



# COUNTY OF SAN DIEGO

## AGENDA ITEM

### BOARD OF SUPERVISORS

GREG COX  
First District

DIANNE JACOB  
Second District

KRISTIN GASPAR  
Third District

NATHAN FLETCHER  
Fourth District

JIM DESMOND  
Fifth District

# DRAFT

**DATE:** June 4, 2019

# XX

**TO:** Board of Supervisors

### SUBJECT

**BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS SINGLE SOURCE PROCUREMENTS, AND AMENDMENT TO REVENUE AGREEMENT (DISTRICTS: ALL)**

### OVERVIEW

In a series of actions since 1999, the Board of Supervisors (Board) has approved initiatives to redesign and implement an expanded continuum of comprehensive behavioral health care for children, adolescents, transition age youth (TAY), adults, older adults, and families. In pursuit of these initiatives, the Board has approved the procurement of contracted services.

Approval of today's recommended actions authorizes competitive solicitations for behavioral health services and single source procurements, to continue implementing and enhancing the delivery of behavioral health services in the San Diego region. In addition, today's recommended actions authorize the County of San Diego to amend an existing Revenue Agreement with the City of San Diego.

Today's actions support the County of San Diego's *Live Well San Diego* vision by enhancing access to services, promoting health and well-being in children, adults and families, and encouraging self-sufficiency, which promotes a healthy, safe and thriving region.

### RECOMMENDATION(S)

#### CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Section 401, Article XXIII of the County Administrative Code, authorize the Director, Department of Purchasing and Contracting, to issue competitive solicitations for the behavioral health programs and services listed below, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed, and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Agency Director, Health and Human Services Agency.
  - a. CalWORKs Connection
  - b. Caregivers of Alzheimer's Disease and Other Dementia Clients Support Services

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

- c. Dependency Drug Court and Housing Support Services
  - d. Full Service Partnership Assertive Community Treatment (ACT) Team Services Program
    - i. Assisted Outpatient Treatment
    - ii. ACT and In-reach for Adults In and Discharged from Long-Term Care program
    - iii. ACT for Justice-Involved Population
  - e. Innovative Artistic Expression Focused Engagement Program for TAY
  - f. Innovative Mobile Hoarding Intervention Program
  - g. Intensive Case Management Wraparound Services
  - h. KidSTART Clinic Services
  - i. Mental Health Clubhouse Services
  - j. North Inland Crisis Residential Services
  - k. Peer Support and Consumer Advocacy Services
  - l. Psychiatric Emergency Response Teams
  - m. Sexual Treatment, Education and Prevention Services
  - n. Substance Use Disorder (SUD) Outpatient Community Based Services
  - o. Teen Recovery Centers
  - p. Therapeutic Behavioral Services
2. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting, to enter into negotiations with providers of the following programs and services, and subject to successful negotiations and determination of a fair and reasonable price, enter into a single source contract for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed, subject to the availability of funds and the approval of the Agency Director, Health and Human Services Agency.
    - a. Residential Care for Elderly
    - b. SUD Perinatal Residential Treatment Program
  3. In accordance with Board Policy B-29, authorize the County of San Diego to amend an existing Revenue Agreement with the City of San Diego for \$332,524 in FY 2019-20, and allow the Clerk of the Board, to execute all required documents, upon receipt, including any amendments or revisions that do not materially impact or alter the services or funding level. In addition, waive Board Policy B-29 requirement of full cost recovery of grants.

**FISCAL IMPACT**

Funds for this request are included in the Fiscal Year 2019-20 Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenues of approximately \$61,800,000 in Fiscal Year 2019-20 and in Fiscal Year 2020-21. The funding sources are CalWORKS, Mental Health Services Act (MHSA), Realignment, Drug Medi-Cal, Short-Doyle Medi-Cal, Substance Abuse Block Grant (SABG), Substance Abuse and Mental Health Services Administration (SAMHSA), and the City of San Diego. There will be no change in net County General Fund cost and no additional staff years.

**SUBJECT:** BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)

**BUSINESS IMPACT STATEMENT**

N/A

**ADVISORY BOARD STATEMENT**

At their meeting on May 2, 2019, the Behavioral Health Advisory Board voted to [REDACTED] these recommendations.

