

# Application for the Appointment of the Elective Office of the County of San Diego Treasurer-Tax Collector

*This is your application for consideration of appointment of County Treasurer-Tax Collector until the election of a successor.*

Read the tips below to  
make sure your  
application is complete.

Christian

First Name

Peacox

Last Name

**Make sure you have all the pages.**

There are nine (9) total pages that make up this application, including this page. The pages are numbered in the bottom right corners.

**Initial the top right corner of pages 2-9 in the "Initial Here" box.** This will make sure your application stays together.

**Print clearly and legibly or type your application.** Doing so will speed up processing time. Unclear handwriting may cause delays.

**Questions?** Learn more at [www.sandiegocob.com](http://www.sandiegocob.com) or [PublicComment@sdcounty.ca.gov](mailto:PublicComment@sdcounty.ca.gov).

**This application must be received no later than Monday, September 22, 2025, at 12 noon.** See page 9 for submittal instructions.

COSD CLERK OF THE BOARD  
2025 SEP 18 PM2:39



## Application Timeline

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- September 22, 2025** Applications must be submitted to the San Diego County Clerk of the Board of Supervisors no later than 12 noon.
- September 30, 2025** Hearing on all applicants. Please plan to attend this meeting.

## Important Things to Know

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- The questions in this application ensure you are eligible to serve as Treasurer-Tax Collector if you are appointed.
- Answer the questions to the best of your ability.
- You must attach a current resume containing, at a minimum, all employment for the past five years and a completed Statement of Economic Interest (Form 700) with your application.

## Additional Required Documents

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The following additional materials are also included with this application for your reference:

1. Form of Notice
2. Minute Order and Board Letter - "Filling the Vacancy of the San Diego County Elective Office of County Treasurer-Tax Collector" dated August 26, 2025
3. Board of Supervisors Policy A-105: Process to Fill Vacancies of Elected Offices other than Board of Supervisors
4. County Charter to reference applicable provisions about the Office of the County Treasurer-Tax Collector
5. Administrative Code Sections pertaining to the requirements to serve as a Treasurer-Tax Collector
6. Class Specifications of the County Treasurer-Tax Collector
7. Rules for County Treasurer-Tax Collector Regarding Incompatible Activities
8. Conflict of Interest Code for the Office of the Treasurer-Tax Collector
9. Statement of Economic Interest Form (Form 700)

## How This Application Will Be Used

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I understand the contents of this application will be made available to the public.

☒ Yes, I understand

I understand that while this application is a public document, my personal e-mail address, street address, and phone number(s) will be kept confidential to the extent authorized by law.

☒ Yes, I understand

CP

**A. Tell us About Yourself**

First Name: Christian

Last Name: Peacox

**Current Address** (where you are registered to vote)

Street Address:

City:

State:

Zip Code:

**Current Mailing Address** (if different than the address listed above)

Street Address:

City:

State:

Zip Code:

**Contact Information**

Phone 1:

Phone 2:

E-mail:

Type:

Mobile

Type:

Have you lived at your current address for more than five years?

☒ Yes

☐ No

*If no, please list your previous addresses on page 4.*

**If you have not lived at your current address for more than five years, please list your addresses for the past five (5) years:**

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

Date From: \_\_\_\_\_ Date To: \_\_\_\_\_

Street Address: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_ Zip Code: \_\_\_\_\_

## B. Questions to Determine Eligibility

Please check the appropriate box for each question. Applicants may be asked to verify and update information at various points in the process.

1. I am a registered voter of the County of San Diego. ☒ Yes ☐ No
2. I am a citizen of the United States and of the State of California. ☒ Yes ☐ No
3. I meet at least one of the following criteria to serve as the Treasurer-Tax Collector (pursuant to Administrative Code Section 840): ☒ Yes ☐ No  
**Select all that apply and attach appropriate verification.**
  - ☐ Served in a senior financial management position in a county, city, or other public agency dealing with similar financial responsibilities for a continuous period of not less than three years, including, but not limited to, treasurer, tax collector, auditor, auditor-controller, or the chief deputy or an assistant in those offices.
  - ☒ Possess a valid baccalaureate, masters, or doctoral degree from an accredited college or university in any of the following major fields of study: business administration, public administration, economics, finance, accounting, or a related field, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
  - ☐ Possess a valid certificate issued by the California State Board of Accountancy pursuant to Chapter 1 (commencing with Section 5000) of Division 3 of the Business and Professions Code, showing that I am permitted and authorized to practice as a certified public accountant.
  - ☐ Possess a valid charter issued by the Institute of Chartered Financial Analysts showing that I am designated a Chartered Financial Analyst, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
  - ☐ Possess a valid certificate issued by the Treasurer Management Association showing that I am designated a Certified Cash Manager, with a minimum of 16 college semester units, or their equivalent, in accounting, auditing, or finance.
4. I have not been convicted of a crime that disqualifies me from holding elected office. *If no, please explain (attach additional sheets if necessary):* ☒ Yes ☐ No

