

URBAN AREA WORKING GROUP (UAWG)

MEETING MINUTES

December 7th, 2023

1. CALL TO ORDER

Jeff Toney started the meeting at 1:08 PM and roll call was taken.

2. ROLL CALL

Carlsbad	Kimberly Young
Chula Vista	Harry Munns
Coronado	Chuck Kaye
Del Mar	
El Cajon	Mike Moulton
Encinitas	
Escondido	John Tenger
Imperial Beach	
La Mesa	Bent Koch
Lemon Grove	Bent Koch
National City	Sergio Moira
Oceanside	
Poway	
San Diego City	Colin Stowell
San Diego County	Jeff Toney
San Marcos	Dan Barron
Santee	
Solana Beach	
Vista	

Nonvoting Members

Citizens Corps. Council	Dave Maloney, Red Cross
College Representative	Dismas Abelman, UCSD

3. CALL FOR PUBLIC INPUT

There was one request from the public.

4. APPROVAL OF MINUTES

ACTION: Motion to approve the minutes from the September 6th, 2023 UAWG meeting was unanimously approved.

First:	Mike Moulton	(El Cajon)
Second:	Colin Stowell	(San Diego)
Vote Result:	<u>YES</u>	

5. APPROVAL OF FY24 UASI Allocations

City of San Diego - Office of Emergency (SD OES) staff provided an overview of the FY24 proposal vetting process. The UAWG Advisory Group's recommended allocations were shared with UAWG members and meeting attendees.

ACTION: Motion to approve the UASI FY24 UASI allocations was unanimously approved.

First: Harry Muns (Chula Vista)

Second: Bent Koch (La Mesa/Lemon Grove)

Vote Result: **YES**

6. Approval of the Integrated Preparedness Plan

SD OES provided an overview of the updates to the Integrated Preparedness Plan.

ACTION: Motion to approve the updated Integrated Preparedness Plan was unanimously approved.

First: John Tenger (Escondido)

Second: Bent Koch (San Marcos)

Vote Result: **YES**

7. MEETING ADJOURNED

Meeting adjourned at 1:46 PM.

**FY25 San Diego Urban Area Security Initiative
Advisory Group Recommended Allocations**

Line #	Goal	Project #	Project Name	Score	Funding Requested	Priority 1	Priority 2	Priority 3	Not Funded
1	GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Response Capabilities	Project 004	AHIMT Trainings	NS	\$96,635	\$96,635			
2	GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Response Capabilities	Project 005	Emergency Management Trainings	NS	\$450,006	\$150,000		\$300,006	
3	All		Regional Fire Training	NS	\$1,467,989	\$1,160,796		\$307,193	
4	All		Regional Law Enforcement Training	NS	\$544,700	\$477,700			\$67,000
5	Goal 8: Strengthen Training, Exercise, and Evaluation Programs	Project 080	Regional Training Manager *See Attachment 1 for Allocations	24	\$175,000	\$175,000			
6	Goal 4: Strengthen Communications Capabilities	Project 040	SDFD CAD to CAD Resource Management and Information Sharing	23.375	\$158,821	\$158,821			
7	Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities	Project 009	LECC Fusion Center Staff	23	\$1,389,033	\$1,389,033			
8	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 058	SD-LECC Fusion Center (CIP Staff)	23	\$332,754	\$332,754			
9	Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities	Project 010	Case Management and Analytical Software	22.875	\$40,000	\$40,000			
10	Goal 6: Strengthen Security and Preparedness Across Cyberspace	Project 075	SD-LECC Fusion Center (Cybersecurity Staff)	22.875	\$87,887	\$87,887			
11	Goal 4: Strengthen Communications Capabilities	Project 043	Regional VHF Radio Planning and Implementation	22.5	\$277,980	\$277,980			
12	Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities	Project 007	ARJIS - Cloud Transformation	22.375	\$408,000	\$408,000			
13	Goal 3: CBRNE/WMD and All-Hazards Response	Project 011	SDFD Regional Alternative Energy Emergency Coordinator	22.125	\$290,000	\$290,000			
14	Goal 3: CBRNE/WMD and All-Hazards Response	Project 012	Small Bomb Squad Robot Replacement	21.75	\$150,183	\$150,183			
15	Goal 3: CBRNE/WMD and All-Hazards Response	Project 013	HIRT Training and Response Equipment SDFD	21.75	\$415,019	\$232,083	\$182,936		
16	Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities	Project 006	ARJIS- Regional Training	21.625	\$150,000	\$150,000			
17	GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Response Capabilities	Project 001	San Diego Urban Area Incident Management Team - Program Manager	21.375	\$290,000	\$290,000			
18	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 045	Regional Crime Laboratory Rapid DNA for Mass Disaster Identification	21.375	\$374,818	\$374,818			
19	Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities	Project 008	ARJIS - ESRI Enterprise Migration to Cloud	21.125	\$80,000	\$80,000			
20	Goal 3: CBRNE/WMD and All-Hazards Response	Project 014	HIRT Training and Response Equipment DEHQ	21.125	\$580,549	\$580,549			
21	Goal 7: Enhance Community Preparedness, Resilience and Recovery Capabilities	Project 078	Mass Decontamination	21	\$352,887	\$352,887			
22	Goal 3: CBRNE/WMD and All-Hazards Response	Project 019	County Rescue Drill Exercise	20.625	\$300,000	\$200,000	\$100,000		
23	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 046	Aviation Unit Multi Sensor Camera System (SDSO)	20.625	\$981,823	\$981,823			
24	Goal 3: CBRNE/WMD and All-Hazards Response	Project 021	MASS RESCUE EXERCISE (MRO) Goal 3	20.25	\$80,000		\$80,000		
25	Goal 3: CBRNE/WMD and All-Hazards Response	Project 022	RAD Exercise (PRND) / Goal 3	20.1429	\$80,000	\$80,000			
26	Goal 3: CBRNE/WMD and All-Hazards Response	Project 020	County Wildland Exercise	20.125	\$83,758		\$83,758		
27	Goal 4: Strengthen Communications Capabilities	Project 041	Poway Comms-On-The-Move COTM	20	\$70,864	\$70,864			
28	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 051	Shotover ARS - Augmented Reality Mapping System	20	\$649,123		\$649,123		
29	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 048	Paraclete Vanguard Ballistic Shields (SDSO)	19.875	\$266,241		\$266,241		
30	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 053	PVS31 Night Vision Goggles	19.875	\$148,052	\$148,052			
31	GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Response Capabilities	Project 002	SDSD Mobile Command Vehicle	19.75	\$1,006,590	\$1,006,590			
32	Goal 4: Strengthen Communications Capabilities	Project 039	Tactical Communication Headsets	19.625	\$186,855	\$186,855			
33	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 057	NCPD Night Vision Monocles	19.625	\$22,710	\$22,710			
34	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 049	AMI Shields (SDSO)	19.5	\$90,703		\$90,703		
35	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 055	Thermal Augmentation Device	19.5	\$144,019		\$144,019		
36	Goal 3: CBRNE/WMD and All-Hazards Response	Project 017	Radiation Detection	19.25	\$195,119			\$195,119	
37	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 050	Dejero DTS Update	19.25	\$159,085		\$159,085		
38	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 056	Virtual Reality Trainer	19.125	\$118,344		\$118,344		
39	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 054	Special Equipment Vehicle (Mobile Command)	19	\$921,929		\$921,929		
40	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 044	Carlsbad Police Department Bearcat	18.75	\$495,438	\$495,438			
41	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 047	Emergency Incident Support Vehicles (SDSO)	18.75	\$758,569			\$758,569	
42	Goal 3: CBRNE/WMD and All-Hazards Response	Project 018	SAFE Boat	18.375	\$469,054		\$469,054		
43	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from Cyberattacks	Project 052	Helmets and Communications	18.25	\$1,048,344	\$978,844	\$69,500		
44	Goal 6: Strengthen Security and Preparedness Across Cyberspace	Project 074	ARJIS Cyber-security	18.25	\$300,000			\$300,000	

**FY25 San Diego Urban Area Security Initiative
Advisory Group Recommended Allocations**

Line #	Goal	Project #	Project Name	Score	Funding Requested	Priority 1	Priority 2	Priority 3	Not Funded
45	Goal 7: Enhance Community Preparedness, Resilience and Recovery Capabilities	Project 077	Postmortem CT Scanner (PMCT)	18.25	\$379,360		\$379,360		
46	Goal 4: Strengthen Communications Capabilities	Project 042	Mobile Communications Infrastructure Initiative	18	\$207,720			\$207,720	
47	GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Response Capabilities	Project 003	Emergency Operations Center Enhancement Initiative	17.875	\$301,273			\$301,273	
48	Goal 6: Strengthen Security and Preparedness Across Cyberspace	Project 073	San Diego Regional Cyber Lab (SDRCL)	17.875	\$166,956				\$166,956
49	Goal 7: Enhance Community Preparedness, Resilience and Recovery Capabilities	Project 076	Cordico 360 Wellness App for Central Zone	16.375	\$26,906			\$26,906	
	NS - Not Scored			Total	\$17,771,096	Total P1	Total P2	Total P3	Not Funded
						\$11,426,302	\$3,714,052	\$2,396,786	\$233,956

Attachment 1 - FY25 UASI Training Allocation Recommendation

Allocations provided to all Fire Agencies that requested FY25 UASI Funds. A minimum amount of \$2,000 was allocated to all agencies.

Amounts determined by population percentage.

Agency	Population Percentage	Population Percentage Allocation Amount	Amount Requested	Difference from Population Percentage Allocation and Requested	Final Allocation Amount
Barona	0.02%	\$2,000	\$ 4,100	(\$2,100)	\$ 2,000
Alpine	0.48%	\$6,882	\$ 5,600	\$1,282	\$ 5,600
Carlsbad Fire	3.48%	\$49,597	\$ 41,450	\$8,147	\$ 41,450
Chula Vista Fire	8.46%	\$120,467	\$ 43,000	\$77,467	\$ 43,000
Coronado Fire	0.66%	\$9,347	\$ 40,000	(\$30,653)	\$ 9,347
Del Mar	0.12%	\$2,000	\$ 2,000	\$0	\$ 2,000
El Cajon Fire	3.17%	\$45,095	\$ 45,560	(\$465)	\$ 45,095
Encinitas Fire	1.85%	\$26,416	\$ 21,500	\$4,916	\$ 21,500
Escondido Fire	4.56%	\$64,943	\$ 70,000	(\$5,057)	\$ 64,943
La Mesa Fire	1.84%	\$26,245	\$ 26,350	(\$105)	\$ 26,245
Lemon Grove Fire	0.84%	\$11,940	\$ 11,900	\$40	\$ 11,900
National City Fire	1.78%	\$25,347	\$ 45,383	(\$20,036)	\$ 25,347
North County Fire	1.67%	\$23,808	\$ 50,000	(\$26,192)	\$ 23,808
Oceanside Fire	5.21%	\$74,247	\$ 65,500	\$8,747	\$ 65,500
Pala Fire	0.03%	\$2,000	\$ 6,000	(\$4,000)	\$ 2,000
Poway Fire	1.50%	\$21,329	\$ 32,000	(\$10,671)	\$ 21,329
Rancho Santa Fe Fire	0.09%	\$2,000	\$ 13,000	(\$11,000)	\$ 2,000
San Diego Fire	42.10%	\$599,771	\$ 795,800	(\$196,029)	\$ 599,771
San Marcos Fire	2.92%	\$41,562	\$ 41,224	\$338	\$ 41,224
San Miguel Fire	4.25%	\$60,611	\$ 30,000	\$30,611	\$ 30,000
Santee	1.80%	\$25,632	\$ 23,040	\$2,592	\$ 23,040
Solana Beach	0.39%	\$5,585	\$ 5,000	\$585	\$ 5,000
Valley Center Fire	0.70%	\$9,974	\$ 5,482	\$4,492	\$ 5,482
Vista	3.03%	\$43,214	\$ 44,100	(\$886)	\$ 43,214
*Agency funded up to requested amount		\$1,300,012	\$ 1,467,989		\$ 1,160,796

GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Management Programs

Proj.	Cat.	Disc.	Item Description	Cost	Source	Receiving Agency	Contact
San Diego Urban Area Incident Management Team - Program Manager				\$ 290,000			
	P	FS	San Diego Urban Area Incident Management Team Program Manager	\$ 290,000	Staffing	SDFD	Chris Sovay
SDSD Mobile Command Vehicle				\$ 1,006,590			
	E	LE	1 Critical Incident Command Vehicle which offers command and control platform with redundant communications systems	\$ 1,006,590	Quote	SDSO	Mike Hanks
Emergency Operations Center Enhancement Initiative				\$ 301,273			
	E	EM	HP Plotters (x2)	\$ 4,127	Quote	SD OES	Nathan Whitworth
	E	EM	HP Curved Monitors (x40)	\$ 29,586	Quote	SD OES	Nathan Whitworth
	E	EM	Samsung 65" Display	\$ 4,161	Quote	SD OES	Nathan Whitworth
	E	EM	Interactive Display (x2)	\$ 14,506	Quote	SD OES	Nathan Whitworth
	E	EM	Tripp Lite UPS (x18)	\$ 3,301	Quote	SD OES	Nathan Whitworth
	E	EM	Samsung Video Wall	\$ 50,249	Quote	SD OES	Nathan Whitworth
	E	EM	Conference Table & Charis	\$ 48,522	Quote	SD OES	Nathan Whitworth
	E	EM	Goal Zero Battery & Accessories	\$ 17,834	Quote	SD OES	Nathan Whitworth
	E	EM	Networking Heat map	\$ 2,013	Quote	SD OES	Nathan Whitworth
	E	EM	Motorola Radio Chargers (x20)	\$ 3,326	Quote	SD OES	Nathan Whitworth
	E	EM	EOC Network Upgrade	\$ 56,623	Quote	SD OES	Nathan Whitworth
	E	EM	TEAMS Rally Bars	\$ 16,388	Quote	SD OES	Nathan Whitworth
	E	EM	GIS Laptops	\$ 5,844	Quote	SD OES	Nathan Whitworth
	E	EM	Cradle Antenna system	\$ 44,791	Quote	SD OES	Nathan Whitworth
Goal 1 Training							
AHIMT Trainings				\$ 96,635			
	T	FD	Conduct - San Diego FD - AHIMT Symposium Participate	\$ 25,000	Estimate	SDFD	Chris Sovay
	T	FD	Conduct - San Diego FD - Division Group Supervisor Conduct	\$ 11,732	Quote	SDFD	Chris Sovay
	T	FD	Conduct - San Diego FD - Field Observer Conduct	\$ 11,325	Quote	SDFD	Chris Sovay
	T	FD	Conduct-SDFD- L964 Situation Unit Leader Conduct	\$ 18,390	Quote	SDFD	Chris Sovay
	T	FD	Conduct-SDFD-O305 Type 3 AHIMT Conduct	\$ 30,188	Quote	SDFD	Chris Sovay
EM Trainings				\$ 450,006			
	T	EM	Basic Academy E0146 HSEEP_Conduct	\$ 19,521	Quote	Santee Fire	Kyle Moynour
	T	EM	Basic Academy L0101 Foundations of EM_Conduct	\$ 31,307	Quote	Santee Fire	Kyle Moynour
	T	EM	Basic Academy L0102 Science of Disaster_Conduct	\$ 19,521	Quote	Santee Fire	Kyle Moynour
	T	EM	Basic Academy L0103 Planning - Emergency_Conduct	\$ 19,521	Quote	Santee Fire	Kyle Moynour
	T	EM	Basic Academy L0105 Basic PIO_Conduct	\$ 19,468	Quote	Santee Fire	Kyle Moynour
	T	EM	Emergency Management Concepts_Conduct	\$ 54,016	Quote	Santee Fire	Kyle Moynour
	T	EM	EOC Skillset L/G 2300_Conduct	\$ 19,468	Quote	Santee Fire	Kyle Moynour
	T	EM	G205 Disaster Recovery_Conduct	\$ 21,150	Quote	Santee Fire	Kyle Moynour
	T	EM	G235 Emergency Planning_Conduct	\$ 16,883	Quote	Santee Fire	Kyle Moynour
	T	EM	G393 Disaster Mitigation_Conduct	\$ 20,983	Quote	Santee Fire	Kyle Moynour
	T	EM	Intermediate PIO_Conduct	\$ 31,500	Quote	Santee Fire	Kyle Moynour
	T	EM	Joint Information Center Concepts_Conduct	\$ 31,500	Quote	Santee Fire	Kyle Moynour
	T	EM	L0388 Advanced PIO_Conduct	\$ 34,131	Quote	Santee Fire	Kyle Moynour
	T	EM	Media Relations_Conduct	\$ 28,350	Quote	Santee Fire	Kyle Moynour
	T	EM	Terrorism I_Conduct	\$ 29,138	Quote	Santee Fire	Kyle Moynour
	T	EM	Terrorism II_Conduct	\$ 28,350	Quote	Santee Fire	Kyle Moynour
	T	EM	Terrorism III_Conduct	\$ 25,200	Quote	Santee Fire	Kyle Moynour
Total Amount Requested				\$ 2,144,504			
					P	\$ 290,000	
					O	\$ -	
					Eq	\$ 1,307,863	
					T	\$ 546,641	
					Ex	\$ -	
Total LETPA Funds				\$ 1,006,590			
Total Personnel Costs that apply to the cap				\$ 290,000			

Goal 2: Investment: Enhance Information Analysis and Infrastructure Protection Capabilities

Proj	Cat.	Disc.	Item Description	Cost	Cost Source	Receiving Agency	Contact
6			ARJIS- Regional Training	\$ 150,000			
	O	LE	Regional Systems Trainer	\$ 150,000	Staffing	ARJIS	Tony Ray
7			ARJIS - Cloud Transformation	\$ 408,000			
	Eq	LE	Microsoft Azure SaaS (CSSA)	\$ 208,000	Estimate	ARJIS	Frank Prather
	P	LE	One consultant vendor to assist with migration & transformation efforts (12 months)	\$ 200,000	Estimate	ARJIS	Frank Prather
8			ARJIS - ESRI Enterprise Migration to Cloud	\$ 80,000			
	Eq	LE	Azure SaaS	\$ 30,000	Estimate	ARJIS	Chittakone Lithyovong
		LE	One consultant vendor to migrate and configure existing ESRI Enterprise environment to the CSSA StarCloud	\$ 50,000	Estimate	ARJIS	Chittakone Lithyovong
9			LECC Fusion Center Staff	\$ 1,389,033			
	O	LE	Intelligence Analysts (5)	\$ 716,978	Staffing	SDLECC	Roy Frank
	O	LE	Network Systems Administrators (2)	\$ 343,224	Staffing	SDLECC	Roy Frank
	O	LE	GIS Coordinator (1)	\$ 182,728	Staffing	SDLECC	Roy Frank
	O	LE	Training Manager (1)	\$ 146,103	Staffing	SDLECC	Roy Frank
10			Case Management and Analytical Software	\$ 40,000			
	Eq	LE	Case Management & Analytical Software	\$ 40,000	Quote	SDLECC	Roy Frank
			Total Amount Requested	\$ 2,109,033			
					P		
					O	\$ 320,000	
					Eq	\$ 1,747,033	
			Total LETPA Funds	\$ 2,109,033	T		
			Total Personnel Costs that apply to the cap	\$ 1,789,033	Ex		

FY 2025 UASI

Goal 3: CBRNE/WMD and All-Hazards Response

Proj.	Cat.	Disc.	Item Description	Cost	Cost Source	Receiving Agency	Contact
11			SDFD Regional Alternative Energy Emergency Coordinator	\$290,000			
	P	FS	SDFD Regional Alternative Energy Emergency Coordinator	\$ 290,000	Staffing	SDFD	Rob Rezende
12			Small Bomb Squad Robot Replacement	\$150,183			
	E	FS	Two small bomb squad robots with manipulators	\$ 150,183	Quote	SDFD	Jeff Ring
13			HIRT Training and Response Equipment	\$415,019			
	E	HM	Hazmat Robot for tactical and recon missions with potential hazardous atmospheres (1 robot)	\$ 74,468	Quote	SDFD	Dave Seneviratne
	E	HM	Handheld Chemical Detector (4 units)	\$ 157,615	Quote	SDFD	Dave Seneviratne
	E	HM	Portable FTIR multi-gas analyzer (2 units)	\$ 182,936	Quote	SDFD	Dave Seneviratne
14			HIRT Training and Response Equipment	\$580,549			
	E	HM	Upgrade to remote mass spectrometer chemical identification system for gas/vapor, solids, and liquids (2 total Model #MXB-05-0, with aero module). MX908 Beacon	\$ 46,646	Quote	SDFD & DEHQ	Leom Wirschem
	E	HM	Additional handheld mass spectrometer chemical identification system for gas/vapor, solids, and liquids. 1 total Model (M908-05-1-0-03-01) with remote detection chemical identification system for gas/vapor, solids, and liquids Model MXB-05-0. MX908 Beacon	\$ 137,236	Quote	SDFD & DEHQ	Leom Wirschem
	E	HM	Upgrade wireless portable multi-threat radiation and chemical detector (4units) and associated regulators. Drager Xsites	\$ 246,768	Quote	SDFD & DEHQ	Leom Wirschem
	E	HM	Replace end of service life to 10 Scott SCBA industrial harness with comms bracket, 20 Scott 4500 psi cylinders with valve assly.	\$ 149,899	Quote	SDFD & DEHQ	Leom Wirschem
17			Radiation Detection	\$195,119			
	E	LE	Packeye GN2: QTY2	\$ 100,965	Quote	SDPD	John Steffen
	E	LE	RadEye SPRD-ER: QTY 4	\$ 27,367	Quote	SDPD	John Steffen
	E	LE	Radeye SPRD-ER Kit: QTY 1	\$ 5,402	Quote	SDPD	John Steffen
	E	LE	RadEye PRD-ER4: QTY 24	\$ 57,486	Quote	SDPD	John Steffen
	E	LE	RadEye PRD-ER4-KIT: QTY 1	\$ 3,661	Quote	SDPD	John Steffen
	E	LE	Freight	\$ 238	Quote	SDPD	John Steffen
18			SAFE Boat	\$469,054			
	E	HM	Portable Generator power units for incident support	\$ 469,054	Quote	SDPD	John Steffen
19			2026 County Rescue Drill Exercise	\$ 300,000			
	Ex	FS	Conduct-SDFD	\$ 300,000	Estimate	SDFD	Willy Melendez
20			County Wildland Exercise	\$ 83,758			
	Ex	FS	Participate - Chula Vista Fire	\$ 15,000		Chula Vista	Chirs Munroe
	Ex	FS	Participate - Del Mar Fire	\$ 2,500		Del Mar Fire	Mike Spaulding
	Ex	FS	Participate - Encinitas Fire	\$ 12,000		Encinitas	Mike Spaulding
	Ex	FS	Participate - Rancho Santa Fe	\$ 2,000		Rancho Santa	Luke Bennett
	Ex	FS	Participate - Santee Fire	\$ 2,658		Santee	
	Ex	FS	Participate - Solana Beach	\$ 2,600		Solana	Mike Spaulding
	Ex	LE	Participate - SDPD	\$ 47,000		SDPD	John Steffen
21			MASS RESCUE EXERCISE (MRO) Goal 3	\$ 80,000			
	Ex	FS	Conduct - SDFD Lifeguards	\$ 80,000		SDFD Lifeguar	Charles Knight
22			RAD Exercise (PRND) / Goal 3	\$ 80,000			
	Ex	FS	Conduct - SDFD Lifeguards	\$ 80,000		SDFD Lifeguar	Charles Knight
Goal 3 Training							
23			Auto Extrication	\$ 14,000			
	T	FS	Participate-Poway Fire	\$ 4,000		Poway Fire	Jenna Stein
	T	FS	Participate-San Miguel Fire	\$ 10,000		San Miguel Fir	Mike Christiansen
24			California Fire, EMS & Disaster Confernece (CFED) / Goal 3	\$ 88,224			
	T	FS	Participate-Del Mar Fire	\$ 2,000		Del Mar	Mike Spaulding
	T	FS	Participate-Encinitas Fire	\$ 6,500		Encinitas	Mike Spaulding
	T	FS	Participate-Escondido Fire	\$ 10,000		Escondido	Tyler Batson
	T	FS	Participate-North County Fire	\$ 20,000		North County F	Robert Decamp
	T	FS	Participate-Oceanside Fire	\$ 14,000		Oceanside	Lucifer Keener
	T	FS	Participate-Poway Fire	\$ 12,000		Poway	Jenna Stein
	T	FS	Participate-Rancho Santa Fe Fire	\$ 2,000		Rancho Santa	Luke Bennett
	T	FS	Participate-San Marcos Fire	\$ 5,224		San Marcos	John Brooks
	T	FS	Participate-Solano Beach Fire	\$ 2,500		Solano Beach	Mike Spaulding
	T	FS	Participate-Valley Center Fire	\$ 2,000		Valley Center	Scott Duncan
	T	FS	Participate-Vista Fire	\$ 12,000		Vista	Miles Sweeney