**BACKGROUND**

The County of San Diego provides a comprehensive array of behavioral health programs and services to children, adolescents, transition age youth (TAY), adults, older adults, and families through effective partnerships with local public and private agencies. Today's action will authorize the Director, Department of Purchasing and Contracting, to issue competitive and single source procurements for behavioral health programs and services. All contracts are contingent upon the availability of funding and determination of a fair and reasonable price.

**Recommendation #1: Authorization to Issue Competitive Solicitations**

**a. CalWORKs Connection**

On September 23, 2014 (9), the Board authorized the procurement of the CalWORKs Alcohol and Drug Case Management Services program which is currently known as the CalWORKs Connection program. This program is an integral part of the CalWORKs program mission of assisting families in moving from welfare to work. The program addresses barriers to employment through a process of screening, referral, linkage to treatment programs and community resources so that CalWORKs participants can obtain/maintain employment and lead healthy and productive lives. Services are provided countywide. In Fiscal Year (FY) 2017-18, the program provided 7,450 behavioral health screenings and 840 family stabilization screenings. The annual cost of this program typically ranges from \$1.0-\$1.4 million. Today's action would authorize a competitive solicitation for the re-procurement of CalWORKs Substance Use Disorder (SUD) Case Management Services program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**b. Caregivers of Alzheimer's Disease and Other Dementia Clients Support Services**

On August 4, 2015 (4), the Board authorized the procurement of Caregivers of Alzheimer's Disease and Other Dementia (ADOD) Clients Support Services program. This program provides community-based outreach and support for individuals who are serving as caregivers at home for a loved one with ADOD to reduce symptoms of anxiety and depression for improved caregiver mental health. The program utilizes the Resources for Enhancing Alzheimer's Caregiver Health which is an evidence-based education curriculum to assess mental health issues to guide program participation among caregivers. Services include prevention education, outreach, awareness and information dissemination and early intervention services. Services also include specialized one-on-one and/or group setting education and counseling that allows caregivers to be more effective. Services are

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

provided countywide. In FY 2017-18, the program served 375 unduplicated clients. The annual cost of this program typically ranges from \$0.9-\$1.2 million. Today's action would authorize a competitive solicitation for the re-procurement of Caregivers of ADOD Clients Support Services program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**c. Dependency Drug Court and Housing Support Services**

On September 23, 2014 (9), the Board authorized the procurement of the Perinatal Case Management and Dependency Drug Court (DDC) Services program. With the implementation of Drug Medi-Cal Organized Delivery System (DMC-ODS), Perinatal Case Management services were absorbed into the SUD treatment programs. DDC services include on-site screening and connection to treatment programs and follow-up for parents to promote the safe reunification of families. DDC staff acts as the liaison between the client, treatment program, Child Welfare Services (CWS), and DDC, providing regular updates and ensuring continued linkage. Housing Support Services (HSS) include housing assessments, resource linkage and connection, and ongoing supports to ensure housing is maintained for families who are experiencing housing instability. Services are provided countywide. In FY 2017-18, the program provided 765 screenings, serving a total of 559 unduplicated families with approximately 640 children. The annual cost of this program typically ranges from \$0.8-\$1.1 million. Today's action would authorize a competitive solicitation for the re-procurement of the DDC and HSS program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**d. Full Service Partnership Assertive Community Treatment Team Services Program**

Full Service Partnership (FSP) is a community-based program that provides comprehensive and intensive mental health services for persons with serious mental illness (SMI) who are interested in participating in a program designed to address their emotional, physical and living situation needs. FSP utilizes the "whatever it takes" approach to help individuals on their path to recovery and wellness. Assertive Community Treatment (ACT) teams provide services to individuals in the community that include intensive case management, psychiatric care, vocational services, and integrated services for mental health and substance abuse issues. Today's action would authorize individual competitive solicitations for the re-procurement of each FSP ACT team services program listed below for an initial term of up to one year, with up to four option years and up to an additional six months, if needed.

**i. Assisted Outpatient Treatment**

On April 21, 2015 (4), the Board authorized the procurement of the Assisted Outpatient Treatment (AOT) Services program. This program provides ACT team services for persons aged 18 and above with SMI who are assigned to court-ordered AOT, and for persons who otherwise meet AOT criteria and agree to participate in these services as an alternative to court-ordered AOT. Services include, but are not limited to, extensive outreach and engagement services, individualized service plan, education and transportation. Services are provided countywide. In FY 2017-

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

18, the program served 55 clients. The annual cost of this program typically ranges from \$1.7-\$2.2 million.

