Urban Shield Exercise Program

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Collaboration Yielding Training & Exercise Leaders

Cytel group INC.

URBANSHIELD™

San Francisco Bay Area UASI Region

- 12 Counties: over 150 incorporated cities
- 3 Major Cities: San Francisco, Oakland, San Jose
- Population exceeds 8.5 million
- Hundreds of local, state and federal agencies representing emergency management, law, fire, health and government

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Hospitals – Public Health Agencies

Fire & EMS Entities

Police SWAT/EOD

Local, State & Federal Agencies

UASI Region
Emergency Management

Private Infrastructure & Personnel

Civilian & Volunteer Stakeholders

Military and National Guard

Intelligence Organizations

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Purpose of the Urban Shield Program

- Assess the capabilities, plans, policies, and procedures for large-scale emergency response;
- Evaluate assets, tactical skill sets, and ability to integrate multi-discipline / multi-jurisdictional responses;
- Evaluate Programs, CBRNE, HazMat, USAR, EOD, K9, SWAT, EMS, Fusion Centers, etc.;
- Expand Regional collaboration and build positive relationships at various levels with local, state and federal agencies, as well as private sector partners;

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Purpose of the Urban Shield Program

- Evaluate critical infrastructure systems and related security procedures and personnel;
- Use and evaluate State, Regional, and/or Local Emergency Operations Centers;
- Integrate Public/Private partnerships;
- Integrate technology solutions;
- Provides a comprehensive “Gap Analysis” to assist in decisions related to future program(s), equipment and training.

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Urban Shield
Bay Area 2007-2015

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Urban Shield Boston

May 2011, Nov 2012, and May 2014

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Regional Collaboration

Emergency Managers, SWAT, EOD, K9, Fire, EMS, Health, & private sector

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EOC Management & Regional Communication

- Test Incident Management, Communications, and Emergency Operations Center Capabilities;

- Develop significant extended simulated national crisis for strategic decision making.

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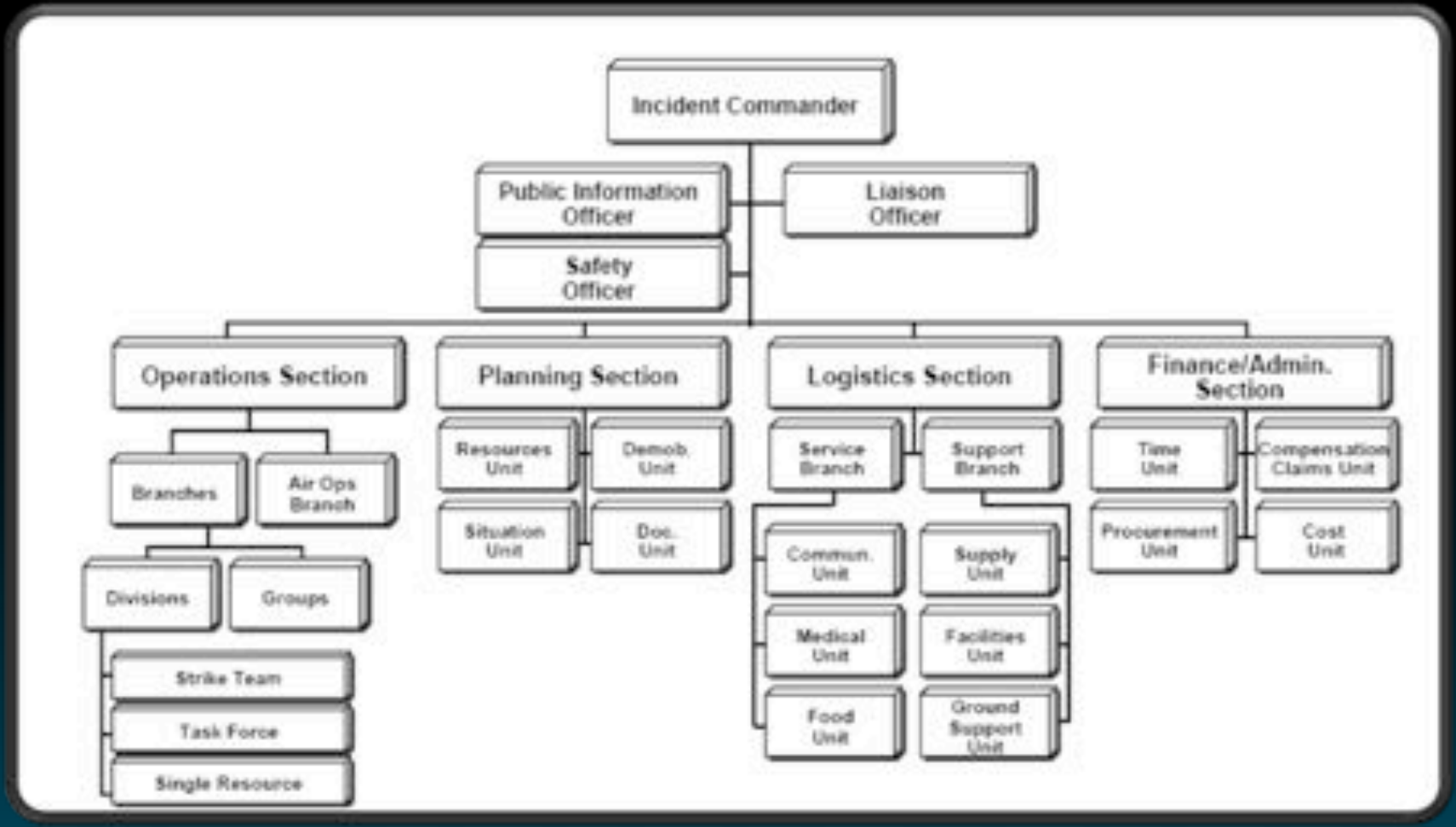
Incident Command System (ICS) & National Incident Management System (NIMS) Integration