Application for the Appointment of the Elective Office of the  
**County of San Diego Treasurer-Tax Collector**

INITIAL  
HERE: →

CP

5. I am able to formally assume the position not later than twenty (20) business days following the selection by the Board of Supervisors. ☒ Yes ☐ No
6. I am not involved in outside activities that may be in conflict with the functions and responsibilities of the County Treasurer-Tax Collector as listed in the Rules for Incompatible Activities for the County Treasurer-Tax Collector. *If no, please explain (attach additional sheets if necessary):* ☒ Yes ☐ No

GP

## C. Experience Qualifications

1. Attach a current resume containing, at a minimum, all employment for the past five years.
2. Provide a written statement outlining the qualifications to serve as Treasurer-Tax Collector (500 words maximum).

I am honored to submit my qualifications for consideration to serve as San Diego County Treasurer-Tax Collector. My background combines professional finance expertise, entrepreneurial leadership, and public service as an elected municipal treasurer, providing the experience and perspective necessary to safeguard and manage the County's funds with integrity, transparency, and accountability.

I graduated magna cum laude from the University of Southern California with a degree in Business Administration and an emphasis in International Finance. This education, combined with decades of financial leadership, satisfies the requirements of San Diego County Administrative Code Section 840 and equips me with the analytical skills, financial acumen, and disciplined judgment required for the role of Treasurer-Tax Collector.

Since December 2024, I have had the privilege of serving as the elected Treasurer for the City of Carlsbad. In this capacity, I serve in a fiduciary role, making all investment decisions for the City's portfolio and guided by the statutory objectives of safety, liquidity, and yield, in that order. Upon assuming office, I identified provisions in the City's investment policy that were inconsistent with Government Code §53601 and led an update to ensure full compliance. I also established an Investment Review Board to provide independent oversight and increase transparency. In furthering transparency, I identified and disclosed impermissible investments in Canadian banks that had been purchased prior to my tenure and am actively working to close those positions without a loss to the City. In recognition of my commitment to professional development, I earned the designation of California Certified Municipal Treasurer (CCMT) through the California Municipal Treasurers Association (CMTA), reflecting my expertise in cash management, investing, and public fund stewardship.

Prior to my election in Carlsbad, I founded and led an eCommerce company serving consumer, business, and government clients. Over a twenty-year period, I managed all aspects of operations—including finance, sales, logistics, and customer service—while maintaining direct responsibility for financial management and reporting, including budgeting, cash flow, and vendor relationships. I successfully exited the business through a strategic sale in 2022. In addition, as Co-Founder and Chief Financial Officer of a private healthcare company in Poway, I directed financial operations for a licensed facility, overseeing budgeting, compliance, and capital allocation in a regulated environment. Earlier in my career, I held corporate finance roles with several companies, including The Walt Disney Company, where I gained valuable experience in financial analysis, forecasting, and treasury operations.

Throughout my career, I have demonstrated consistent strengths in fiscal discipline, policy compliance, and financial transparency. I believe these are essential qualities for the next Treasurer-Tax Collector. San Diego County residents deserve a Treasurer who will protect public funds, ensure legal compliance, and communicate clearly and openly with both the Board of Supervisors and the public.

I am committed to bringing these values and experiences to the Treasurer-Tax Collector's Office and would be honored to serve the people of San Diego County in this role.



**3. Please explain the reasons for wishing to be appointed to the office of County Treasurer-Tax Collector.**

I am seeking appointment to the office of County Treasurer-Tax Collector because I want to continue my public service on a broader scale and put my experience to work for the benefit of San Diego County residents. Having worked in both the private sector and now as an elected city treasurer, I understand the importance of managing public funds with transparency, accountability, and efficiency.

In Carlsbad, I have been directly responsible for all investment decisions in a nearly \$1 billion portfolio and have worked to ensure compliance with state law, strengthen oversight, and increase public transparency. This has deepened my belief that residents deserve clear communication about how their tax dollars are collected, safeguarded, and invested.

I am impressed by the accomplishments of the Treasurer-Tax Collector's Office, including its consistently high tax collection rate and AAA investment pool rating for 25 consecutive years. My intention is not to politicize this position or suggest that something needs fixing, but to build on this legacy of excellence. Drawing on my background in business and public service, I would focus on using technology and process efficiency to continue providing unparalleled service while carefully managing taxpayer resources.

The Treasurer-Tax Collector's office is a vital institution, and this unexpected mid-term vacancy presents an opportunity to ensure continuity and stability in the County's financial operations. I am motivated by the chance to use my experience to protect taxpayer funds, strengthen trust in county government, and ensure the County's financial systems continue to operate with the highest standards of professionalism and integrity. My goal is to bring the same diligence, transparency, and public focus I have demonstrated in Carlsbad to serve the broader community at the County level.

