

# Application for the Appointment of the Elective Office of the County of San Diego Treasurer-Tax Collector

*This is your application for consideration of appointment of County Treasurer-Tax Collector until the election of a successor.*

Read the tips below to  
make sure your  
application is complete.

Carrilynn

First Name

Ford

Last Name

**Make sure you have all the pages.**

There are nine (9) total pages that make up this application, including this page. The pages are numbered in the bottom right corners.

**Initial the top right corner of pages 2-9 in the "Initial Here" box.** This will make sure your application stays together.

**Print clearly and legibly or type your application.** Doing so will speed up processing time. Unclear handwriting may cause delays.

**Questions?** Learn more at [www.sandiegocob.com](http://www.sandiegocob.com) or [PublicComment@sdcounty.ca.gov](mailto:PublicComment@sdcounty.ca.gov).

**This application must be received no later than Monday, September 22, 2025, at 12 noon.** See page 9 for submittal instructions.

COSD CLERK OF THE BOARD  
2025 SEP 19 PM1:48



## Application Timeline

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- |                           |                                                                                                                 |
|---------------------------|-----------------------------------------------------------------------------------------------------------------|
| <b>September 22, 2025</b> | Applications must be submitted to the San Diego County Clerk of the Board of Supervisors no later than 12 noon. |
| <b>September 30, 2025</b> | Hearing on all applicants. Please plan to attend this meeting.                                                  |

## Important Things to Know

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- The questions in this application ensure you are eligible to serve as Treasurer-Tax Collector if you are appointed.
- Answer the questions to the best of your ability.
- You must attach a current resume containing, at a minimum, all employment for the past five years and a completed Statement of Economic Interest (Form 700) with your application.

## Additional Required Documents

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The following additional materials are also included with this application for your reference:

1. Form of Notice
2. Minute Order and Board Letter - "Filling the Vacancy of the San Diego County Elective Office of County Treasurer-Tax Collector" dated August 26, 2025
3. Board of Supervisors Policy A-105: Process to Fill Vacancies of Elected Offices other than Board of Supervisors
4. County Charter to reference applicable provisions about the Office of the County Treasurer-Tax Collector
5. Administrative Code Sections pertaining to the requirements to serve as a Treasurer-Tax Collector
6. Class Specifications of the County Treasurer-Tax Collector
7. Rules for County Treasurer-Tax Collector Regarding Incompatible Activities
8. Conflict of Interest Code for the Office of the Treasurer-Tax Collector
9. Statement of Economic Interest Form (Form 700)

## How This Application Will Be Used

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I understand the contents of this application will be made available to the public.

☒ **Yes, I understand**

I understand that while this application is a public document, my personal e-mail address, street address, and phone number(s) will be kept confidential to the extent authorized by law.

☒ **Yes, I understand**

**A. Tell us About Yourself**

First Name: Carrilynn

Last Name: Ford

**Current Address** (where you are registered to vote)

Street Address:

City:

State:

Zip Code:

**Current Mailing Address** (if different than the address listed above)

Street Address:

City:

State:

Zip Code:

**Contact Information**

Phone 1:

Type:

cell

Phone 2:

Type:

E-mail:

Have you lived at your current address for more than five years?

☒ Yes

☐ No

*If no, please list your previous addresses on page 4.*

**If you have not lived at your current address for more than five years, please list your addresses for the past five (5) years:**

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

## B. Questions to Determine Eligibility

Please check the appropriate box for each question. Applicants may be asked to verify and update information at various points in the process.

