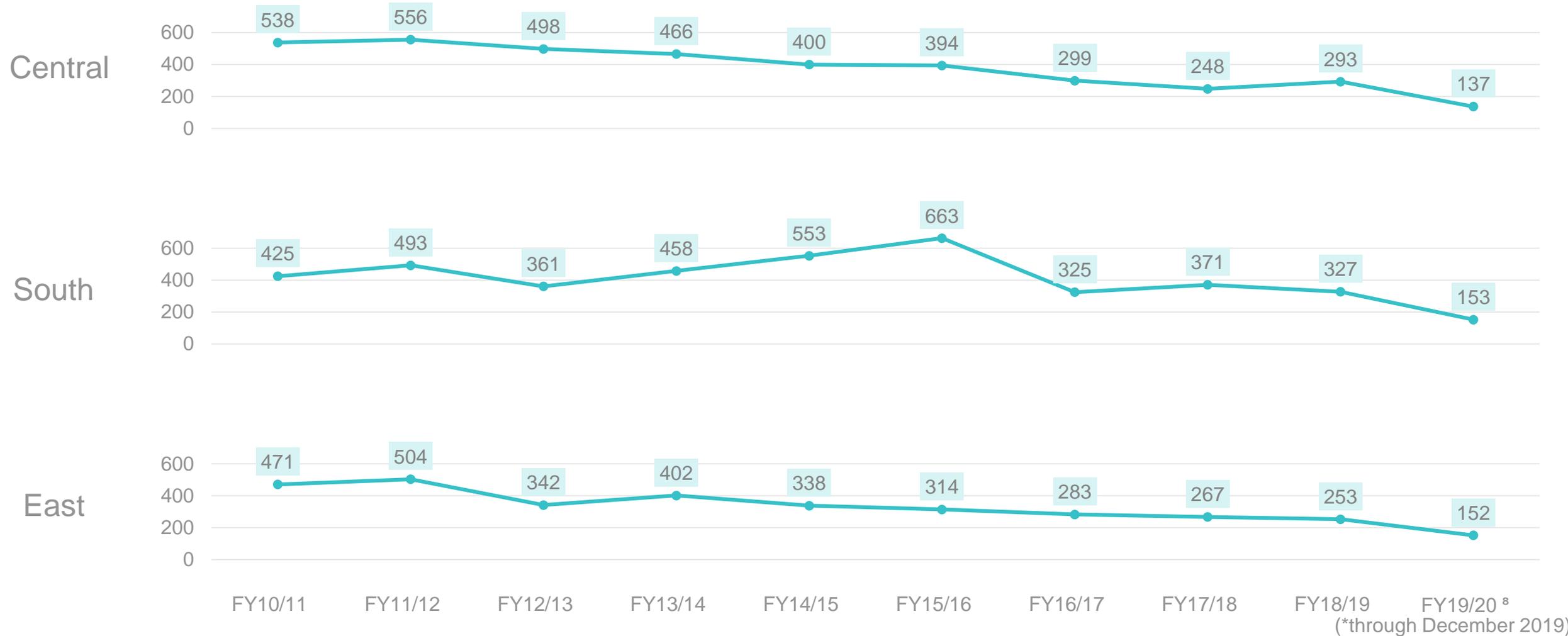
Hispanic



Unknown ethnicity



REMOVALS BY REGION (PAGE 1/2)



REMOVALS BY REGION (PAGE 2/2)



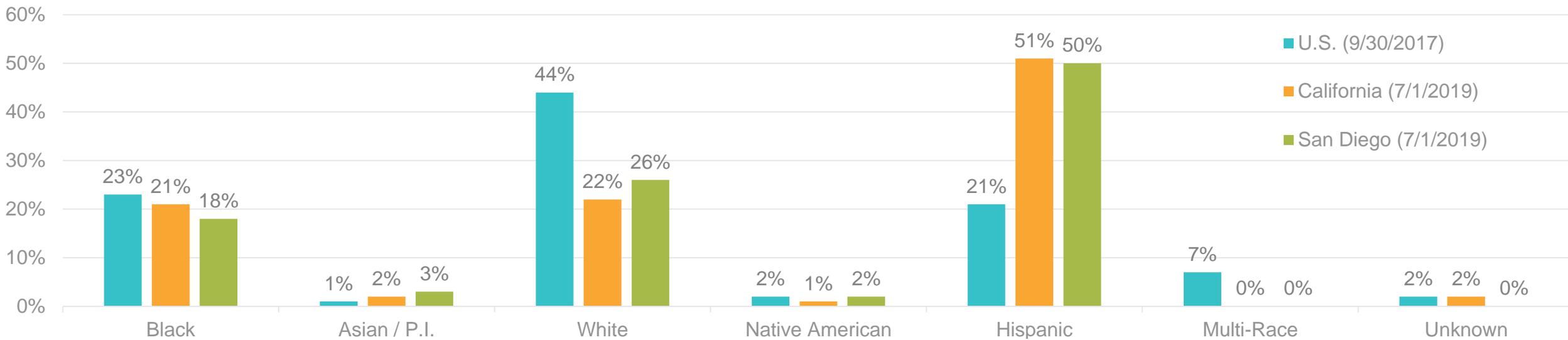
REMOVALS IN FY18/19 BY REGION / ETHNICITY



Region Removed From \ Child's Ethnicity	Black	Asian / P.I.	White	Native American	Hispanic	Unknown	Total
Central	79	7	41	0	160	6	293
East	49	9	102	12	81	0	253
North Central	33	7	68	0	34	6	148
North Coastal	14	0	50	2	87	6	159
North Inland	9	2	37	2	58	1	109
South	19	5	37	0	247	19	327
Other	4	0	16	1	60	3	84
Total	207	30	351	17	727	41	1,373

*Region is based on the removal zip code, not the region assigned
 'Other' includes removals where the zip code is missing or outside of San Diego