You are encouraged to limit your response to one page, however if more space is needed, you may attach an additional page.



## D. Signature

I, Christian Pencoy, as a candidate for appointment of the County of San Diego Treasurer-Tax Collector declare that all information provided on this form by me, including all attachments, is true and correct. If requested, I agree to provide written responses to any questions.

I have received the application packet and have read and understand Board of Supervisor's Policy A-105, which establishes the procedures for appointment to fill vacancies of elected offices other than Board of Supervisors, as well as the other codes and rules applicable to the County Treasurer-Tax Collector.

I understand that finalists will be subject to a full background investigation and the selected candidate will be required to pass the County's standard medical exam and full background investigation.

I certify under penalty of perjury that the foregoing is true and correct.

Executed on this 18 day of September, 2025, at \_\_\_\_\_, California.

Signature: \_\_\_\_\_

## E. Submittal

Completed applications must be received by the Clerk of the Board of Supervisors no later than Monday, September 22, 2025, at 12 noon. Double check your answers in the application; once submitted, applications cannot be amended. Remember that you must answer all questions on this application to be considered and must attach the following additional documents:

- ☒ Current resume containing, at a minimum, all employment for the past five years; and
- ☒ Completed Statement of Economic Interest Form (Form 700).

Pursuant to Board Policy A-105, all applicants must personally appear to submit the required application forms. Please submit your completed application in person to:

County Administration Center  
Clerk of the Board of Supervisors  
1600 Pacific Highway, Room 402  
San Diego, CA 92101-2471  
(619) 531-5434

Incomplete applications and applications submitted by e-mail or USPS will not be considered.

**Applications must be received by Monday, September 22, 2025, at 12 noon.**

# University of Southern California

The Trustees of the University by virtue of the authority vested  
in them and on the recommendation of the faculty of

**The School of Business**

have conferred the degree of

**Bachelor of Science**

**Business Administration**

on

**Christian M. Peacock**

born at Los Angeles, California, on the seventh day of May, in the year  
one thousand nine hundred and ninety-three

*Steven C. Sample*  
President of the University

*Kenneth A. Shumway*  
Dean of the School of Business



Major Case Teacher

*John R. Cantley*  
Dean

# CHRISTIAN PEACOX

## Objective

To serve as San Diego County Treasurer-Tax Collector, applying my municipal treasury leadership, financial management expertise, and commitment to transparency to safeguard public funds and strengthen the County's financial stewardship.

## Professional Experience

### Treasurer – City of Carlsbad, CA

Elected, Dec 2024 – Present

- Serve as the elected Treasurer overseeing the City's ~\$1 billion investment portfolio.
- Updated investment policy to ensure compliance with California Government Code §53601, closing gaps that previously allowed impermissible investments.
- Established an Investment Review Board to strengthen oversight and increase transparency.
- Earned the California Certified Municipal Treasurer (CCMT) designation through CMTA.
- Increased transparency by identifying and reporting impermissible investments in Canadian banks made prior to my tenure; currently working to close out the positions to ensure no loss to the City.
- Provided input and oversight in the City's Banking and Merchant Services RFP process, including reviewing drafts, assessing proposals, and participating in vendor interviews to ensure alignment with the City's financial priorities.

### President & Founder – Sundaes Novelty, Inc.

May 2002 – Nov 2022 | Northern California & Carlsbad, CA

- Founded and led an eCommerce company with multiple consumer-facing and B2B websites serving household, business, and government customers.
- Managed all aspects of operations—including sales, logistics, and customer service
- Managed all financial operations, including budgeting, cash flow, credit, vendor payments, and capital allocation.
- Negotiated B2G contracts, ensuring compliance with procurement and financial standards.
- Oversaw corporate governance, tax compliance, and reporting requirements over 20 years of operations.
- Scaled operations across multiple markets, building sustainable revenue streams and customer relationships.
- Successfully exited the business in 2022 through a strategic sale, demonstrating long-term financial stewardship and sustainable business growth.

## **Chief Financial Officer & Co-Founder – Restore Detox Centers, LLC**

Jan 2018 – Dec 2020 | Poway, CA

- Co-founded and served as CFO for a private inpatient drug and alcohol treatment facility.
- Directed all financial operations, including budgeting, accounting, payroll, and vendor management.
- Managed compliance with state licensing and healthcare financial regulations.
- Oversaw financing and capital allocation during startup and growth phases.