**ii. ACT and In-reach for Adults In and Discharged from Long-Term Care program**

On September 23, 2014 (9), the Board authorized the procurement of FSP ACT and in-reach services for adults with SMI in and discharged from long-term care programs. This program provides in-reach support services to persons (ages 18-59) in long-term care facilities served by the County Institutional Case Management program. Services have a strong recovery orientation and include benefit management assistance, discharge planning assistance, outreach and engagement, medication management, rehabilitation counseling, crisis intervention, case management, supported education, supported employment, and supportive housing. Services are provided countywide. In FY 2017-18, the program served 166 unduplicated clients. The annual cost of this program typically ranges from \$3.2-\$4.3 million.

**iii. ACT for Justice-Involved Population**

On September 25, 2012 (6), the Board authorized the procurement of FSP services for Justice-Involved Population with SMI. This program is designed to improve the mental health and quality of life of adults in the community who have been involved with the criminal justice system, have been or are at risk of becoming homeless, and have SMI, by increasing clinical and functional stability through an array of mental health services, housing opportunities and educational and employment supports. Services are provided countywide. In FY 2017-18, the program served 259 unduplicated clients. The annual cost of this program typically ranges from \$4.3-\$5.8 million.

**e. Innovative Artistic Expression Focused Engagement Program for TAY**

On October 28, 2014 (9), the Board authorized the implementation of the Mental Health Services Act (MHSA) Three-Year Plan which included Innovations component 16, Innovative Artistic Expression Focused Engagement Program for TAY; subsequently, on June 19, 2018 (9), the Board authorized the expansion of the program and extension of the contract term up to June 30, 2020, and up to an additional six months. This program serves severely emotionally disturbed (SED)/SMI TAY, 16-25 years old, and at-risk of mental health challenges. The program provides customized services that are designed to increase engagement and access to treatment, reduce stigma, enhance cultural expression and provide strength-based messages to the TAY community. Services include, but are not limited to, wellness education, social support and individualized development of TAY artistic expression skills and interest through public performances. Private counseling and emotional support services are also provided as needed. Services are provided in the Central and North Central Regions. In FY 2017-18, the program served 177 unduplicated clients. The annual cost of this program typically ranges from \$0.9-\$1.2 million. Today's action would authorize a competitive solicitation for the re-procurement of an Innovative

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

Artistic Expression Focused Engagement Program for TAY for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**f. Innovative Mobile Hoarding Intervention Program**

On October 28, 2014 (9), the Board authorized the implementation of the MHA Three-Year Plan which included Innovations component 17, Innovative Mobile Hoarding Intervention program; subsequently, on June 19, 2018 (9), the Board authorized the expansion of services and extension of the contract term up to June 30, 2020, and up to an additional six months. This program aims to diminish long-term hoarding behaviors in older adults with SMI by combining cognitive and behavior-rehabilitation therapy with hands-on training and support. The program uses specialized trained professionals and peers in hoarding who also collaborate with participant's healthcare providers. An aftercare support group helps participants maintain the skills learned. Services include, but are not limited to, linkage, outreach and education. Services also include interventions to increase resiliency and promote recovery and wellness for older adults who suffer from SMI and hoarding who are at risk of homelessness and physical decline due to safety and sanitary risks associated with these diagnoses. In FY 2017-18, the program assessed 89 referrals and provided services for 22 unduplicated clients in the Central/North Central Region. In FY 2018-19, the program was expanded from a single region to all six regions countywide, and the number of unduplicated clients projected to receive services increased to 90. The annual cost of this program typically ranges from \$1.1-\$1.4 million. Today's action would authorize a competitive solicitation for the re-procurement of the Innovative Mobile Hoarding Intervention program for an initial term of up to one year, with up to four option years, and up to additional six months, if needed.

**g. Intensive Case Management Wraparound Services**

On September 23, 2014 (9), the Board authorized the procurement of the Intensive Case Management Wraparound Services program. The program is designed to provide an array of intensive case management services intended to strengthen families and maintain placement by keeping the child in the home, with a relative, or in a long-term, stable family environment. This program primarily serves SED youth with Medi-Cal who are not involved with CWS or Juvenile Probation at the time of enrollment. Services include Intensive Care Coordination, Intensive Home-Based Services, crisis intervention, case management, rehabilitation, medication management, and may also include or be ancillary to individual and/or family therapy services. Services are provided in the home and community, providing individualized services to every youth and family. Services are provided countywide. In FY 2017-18, the program served 249 clients. The annual cost of this program typically ranges from \$3.4-\$4.6 million. Today's action would authorize a competitive solicitation for the re-procurement of Intensive Case Management Wraparound Services for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**h. KidSTART Clinic Services**