CHILDREN AGE 0 TO 17, IN OUT-OF-HOME CARE

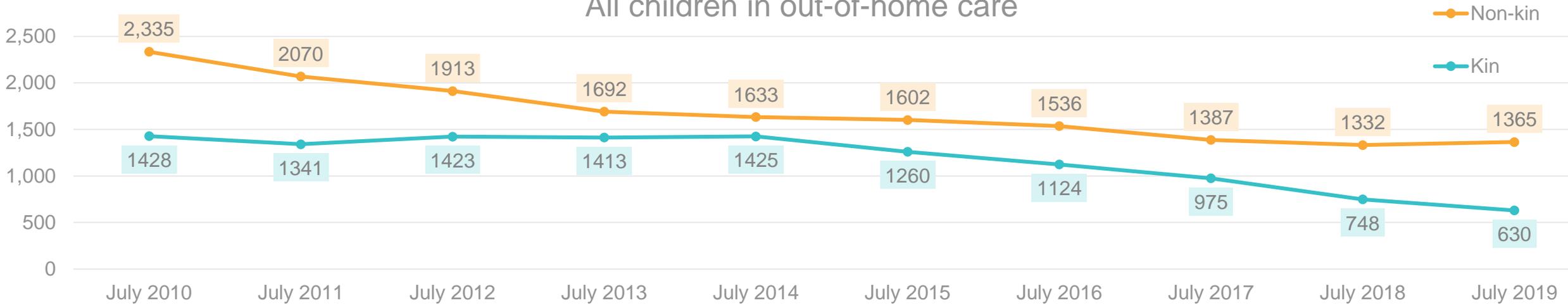


	U.S. (9/30/2017)		California (7/1/2019)		San Diego (7/1/2019)	
Black	100,607	23%	10,795	21%	364	18%
Asian / P.I.	3,120	1%	975	2%	60	3%
White	193,828	44%	11,580	22%	522	26%
Native American	10,529	2%	699	1%	44	2%
Hispanic	93,507	21%	26,547	51%	989	50%
Multi-Race	32,126	7%	0	0%	0	0%
Unknown	6,673	2%	1,114	2%	6	0%
Total	440,390		51,710		1,985	

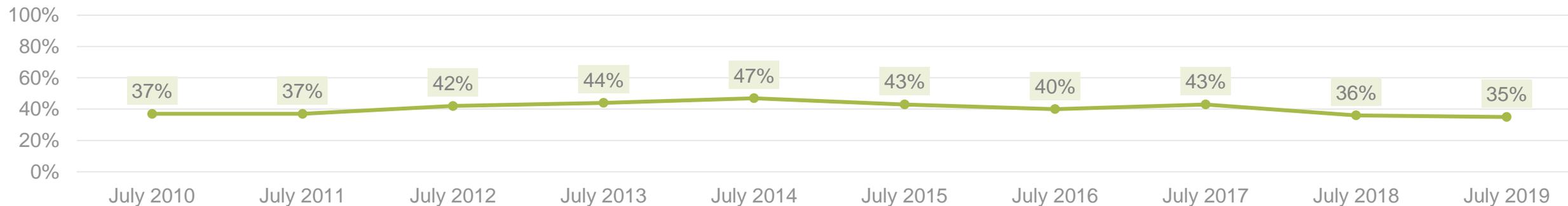
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 1/6)



All children in out-of-home care



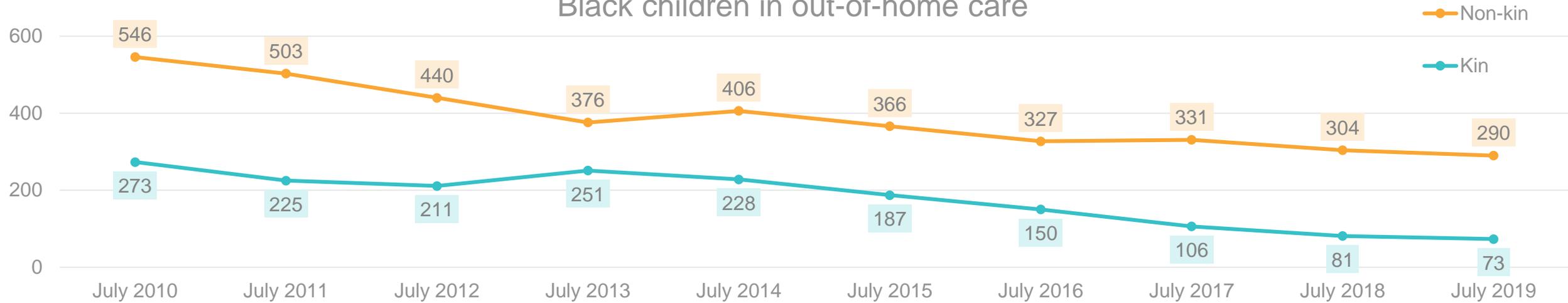
All children - proportion of placements that are with kin



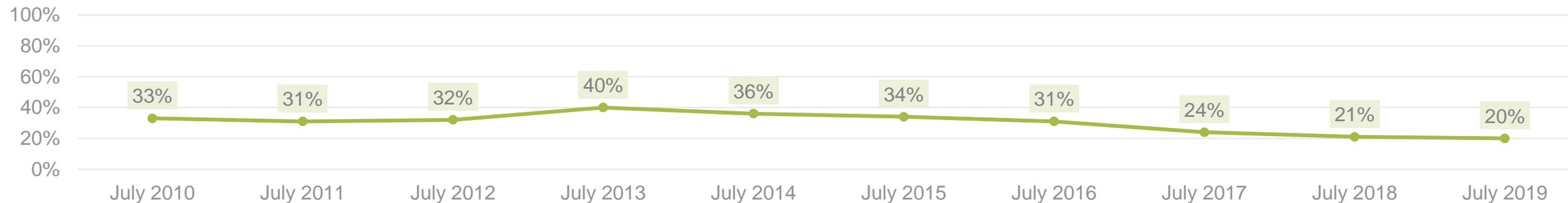
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 2/6)