Goal 3: CBRNE/WMD and All-Hazards Response

25			Confined Space Rescue Technician / Goal 3	\$ 70,800			
	T	FS	Participate - Escondido Fire		\$ 6,000	Escondido	Tyler Batson
	T	FS	Participate -SDFD		\$ 64,800	SDFD	Willy Melendez
26			Fresno Training Symposium / Goal 3	\$ 222,574			
	T	FS	Participate - Alpine Fire		\$5,600	Alpine	Jennifer Davis
	T	FS	Participate - Chula Vista Fire		\$10,000	CVFD	Chris Manroe
	T	FS	Participate - Coronado Fire		\$40,000	Coronado Fire	Brandon Matey
	T	FS	Participate - Encinitas Fire		\$7,500	Encinitas	Mike Spaulding
	T	FS	Participate - National City Fire		\$12,952	National City	James Stiles
	T	FS	Participate - North County Fire		\$30,000	North County F	Robert DeCamp
	T	FS	Participate - Oceanside Fire		\$20,000	Oceanside Fire	Lucifer Keener
	T	FS	Participate - Poway Fire		\$12,000	Poway	Jenna Stein
	T	FS	Participate - Rancho Santa Fe Fire		\$7,000	Rancho Santa	Luke Bennett
	T	FS	Participate - San Diego Fire		\$30,000	SDFD	Willy Melendez
	T	FS	Participate - San Marcos Fire		\$6,000	San Marcos	John Brooks
	T	FS	Participate - Santee Fire		\$23,040	Santee	Harley Wallace
	T	FS	Participate - Valley Center Fire		\$3,482	Valley Center	Scott Duncan
	T	FS	Participate - Vista Fire		\$15,000	Vista	Miles Sweeney
27			Large Animal Rescue / Goal 3	\$ 38,400			
	T	FS	Participate - SDFD		\$ 38,400	SDFD	Willy Melendez
28			Machinery Rescue / Goal 3	\$ 44,000			
	T	FS	Participate - Carlsbad Fire		\$ 5,600	Carlsbad	Ben Rosenthal
			Participate - SDFD		\$ 38,400	SDFD	Willy Melendez
29			River & Flood Rescue Boat Technician	\$ 72,000			
	T	FS	Participate - SDFD		\$ 72,000	SDFD	Willy Melendez
30			Rope Rescue Awareness/Ops / Goal 3	\$ 160,517			
	T	FS	Participate - Barona		\$ 4,100	Barona	Jim Huson
	T	FS	Participate - Carlsbad		\$ 6,300	Carlsbad	Ben Rosenthal
	T	FS	Participate - El Cajon		\$ 22,780	El Cajon	Tony Aliano
	T	FS	Participate - Escondido		\$ 8,000	Escondido	Tyler Batson
	T	FS	Participate - La Mesa		\$ 13,175	La Mesa	Tony Aliano
	T	FS	Participate - Lemon Grove		\$ 5,950	Lemon Grove	Tony Aliano
	T	FS	Participate - National City Fire		\$ 11,512	National City	James Stiles
	T	FS	Participate - Oceanside Fire		\$ 12,500	Oceanside Fire	Lucifer Keener
	T	FS	Participate - Poway Fire		\$ 4,000	Poway Fire	Jenna Stein
	T	FS	Participate - Rancho Santa Fe		\$ 2,000	Rancho Santa	Luke Bennett
	T	FS	Participate - San Diego Fire		\$ 43,200	SDFD	Willy Melendez
	T	FS	Participate - San Marcos Fire		\$ 5,000	San Marcos	John Brooks
	T	FS	Participate - San Miguel		\$ 10,000	San Miguel	Mike Christensen
	T	FS	Participate - Vista Fire		\$ 12,000	Vista	Miles Sweeney
31			Rope Rescue Technician / Goal 3	\$ 132,412			
	T	FS	Participate - Carlsbad		\$ 6,300	Carlsbad	Ben Rosenthal
	T	FS	Participate - Chula Vista Fire		\$ 33,000	CVFD	Chris Manroe
	T	FS	Participate - Encinitas		\$ 7,500	Encinitas	Mike Spaulding
	T	FS	Participate - Escondido		\$ 8,000	Escondido	Tyler Batson
	T	FS	Participate - National City Fire		\$ 11,512	National City	James Stiles
	T	FS	Participate - Rancho Santa Fe		\$ 2,000	Rancho Santa	Luke Bennett
	T	FS	Participate - San Diego Fire		\$ 48,000	SDFD	Willy Melendez
	T	FS	Participate - San Marcos		\$ 9,000	San Marcos	John Brooks
	T	FS	Participate - Solano Beach		\$ 2,500	Solano Beach	Mike Spaulding
	T	FS	Participate - Vista Fire		\$ 4,600	Vista Fire	Mike Sweeney
32			Structural Collapse Specialist 1 / Goal 3	\$ 113,853			
	T	FS	Participate - Carlsbad		\$ 5,600	Carlsbad	Ben Rosenthal
	T	FS	Participate - El Cajon		\$ 11,390	El Cajon	Tony Aliano
	T	FS	Participate - Escondido		\$ 8,000	Escondido	Tyler Batson
	T	FS	Participate - La Mesa		\$ 6,588	La Mesa	Tony Aliano
	T	FS	Participate - Lemon Grove		\$ 2,975	Lemon Grove	Tony Aliano
	T	FS	Participate - Pala		\$ 6,000	Pala	Jason King
	T	FS	Participate - SDFD		\$ 52,800	SDFD	Willy Melendez
	T	FS	Participate - San Marcos		\$ 10,000	San Marcos	John Brooks
	T	FS	Participate - San Miguel		\$ 10,000	San Miguel	Mike Christensen
	T	FS	Participate - Vista		\$ 500	Vista	Miles Sweeney
33			Structural Collapse Specialist 2 / Goal 3	\$ 100,952			
	T	FS	Participate - Carlsbad		\$ 8,400	Carlsbad	Ben Rosenthal
	T	FS	Participate - El Cajon		\$ 11,390	El Cajon	Tony Aliano
	T	FS	Participate - Escondido		\$ 8,000	Escondido	Tyler Batson
	T	FS	Participate - La Mesa		\$ 6,587	La Mesa	Tony Aliano
	T	FS	Participate - Lemon Grove		\$ 2,975	Lemon Grove	Tony Aliano
	T	FS	Participate - SDFD		\$ 57,600	SDFD	Willy Melendez
	T	FS	Participate - San Marcos		\$ 6,000	San Marcos	John Brooks

Goal 3: CBRNE/WMD and All-Hazards Response

34			Swiftwater Rescue Technician / Goal 3	\$ 77,000			
	T	FS	Participate - Carlsbad Fire		\$ 4,000	Carlsbad	Ben Rosenthal
	T	FS	Participate - Escondido Fire		\$ 6,000	Escondido	Tyler Batson
	T	FS	Participate - Oceanside Fire		\$ 19,000	Oceanside Fire	Lucifer Keener
	T	FS	Participate - San Diego Fire		\$ 48,000	SDFD	Willy Melendez
35			Tactical Medic / Goal 3	\$ 8,000			
	T	FS	Participate - Escondido		\$ 8,000	Quote Escondido	Tyler Batson
36			Tower Rescue Technician / Goal 3	\$ 43,200			
	T	FS	Participate - SDFD		\$ 43,200	SDFD	Willy Melendez
37			Trench Rescue Technician / Goal 3	\$ 63,357			
	T	FS	Participate - Carlsbad Fire		\$ 5,250	Carlsbad	Ben Rosenthal
	T	FS	Participate - Escondido Fire		\$ 8,000	Escondido	Tyler Batson
	T	FS	Participate - National City Fire		\$ 6,907	National City	James Stiles
	T	FS	Participate - SDFD		\$ 43,200	SDFD	Willy Melendez
38			Vehicle Extrication Heavy / Goal 3	\$ 48,000			
	T	FS	Participate - SDFD		\$ 48,000	SDFD	Willy Melendez

Total Amount Requested		\$ 3,940,971	P	\$ 290,000
			O	\$ -
			Eq	\$1,809,924
Total LETPA Funds		\$711,173	T	\$ 1,297,289
Total Personnel Costs that apply to the cap		\$ 290,000	Ex	\$ 543,758

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Goal 4: Strengthen Communications Capabilities