## **Earlier Career (1993 – 2005)**

- Senior Financial Analyst – Keynote Systems (2004–2005)
- Senior Financial Analyst – Clarify (1996–2001)
- Sales Forecast Analyst – The Walt Disney Company (1995–1996)
- Financial Analyst – Clothestime (1993–1995)

Gained broad corporate finance experience across forecasting, budgeting, and strategic planning in both Fortune 500 and growth-stage companies. Developed expertise in financial analysis, cash management, and revenue forecasting that laid the foundation for later leadership in public and private financial stewardship.

## **Education**

University of Southern California (USC) – Los Angeles, CA  
B.S. in Business Administration, Emphasis in International Finance  
Graduated Magna Cum Laude

## **Certifications**

California Certified Municipal Treasurer (CCMT) – California Municipal Treasurers Association

## **Professional Affiliations**

California Municipal Treasurers Association (CMTA)

STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Peacox Christian

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

San Diego County Treasurer-Tax Collector's Office

Division, Board, Department, District, if applicable

Your Position

Treasurer-Tax Collector

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: Position:

2. Jurisdiction of Office (Check at least one box)

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County

☒ County of San Diego

☐ City of

☐ Other

3. Type of Statement (Check at least one box)

☐ Annual: The period covered is January 1, 2024, through  
December 31, 2024.

-or-

The period covered is / / , through  
December 31, 2024.

☐ Leaving Office: Date Left / /  
(Check one circle below.)

☐ The period covered is January 1, 2024, through the date of  
leaving office.

-or-

☐ The period covered is / / , through  
the date of leaving office.

☐ Assuming Office: Date assumed / /

☒ Candidate: Date of Election 9/30/2025 and office sought, if different than Part 1:

4. Schedule Summary (required)

► Total number of pages including this cover page: 3

Schedules attached

☒ Schedule A-1 - Investments - schedule attached

☐ Schedule C - Income, Loans, & Business Positions - schedule attached

☒ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☐ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

5. Verification

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 9/17/2025  
(month, day, year)

Signature [Redacted] (Filing official)

# SCHEDULE A-1

## Investments

### Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM **700**  
FAIR POLITICAL PRACTICES COMMISSION

Name

► NAME OF BUSINESS ENTITY

Morgan Stanley

GENERAL DESCRIPTION OF THIS BUSINESS

Financial Services

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

   /    / 24    /    / 24  
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

   /    / 24    /    / 24  
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

   /    / 24    /    / 24  
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

NVIDIA CORPORATION

GENERAL DESCRIPTION OF THIS BUSINESS

Technology

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

9 / 26 / 24    /    / 24  
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

   /    / 24    /    / 24  
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

   /    / 24    /    / 24  
ACQUIRED DISPOSED

Comments:



**SCHEDULE A-2**  
**Investments, Income, and Assets**  
**of Business Entities/Trusts**  
(Ownership Interest is 10% or Greater)

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION  
Name \_\_\_\_\_

► 1. BUSINESS ENTITY OR TRUST

Peacox Charitable Remainder Trust

Name

Carlsbad, CA 92009

Address (Business Address Acceptable)

Check one

☒ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/24      \_\_\_\_/\_\_\_\_/24  
ACQUIRED      DISPOSED

NATURE OF INVESTMENT

☐ Partnership ☐ Sole Proprietorship ☐ Other \_\_\_\_\_

YOUR BUSINESS POSITION \_\_\_\_\_

► 1. BUSINESS ENTITY OR TRUST

Name

Address (Business Address Acceptable)

Check one

☐ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/24      \_\_\_\_/\_\_\_\_/24  
ACQUIRED      DISPOSED

NATURE OF INVESTMENT

☐ Partnership ☐ Sole Proprietorship ☐ Other \_\_\_\_\_

YOUR BUSINESS POSITION \_\_\_\_\_

► 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)

- ☐ \$0 - \$499 ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000 ☒ OVER \$100,000  
☐ \$1,001 - \$10,000

► 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)

- ☐ \$0 - \$499 ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000 ☐ OVER \$100,000  
☐ \$1,001 - \$10,000

► 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)

☒ None or ☐ Names listed below

► 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)

☐ None or ☐ Names listed below

► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST

Check one box:

☐ INVESTMENT ☐ REAL PROPERTY

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

Description of Business Activity or  
City or Other Precise Location of Real Property

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/24      \_\_\_\_/\_\_\_\_/24  
ACQUIRED      DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold \_\_\_\_\_ Yrs. remaining ☐ Other \_\_\_\_\_

☐ Check box if additional schedules reporting investments or real property are attached

► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST

Check one box:

☐ INVESTMENT ☐ REAL PROPERTY

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

Description of Business Activity or  
City or Other Precise Location of Real Property

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/24      \_\_\_\_/\_\_\_\_/24  
ACQUIRED      DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold \_\_\_\_\_ Yrs. remaining ☐ Other \_\_\_\_\_

☐ Check box if additional schedules reporting investments or real property are attached

Comments: \_\_\_\_\_