Black children in out-of-home care



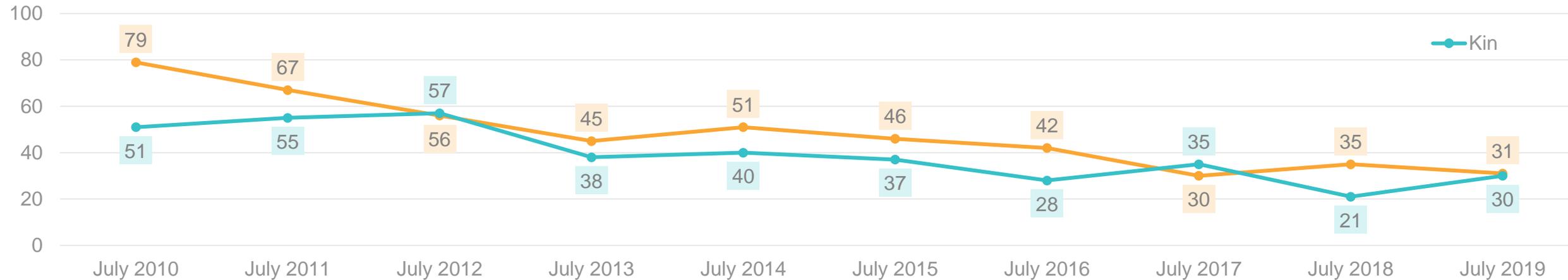
Black children - Placements with kin



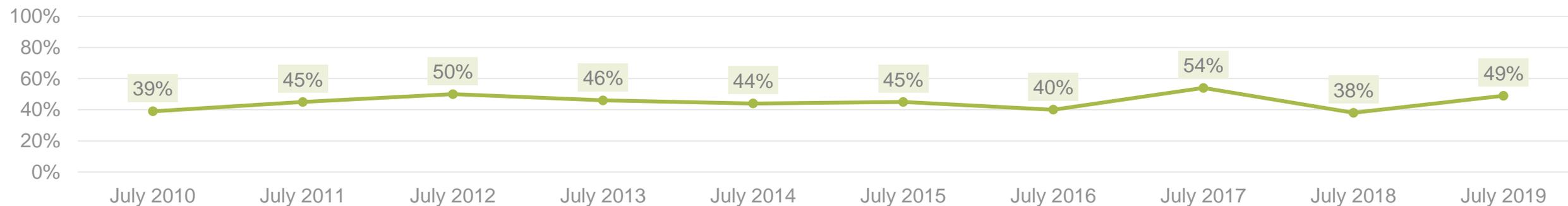
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 3/6)



Asian / P.I. children in out-of-home care



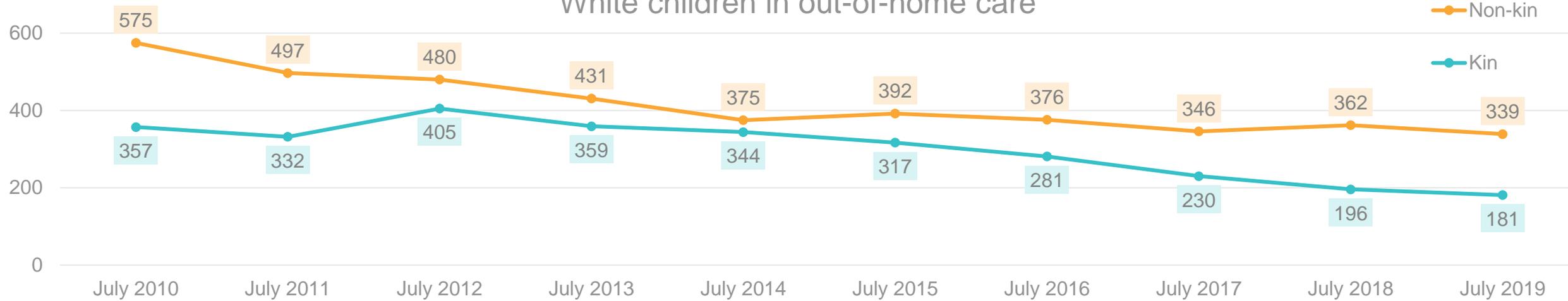
Asian / P.I. children - Placements with kin



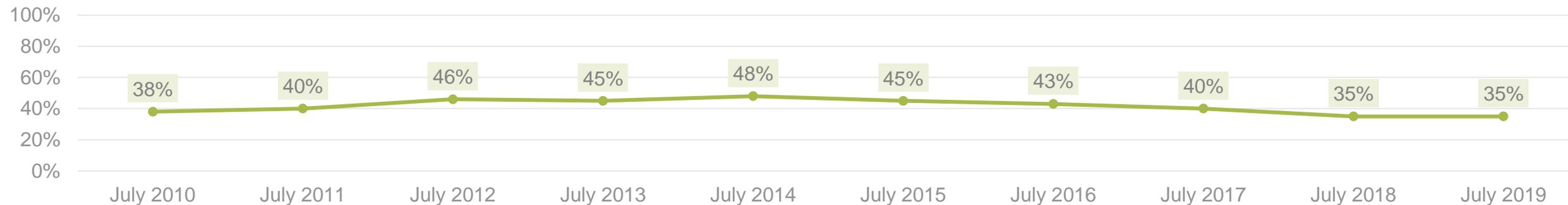
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 4/6)