1. I am a registered voter of the County of San Diego. ☒ Yes ☐ No
2. I am a citizen of the United States and of the State of California. ☒ Yes ☐ No
3. I meet at least one of the following criteria to serve as the Treasurer-Tax Collector (pursuant to Administrative Code Section 840):  
**Select all that apply and attach appropriate verification.**
  - ☐ Served in a senior financial management position in a county, city, or other public agency dealing with similar financial responsibilities for a continuous period of not less than three years, including, but not limited to, treasurer, tax collector, auditor, auditor-controller, or the chief deputy or an assistant in those offices.
  - ☒ Possess a valid baccalaureate, masters, or doctoral degree from an accredited college or university in any of the following major fields of study: business administration, public administration, economics, finance, accounting, or a related field, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
  - ☐ Possess a valid certificate issued by the California State Board of Accountancy pursuant to Chapter 1 (commencing with Section 5000) of Division 3 of the Business and Professions Code, showing that I am permitted and authorized to practice as a certified public accountant.
  - ☐ Possess a valid charter issued by the Institute of Chartered Financial Analysts showing that I am designated a Chartered Financial Analyst, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
  - ☐ Possess a valid certificate issued by the Treasurer Management Association showing that I am designated a Certified Cash Manager, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
4. I have not been convicted of a crime that disqualifies me from holding elected office. ***If no, please explain (attach additional sheets if necessary):*** ☒ Yes ☐ No

Application for the Appointment of the Elective Office of the  
County of San Diego Treasurer-Tax Collector

INITIAL  
HERE: →

CF

5. I am able to formally assume the position not later than twenty (20) business days following the selection by the Board of Supervisors. ☒ Yes ☐ No
6. I am not involved in outside activities that may be in conflict with the functions and responsibilities of the County Treasurer-Tax Collector as listed in the Rules for Incompatible Activities for the County Treasurer-Tax Collector. *If no, please explain (attach additional sheets if necessary):* ☒ Yes ☐ No

### C. Experience Qualifications

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1. Attach a current resume containing, at a minimum, all employment for the past five years.
2. Provide a written statement outlining the qualifications to serve as Treasurer-Tax Collector (500 words maximum).

I am well-qualified for the County Tax Collector position, possessing a Bachelor of Science in Business with an emphasis in finance from San Diego State University, completed in 2007. After gaining valuable hands-on experience in the accounting field, I chose to return to SDS to further my education and completed a Master of Science in Accounting with an emphasis in Tax May 2023.

To further expand on my qualifications, I bring over 19 years of experience in accounting, having founded and successfully managed my own accounting practice, in addition to serving as Controller for a prominent CFO consulting firm. My expertise spans a wide range of services, including accounting, bookkeeping, policy and procedure development, implementation of fraud prevention controls, and the creation of detailed operational workflows. I have consistently prepared and presented comprehensive financial packages to both boards of directors and operational leadership, with a focus on making financial information accessible and easy to understand for non-financial individuals.

I am skilled in identifying cost-saving opportunities, strengthening internal controls, and uncovering areas for operational improvement. I also have extensive experience delivering financial presentations to teams of 150+ employees. Throughout my career, I've managed an average of 20 clients at a time, providing ongoing support to 1–10 employees per organization while maintaining high standards of accuracy and efficiency.

I have extensive experience managing internal accounting teams and serving as a key liaison between business owners, office managers, on-site accountants, and external CPA firms. My work has supported a wide range of businesses, mostly locally founded San Diego companies and some nationwide non-profits. With nearly two decades of experience, I've consistently demonstrated the ability to juggle multiple priorities while effectively coordinating both internal and external teams.

In addition, my real estate experience began in 2009 with the purchase of my first home in San Diego, which has since become a rental property. As my interest and knowledge in real estate grew, I earned my real estate license in 2021. While I do not actively pursue real estate as a primary profession, I have successfully represented friends, family, and acted as executor for a family member's estate in the sale of their property.

Overall, my diverse background in finance, accounting, and real estate—combined with nearly 20 years of practical experience—positions me as a strong candidate for this role.

**3. Please explain the reasons for wishing to be appointed to the office of County Treasurer-Tax Collector.**

I want to serve as County Treasurer because I am deeply committed to financial integrity, transparency, and responsible management of public funds. With nearly two decades of experience in accounting, financial management, and internal controls, across both public and private organizations, I bring a strong foundation of expertise that aligns directly with the responsibilities of the Treasurer's Office.