Pro.#	Cat.	Discp.	Item Description	Cost	Cost Source	Receiving Agency	Contact
39			Tactical Communication Headsets	\$ 186,855			
	E	LE	One-hundred (100) Tactical Communications Headsets	\$ 186,855	Quote	SDSO	Colin Hebel
40			SDFD CAD to CAD Resource Management and Information Sharing	\$ 158,821			
	E	FS	Computer Aided Dispatch Information Sharing and Resource Management System. Fire portion of regional vendor hosted hub for CAD to CAD. Managed by City of San Diego as subrecipient.	\$ 158,821	Quote	SDFD	Cody Williams
41			Poway Comms-On-The-Move COTM	\$ 70,864			
	E	FS	Installation and Mounting of Equipment on (2) Chief Officer Vehicles	\$ 8,408	Quote	City of Poway	Brian Mitchell
	E	FS	(2) IPA-SuperGIG Bucket-1000 (year 1 and 2) bucket of data to share between equipped vehicles	\$ 19,969	Quote	City of Poway	Brian Mitchell
	E	FS	COTM-LITE-211 Intellian OW10 HV with FirstNet ready Dejero GateWay, satellite antenna, and 250 GB bucket of data to be installed in (2) Chief Officer Vehicles	\$ 41,342	Quote	City of Poway	Brian Mitchell
	E	FS	Maintenance Support	\$ 830	Estimate	City of Poway	Brian Mitchell
	E	FS	Shipping	\$ 315	Estimate	City of Poway	Brian Mitchell
42			Mobile Communications Infrastructure Initiative	\$ 207,720			
	E	EM	(3) 2024 F-250 XL 4X4 CREW CAB 6' BED	\$ 206,023	Quote	SD OES	Nathan Whitworth
	E	EM	(3) Goal Zero Vehicle Battery Wiring & Mounting Kit for KYMETA Cellular Failover for Satellite Connectors.	\$ 695	Quote	SD OES	Nathan Whitworth
	E	EM	(3) KYMETA DC Power Wiring Kit for Cellular Failover for Satellite Connectors.	\$ 1,002	Quote	SD OES	Nathan Whitworth
43			Regional VHF Radio Planning and Implementation	\$ 277,980			
	E	PSC	Chassis Assembly (5)	\$ 6,539	Quote	NCDJPA	Bryan Buck
	E	PSC	Stocker Reciter (5)	\$ 13,199	Quote	NCDJPA	Bryan Buck
	E	PSC	Linear PA (5)	\$ 10,426	Quote	NCDJPA	Bryan Buck
	E	PSC	Power Management Unit (5)	\$ 12,789	Quote	NCDJPA	Bryan Buck
	E	PSC	CBL Cord (5)	\$ 67	Quote	NCDJPA	Bryan Buck
	E	PSC	SFE Key - P25 (5)	\$ 32,974	Quote	NCDJPA	Bryan Buck
	E	PSC	SFE Key - Digital Fixed (5)	\$ 2,676	Quote	NCDJPA	Bryan Buck
	E	PSC	Antenna (3)	\$ 3,113	Quote	NCDJPA	Bryan Buck
	E	PSC	5 Channel Combiner (1)	\$ 37,241	Quote	NCDJPA	Bryan Buck
	E	PSC	Earthquake Bracing Kit (1)	\$ 106	Quote	NCDJPA	Bryan Buck
	E	PSC	Seismic 2 Post Rack (1)	\$ 2,018	Quote	NCDJPA	Bryan Buck
	E	PSC	Radio Internet -Protocol Communications Module (5)	\$ 13,655	Quote	NCDJPA	Bryan Buck
	E	PSC	Coaxial Cable (400)	\$ 3,972	Quote	NCDJPA	Bryan Buck
	E	PSC	UXP Connector (4)	\$ 243	Quote	NCDJPA	Bryan Buck
	E	PSC	100-512 MHz Protector (2)	\$ 459	Quote	NCDJPA	Bryan Buck
	E	PSC	Weatherproofing Kit (4)	\$ 99	Quote	NCDJPA	Bryan Buck
	E	PSC	Coax Snap-On Ground Kit (4)	\$ 137	Quote	NCDJPA	Bryan Buck
	E	PSC	Ground Bar (2)	\$ 372	Quote	NCDJPA	Bryan Buck
	E	PSC	Cisco Networking Switch (1)	\$ 12,414	Quote	NCDJPA	Bryan Buck
	E	PSC	Support	\$ 35,148	Quote	NCDJPA	Bryan Buck
	E	PSC	Freight	\$ 2,890	Quote	NCDJPA	Bryan Buck
	E	PSC	Labor/Installation	\$ 87,443	Quote	NCDJPA	Bryan Buck
			Total Amount Requested	\$ 902,240			
			Total LETPA Funds	\$ 186,855			
			Total Personnel Costs that apply to the cap				
						P	\$ -
						O	\$ -
						Eq	\$ 902,240
						T	\$ -
						Ex	\$ -

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

Proj.	Cat.	Disc.	Item Description	Cost	Cost Source	Receiving Agency	Point of Contact
44			Carlsbad Police Department Bearcat	\$ 495,438			
	E	LE	Lenco Bearcat (1) + Delivery Freight	\$ 495,438	Quote	CBPD	Jason Arnotti
45			Regional Crime Laboratory Rapid DNA for Mass Disaster Identification	\$ 374,818			
	E	LE	(1) Applied Biosystems RapidHIT ID System	\$ 213,851	Quote	SDSO	Jennifer Harmon
	E	LE	(1) Applied Biosystems RapidLINK Software v2.0 License (or latest version)	\$ 13,138	Quote	SDSO	Jennifer Harmon
	E	LE	(1) RapidLINK Laptop System	\$ 3,369	Quote	SDSO	Jennifer Harmon
	E	LE	(1) RapidLINK Matching Suite v1.0 (or latest version)	\$ 14,219	Quote	SDSO	Jennifer Harmon
	E	LE	(1) Applied Biosystems Assurance for RHID	\$ 18,738	Quote	SDSO	Jennifer Harmon
	E	LE	(1) Applied Biosystems 24/7/365 Rapid Priority Support	\$ 3,380	Quote	SDSO	Jennifer Harmon
	E	LE	(1) Applied Biosystems RapidHIT ID Primary Cartridge GlobalFiler Express 150 Kit	\$ 11,420	Quote	SDSO	Jennifer Harmon
	E	LE	(2) Applied Biosystems RapidHIT ID ACE Globalfiler Express 50 Sample Kit (Cost is extended price for both kits)	\$ 16,363	Quote	SDSO	Jennifer Harmon
	E	LE	(1) Applied Biosystems RapidINTEL Plus Cartridge Kit, 50 Sample Kit	\$ 8,791	Quote	SDSO	Jennifer Harmon
	E	LE	(1) RAPIDINTEL PLUS LADDER 5 CART, EA	\$ 1,501	Quote	SDSO	Jennifer Harmon
	E	LE	(1) RAPIDINTEL PLUS POSITIVE CART EA	\$ 293	Quote	SDSO	Jennifer Harmon
	E	LE	Rapid Implementation (Installation Service)	\$ 24,488	Quote	SDSO	Jennifer Harmon
	E	LE	RapidHIT ID Standard Validation (Services)	\$ 45,267	Quote	SDSO	Jennifer Harmon
46			Aviation Unit Multi Sensor Camera System (SDSO)	\$ 981,823			
	E	LE	Multi Sensor Camera System	\$ 981,341	Quote	SDSO	Thomas Hopman
	E	LE	Shipping	\$ 482	Quote	SDSO	Thomas Hopman
47			Emergency Incident Support Vehicles (SDSO)	\$ 758,569			
	E	LE	Three (3) Emergency Incident Support Vehicles	\$ 656,648	Quote	SDSO	Matt Faddis
	E	LE	Three (3) Radio/AV/Comm Equipment packages	\$ 101,921		SDSO	Matt Faddis
48			Paraclete Vanguard Ballistic Shields (SDSO)	\$ 266,241			
	E	LE	Thirty (30) Paraclete Vanguard 20X30 Ballistic Shield w/viewport & carry bag	\$ 266,241	Quote	SDSO	Chris Hydar
49			AMI Shields (SDSO)	\$ 90,703			
	E	LE	20 AMI Shields	\$ 90,703	Quote	SDSO	Garrett Spencer
50			Dejero DTS Update	\$ 159,085			
	E	LE	EnGo 3 Video Transmitter QTY:5 (tax and inflation included)	\$ 113,218	Quote	SDPD	John Steffan
	E	LE	Dejero WayPoint 3 QTY:1	\$ 12,225	Quote	SDPD	John Steffan
	E	LE	Dejero Cuepoint 100 QTY:1	\$ 10,024	Quote	SDPD	John Steffan
	E	LE	Warranty (3 Years)	\$ 10,596	Quote	SDPD	John Steffan
	E	LE	Network Services	\$ 13,022	Quote	SDPD	John Steffan
51	E	LE	Shotover ARS - Augmented Reality Mapping System	\$ 649,123			
	E	LE	(4) Augmented Reality Mapping System (ATOM2) Mission Computer (tax/inflation included)	\$ 543,578	Quote	SDPD	Tom Carlyon
	E	LE	Performance bond	\$ 27,178	Estimate	SDPD	Tom Carlyon
	E	LE	NVIS Keyboard - Rack Mount - Vers (QTY 4)	\$ 10,419	Quote	SDPD	Tom Carlyon
	E	LE	Hanger One fabricated UC6000 to ARS-750 conversion box (QTY 4)	\$ 67,948	Quote	SDPD	Tom Carlyon
52			Helmets and Communications	\$ 1,048,344			
	E	LE	QTY 122; OPS FAST Helmet (Large)	\$ 201,935	Quote	SDPD	John Steffan
	E	LE	QTY 22; OPS FAST Helmet (Medium)	\$ 36,417	Quote	SDPD	John Steffan
	E	LE	QTY 122; OPS FAST Helmet (X Large)	\$ 201,935	Quote	SDPD	John Steffan
	E	LE	QTY 266; GEN Headset AMP	\$ 369,757	Quote	SDPD	John Steffan
	E	LE	QTY 266; OPS Visor, Short	\$ 115,979	Quote	SDPD	John Steffan
	E	LE	QTY 266; OPS Helmet Mount Rail	\$ 43,912	Quote	SDPD	John Steffan
	E	LE	QTY 266; 3M Peltor PTT Adapter	\$ 78,409	Quote	SDPD	John Steffan