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Test On-Scene Incident Management Capabilities & Mobile Command Centers

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Evaluate Existing Equipment & Technology

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Critical infrastructure/Private Security Integration

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GE
Energy
OAK
Chevron
CITY HALL

255067
U. S. COAST GUARD

Training Scenarios in Hazardous Material Environments

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FREMON

Urban Search and Rescue (USAR)

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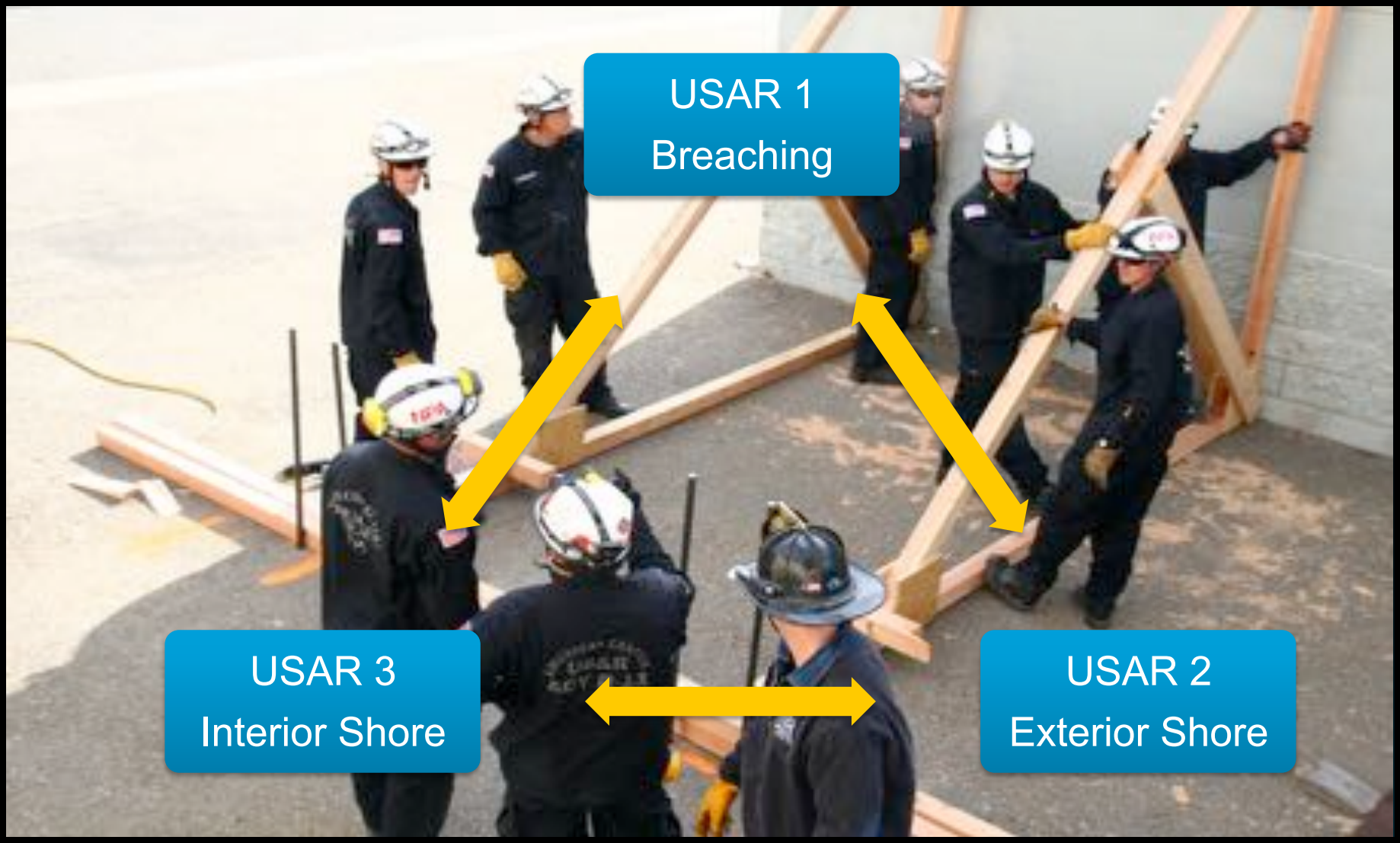
FIRE USAR