On September 23, 2014 (9), the Board authorized the procurement of the KidSTART Clinic Services program. The program provides a critical service to the most vulnerable

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

population, children ages 0-5, with complex social-emotional, mental health, and development needs. The program focuses on providing timely intervention when treatment can be most efficient and cost-effective, resulting in a reduction in long-term dependency on public resources. Staff collaborate with existing public and community-based providers to coordinate the screening and referral of children, many of whom are CWS recipients. Services include early identification and treatment of children with complex needs through an integrated system of screening, triage, assessment, treatment, and referrals. Additionally, a Caregiver Wellness component focuses on the behavioral health needs of the parent so they can best support the child. The program contains two synergistic components: (1) KidSTART Center, funded and overseen by First 5 under separate contract, which provides assessment and comprehensive treatment of developmental delays in children; and (2) KidSTART Clinic, funded and overseen by Behavioral Health Services, an outpatient behavioral health clinic that provides a full range of diagnostic and treatment services to children (and their siblings) with social-emotional and mental health issues. Services are provided countywide. In FY 2017-18, the program served 231 clients. The annual cost of this program typically ranges from \$1.0-\$1.3 million. Today's action would authorize a competitive solicitation for the re-procurement of the KidSTART Clinic Services program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**i. Mental Health Clubhouse Services**

On September 25, 2012 (6), the Board authorized the procurement of Mental Health Clubhouse Services. Clubhouse services provide opportunities for skill development, social rehabilitation and symptom management through an array of peer-led educational support groups and community activities. These services are provided to individuals ages 18 and above with SMI including those who may have a co-occurring SUD or who may be homeless. Outcomes of these services include, but are not limited to, increasing clients' self-sufficiency through development of life skills, creating and maintaining relationships, sustaining housing and engaging in supportive employment. Services are provided in the Central, North Inland and North Coastal Regions. In FY 2017-18, these clubhouses served a total of 990 clients. The combined annual cost for these services typically ranges from \$1.9-\$2.6 million. Today's action would authorize a competitive solicitation for the re-procurement of Mental Health Clubhouse Services to establish a clubhouse in each specified region for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**j. North Inland Crisis Residential Services**

On August 4, 2015 (4), the Board authorized the procurement of Crisis Residential Services for adults in the HHS North Inland Region. This program provides 24 hour, 365 days a year crisis residential services as an alternative to hospitalization or step-down from acute inpatient care within hospital for adults ages 18 and above with acute and SMI including those who may have a co-occurring SUD and who are residents of San Diego County. Services include psychiatric evaluation, medication where indicated, individual and group therapy, discharge planning, and psychosocial rehabilitation. Services are provided countywide. In FY 2017-18, the program served 405 clients. The annual cost of this

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

program typically ranges from \$1.4-\$1.9 million. Today's action would authorize a competitive solicitation for the re-procurement of the North Inland Crisis Residential Services program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**k. Peer Support and Consumer Advocacy Services**

On September 25, 2012 (6) the Board authorized the procurement of Peer Support and Consumer Advocacy Services program. This is a consumer-driven and operated program which provides Peer Specialist education and workforce development, advocacy and support for adults and older adults diagnosed with SMI. Services are delivered by Peer Specialists who are in a variety of community settings including, but not limited to, clubhouses, outpatient clinics, and community centers. These services expand a consumer's network of supportive relationships and improve their self-sufficiency through Peer Specialist education on ways to resolve problems, effectively address troubling mental health symptoms, and improve overall well-being and recovery. Services are provided countywide. In FY 2017-18, the program served 2,448 clients. The annual cost for this program typically ranges from \$2.2-\$2.7 million. Today's action would authorize a competitive solicitation for the re-procurement of Peer Support and Consumer Advocacy Services for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**l. Psychiatric Emergency Response Team**