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

53			PVS31 Night Vision Goggles	\$ 148,052				
E	LE		BNG-001-A48 L3H PVS-31A BNVD Gen 3; QTY 11	\$ 148,052	Quote	SDPD	John Steffan	
54			Special Equipment Vehicle (Mobile Command)	\$ 921,929				
E	LE		Nomad IC20A Special Equipment Vehicle, including Delivery and Training	\$ 912,303	Quote	SDPD	John Steffan	
E	LE		Delivery and Training	\$ 9,626	Quote	SDPD	John Steffan	
55			Thermal Augmentation Device	\$ 144,019				
E	LE		TNVC SO1-TAD-L3BNG KT TAD Device: QTY 18	\$ 144,019	Quote	SDPD	John Steffan	
56			Virtual Reality Trainer	\$ 118,344				
E	LE		Operator OP1 - VR Training System QTY 2 (tax and inflation included)	\$ 96,259	Quote	SDPD	John Steffan	
E	LE		On Site Training	\$ 2,832	Quote	SDPD	John Steffan	
E	LE		Support Service Agreement QTY 2	\$ 19,253	Quote	SDPD	John Steffan	
57			NCPD Night Vision Monocles	\$ 22,710				
E	LE		(5) PVS-14 System, with P-45 White Phosphor, Min FOM 2200+, Standard Accessory Kit, with 10 year warranty, (5) Wilcox J-Arm Adapters	\$ 22,710	Quote	NCPD	Omar Ramirez	
58			SD-LECC Fusion Center (CIP Staff)	\$ 332,754				
O	LE		Two (2) - Intelligence Analysts	\$ 332,754	Staffing	SD-LECC	Roy Frank	
Goal 5 Training								
59			Advanced EOD 3D Printing & Design	\$ 29,500				
T	LE		Conduct-SDSO (16 personnel)	\$ 29,500	Quote	SDPD	Bryce Thompson	
60			Advanced Shooter Incident Leadership	\$ 9,000				
T	LE		Conduct-San Diego Police (30 personnel)	\$ 9,000	Quote	SDPD	John Steffen	
61			Advanced Sniper Course	\$ 67,000				
T	LE		Conduct-Oceanside Police (15 Personnel)	\$ 33,500	Quote	OPD	Billy Ray Weese	
			Conduct-SDSO (15 Personnel)	\$ 33,500	Quote	SDSO	Bryce Thompson	
62			Basic Close Quarter Clearance (SWAT Training)	\$ 252,000				
T	LE		Conduct- CVPD (30 personnel)	\$ 42,000	Quote	CVPD	Pricilla Graton	
T	LE		Conduct-EI Cajon Police (30 personnel)	\$ 42,000	Quote	ECPD	Nick Sprecco	
T	LE		Conduct-National City Police (30 personnel)	\$ 42,000	Quote	NCPD	Salvador Gil	
T	LE		Conduct- Oceanside Police (30 personnel)	\$ 42,000	Quote	OPD	Billy Ray Weese	
T	LE		Conduct-San Diego Police (30 personnel)	\$ 42,000	Quote	SDPD	John Steffen	
T	LE		Conduct-SDSO (30 personnel)	\$ 42,000	Quote	SDSO	Bryce Thompson	
63			BTOC LV2 Tactical Bomb Tech Operations	\$ 71,000				
T	LE		Participate-SDSO (32 personnel)	\$ 71,000	Quote	SDSO	Bryce Thompson	
64			Critical Incident Leadership for Field Supervisors	\$ 18,000				
T	LE		Conduct-San Diego Police (25personnel)	\$ 18,000	Quote	SDPD	John Steffen	
65			Demonstration Response Management	\$ 5,000				
T	LE		Conduct-SDPD (30 personnel)	\$ 5,000	Quote	SDPD	John Steffen	
66			FBI LEEDA Command Leadership Institute	\$ 20,000				
T	LE		Conduct - SDPD (25 personnel)	\$ 20,000	Quote	SDPD	John Steffen	
67			FBI LEEDA Executive Leadership Institute	\$ 20,000				
T	LE		Conduct - SDPD (25 personnel)	\$ 20,000	Quote	SDPD	John Steffen	
68			FBI LEEDA Supervisors Leadership Institute	\$ 20,000				
T	LE		Conduct - SDPD (25 personnel)	\$ 20,000	Quote	SDPD	John Steffen	

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

69			Joint Hazardous Response Team Special Events	\$ 71,800				
	T	FS	Conduct-SDFD (20 personnel)		\$ 71,800	Quote	SDFD	Jeff Ring
70			Special Event in-Extremis	\$ 96,400				
	T	FS	Conduct-SDFD (16 personnel)		\$ 96,400	Quote	SDFD	Jeff Ring
71			Tactical Emergency Casualty Care	\$ 24,000				
	T	LE	Participate - CVPD (30 personnel)		\$ 12,000	Quote	CVPD	Pricilla Graton
	T	LE	Participate - SDPD (30 personnel)		\$ 12,000	Quote	SDPD	John Steffen
72			Western States Association of Canine Police Conference	\$ 9,200				
	T	LE	Participate-Escondido Police (personnel)		\$ 9,200	Quote	ESPD	Barbara Martlett
Total Amount Requested					\$ 7,224,852			
Total LETPA Funds					\$ 7,056,652			
Total Personnel Costs that apply to the cap					\$ 332,754			

P	\$	-
O	\$	332,754
Eq	\$	6,179,198
T	\$	712,900
Ex		

Goal 6: Strengthen Security and Preparedness Across Cyberspace

<u>Proj.</u>	<u>Cat.</u>	<u>Discip.</u>	<u>Item Description</u>	<u>Cost</u>	<u>Cost Source</u>	<u>Receiving Agency</u>	<u>Contact</u>
73			San Diego Regional Cyber Lab (SDRCL)	\$ 166,956			
	P	CS	AWS Cloud Developer (12 month)	\$ 93,777	Quote	City of San Diego	Ian Brazil
	P	CS	AWS Cyber Range Program Development & Management (12 month)	\$ 73,180	Quote	City of San Diego	Ian Brazil
74			ARJIS Cyber-security	\$ 300,000			
	P	CS	One consultant vendor to assist with migration & transformation efforts.	\$ 165,000	Quote	ARJIS	Frank Prather
	Eq	CS	Microsoft Azure SaaS (CSSA)	\$ 135,000	Estimate	ARJIS	Frank Prather
75			SD-LECC Fusion Center (Cybersecurity Staff)	\$ 87,887			
	O	CS	SD-LECC Cybersecurity Program Manager POS 1	\$ 87,887	Staffing	SDLECC	Roy Frank
			Total Amount Requested	\$ 554,844			
			Total LETPA Funds	\$ 387,887			
			Total Personnel Costs that apply to the cap	\$ 419,844			
					P	\$	331,956
					O	\$	87,887
					Eq	\$	135,000
					T	\$	-
					Ex	\$	-

Goal 7: Enhance Community Preparedness, Resilience and Recovery Capabilities

<u>Proj.</u>	<u>Cat.</u>	<u>Discip.</u>	<u>Item Description</u>	<u>Cost</u>	<u>Cost Source</u>	<u>Receiving Agency</u>	<u>Contact</u>
76			Cordico 360 Wellness App for Central Zone	\$ 26,906			
	E	FS	Cordico 360 Wellness App for Central Zone	\$ 26,906	Quote	Santee Fire Dept/Central Zone agencies	Jeff Hernandez
77			Postmortem CT Scanner (PMCT)	\$ 379,360			
	E	PH	One (1) each: CT (Computed Tomography) Scanner, 64-slice	\$ 379,360	Quote	County of San Diego	Jonathan Lucas
78			Mass Decontamination	\$ 352,887			
	E	EM	2- 7 x 14 foot cargo trailer	\$ 31,148	Quote	County OES	Laura Caracciolo
	E	HM	2- Inflatable mass decontamination unit	\$ 193,538	Quote	County OES	Laura Caracciolo
	E	EM	2- Ford F-250 Trucks (or similar vehicle)	\$ 128,201	Quote	County OES	Laura Caracciolo
Goal 7 Training							
79			CESA Conference	\$ 2,500			
	T	EM	California Emergency Services Association (CESA) Conference	\$ 2,500		National City	Walter Amedee
Total Amount Requested				\$ 709,727			
Total LETPA Funds							
Total Personnel Costs that apply to the cap							

P	\$	-
O	\$	\$844,195
Eq	\$	2,500
T	\$	
Ex		

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Goal 8: Strengthen Training, Exercise, and Evaluation Programs

<u>Proj.</u>	<u>Cat.</u>	<u>Discip.</u>	<u>Item Description</u>	<u>Cost</u>	<u>Cost Source</u>	<u>Receiving Agency</u>	<u>Contact</u>
80			Regional Training Manager	\$ 175,000			
	O	FS	Regional Training Manager	\$ 175,000	Staffing	SD OES	Alan Franklin
			Total Amount Requested	\$ 175,000			
			Total LETPA Funds				
			Total Personnel Costs that apply to the cap	\$ 175,000			

P	
O	\$ 175,000
Eq	
T	
Ex	

Integrated Preparedness Plan

San Diego Urban Area



2025 - 2027

The U.S. Department of Homeland Security (USDHS) Preparedness Directorate's Office of Grants and Training (G&T) requires that every State and Urban Area conduct an Integrated Preparedness Plan Workshop (IPPW) annually. As a result, the San Diego Urban Area (SDUA) recently conducted its 2024 TEPW and has updated its Integrated Preparedness Plan (IPP). The San Diego Region uses the same goals as the California State Homeland Security Strategy.

The San Diego Urban Area IPP is the roadmap to accomplish the priorities described in our Urban Area Security Strategy. The SDUA has pursued a coordinated homeland security strategy that combines enhanced planning, new equipment purchases, innovative training, and realistic exercises to strengthen the San Diego region's emergency prevention and response capabilities. Training and exercises play a crucial role in this strategy, providing San Diego with a means of attaining, practicing, validating, and enhancing capabilities.

The SDUA's training and exercise programs are jointly administered by the City of San Diego's Office of Emergency Services (SDOES) and the County of San Diego Office of Emergency Services (OES) in coordination with the Unified Disaster Council (UDC), Urban Area Working Group (UAWG), and local emergency response agencies. The training and exercise agenda described in this plan is binding for all region-level response agencies, as well as any municipal response agencies receiving Federal homeland security funds. The plan helps prepare San Diego to optimally address both the natural and technical hazards that it faces.

The purpose of the Federal Urban Area Security Initiative grant is to address the unique planning, organization, equipment, training, and exercise needs of a high-threat, high-density Urban Area, and assist the region in building an enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism.

2020-2024 United States Department of Homeland Security Strategic Plan:

Goal 1: Counter Terrorism and Homeland Security Threats

Goal 2: Secure U.S. Borders and Approaches

Goal 3: Secure Cyberspace and Critical Infrastructure

Goal 4: Preserve and Uphold the Nation's Prosperity and Economic Security

Goal 5: Strengthen Preparedness and Resilience

Goal 6: Champion the DHS Workforce and Strengthen the Department

2021-2024 California State Office of Homeland Security Strategic Plan:

Goal 1: Enhance Information Collection, Analysis, and Sharing in Support of Public Safety Operations across California

Goal 2: Protect Critical Infrastructure and Key Resources from All Threats and Hazards

Goal 3: Strengthen Security and Preparedness across Cyberspace

Goal 4: Strengthen Communications Capabilities through Planning, Governance, Technology, and Equipment

Goal 5: Enhance Community Preparedness

Goal 6: Enhance Multi-Jurisdictional / Inter-Jurisdictional All-Hazards Incident Catastrophic Planning, Response, and Recovery Capabilities

Goal 7: Improve Medical and Health Capabilities

Goal 8: Enhance Incident Recovery Capabilities

Goal 9: Strengthen Food and Agriculture Preparedness

Goal 10: Prevent Violent Extremism through Multi-Jurisdictional / Inter-Jurisdictional Collaboration and Coordination

Goal 11: Enhance Homeland Security Exercise, Evaluation, and Training Program

Goal 12: Protect Against Effects of Climate Change

POINTS OF CONTACT (POCS)

California State Administrative Agent:

Name: Nancy Ward

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Title: Director of the California Governor's Office of Emergency Services

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SDUASI Program Manager POC:

Name: Megan Beall

Office: City of San Diego Office of Emergency Services

Title: Program Manager

Address: 9601 Ridgehaven Court, San Diego, CA 92123

Phone: (619) 533-6764

SDUASI Training Manager POC:

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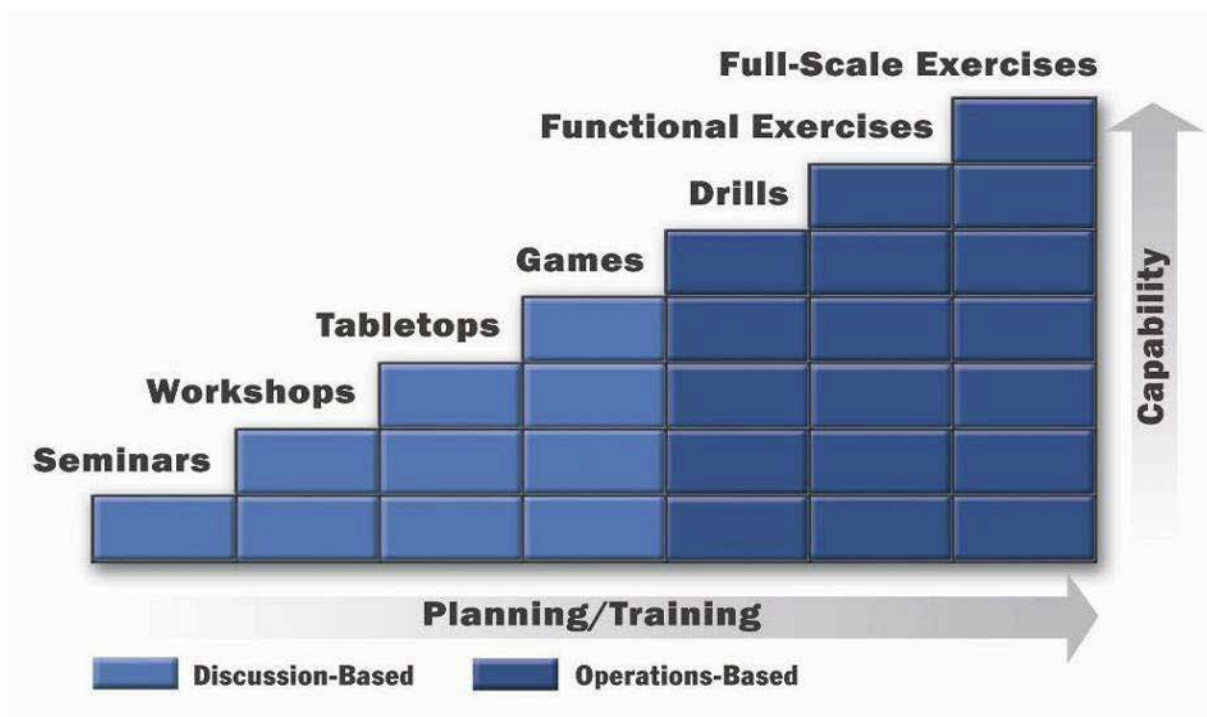
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PURPOSE

The purpose of the Integrated Preparedness Plan (IPP) is to provide a follow-on companion document to the San Diego Urban Area Homeland Security Strategy. It is a living document that will be updated and refined annually. The IPP provides a roadmap for the San Diego Urban Area to follow in accomplishing the priorities described in the Homeland Security Strategy. Each priority is linked to a corresponding National Priority, and, if applicable, an Improvement Plan (IP) action. The priority is further linked to the associated target capabilities that would facilitate accomplishment of the priority and the training and exercises that will help the jurisdiction obtain those capabilities and achieve that priority.

Included in the IPP is the training and exercise schedule, which provides graphic illustration of the proposed activities, scheduled for the years 2025-2027. It is representative of the natural progression of training and exercises that should take place in accordance with the building-block approach.

The building-block approach is an appropriate tool to take the region from the known to the unknown. Although each exercise type can be executed as a single activity, greater benefit can be achieved through a building-block approach that exposes exercise participants to gradually increasing complexity of exercise conduct. A multi-year plan employs a building-block approach in which training, and exercise activities focus on specific capabilities in a cycle of escalating complexity. For example, a series of exercises may begin with an executive-level seminar and progress towards a tabletop exercise (TTX); or an exercise may begin with a TTX and progress to a functional exercise (FE) or full-scale exercise (FSE). Although not all exercises follow this format, this approach should be considered when planning training and exercises.



INTRODUCTION

San Diego Urban Area

The San Diego Urban Area encompasses all the geographical areas of San Diego County and is the southern most major metropolitan area in California. San Diego County borders Orange, Riverside and Imperial Counties to the north and east; and Baja California, Mexico to the south. It is the third largest county in California, with a current estimated census population of 3,095,313 people. San Diego County has a landmass of 4,621 square miles, stretching 65 miles from north to south, and 86 miles from east to west (approximately the size of the state of Connecticut). Elevation ranges from sea level to about 6,500 feet. San Diego encompasses 70 miles of coastline and 66 miles of international border. San Ysidro is the world's busiest land-border crossing with about 50,000 vehicles passing through on a typical day and over 50 million people crossing the border each year.

San Diego County is comprised of 18 incorporated cities and numerous unincorporated communities. The Urban Area has integrated regional governance, with representation from all regional stakeholders.

This document was prepared collaboratively, with representation from multiple jurisdictions across multiple disciplines. These participants reviewed regional after-action reports (AARs) and other documents to identify training gaps/deficiencies. Once these deficiencies were identified, the participants developed strategic initiatives to mitigate these deficiencies or regional training gaps.

The Multi-Year Training & Exercise Plan will assist the San Diego Urban Area by setting priorities and expending the region's limited resources for the maximum benefit. This document provides that direction and allows the San Diego Urban Area to become better prepared for all hazards.

PROGRAM PRIORITIES

The San Diego Urban Area held a series of meetings with the goal of determining the regional gaps/deficiencies with regards to regional training. The participants of these meetings were of various disciplines from throughout San Diego County. Along with diverse first responder disciplines being represented, the makeup of this regional training committee (RTC) also included large metropolitan agencies as well as small, single responsibility agencies.

Once the RTC was established, the committee held an Improvement Planning Conference (IPC). During the IPC, the committee reviewed various documents. These documents included AARs from exercises and regional incidents, as well as an updated draft of our regional security strategy. Through this process, the RTC identified six regional training gaps. The gaps/deficiencies noted include:

1. **Need to Strengthen Regional NIMS/ICS Compliance:** The San Diego Urban Area will continue the phased implementation of the National Incident Management System and National Response Framework in accordance with the NIMS Training Plan (Sept. 2011).
2. **Need to Strengthen Terrorism/WMD/IED Training:** The San Diego Urban Area has identified the need for additional Terrorism, WMD, and IED training region wide for all first responders. Utilizing the building-block approach, the SDUA will initiate awareness level training first, followed by more comprehensive training in the future.
3. **Need to Provide for First Responder Safety:** The San Diego Urban Area will continue to implement training that will focus on first responder safety.
4. **Need to Strengthen Large Scale/Natural Disaster Response & Recovery Training:** The San Diego Urban Area will continue to train the region's first responders in the technical skills associated with rescuing people during large scale and/or natural disasters. Additionally, training in managing the response and recovery aspect of large scale and/or natural disasters will also be a priority.
5. **Need to Provide for Leadership/Incident Management Training:** In virtually all AAR's reviewed, management practices such as oversight, accountability, integration, communications, and others were consistently identified as challenges. Within this priority, the SDUA will implement training/exercises that focus on a multi-agency/multi-discipline, unified approach.
6. **Need to Enhance Regional Collaboration and Coordination:** With over 18 cities and the County of San Diego encompassed within the San Diego Urban Area, the SDUA will focus on multi-agency, multi-discipline training and exercise programs to increase collaboration and coordination across the region.

Once identified, the SDUA held the integrated preparedness planning meeting. The goal of this meeting was to:

Develop training and exercise strategic initiatives.

Develop a plan to achieve the strategic initiatives.

Develop SMART goals for each initiative.

The RTC developed strategic initiatives to mitigate the deficiencies listed above. These initiatives also include exercises to validate the ongoing training that has been established to mitigate the regional gaps.

I. Strengthen Regional NIMS/ICS Compliance:

This priority is to train the entire San Diego County region in accordance with the NIMS Training Plan (Sept. 2017). A jurisdiction/agency must follow the NIMS Training Plan before additional training is approved.

Corresponding National/State Priorities: Advancing “Whole Community” Security & Emergency Management, Training for First Responders.

Improvement Plan (IP) Reference:

2015 City of San Diego EOC Functional Exercise

Additional position-specific ICS training would be beneficial for EOC staff.

Associated Capabilities:

COMMON

Communications

Planning

RESPOND

Emergency Operations Center Management Fire Incident Response Support

Onsite Incident Management

Training Courses that Support this SDUA Priority and Associated Capabilities:

ICS 100: Introduction to ICS

ICS 200: ICS for Single Resources and Initial Action Incidents

ICS 300: Intermediate ICS

ICS 400: Advanced ICS

ICS 408: Multi-Agency Coordination/Agency Executives Exercise Instruction

IS-700: NIMS, An Introduction

IS-701: NIMS Multi-Agency Coordination System

IS-702: NIMS Public Information

IS-703: NIMS Resource Management

IS-704: NIMS Communication and Information Management

IS-706: NIMS Intrastate Mutual Aid, An Introduction

IS-800: National Response Framework, An Introduction

G-191: ICS/EOC Interface

G-775: EOC Management and Operations

USFA (0305): All-Hazards Incident Management Team

ICS Position Specific Training

G-402: ICS Overview for Executives and Senior Officials

NIMS Position Specific Training

Mastering Command: Calming the Chaos

CSTI Incident Commander

CSTI Incident Commander WMD

Includes All Train-the Trainer Courses if available.

Exercises that Support this SDUA Priority and Associated Capabilities:

County Wildland Readiness Exercise; April 2019
SDCFCA Regional Technical Rescue Drill; November 2018
Coastal Warrior Exercise/Improvement Plan; June 2017
San Diego Regional Tabletop 2018
Maritime Regional Exercise 2019
PRND Exercises 2018

GOAL:

1. To provide NIMS/ICS training for participating agencies to maintain compliance with NIMS Training Plan (Sept 2011).
2. Provide (3-4) NIMS/ICS compliant courses each calendar year.

II. Strengthen Terrorism/WMD/IED Training

This priority is to enhance the competencies and capabilities of regional first responders and other local government employees in the recognition, avoidance, isolation, and notification (RAIN) techniques when dealing with terrorism, WMD's, or IED's.

Corresponding National/State Priorities: Building Prevention & Protection Capabilities, Maturation & Enhancement of State and Major Urban Area Fusion Centers, Citizen Preparedness & Participation, Critical Infrastructure Protection, Training for First Responders, Catastrophic Planning.

IP Reference:

2019 Golden Guardian (County of San Diego) AAR-IP

Continue providing CSTI certified Mass Decontamination training to first responders throughout the County.

Continue to implement the use of MDU's (Mass Decontamination Units) during WMD drills and exercises.

Encourage more participation from TLO's.

Better coordinate the effort to engage all the agencies involved and assist them in understanding and utilizing the RTTAC's capabilities and services.

2018 Operation RADD (PRND) AAR-IP

Conduct additional training for reach-back SOP's regarding WMD's.