White children in out-of-home care



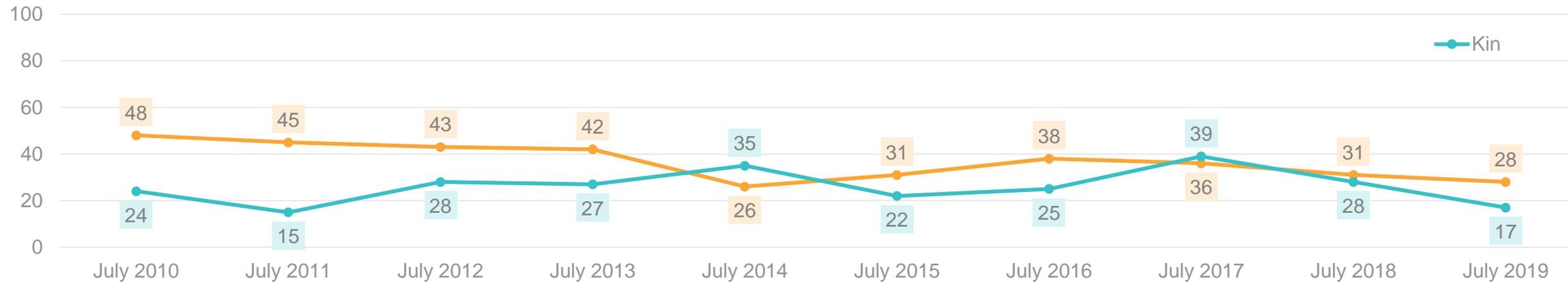
White children - Placements with kin



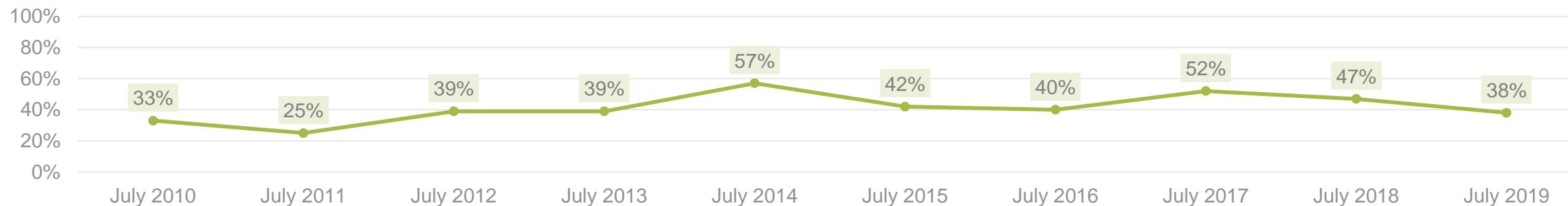
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 5/6)



Native American children in out-of-home care



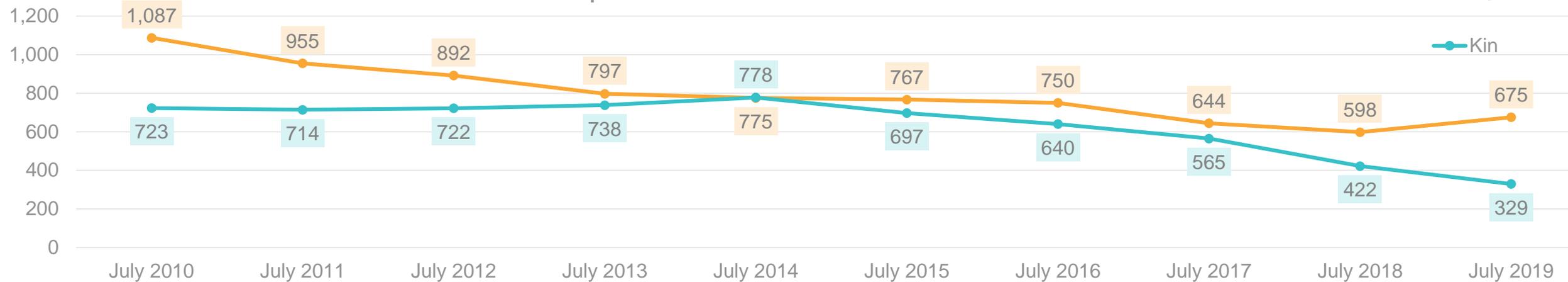
Native American children - Placements with kin



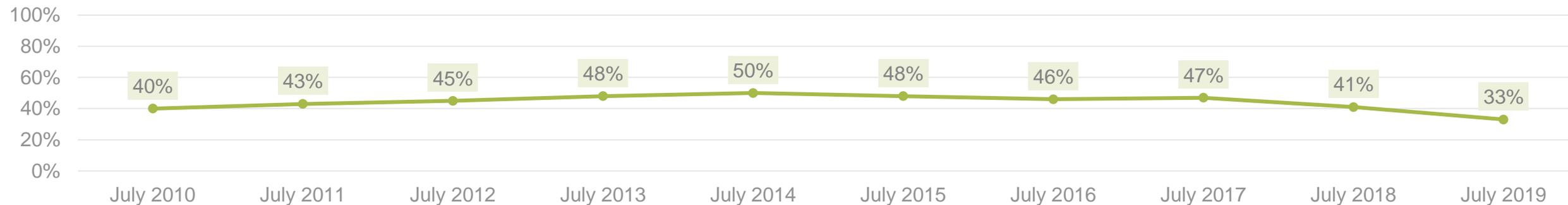
CHILDREN IN OUT-OF-HOME CARE IN SAN DIEGO COUNTY (PAGE 6/6)