On September 25, 2012 (6), the Board authorized the procurement of Psychiatric Emergency Response Team (PERT) Services program. This program contributes to the well-being of individuals experiencing a mental health crisis who have come in contact with law enforcement. Services include, but are not limited to, providing behavioral health consultation, case coordination, linkage and crisis intervention services to clients of all ages who encounter law enforcement because of a wellness check request or 911 calls. The program also develops and provides training programs for law enforcement personnel for the purpose of improving their ability to identify and effectively intervene with individuals with behavioral health needs. Services are provided countywide. In FY 2017-18, the program served 9,080 unduplicated clients. The annual cost for the program typically ranges from \$8.3-\$11.1 million. Today's action would authorize a competitive solicitation for the re-procurement of PERT program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**m. Sexual Treatment, Education and Prevention Services**

On January 7, 2014 (9), the Board authorized the procurement of Sexual Treatment Education Program and Services (STEPS) program. The program provides intensive day treatment and outpatient services for children and adolescents who are acting out in sexual ways, and their families. The STEPS curriculum, composed of four steps, builds off the successful completion of various assignments including trauma exploration, safe boundaries, empathy and corrective emotional experience which leads to a successful graduation when steps 1-4 have been achieved. The program was developed in partnership with CWS, Probation and San Diego Unified School District as a needed service for



**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

sexually acting out children and youth. The program provides services to promote safe boundaries for this population within their community. Services include, but are not limited to, assessment, individual, family and group therapy, case management/brokerage, rehabilitation, crisis intervention, and medication management. In FY 2017-18, the program served 92 clients. Services are provided countywide. The annual cost of this program typically ranges from \$0.8-\$1.1 million. Today's action would authorize a competitive solicitation for the re-procurement of the STEPS program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**n. SUD Outpatient Community Based Services**

On February 14, 2017 (2), the Board authorized the procurement of services supporting the Proposition 47 Grant Program to include SUD Outpatient Community Based Services and Recidivism Reduction program. The program provides outpatient services to adults aged 18 years and above with SUD or co-occurring mental health needs, who are impacted by Proposition 47. Services include, but are not limited to, outpatient SUD treatment, recovery and ancillary services, job training and placement, peer-mentoring, care coordination, holistic and/or culturally competent counseling or wellness services. Currently, the program is solely funded by Proposition 47 which restricts the population in which they serve. The census will expand the DMC-ODS system of care as required by the DMC-ODS County held contract with DHCS. There will be a focus on Medi-Cal eligible justice-involved clients and will continue to be connected to the courts in the North County. If approved, the current program will be transitioned to a DMC-ODS outpatient/intensive outpatient program serving a wider range of qualified Medi-Cal recipients, with a goal of serving 70 unique clients with 84 estimated admission annually. The annual cost of this program typically ranges from \$0.6-\$0.8 million. Today's action would authorize a competitive solicitation for the procurement of a SUD Outpatient Community Based Services program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**o. Teen Recovery Centers**

On March 27, 2018 (2), the Board authorized the implementation of the DMC-ODS and the procurement of Recovery Services which included Teen Recovery Centers (TRC). TRCs provide individualized, developmentally appropriate SUD treatment services for teens and their families. Services include individual, group, case management and recovery services. Services are provided countywide at as many as 27 different locations, including High Schools, to ensure that all regions have access to care. In FY 2017-18, the program served 1,019 unduplicated clients. The TRCs have traditionally focused on serving youth with identified treatment needs, but are being considered for expansion to early intervention services. The annual cost of this program is expected to range from \$8.1-\$10.8 million. Today's action would authorize a competitive solicitation for the re-procurement of the TRCs for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**p. Therapeutic Behavioral Services**

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

On June 26, 2012 (11), the Board authorized the procurement of Therapeutic Behavioral Services (TBS) program. The program is an Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) supplemental service that provides one-to-one, short-term, intensive, trauma-informed, behavioral modification services for SED youth and TAY up to the age of 21. Services are designed to prevent youth from needing to access higher levels of care while improving functioning to transition back to regular levels of care. Services include one-to-one coaching and immediate, frequent, behavioral interventions to assist clients with engaging in pro-social activities and enhancing behavioral control. Services are provided countywide. In FY 2017-18, the program served 806 clients. The annual cost of this program typically ranges from \$3.7-\$4.9 million. Today's action would authorize a competitive solicitation for the re-procurement of TBS program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**Recommendation #2: Authorization to Execute Single Source Contracts for the following:**

**a. Residential Care for Elderly**

Residential Care for Elderly is a secured 24-hour licensed board and care facility for older adults with SMI and cognitive decline at risk for wandering. These facilities are designed to improve access to underserved elderly populations, bringing age appropriate approaches to current systems, and providing services to older adults in a safe, enriching residential environment. Residential care facilities focus on slowing the progression of older adult's cognitive decline and dementia. The on-site services include structure, recreational activities, and personal care assistance with basic activities like hygiene, dressing, eating, and bathing. Services also include client physical health screening, consultation, and follow-up with primary care professionals. These facilities serve as an alternative to higher level of care, such as Skilled Nursing Facility, Institute for Mental Disease, and State Hospital, and address the backlog of those in acute care needing this level of care not currently available.