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Integrated Medical Response

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E.M.T.

Regional EOD & Bomb K9 Integration

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Homeland Security Expertise

FEMA, DHS, Military, Whitehouse Staff Presentations

National Homeland Security Conference Presentations 2010 and 2011

Shared Strategies National Conference Denver Colorado - 2010

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FEMA Deputy Administrator, Richard Serino
Director - National Exercise Division, Keith Holtermann

- Urban Shield awarded best overall United States Homeland Security (UASI) Program in 2010

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International Best Practice

Qatar and Singapore

Bahrain, Brazil, Canada, England, Israel, France, Jordan, Mexico, Qatar, South Korea, UAE

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2012 EXECUTIVE SUMMIT
MEMBER SPOTLIGHT: KENGE DEBOLD
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SECURITY
★ The land of the free because of the brave ★
INTERNET DEFAMATION
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DHS CENTER
for Faith-Based & Neighborhood Partnerships
EMERGENCY PREPAREDNESS
INVOLVES MORE THAN FIRST RESPONDERS
Executive Summit 2011 Wrap-Up
BOUND BY DUTY
OUR URBAN HEROES SHINE

Tactical
THE MAGAZINE FOR SPE
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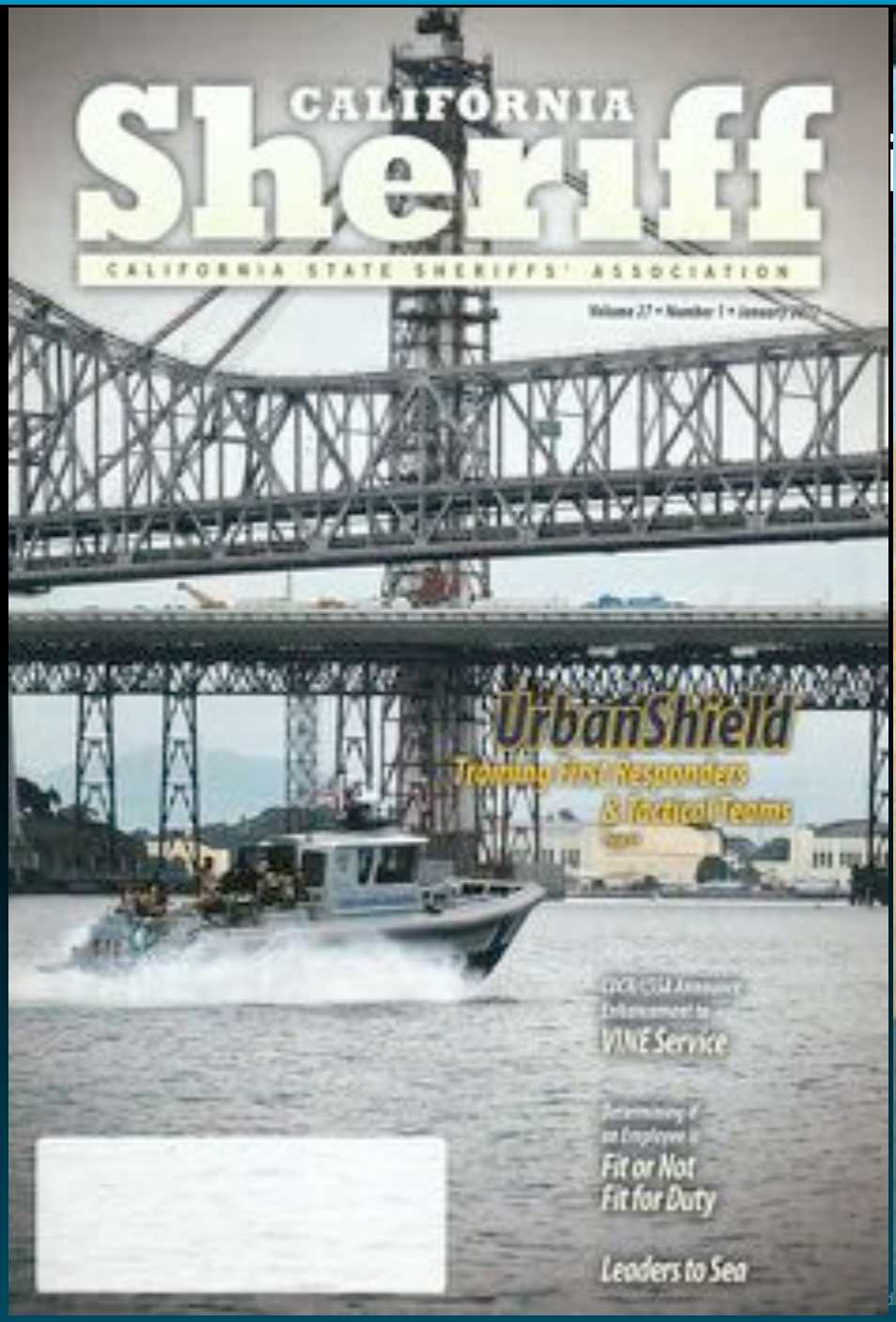
SPECIAL REPORT
URBAN SHIELD
TACTICAL EXERCISE
PAGE 36
FIELD TEST:
PATROL GLOVES
FOCUS
SNIPER RIFLES AND OPTICS


CALIFORNIA
Sheriff
CALIFORNIA STATE SHERIFFS' ASSOCIATION
UrbanShield
Training First Responders
& Tactical Teams
VINE Service
Fit or Not
Fit for Duty
Leaders to Sea

FIREFIGHT IN A DARK ALLEY PAGE 66
POLICE
THE LAW ENFORCEMENT MAGAZINE
Force on Force:
SWAT Runs and Guns at Urban Shield
MAYHEM ON MAIN STREET:
GANGS BLOODY SMALL TOWN AMERICA
HOW TO INVESTIGATE STRUCTURE FIRES
+ SHOOTING THE FNP-45
POLICE

THE BEST TRAINING ANYWHERE…PERIOD

DAVID GRIFFITH

FOR TWO YEARS the Alameda County (Calif.) Sheriff's Department has organized and hosted Urban Shield, the nation's largest SWAT exercise. The 48-hour competition involves 25 tactical teams working 24 realistic scenarios. This year's event was held Sept. 12-15, and POLICE editor David Griffith was on the scene.