Hispanic children in out-of-home care



Hispanic children - Placements with kin



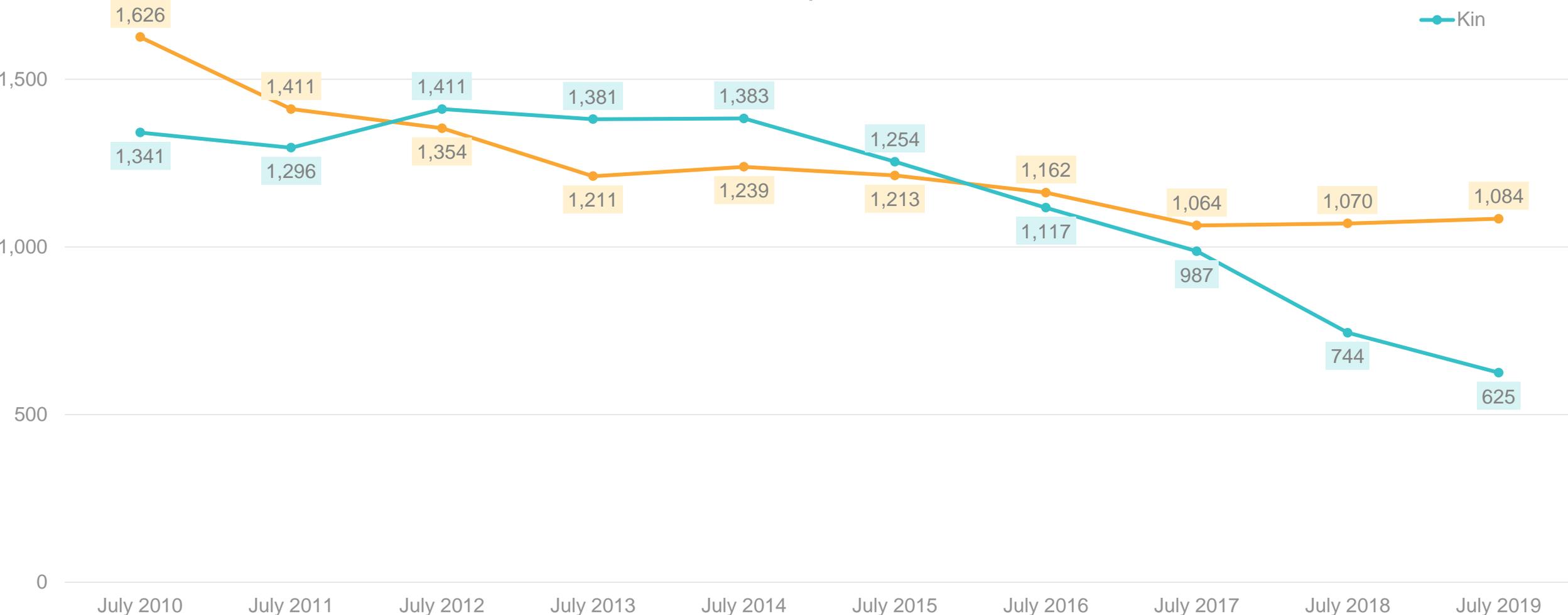
SUBSTITUTE CARE PROVIDERS

(PAGE 1/4)



All substitute care providers

Non-kin
Kin



SUBSTITUTE CARE PROVIDERS

(PAGE 2/4)