On March 23, 2018, a Request for Information (RFI) was conducted to identify providers who could provide these services; subsequently, an Industry Day was held on April 4, 2018. There were no interested parties resulting from the RFI or the Industry Day. Due to the ongoing need for this level of service, BHS continued to canvas providers to identify someone willing to perform the care, and finally identified the Healthplus Senior Living Group. During the search, the Healthplus Senior Living Group was the only provider in San Diego County that expressed willingness to contract with the County. If approved, the services will be provided countywide. BHS will serve 12 clients each fiscal year. The annual cost for these programs is expected to range from \$0.4-\$0.5 million. Today's action would authorize new single source contracts with providers for Residential Care for Elderly facilities, such as, but not limited to, the Healthplus Senior Living Group, for a term of one year, with up to four option years and up to an additional six months, if needed.

**b. SUD Perinatal Residential Treatment Program**

On March 27, 2018 (2), the Board authorized the implementation of DMC-ODS to improve care for those who are struggling with SUD and to enhance the system of care available to

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

San Diego County residents. Additionally, the Board authorized subsequent contract procurements and amendments to support the expanded SUD provider network capacity, local oversight and system-wide care coordination. This includes the procurement of SUD Residential Treatment programs which provide outpatient services, intensive outpatient treatment, residential and withdrawal management. Services include intake, treatment and discharge planning, crisis intervention, and counseling to individuals who are struggling with SUD. In FY 2016-17, before DMC-ODS was implemented, SUD programs served a total of 15,724 clients of which an estimated 10,000 would have been Medi-Cal clients. Based on reports and projections, the number of Medi-Cal client admissions is expected to grow by 30% to approximately 13,000, including the perinatal population. Increased residential treatment capacity is required to accommodate the perinatal population needing and seeking treatment and to ensure timely access to critical treatment services.

In September 2018, a RFI for SUD Perinatal Residential Treatment Services was conducted to identify providers who could meet residential service needs. Of the three respondents, it was determined that New Entra Casa was the only one that has an established SUD treatment facility and therefore is prepared to transition to become a DMC-ODS provider. New Entra Casa is located in the HHS Central Region, an underserved area which currently does not have any County contracted perinatal residential treatment beds. Through this contract, New Entra Casa will increase the number of facilities from three to four countywide. Additionally, New Entra Casa will increase overall perinatal residential treatment bed capacity from 247 to 253 beds countywide, an important increase given the limited number of beds for the perinatal population and barriers to establishing additional capacity. Perinatal programs provide expanded services to women who are pregnant or parenting to support treatment outcomes for families, including childcare, parenting skills education, mental health services for children, transportation to medical appointments, and care coordination with Child Welfare Services and justice partners. If approved, this program will support the expansion of SUD services as indicated in the DMC-ODS requirements. The annual cost of this program is expected to range from \$0.5-\$0.6 million. Today's action would authorize a new single source contract with New Entra Casa for SUD Perinatal Residential Treatment program for an initial term of up to one year, with up to four option years, and up to an additional six months, if needed.

**Recommendation #3: Authorization to Amend a Revenue Agreement with the City San Diego:**

The City of San Diego is proposing to amend an existing Revenue Agreement with the County of San Diego, previously below the annual \$250,000 threshold requiring Board approval, for a new annual total of \$332,534 in FY 2019-20. The County will receive the revenue and utilize it to help fund a portion of the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) pilot program, a program that is jointly funded by the City and the County. The County's commitment to this program is \$621,251, for a total program cost of \$953,785. This program provides inebriate and intoxication sobering services to public inebriates/intoxicants allowing law enforcement diversion opportunities for individuals in lieu of arrest, reducing the amount of resources required by law

**SUBJECT: BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)**

enforcement, public defender and the courts. In FY 2017-18 the current program served 5,624 individuals; 82% of the individuals served experienced positive outcomes including screening and referrals to alcohol and/or drug treatment and recovery services. The additional funding will allow the program to broaden the target population for services from persons who are inebriated with alcohol/marijuana only, to include persons who are intoxicated on other narcotic illicit drugs. Today’s action would authorize the County of San Diego to amend the existing Revenue Agreement with the City of San Diego for a new annual total of \$332,534 in FY 2019-20, for the purpose of enhancing the PLEADS pilot program.

