### Behavioral Health Advisory Board

# **BHS Budget Development**

December 7, 2023

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### **Agenda**

- Budget Cycle & Development
- Funding Sources
- Clinical Design
- Policy Changes
- Economic Outlook
- Mitigation Strategies
- BHS Budget Priorities

### **County Budget Cycle**





Enacted Governor's Budget (Summer)

Governor's May Revise (May)

County Budget Adopted (Jun)

Recommendations
Reviewed by County
Leadership
(Mar-Apr)

Annual
Operational
Planning
Process

Budget Planning (Jul)

Budget Development (Jan-Mar)

5-Year Forecast (Jul-Sep)

We are here

Governor's Proposed Budget (Jan)







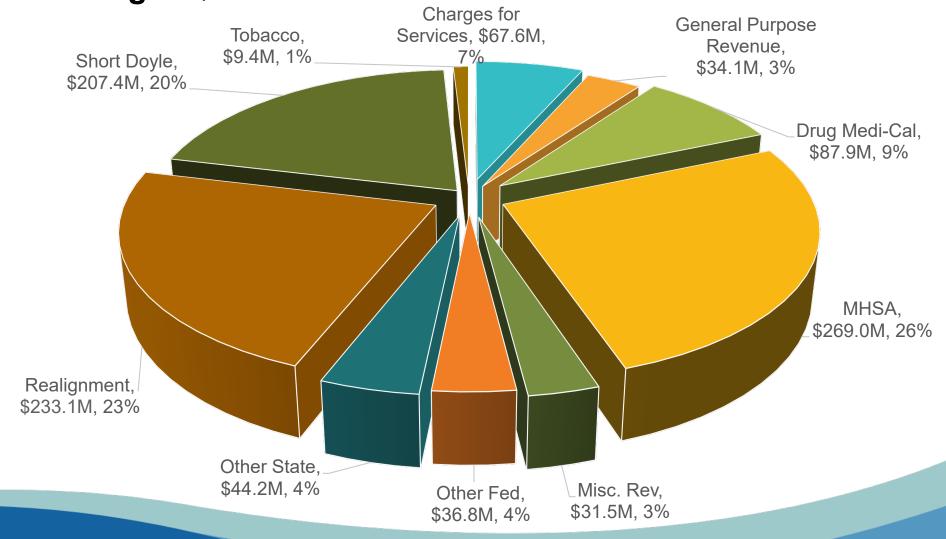


## **BHS Budget and Funding Sources**





FY23-24 BHS Budget: \$1.02 Billion



### What is Clinical Design?

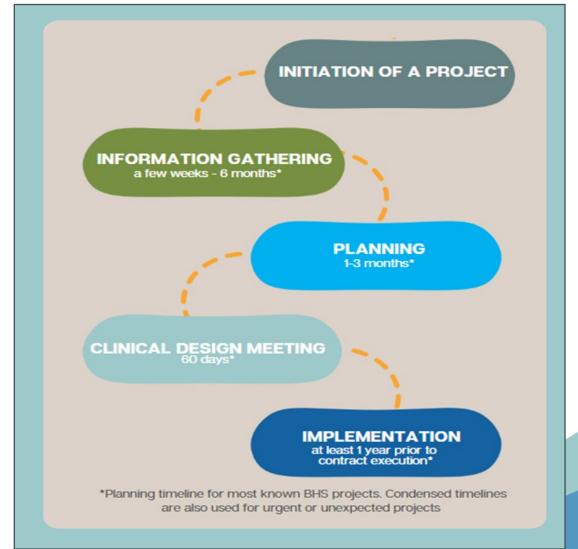




- Structured BHS Service Planning Process
- Synthesis of information across various domains
- Grounded in data, input, equity and engagement

#### **Objectives**

- Optimize network design by implementing a proactive and collaborative planning process to meet the needs of individuals, families and communities
- Create greater public value by focusing on service outcomes and effective contracting practices



# **Clinical Design Promotes**

Coordinated Systems	"How does this program intersect with other programs?"
Equitable distribution of resources to advance health equity	"Are resources distributed proportionate to the need?"
Culturally reflective Services	<ul> <li>"What strategies will we use to ensure we are reaching the target population?"</li> </ul>
Data Driven	• "What does the data tell us about the need to add, enhance, or change services?"
Alignment	<ul> <li>"How does this service align with broader county and departmental goals?"</li> </ul>
Sustainability	"Are there billing opportunities that we've missed?"
Incorporation of community and stakeholder	<ul> <li>"What feedback from the CPP, stakeholder workgroups, councils and meetings has been provided about this service or population can we incorporate?</li> </ul>
Collaborative decision making	• "What are we missing? What should we be aware of?
Results-driven programs and procurements	• "How can we promote the RFP so that we receive multiple offers from qualified CBOs?"
Measurable impact	"How will we measure the impact?"









### **Large-Scale Policy Changes**

- California Advancing and Innovating Medi-Cal (CalAIM) Behavioral Health Payment Reform
- AB 326 Behavioral Health Services Act (BHSA)
- SB 525 Minimum Wage for Health Care Workers





### **Economic Outlook**

- Inflation/Increased Cost of Living
- State Revenues & Budget
- County's Financial Outlook





### **Mitigation Strategies**

- Financial and Cost Avoidance Modeling
- Optimizing Revenue
- Pursuing New Funding/Grants
- Ongoing Improvement through Clinical Design





### **BHS Budget Priorities**

- Continuing the system transformation
- Maintaining network adequacy and continuity of services
- Pressing essential capital projects forward
- Investing in essential infrastructure and workforce
- Enhancing and expanding services while optimizing revenue