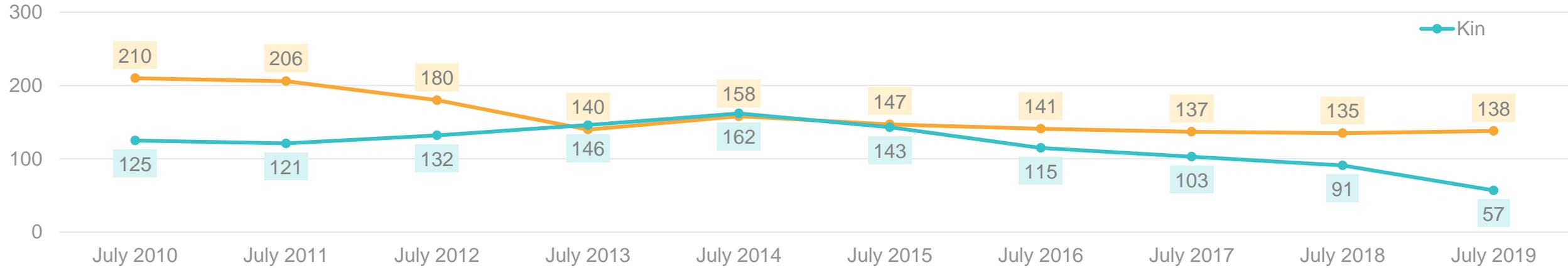


AGENDA ITEM #8



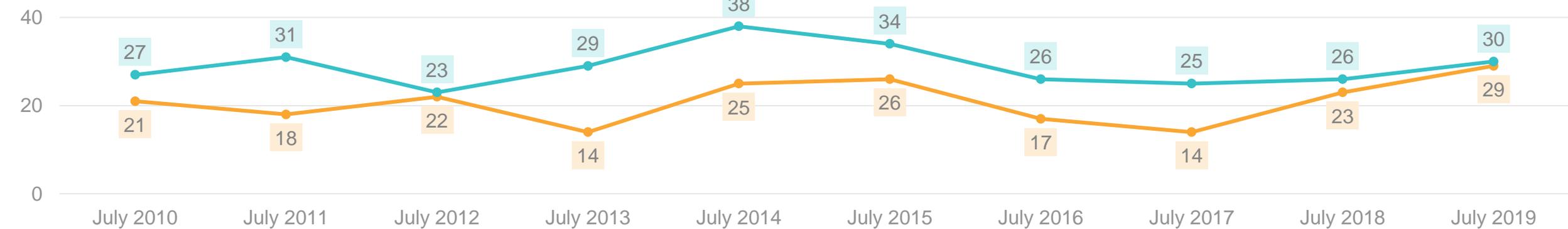
Black substitute care providers

Non-kin
Kin



Asian P.I. substitute care providers

Non-kin
Kin



SUBSTITUTE CARE PROVIDERS

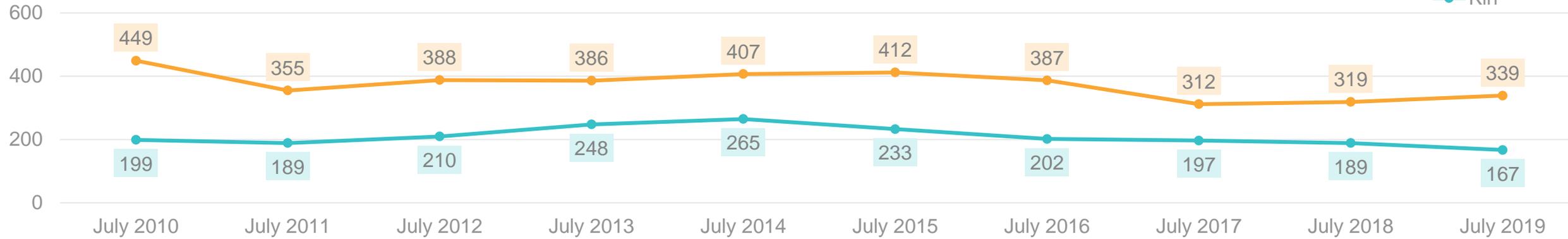
(PAGE 3/4)



White substitute care providers

Non-kin

Kin



Native American substitute care providers

Non-kin

Kin



SUBSTITUTE CARE PROVIDERS

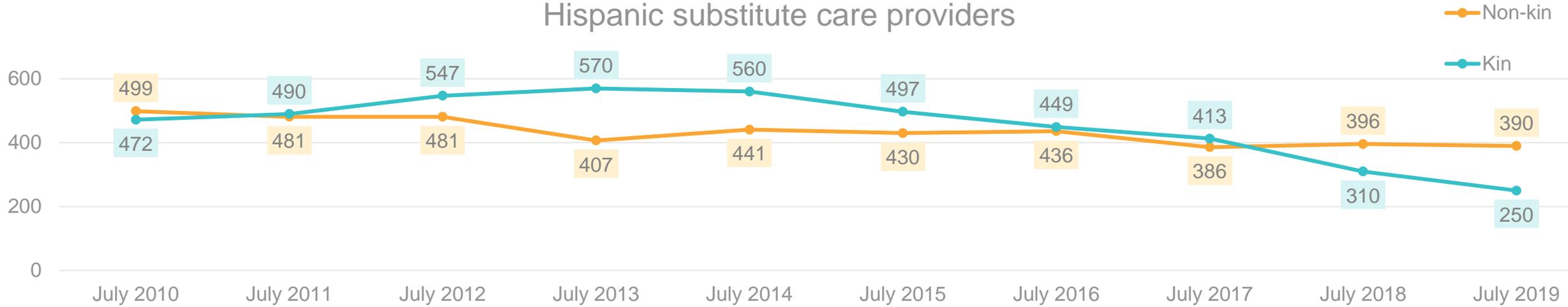
(PAGE 4/4)



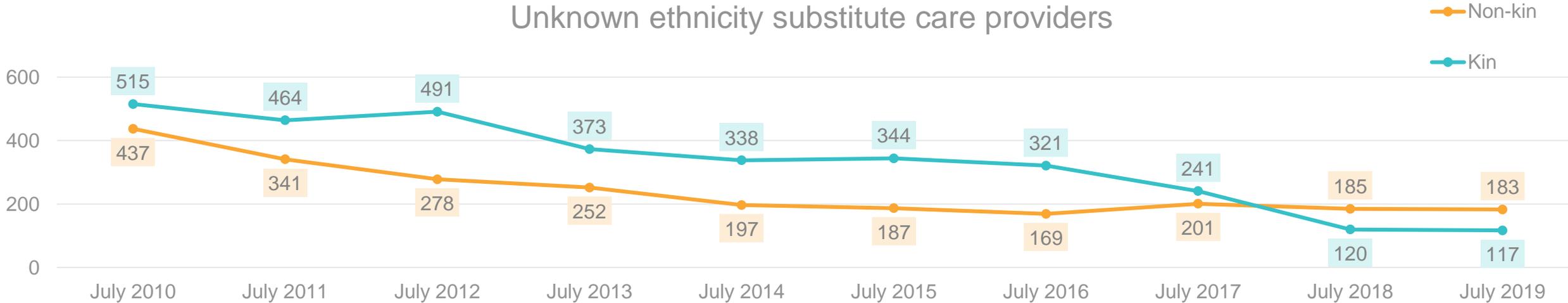
AGENDA ITEM #8



Hispanic substitute care providers



Unknown ethnicity substitute care providers



ITEM 8

COMMUNICATIONS RECEIVED

The following are any public communications directed to the Child and Family Strengthening Advisory Board regarding item 8.

- February 24, 2020 letter from Patricia Bevelyn, Project Save Our Children and Marilyn English, African-American Wellness Center for Children and Families

Encl.

AGENDA ITEM #8

Date: March 13, 2020

To: County of San Diego – Child and Family Strengthening Advisory Board (CFSAB)

Subject: Recommendations for Actions to Address Disproportionality and Disparate Treatment of African American Children and Families in Child Welfare Services (CWS)

Overview

The Cultural Broker program has shown to have a powerful impact on the African American community through education and advocacy. It successfully showed that with a targeted approach to addressing disproportionality, the African American community will respond positively thus resulting in a measurable and observable reduction in the number of children entering the foster care system. However, the issue of disproportionality continues to exist and more is needed to be done, by the county and community to eliminate the devastating problem of disproportionality and disparate treatment of African American in the Child Welfare Services system.

African Americans are approximately 4.5 percent of the 3.2 million population in San Diego County. Less than 160,000 African Americans live in San Diego County and therefore should not be in any system. Yet, African American are over represented in several systems including but not limited to the foster care system, juvenile justice system, disciplinary actions in school, homeless population, adult correction and health disparities. The San Diego County Child Welfare Services (based on 2018 data supplied by Program Policy Support) reports the following for African American children.