SWAT OFFICERS WHO COME TO URBAN SHIELD SIGN UP FOR A GRUELING MARATHON OF RUNNING AND GUNNING.

7:30 a.m. BREAKFAST TALK

"It's the best training you can get anywhere, Period," the SWAT team leader says as he sips his coffee. "There's just really no like it."

A scowl detects his comments after agreeing not to identify his team. Then I recall what he has just said. Twice the following questions in my notes: "What makes Urban Shield so great?"

ORIENTATION DAY

The participants—eight officers per team—are gathered in a large classroom at the Alameda County Emergency Operations Center for orientation and medical and safety briefings.

Among other things, they learn that no live weapons or live ammo will be allowed in the scenario areas. They will use early weapons found at the site that have been modified to fire Simunitions FX marking cartridges. They are also warned about dehydration and other medical concerns.

The briefings complete, Commander Charles Hart of the Alameda County SO dismisses the teams. "Go get some rest," he says. "Once I give the command at 6 a.m., we are going for 48 hours."

Each team will start tomorrow morning at a different scenario and each is expected to complete all 24 scenarios, including a grueling 12-mile trail run, without more than a few catnaps of sleep.

The new members are going to be hell for these teams. I think to myself.

Looking at the schedule, I take special note of which teams have been randomly selected for the last 12-mile run. The Lawrence Livermore National Laboratory Special Response Team will hit the trail in the wee hours of Monday morning after nearly 44 hours of nonstop work. Poor bastards.

DAY ONE

7:00 a.m. CALDECOTT TUNNEL

Some five hours ago, all participants hell-bent-bound for the Bay Area. Terrorists of all stripes have exercised plans to attack nuclear facilities, sabotage oil refineries, kill dignitaries, and take hostages across Three Bay Area counties. It's up to the 25 tactical teams gathered here to stop them.

An FBI SWAT team from the San Francisco office is practicing to tackle Scenario #1, an attempted terror attack on the Caldecott Tunnel.

The Caldecott, formed [illegible] with the twin tubes connecting the Oakland [illegible] Contra Costa County. It is a major thoroughfare for commuter and tourist pilgrimages to the Bay Area.

Scenario #1 is based on real concerns. Teams are told that terrorists have entered the tunnel with explosives and automatic weapons. Their mission is to stop the terrorists from bringing the tunnel down onto the westbound traffic whizzing by below.

The San Francisco-based FBI team has probably gamed this scenario before. But that won't make it easy. The tunnel is a tasty place for SWAT operations. It's dark, traffic noise drowns out commands, and there are drops of up to 30 feet.

Safety officers check the FBI guys for live weapons. They are briefed on the situation. Then they gear up and go in.

7:00 p.m. OAKLAND INTERNATIONAL AIRPORT

Inside the swiftly confines of an old Delta cargo jet, I am waiting for a battle. Outside, the Oakland Police Department SWAT team is preparing to assault.

In Scenario #16, terrorist [illegible], suspected accomplices have taken over the plane and taken the crew hostage. The team has to take the aircraft back and rescue the hostages using a variety of tools, including a massive Blackhawk armored SWAT armored vehicle.

The retired tactical officer protecting the lead "assaulter" gives everyone the cue: "The Grizzly is pulling. Get ready."

My guys back out and [illegible] off a few blank rounds from a shotgun, clear the cargo hold, enter the plane [illegible] orders to five fellow terrorists. "Back door, back door," he barks and picks up a live modified MP5.

Oakland SWAT stormed the plane, and as intense firefighting gets. Grenades crack all the metal. Gas rounds spike against the bulkhead and bags of grass.

Seconds later the battle is over.

As the Oakland team starts out to the tarmac, he lead is hit. Mike Gonzales chats with the group. "We could all see some training like this," he says. "It was [illegible] realistic and really fun."

7:30 a.m. SUNNYVALE

Situated in downtown Oakland, Cisco Plaza [illegible] two buildings, two stands six storey, the other four. The last scenario, officers were required to cross a half-mile trail gear to the building [illegible] Eighty of stairs to the roof.

And that's where the fun really begins. The teams had to go from the roof of the six-story building to the roof of the four-story building across the [illegible] on a 150-foot long zip line.

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Questions

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