Associated Capabilities:

COMMON

Planning

Intelligence & Information Sharing & Dissemination

Risk Management

PREVENT

CBRNE Detection

Indicators and Warnings

Counter-Terror Investigation & Law Enforcement

Information Gathering and Recognition of
Intelligence Analysis & Production

RESPOND

Explosive Device Response Operations
Isolation and Quarantine
WMD/Hazardous Materials Response and Decontamination

Fire Incident Response Support
Onsite Incident Management

Training Courses that Support this SDUASI Priority and Associated Capabilities:

AWR-103: WMD Crime Scene Management for First Responders
AWR-110: WMD/Terrorism Awareness for First Responders
AWR-112: Public Works for WMD Incidents: Basic Concepts
AWR-160: WMD Awareness Level Training
AWR-184: Managing the Incident: A Leadership Guide to WMD Events
PER-212: WMD/Terrorism Incident Defensive Operations for First Responders
PER-221: WMD Tactical Operations
PER-230: Incident Response to Terrorist Bombings
PER-231: Prevention of and Response to Suicide Bombing Incidents
Terrorism Liaison Officer – Basic, Intermediate, Advanced
Bomb Making Awareness Program (BMAP)
CSTI: Terrorism I, II, III
CSTI: Terrorism Intelligence Analysis
CSTI: WMD Terrorism for the Technician or Specialist
PER-225: Operational WMD Response for Law Enforcement
CA-017-Resp: First Responder Operations-WMD
CA-023-Resp: First Responder Decontamination
CA-027-Resp: WMD/HAZMAT, Train the Trainer
POST LERT: Law Enforcement Response to Terrorism
Ca. F/F Joint Apprenticeship Committee (CFFJAC) Terrorism Consequence Management
CFFJAC Terrorism Consequence Management Train the Trainer
CSTI WMD First Responder Awareness
National Fire Academy's Emergency Response to Terrorism (Q534)
PER-264: WMD Law Enforcement Protective Measures
PER-265: WMD Law Enforcement Response Actions
CDP WMD Threat, Hazard Recognition, and Emergency Actions Training (THREAT)
CSTI HazMat Instructor
CSTI Mass Decontamination
DHS-010-PREV: One Day PRD-RIID Training Course
DHS-011-PREV: Maritime PRND Operations Course
DHS-012-PREV: Primary Screening: Mobile Detection System (MDS)
DHS-013-PREV: Primary Screening: PRD Basic Operator Training Course (RadEye)
DHS-014-PREV: Primary Screening: Backpack
DHS-015-PREV: Secondary Screening: RIID
Includes All Train-the Trainer Courses if available

Exercises that Support this SDUA Priority and Associated Capabilities:

Active Shooter Regional Exercise 2016
PRND Exercises; 2018

GOALS:

1. Provide mass decontamination refresher courses or similar training focusing on the use of equipment used on the County’s Mass Decontamination units.
2. Provide (1-2) IED recognition classes in the region annually.
3. Continue to provide an IST Format TLO Awareness training program and CSTI Terrorism and Homeland Security courses annually.

III. Provide for First Responder Safety

This priority is to develop a culture of safety when operating in high stress, high risk environments which can be found in man-made or natural disasters.

Corresponding National Priority: Expand Regional Collaboration; Strengthen Information Sharing & Collaboration Capabilities; Strengthen CBRNE Detection, Response, and Decontamination Capabilities.

IP Reference:

2017 San Diego County Fire Chief’s Technical Rescue Drill

Better accountability review of real-life emergency plans should have been practiced, primarily focusing on the 2-in-2-out rule.

2018 San Diego County Fire Chief’s Technical Rescue Drill

Have safety zones in place use LCES.

Identify RIC personnel within each division or group; to facilitate a rescue if needed, they can multitask outside the danger area. They need to be ready to respond when activated by the Division/Group Supervisor.

Have a contingency plan in case of an aftershock; reevaluate plans and stability of area.

2018 San Diego County Fire Chief’s Technical Rescue Drill

Technical Rescue personnel must be trained to the Rescue Technician level in all available rescue disciplines.

Technical Rescue Units should meet, discuss, and provide practical training (quarterly) for cross training on equipment caches and to identify equipment incompatibilities.

Technical Rescue Unites should meet and discuss the success and failures at regular intervals (quarterly) throughout the year.

Associated Capabilities:

COMMON

Communications

Planning

Risk Management

PREVENT

CBRNE Detection

Information Gathering and Recognition of Intelligence Analysis and Production

Indicators and Warnings

RESPOND

On-Site Incident Management
Emergency Public Safety and Security Response

Fire Incident Response Support
Responder Safety and Health

Training Courses that Support this SDUA Priority and Associated Capabilities:

CA-009-Prev: Law Enforcement Active Shooter Emergency Response
CA-021-Prev: Critical Incident Response for Supervisors & Managers
CA-006-Prot: Asst. Safety Officer, Hazardous Materials
CA-001-Resp: Incident Commander, WMD
CA-009-Resp: First Responder Operations; LE Field Support
CA-016-Resp: First Responder Awareness
CA-017-Resp: First Responder Operations
CSTI: Assistant Safety Officer
DHS-001-Prev: Advanced Safety Operations & Management
DHS-016-Resp: Personal Protective Equipment
DHS-036-Resp: Incident Safety Officer
DHS-109-Resp: All-Hazards Safety Officer
NFA F728: Incident Safety Officer
NWCG S404: Safety Officer
PER-264: WMD Law Enforcement Protective Measures
PER-265: WMD Law Enforcement Response Actions
Wildland Urban Fire Awareness Urban Fire Interface (Non- Fire)
Tactical Communications
Officer Safety and Tactical Communications
A/R 330 All Risk Task Force/Strike Team Leader
S-270 Air Operations
S-390 Introduction to Wildland Fire Behavior Calculations
Wildland Urban Fire Interface
CDP WMD Threat, Hazard Recognition, and Emergency Actions Training (THREAT)
Wildland Urban Fire Interface

Exercises that Support this SDUA Priority and Associated Capabilities:

County Wildland Readiness Exercise; April 2016
Coastal Warrior Exercise/Improvement Plan; June 2017
Active Shooter Regional Exercise 2016
Maritime Regional Exercise 2018

GOALS:

1. Provide (2) all-risk initial response safety officer courses annually.
2. Provide (1) active shooter courses annually.

IV. Strengthen Large Scale/Natural Disaster Response & Recovery

This priority is to enhance the region's capabilities and competencies with respect to response and

recovery issues from a large scale/natural disaster. The focus will be twofold. First, is to increase and/or sustain first responder competencies when dealing with large scale/natural disasters. Second, is to increase multi- agency/multi-discipline training so that agencies become comfortable working together on a regional level.

Corresponding National/State Priorities: Advancing “Whole Community” Security & Emergency Management, Interoperable Communications, Citizen Preparedness & Participation, Training for First Responders, Catastrophic Planning, Medical Surge, Mass Prophylaxis.

IP Reference:

2017 San Diego County Fire Chief’s Technical Rescue Drill

Not all participants were Confined Space Rescue Technician (CSRT) certified. With current budgetary and staffing problems across San Diego County, not all participants were certified technical rescuers. Also, some were unaware of their level of certification.

2018 San Diego County Fire Chief’s Technical Rescue Drill

Technical Rescue personnel must be trained to the Rescue Technician level in all available rescue disciplines.
Technical Rescue Units should meet, discuss, and provide practical training (quarterly) for cross training on equipment caches and to identify equipment incompatibilities.
Technical Rescue Units should meet and discuss success and failures at regular intervals (quarterly) throughout the year.
Rescue Technician level training must continue to be made available to all Technical Rescue personnel.
Technical Rescue Units should continue to develop and implement the California FIRESCOPE uniform resource-typing standard for US&R Technical Rescue.

Associated Capabilities:

COMMON	
Communications	Planning
Risk Management	
RESPOND	
Citizen Evacuation and Shelter-in-Place	Critical Resource Logistics and Distribution
Emergency Operations Center Management	Emergency Public Information and Warning
Fire Incident Response Support	Mass Care
Search and Rescue	Volunteer Management and Donations
RECOVER	
Economic and Community Recovery	Restoration of Lifelines
Structural Damage Assessment	

Training Courses that Support this SDUA Priority and Associated Capabilities:

- CA-016-Prev: Disaster Planning*
- CA-040-Resp: Introduction to Emergency Management: Earthquakes*
- DHS-038-Resp: Introduction to Unified Command for Multi-Agency & Catastrophic Incident*

Introduction to Air Operations E/L 967
Air Support Group Supervisor E/L 986
State Fire Marshal Rescue Systems 1
State Fire Marshal Rescue Systems 2
State Fire Marshal Rescue Systems 3
State Fire Marshal Trench Rescue
State Fire Marshal Confined Space Rescue
State Fire Marshal Low Angle Rope Rescue
State Fire Marshal River and Flood Water Rescue
State Fire Marshal Rescue Boat Operations
State Fire Marshal Swift Water Rescue Operations
State Fire Marshal Swift Water Rescue Technician
State Fire Marshal Confined Space Awareness
State Fire Marshal Confined Space Technician
FEMA Structural Collapse Technician (NFPA 1670 compliant)
FEMA Rope Rescue Technician (NFPA 1670 compliant)
Emergency Management Institute (E-202): Debris Management
CSTI's Disaster Planning, Disaster Mitigation, Disaster Recovery
CSTI's Essential Emergency Management Concepts (Earthquake)
Includes All Train-the Trainer Courses if available

Exercises that Support this SDUA Priority and Associated Capabilities:

County Wildland Readiness Exercise; May 2018
SDCFCA Regional Technical Rescue Drill; November 2019
PRND Exercises 2018

GOALS:

1. Continue to provide SFM certified rescue classes to the region's urban area firefighters.
2. Provide all (4) required courses for the CALOES/CSTI Emergency Management Specialist Certificate in the San Diego Urban Area on a biannual basis. These include Essential Elements to Emergency Management, Disaster Planning, Disaster Mitigation, and Disaster Recovery.

V. Provide for Leadership/Incident Management Training

This priority is to provide the training necessary to increase/strengthen the skill sets, traits, and practices necessary to produce quality managers/leaders within the region's first responder ranks.

Corresponding National/State Priorities: Advancing "Whole Community" Security & Emergency Management, Building Prevention & Protection Capabilities, Interoperable Communications, Citizen Preparedness & Participation, Training for First Responders, Catastrophic Planning, Medical Surge, Mass Prophylaxis.

IP Reference:

2019 San Diego Fire-Rescue/San Diego County Fire Chief's Technical Rescue Drill

Continue Training and Education of the SDUA AHIMT.

Associated Capabilities:

COMMON

Communications
Risk Management

Planning

RESPOND

Citizen Evacuation and Shelter-in-Place
Emergency Operations Center Management
Fire Incident Response Support
Medical Surge
Volunteer Management and Donations

Critical Resource Logistics and Distribution
Emergency Public Information and Warning
Mass Care
Search and Rescue

PROTECT

Critical Infrastructure Protection

RECOVER

Economic and Community Recovery
Structural Damage Assessment

Restoration of Lifelines

Training Courses that Support this SDUA Priority and Associated Capabilities:

MGT-310: Threat & Risk Assessment

MGT-312: Senior Officials Workshop for All-Hazards Preparedness

MGT-313: Incident Management/Unified Command for CBRNE/Terrorism

MGT-314: Enhanced Incident Management/Unified Command

MGT-315: Enhanced Threat & Risk Assessment

MGT-318: Public Information in a WMD/Terrorism Incident

CA-037-Resp: Hazardous Materials Incident Commander

L-280: Followership to Leadership

L-380: Tip of the Spear

L-381: Incident Leadership

L-480/S420: Organizational Leadership/Intent into Action

CA-021-Prev: Critical Incident Response for Supervisors & Managers

All-Hazards Incident Management Team (0305)

All-Hazards Incident Management Team Position Specific Training

Includes All Train-the Trainer Courses if available.