African American children in:

Central Region—9% of the population, 24% of open cases
East Region—5% of the populations 7% open cases
North Central Region—4% of the population 26% of open cases
North Coastal Region—4% of the population 5% of open cases
North Inland Region—3% of the population but 5% of open cases
South Region—3% of the population but 9 % of open cases

All regions have a disproportionate number of African American children in foster care.

It was disappointing to read "Recommendations for Improving County of San Diego Child Welfare Services (CWS), The Report to the County of San Diego Chief Administrative Officer" - dated December 4, 2018. First, because it appears to have many of the same concerns that were stated in the grand jury report that was written close to 30 years ago. However, the most disappointing aspect was the fact that it did not address disproportionality, even though Chair Lawrence Richmond was well aware of the issue as he was a member of the Fairness and Equity Committee.

Studies after studies, including one done on San Diego County's CWS, showed that the reasons for disproportionality are due to institutionalized racism, poverty, and single head of household. Studies continue to show that, given the same protective issues, an African American child is more likely to be removed from their home than a Caucasian child. For over 80 years, African American children and families have been mistreated in the foster care system. What makes this situation so heinous is that the foster care system has failed to deliver on providing for the well-being of children ordered placed under its care and supervision. Because it has failed, the results are a pipeline to prison, homelessness, generational families recycling back into foster care and shorten life span due to adverse childhood effect and health inequity.

Recommendations

Several recommendations have been made and heard, but no actions are being taken; which is the reason for the following recommendations. The children and families of the African American Community deserve consideration and action on these recommendations.

We recommended:

- 1.) *The Recommendations for Improving County of San Diego Child Welfare Services – the Report to the County of San Diego Chief Administrative Officer* dated December 4, 2018, be amended to address the issue of disproportionality; or that another committee is created to develop a report to the San Diego Chief Administrative Officer addressing the issues of disproportionality and disparate treatment focusing on but not limited to such issues as prevalence, accountability, consequences, trainings and solutions;
- 2.) That additional oversight/approval be required at the Assistant Deputy Director level for every African American child at risk for removal, or that has been removed as a means of addressing the number of African American children entering CWS be implemented immediately; that a baseline is established and that this additional oversight is monitored for six months from the establishment of the baseline data to determine its effectiveness. This procedure was used in the past to control the Polinsky Children Center population and to determine if a referral should be evaluated out(EO);
- 3.) That an African American Case Review Team be established focusing on cases where African American children have been removed from their parents' care and not placed with relatives, as well as cases nearing permanency where reunification has not been achieved;
- 4.) That CFSAB create a plan to hold their regularly scheduled quarterly meetings on a rotating bases utilizing the Live Well Centers in various regions with the intent of creating a more inclusive body that embraces all diverse communities and allows for more community involvement;
- 5.) That a plan is created that would improve the hiring/contracting of African- American social workers and therapists as well as provide mentorship as a means of increasing retention and improving upward mobility;
- 6.) That Mandatory Cultural Competency Trainings are Implemented for juvenile court judges, attorneys, and all CWS managers, supervisors, and social workers and Community Services for Families(CSF) contractors as well as other contractors providing services to CWS children and families, similar to training provided by the People's Institute for Survival and Beyond's workshop, Undoing Racism or Racial Sobriety;
- 7.) That courageous conversations trainings on race equity be established in order to develop a common language which would improve outcomes and decision making relative to racial disproportionality and disparities by focusing on local data regarding racial and health inequities within the county as well as across the state and nation.
- 8.) That the Fairness and Equity Committee be reestablished under the name **Fairness and Equity Subcommittee on Child Welfare Services and Health Inequity** and that it be given full authority to make recommendations to the Child and Family Strengthening Advisory Board; that the purpose of this additional subcommittee is to address the issue of disproportionality in CWS and health inequity relative to the results of adverse childhood effect(ACE) and that the subcommittee be made up of consumers, advocates, past Fairness and Equity

AGENDA ITEM #8

Committee members as well as County of San Diego HHS Representatives and other concerned and impacted individuals;

- 9.) That CWS dash board is expanded to provide data on the number of petition filed based on Region, ethnicity and the protective issues as stated in the 300 Welfare and Institution(W&I) codes; as well as to include the number of abuse cases reported in foster homes by Region, ethnicity and the 300(W&I) codes.
- 10.) That recommendations be made to the Director of Health and Human Services to gather data in order to determine the far reaching impact of foster care on homelessness, human trafficking, poverty, health, Juvenile justice, adult correction, mental health, maternal child health, and the recycling of generational families back into the foster care system.

We are formally recommending that the Child and Family Strengthening Advisory Board review the above recommendations for action and provide a timely written response of its intentions for public consideration.