I am passionate about public service and believe that a well-run Tax Collector's office plays a critical role in maintaining the financial stability of the county. My goal would be to ensure that the county's financial operations are efficient, accurate, and compliant, while also building public trust through open communication and accountability.

I'm passionate about using my skills to support long-term fiscal health, implement best practices, and contribute meaningfully to the community I grew up in and proudly reside.

This role perfectly combines my professional expertise and my commitment to the community. Serving as County Treasurer would be both a professional culmination of my experience and a personal commitment to giving back in a meaningful and impactful way. It would be a true honor to serve and support my county in this capacity.

You are encouraged to limit your response to one page, however if more space is needed, you may attach an additional page.



#### D. Signature

I, Carrilynn Ford, as a candidate for appointment of the County of San Diego Treasurer-Tax Collector declare that all information provided on this form by me, including all attachments, is true and correct. If requested, I agree to provide written responses to any questions.

I have received the application packet and have read and understand Board of Supervisor's Policy A-105, which establishes the procedures for appointment to fill vacancies of elected offices other than Board of Supervisors, as well as the other codes and rules applicable to the County Treasurer-Tax Collector.

I understand that finalists will be subject to a full background investigation and the selected candidate will be required to pass the County's standard medical exam and full background investigation.

I certify under penalty of perjury that the foregoing is true and correct.

Executed on this 18 day of September, 2025, at San Diego, California.

Signature: \_\_\_\_\_

#### E. Submittal

Completed applications must be received by the Clerk of the Board of Supervisors no later than Monday, September 22, 2025, at 12 noon. Double check your answers in the application; once submitted, applications cannot be amended. Remember that you must answer all questions on this application to be considered and must attach the following additional documents:

- ☒ Current resume containing, at a minimum, all employment for the past five years; and
- ☒ Completed Statement of Economic Interest Form (Form 700).

Pursuant to Board Policy A-105, all applicants must personally appear to submit the required application forms. Please submit your completed application in person to:

County Administration Center  
Clerk of the Board of Supervisors  
1600 Pacific Highway, Room 402  
San Diego, CA 92101-2471  
(619) 531-5434

Incomplete applications and applications submitted by e-mail or USPS will not be considered.

**Applications must be received by Monday, September 22, 2025, at 12 noon.**

# San Diego State University

The Trustees of The California State University  
upon recommendation of the Faculty  
have conferred upon

**Carrilynn E. Ford**

the Degree of

**Bachelor of Science in Applied Arts and Sciences  
Business Administration (Finance)**

with all rights, privileges and honors thereunto appertaining.

Given at San Diego State University this  
twenty-second day of May, two thousand and seven.



*Arnold Schwarzenegger*

Governor of California  
President of the Trustees

*Robert Ficktenberg*

Chair  
Board of Trustees

*Charles B. Reed*

Chancellor  
The California State University

*Stephen S. Weber*

President  
San Diego State University



# San Diego State University

The Trustees of The California State University  
upon recommendation of the Faculty  
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**Carrilynn Ford**

the Degree of

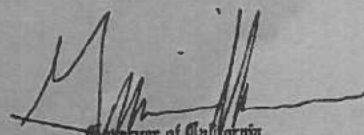
**Master of Science**

**Accountancy**

with all rights, privileges and honors thereunto appertaining.

Given at San Diego State University this  
eighteenth day of May, two thousand and twenty-three.



  
Wanda Fong  
Chair  
Board of Trustees

  
Jolene Kolster  
Interim Chancellor  
The California State University

  
Arlene de la Torre  
President  
San Diego State University



# CARRIE FORD

Analytical, detail-oriented accounting professional with a strong passion for optimizing processes and driving operational efficiency. I thrive in managing complex accounting challenges, from overseeing revenue recognition and balance sheet management to ensuring accurate payroll and benefits accounting. A self-starter, highly motivated, and results-driven,

I excel in streamlining accounting operations, implementing automation, and maintaining a robust internal control environment. I am committed to delivering actionable insights through financial analysis and forecasting, while effectively communicating results to senior leadership. With a forward-thinking mindset, I focus on both short-term and long-term strategies, anticipating future trends to inform key decisions. I have lead teams of accounting departments up to 10 employees.