**LINKAGE TO THE COUNTY OF SAN DIEGO STRATEGIC PLAN**

Today’s proposed actions support the Building Better Health and Living Safely Initiatives in the County of San Diego’s 2019-2024 Strategic Plan as well as the County’s *Live Well San Diego* vision, by ensuring that vulnerable populations of individuals with mental illness and SUD continue to have access to a comprehensive continuum of behavioral health services administered through accessible behavioral health programs.

Respectfully submitted,

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HELEN N. ROBBINS-MEYER  
Chief Administrative Officer

**ATTACHMENT(S)**

N/A

**SUBJECT:** BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)

**AGENDA ITEM INFORMATION SHEET**

**REQUIRES FOUR VOTES:**  Yes  No

**WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED**

Yes  No

**PREVIOUS RELEVANT BOARD ACTIONS:**

June 19, 2018 (9), authorized the expansion of the Innovative Artistic Expression Focused Engagement Program for Transition Age Youth (TAY) program and extension of the contract term up to June 30, 2020, and up to an additional six months; March 27, 2018 (2), authorized the implementation of the Drug Medi-Cal Organized Delivery System (DMC-ODS) and the procurement of Recovery Services to include Teen Recovery Centers (TRC) and SUD Residential Treatment programs; February 14, 2017 (2), authorized the procurement of services supporting the Proposition 47 Grant Program to include SUD Outpatient Community Based Services and Recidivism Reduction program; August 4, 2015 (4), authorized the procurement of Caregivers of Alzheimer’s Disease and Other Dementia (ADOD) Clients Support Services, and Crisis Residential Services for Adults in the HHSA North Inland Region; April 2, 2015 (4), authorized the procurement of the Assisted Outpatient Treatment (AOT) Services; October 28, 2014 (9), authorized the implementation of the MHSA Three-Year plan which included Innovations component 16, Innovative Artistic Expression Focused Engagement Program for Transition Age Youth (TAY), and component 17, Innovative Mobile Hoarding Intervention program; September 23, 2014 (9), authorized the procurement of the Behavioral Health Collaborative Court (BHC), CalWORKs SUD Case Management Services, Dependency Drug Court (DDC) SUD Supportive Services, FSP ACT and In-reach services for Adults with SMI who were in or discharged from Long-Term Care programs, Intensive Case Management Wraparound Services, and KidSTART Clinic Services; January 7, 2014 (9), authorized the procurement of Sexual Treatment Education Program and Services (STEPS) program; September 25, 2012 (6), authorized the procurement of Bio-Psychosocial Rehabilitation (BPSR) Wellness Recovery Center Outpatient Services, FSP for Justice-Involved Population, Mental Health Clubhouse Services, Peer Support and Consumer Advocacy Services, and Psychiatric Emergency Response Team (PERT) Services; June 26, 2012 (11), authorized the procurement of Therapeutic Behavioral Services (TBS).

**BOARD POLICIES APPLICABLE:**

A-87 – Competitive Procurement; B-29 – Fees, Grants, Revenue Contracts

**BOARD POLICY STATEMENTS:**

Board Policy A-87, Competitive Procurement: Exceptions to the Competitive Procurement requirement of Board Policy A-87 is requested for Healthplus Senior Living Group to ensure access to Residential Care facility for underserved elderly populations; and New Entra Casa to provide six beds for perinatal residential treatment.

**SUBJECT:** BEHAVIORAL HEALTH SERVICES AUTHORIZATION FOR COMPETITIVE SOLICITATIONS AND SINGLE SOURCE PROCUREMENTS (DISTRICTS: ALL)

Board Policy B-29, Fees, Grants, Revenue Contracts: Request authorization to enter into a Revenue Agreement with the City of San Diego, and waive Board Policy B-29 requirement of full cost recovery of grants.

**MANDATORY COMPLIANCE:**

N/A

**ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):**

N/A

**ORIGINATING DEPARTMENT:** Health and Human Services Agency

**OTHER CONCURRENCE(S):** Department of Purchasing and Contracting

**CONTACT PERSON(S):**

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