Sincerely,

Patricia Bevelyn
Project Save Our Children

Marilyn English
African-American Wellness Center for Children and Families

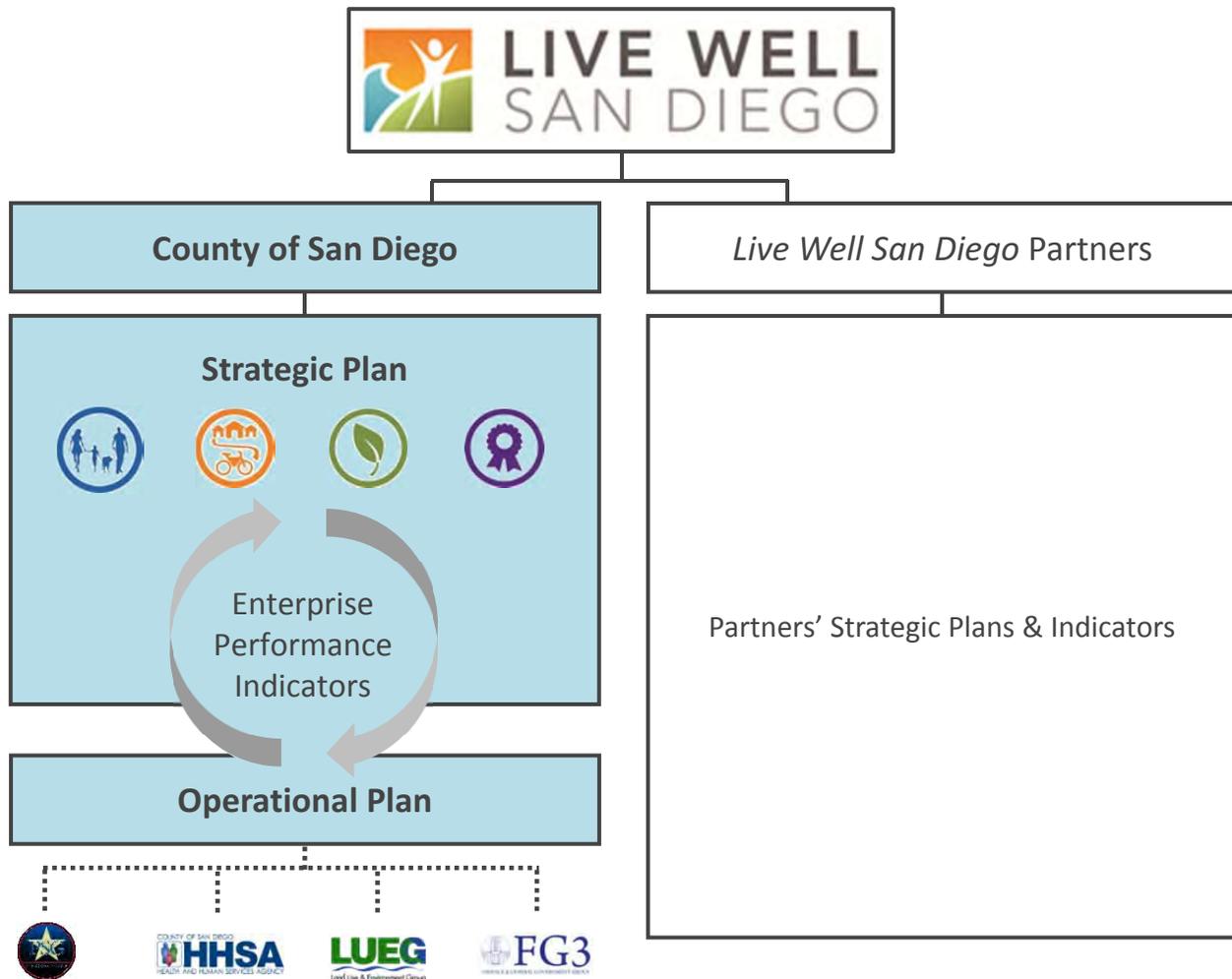


Enterprise Performance Indicators

Background

The County of San Diego (“County”) is continuously improving its strategic planning processes. Starting in 2015, the County’s Strategic Plan was updated to include Audacious Visions and Enterprise Wide Goals. To further enhance the alignment with the Operational Plan, the Strategic Plan was revised in the following year. In 2017, Enterprise Performance Indicators (EPIs) were developed to measure the County’s success in achieving the Audacious Vision and capture regional contributions.

All of this comes together graphically in the diagram below. At the top is *Live Well San Diego*, a vision for a region that is Building Better Health, Living Safely and Thriving. The County along with the *Live Well San Diego* partners work collectively to contribute to this vision. At the County, the Strategic Plan is a roadmap for achieving the vision, and the EPIs will measure the progress and collective impact of business groups on the Strategic Plan. The Operational Plan supports the strategic planning process, and all the business groups contribute to the Operational Plan with measures that connect all the way to the Strategic Plan and EPIs.



Performance Indicators

Enterprise Performance Indicators (EPIs) are intended to measure the County’s progress toward the Audacious Visions set in the County’s Strategic Plan. The EPIs demonstrate both how the County specifically is performing, and how multiple individuals, organizations, and governments are coming together to create a collective impact. These outcome-based measures are divided into the four Strategic Initiatives, and the definitions for the EPIs follow below. For additional information, please visit: <https://data.sandiegocounty.gov/performance>.

Building Better Health (BBH)

- **Life Expectancy:** Average number of years a baby born today is expected to live in the San Diego Region
- **Healthy Independence:** Percentage of the population sufficiently healthy to live independently (not including those who reside in nursing homes or other institutions) in the San Diego Region

Living Safely (LS)

- **Crime Rate:** Crimes per 1,000 people (including violent and property crimes) in the San Diego Region
- **Accidental Death:** Number and rate per 100,000 of deaths through motor vehicle deaths, drug overdoses, falls, drownings and all other accidents each year in the San Diego Region
- **Household Disaster Preparedness*:** Percent of households that have taken significant preparedness steps in the San Diego Region
- **All Children, Youth and Older Adults are Protected from Abuse*:** Analysis for this indicator is still under development

Sustainable Environments/Thriving (SE/T)

- **Transportation*:** Access to quality roads, walkable community, and public transit
- **Access to Community Spaces:** Percent of households that have adequate access to community space in the San Diego Region
- **Air Quality:** Percent of days air quality rated as healthy in the San Diego Region
- **Open Space Preservation:** Number of acres of open space preserved in the San Diego Region
- **Housing Affordability:** Percent of the population spending less than a third of household income on housing in the San Diego Region
- **Unemployment Rate:** Percent of the total labor force that is unemployed (ages 16 and over) in the San Diego Region
- **Consumer Assurance*:** Confidence in timely, accurate, and quality delivery of goods and services in the San Diego Region
- **Volunteerism & Community Participation*:** Analysis for this indicator is still under development

Operational Excellence (OE)

- **Customer Service:** Average rating on responses received to Countywide customer service survey
- **Fiscal Stability as measured by the County’s Credit Rating:** Assessment of the County’s creditworthiness in general terms
- **Employee Engagement*:** Average rating on responses received to Countywide employee engagement survey

**Indicators that are still in development*