My undergraduate degree in finance, along with my master's degree in accounting, has honed my ability to assess financial situations holistically, while my hands-on experience has strengthened my leadership and team management capabilities in corporate accounting. Currently CPA eligible with tests scheduled in the near future.

## EDUCATION

### **MASTER OF SCIENCE IN ACCOUNTING, EMPHASIS IN TAX**

San Diego State University

JAN 2021 - MAY 2023

- Deep understanding of tax code, tax cases, tax law. Individual classes include international tax, individual tax, LLP tax, auditing, cost management, fraud, managerial accounting, financial accounting, legal environment of business, accounting information systems, taxation of business entities, ethical decision making in business, operations & supply chain
- Systems included SAP- certification level 2 & Tableau master thesis

### **BACHELOR OF SCIENCE IN BUSINESS, EMPHASIS IN FINANCE**

San Diego State University

2002-2007

## CERTIFICATIONS & SYSTEMS

- CPA Eligible- currently preparing for first of four CPA certification exams
- QuickBooks Certified ProAdvisor, experience in QB online, desktop & enterprise
- SAP Certification Level 1: SAP Integrated Business Processes
- SAP Certification Level 2 – Professional Certification
- Proficient with Tableau
- Systems used but not limited to: SaaSant, Shopify, Stripe, TaxJar, ADP, Paychex, Gusto, Brex, Rippling, Sage Intacct, Sage Contractor & NetSuite, Microsoft Excel & Word

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## EXPERIENCE

### CONTROLLER

Signature Analytics | San Diego, CA

NOVEMBER 2021 – OCTOBER 2024

Working in a mid to large-sized organizations and companies. Managed teams remotely of 1 to 9 employees internally within Signature Analytics and externally within the organizations. Position ended due to company being sold. Client organizations include:

- Social justice organization with 80-250 employees, leading an accounting team of 9, including both organizational and SA employees, while reporting directly to the Director of Operations. Developed and implemented policies and procedures to ensure organizational efficiency, oversight, and fraud prevention. Created and standardized operating procedures for each role to ensure smooth operations despite high employee turnover. Overhauled monthly financial reporting for board of directors, staff and financial oversight board, presenting clear, actionable insights, including cost-saving strategies and plain-English financial summaries while identifying and flagging potential issues in advance. Assisted in resolving payroll compliance challenges across multiple states and worked closely with external auditors to ensure successful audit compliance, navigating potential going concern issues. Developed and implemented a new fiscal budget, incorporating cost-saving strategies in response to a reduction in revenue following the departure of the COO. Managed financial reports for budget vs. actual performance and tracked donations within Sage Intacct, overseeing annual contributions and donations averaging \$22 million.
- Non-profit and foundation in LA helping underprivileged kids with play equity. Helped the foundation financials with multiple high private equity investments and ensured accuracy and timely month close financials. Created schedules to easily track investment gain and loss. Managed a team of 5 and reported directly to CFO.
- Experience with SAAS entities specializing in online gaming in multiple countries. Worked with currency conversion and monthly bitcoin recognition with the help of systems Tipalti and Plaid for currency conversion and payments.

### PRESIDENT AND FOUNDER

Ford Accounting Inc. | San Diego, CA

AUGUST 2006 – PRESENT

Aid small organizations and companies manage their month end close and monthly bookkeeping. Report directly to owner/director. Manage a team of 1-10 employees within each company. Companies leave my support by either becoming too large and needing more support or closing doors. Client industries include:

- Property Management for real estate agents, and individual self owned profile. Also hold a real estate license to better understand property management and represent self.
  - Multiple non-profits involved with social justice change, women's clubs, and mental health.
  - Managed and advised on corporate structure, creating management companies with different fiscal periods to ensure tax deferred benefits. Review year end accounting prior to close to ensure any big assets, additional pay structure, and other tax saving strategies
  - Successfully moved multiple companies from QuickBooks to different accounting platforms, and vice versa.
  - Experience with filing complex sales tax within multiple jurisdictions with nexus for product sales company
  - Managed complex online sales products within shopify and stripe
  - ASC 606 revenue recognition within a SaaS companies
  - ASC 842 lease accounting
  - Service industries including doctors, dentists, entertain industry, service industry, lawyers with gross income up to \$10 million annually.
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- Real Estate investments, property flipper, mortgage broker, and real estate management. Currently manage my own rental real estate profile of multiple rentals. Being heavily involved in personal real estate, I have also expanded my knowledge in this industry to my clients by becoming a real estate agent June 2021.
  - General Contractor with extensive knowledge of construction billing.
  - Sales Tax Clients include three with nexus in multiple jurisdictions within California. Involved with complex sales tax filings quarterly. Ensure internal employees collect sales tax from customers.
  - Multiple cannabis clients, helped with year-end tax preparation. This involved complex year-end bookkeeping including categorization of COGS to optimize tax advantages and ensure compliance with state and federal regulations.
  - Bars and Restaurants.
  - Retirement services industry supported growing from \$75k to \$12 million. Helped with the acquisition of this company, and closing the entity financials once entity was sold.
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**STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE**  
A PUBLIC DOCUMENT

Date Initial Filing Received  
Filing Office: Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Ford Carrilynn E

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

County of San Diego

Division, Board, Department, District, if applicable

Your Position

Treasurer-Tax Collector

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: Position:

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County

☒ County of San Diego

☐ City of

☐ Other

**3. Type of Statement (Check at least one box)**

☐ Annual: The period covered is January 1, 2024, through  
December 31, 2024.

☐ Leaving Office: Date Left / /  
(Check one circle below.)

-or-

The period covered is / /, through  
December 31, 2024.

☐ The period covered is January 1, 2024, through the date of  
leaving office.

-or-

☐ Assuming Office: Date assumed / /

☐ The period covered is / /, through  
the date of leaving office.

☒ Candidate: Date of Election 09/2025 and office sought, if different than Part 1:

**4. Schedule Summary (required)**

► Total number of pages including this cover page: 5

**Schedules attached**

☒ Schedule A-1 - Investments - schedule attached

☒ Schedule C - Income, Loans, & Business Positions - schedule attached

☒ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☒ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 09/17/2025

(month, day, year)

Signature

## Investments

*Do not attach brokerage or financial statements*

Name  
Carrilynn Ford

<BLUE> is a required field

NAME OF BUSINESS ENTITY	GENERAL DESCRIPTION OF THIS BUSINESS ACTIVITY	FAIR MARKET VALUE (Select from drop down list)	NATURE OF INVESTMENT (Select from drop down list. If "other," describe)	IF APPLICABLE, LIST DATE (mm/dd/yyyy)	
				ACQUIRED	DISPOSED
Google	online search engine	\$10,001 - \$100,000	Stock		
Amazon	online retailer	\$10,001 - \$100,000	Stock		
Netflix	Entertainment	\$10,001 - \$100,000	Stock		
Apple	Consumer Electronics, Software & Services	\$100,001 - \$1,000,000	Stock		
Palantir Technologies	Software	\$10,001 - \$100,000	Stock		
Nvidia Corp	engineer chips & AI software	\$10,001 - \$100,000	Stock		
Costco	Wholesale Supplier	\$2,000 - \$10,000	Stock		
Broadcom Inc	Engineering	\$2,000 - \$10,000	Stock		
Meta	Social Media	\$2,000 - \$10,000	Stock		



**Investments, Income, and Assets  
of Business Entities/Trusts**  
(Ownership Interest is 10% or Greater)

Carrilynn Ford

\* Select from drop down list

[illegible]

### Interests in Real Property (Including Rental Income)

FAIR POLITICAL PRACTICES COMMISSION

700

Carrilynn Ford

\* Select from drop down list

\*You are not required to report loans from commercial lending institutions made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

[illegible]