Exercises that Support this SDUA Priority and Associated Capabilities:

County Wildland Readiness Exercise; May 2017

SDCFCA Regional Technical Rescue Drill; August 2016

Active Shooter Regional Exercise 2015

PRND Exercises 2018

GOALS:

1. Provide (4-6) L-280 classes for first line supervisors in all disciplines each year.
2. Support the SDUA AHIMT by providing initial, position specific and exercise training for team development.

VI. Enhance Regional Collaboration and Coordination

This priority focuses on increasing the collaboration and coordination between agencies, jurisdictions, specialty teams, and first responders throughout the region. Developing relationships, increasing familiarities, and understanding the roles and responsibilities of other disciplines will assist in the successful mitigation of multi-agency, multi-discipline incidents.

Corresponding National/State Priorities: Advancing “Whole Community” Security & Emergency Management, Building Prevention & Protection Capabilities, Maturation & Enhancement of State & Major Urban Area Fusion Centers, Interoperable Communications, Training for First Responders.

IP Reference:

2017 Golden Guardian (County of San Diego) AAR-IP

Examine the command structure in operation at the scene to see if improvements can be made to reduce response times and increase intra-agency coordination.
Additional training and exercises in multi-agency field response units.

2018 San Diego Fire-Rescue/San Diego County Fire Chief’s Technical Rescue Drill

Technical rescue units should meet, discuss, and provide practical training for cross training on equipment caches and to identify equipment incompatibilities.

2019 San Diego County Fire Chief’s Technical Rescue Drill

Technical Rescue Units should meet, discuss, and provide practical training (quarterly) for cross training on equipment caches and to identify equipment incompatibilities.
Technical Rescue Units should meet and discuss success and failures at regular intervals (quarterly) throughout the year.
Technical Rescue Units should continue to develop and implement the California FIRESCOPE uniform resource-typing standard for US&R Technical Rescue.

Associated Capabilities:

COMMON	Communications
Planning	Risk Management
RESPOND	
Critical Resource Logistics and Distribution	Emergency Operations Center Management
Emergency Public Information and Warning	Fire Incident Response Support
On-Site Incident Management	
RECOVER	
Economic and Community Recovery	Restoration of Lifelines

Training Courses that Support this SDUASI Priority and Associated Capabilities:

DHS-060-RESP: Executive Analysis of Fire Service Operations in Emergency Management
MGT-312: Senior Officials Workshop for All-Hazards Preparedness
MGT-313: Incident Management/Unified Command for CBRNE/Terrorism

MGT-314: Enhanced Incident Management/Unified Command
MGT-340: Crisis Leadership and Decision-Making for Elected Officials
DHS-073-RESP: Homeland Security Planning for Local Governments
DHS-035-RESP: ICS/EOC Interface
DHS-085-RESP: Who's in Charge Here? Exercising Leadership in an Emergency or Disaster

Exercises that Support this SDUASI Priority and Associated Capabilities:

County Wildland Readiness Exercise; May 2023
SDCFCA Regional Technical Rescue Drill; August 2019
Coastal Warrior Exercise/Improvement Plan; June 2019
Active Shooter Regional Exercise 2020
Maritime Regional Exercise 2019
PRND Exercises 2019

GOAL:

1. Provide (2-3) unified command/executive or high-level leadership or comparable courses annually. (L380 Point of the Spear & L381 Incident Leadership)
2. Provide (1) L480 course as needed.

METHODOLOGY AND EVENT TRACKING

The training courses listed above were chosen due to their close correlation with each described priority. The main goal of these training courses and exercises is to increase the first responder competencies across the region with respect to the six identified priorities.

The exercises will then be used to validate and/or adjust the training requirements of the region. The San Diego Urban Area will follow the Homeland Security Exercise and Evaluation Program (HSEEP) in all its exercise development, design, conduct, evaluation and improvement planning processes. This program will also follow the federally mandated National Incident Management System (NIMS).

Additionally, the San Diego Urban Area will utilize a mixture of training courses and exercises that:

- Challenge participants with increasingly advanced coursework and scenarios
- Incorporate, reinforce, and verify lessons learned.
- Identify demonstrated capabilities and areas in need of improvement.
- Provide a means of evaluation and corrective action for exercises.
- Ensure a method to share lessons learned and best practices from training courses and exercises.

This document must be updated annually to review prior initiatives and/or formulate new ones. To complete this process in timely manner, the following procedure should be utilized each year:

1. Aug 1-15 Hold Improvement Planning Conference
2. Sep 1-30 Hold Integrated Planning Preparedness Workshop (IPP)
3. Oct 1 All agency / jurisdictions' requests for training are due to the training committee.
4. Oct 1-31 Update IPP
5. Nov 14 IPP submitted to UAWG.

6. Jan 1-10 Submit IPP to DHS Secure Portal

Agencies/jurisdictions receiving UASI allocations are required to submit quarterly reports to the Office of Homeland Security to show the tracking and utilization of these allocations. Any unused funds may be reallocated. UASI allocations (award letters) are specific to the training and the amount.

SAN DIEGO URBAN AREA YEARLY EXERCISE SCHEDULE: 2024 - 2026

	1st Quarter (Jan-Mar)	2nd Quarter (Apr-Jun)	3rd Quarter (Jul-Sep)	4th Quarter (Oct-Dec)
2025		Countywide CERT Drill	Regional TTX (County OES)	Statewide Medical & Health Exercise
			CHEMPACK (PHPRD)	
		Mass Rescue Exercise	Golden Guardian	PRND Exercise
2026		Regional FSE (County OES)	CHEMPACK (PHPRD)	Statewide Medical & Health Exercise
		Countywide CERT Drill	Golden Guardian	
		Mass Rescue Exercise	Active Shooter (Chula Vista PD)	PRND
2027		Regional FSE (County OES)	CHEMPACK (PHPRD)	Statewide Medical & Health Exercise
		Countywide CERT Drill	Golden Guardian	
		Mass Rescue Exercise	Active Shooter (Chula Vista PD)	PRND

SAN DIEGO URBAN AREA TRAINING SCHEDULE: 2025

1st Quarter (Jan-Mar)	ICS Forms & ICS300
	MGT317 Disaster Management for Public Utilities
	ICS400

	MGT317 Disaster Management for Public Services
	MGT341 Disaster Preparedness for Hospitals and Healthcare Organizations
	MGT318 Public Information in an All-Hazards Incident
	MGT345 Disaster Management for Electric Power Systems
	ICS Forms & ICS300
	National Emergency Management Basic Academy (L0101) (TBD)
	MGT456 Integration of Cybersecurity Personnel into the EOC for Cyber Incidents
	ICS Forms & ICS300
2nd Quarter (Apr-Jun)	MGT343 Disaster Management for Water and Wastewater Utilities
	ICS400
	MGT439 Pediatric Disaster Response and Emergency Preparedness
	National Emergency Management Basic Academy (L0102 & 0103)
	ICS Forms & ICS300
	National Emergency Management Basic Academy (L0146 & L0105)
	ICS400
3rd Quarter (Jul-Sep)	G191
	ICS Forms & ICS300
	ICS400
	L2300
4th Quarter (Oct-Dec)	MGT481 Disaster Recovery: A Strategic Overview of Public Assistance Process
	MGT482 Disaster Recovery: Public Assistance Programs

SAN DIEGO URBAN AREA TRAINING PROGRAM

October 15, 2024

Dear San Diego, Urban Area Participating Agencies:

Attached you will find the San Diego Urban Area's updated 3-Year Integrated Preparedness Plan. This plan is a requirement for Homeland Security Grant Funding, but more importantly, it is a plan that will guide us on how to invest our regional training dollars as efficiently and effectively as possible for the next 4 years. This plan is a living document, and as such, will be updated and/or revised annually.

This plan was put together by a committee of your peers. Representatives from fire, law, public works, and emergency managers from around the region collaborated in the production of this plan. These representatives included training officers as well as agency heads. This Integrated Preparedness Plan will assist the region in achieving its goals for regional training. It provides direction and allows the San Diego Urban Area to be proactive versus reactive to our environment and potential threats that we may encounter.

The Committee met in May, June, August, September 2024 to review the previous plan (2024-2026), and continued the endorsement of the six strategic initiatives previously identified. In our future endeavors of preventing, protecting, responding to, and recovering from terrorist attacks, major disasters, and other emergencies, the San Diego Urban Area will make first responder safety a priority.

Each strategic initiative has a corresponding goal or goals attached to it. Most goals underwent changes during this revision, while other perpetual goals were continued on to the next year. When appropriate, we developed goals for differing disciplines, which is a change from the past. I would like to briefly summarize each initiative and describe how it will impact the regional training budget for the foreseeable future.

The first initiative is to **Strengthen NIMS/ICS Compliance**. This should be nothing new to the region. Since May 2008, we have taught scores of ICS classes throughout the region, with more scheduled in the future. Before an agency can utilize regional grant funding for other training programs, that agency must be NIMS/ICS compliant and have a letter on file with the City of San Diego Office of Homeland Security and the County Office of Emergency Services. Our guiding NIMS document changed in 2017 from the NIMS Training Plan (Sept. 2017).

Our primary goal is to provide NIMS/ICS training to enable participating agencies to maintain compliance with the NIMS Training Plan. This goal will be accomplished by providing three to four classes annually throughout the region.

The second initiative is to **Strengthen Terrorism/WMD/IED Training**. We have three goals for this initiative. The first is to provide Terrorism Liaison Officer (TLO) training eight to ten classes annually,

along with one series of the Terrorism classes provided by California Specialized Training Institute. The second goal is to provide mass decontamination refresher courses or similar training focusing on the use of equipment used on the County's Mass Decontamination on an annual basis. This goal came out of an after-action report which stated that this type of training utilizing our regional Mass Decontamination Units (MDU's) is needed. The third goal is to provide one to two recognition classes annually. If possible, we want to utilize our local experts in delivering these classes to the region. The fourth goal for this initiative is to provide all three classes to the region that are required for the CalOES/CSTI Certificate in Terrorism and Homeland Security.

The third initiative is to **Provide First Responder Safety**. We have two goals within this initiative. The first is to provide one to two all-risk initial response safety officer courses annually. The second goal is to provide active shooter training annually. We also plan on providing Tactical Communications for 1st Responders (Non- Law Enforcement) and Wildland Urban Fire Awareness (Non-Fire Personnel). Our regional first responders are our first line of defense in any emergency. We need to make sure that they are safe, and available to respond to any threat that the region will encounter.

The fourth initiative is to **Strengthen Large Scale/Natural Disaster Response & Recovery**. This region is aware of the potential for devastating wildfires. However, according to the San Diego Urban Area Homeland Security Strategy (2012), this region also has a significant potential risk for other natural disasters such as: coastal storms and erosion, dam failures, earthquakes, floods, and rain-induced landslides. To combat these possible challenges, we need to have trained and equipped first responders. The first goal of this initiative is to provide State Fire Marshal certified training for the urban area firefighters in the region. This goal was selected because it was documented in the 2015 Regional Rescue Exercise that many first responders lack certifications in several areas. The second goal for this initiative is to bring all four classes to the region that are required for the CalOES/CSTI Certificate in Emergency Management on a biannual basis and/or bring the National Emergency Management Basic Academy to the region. The reasoning for this goal is that these core classes provide valuable information in responding to and recovering from major disasters. We need to ensure that we have the expertise and professionalism within the region to deal with the issues that we will face.

The fifth initiative is to **Provide Leadership/Incident Management Training**. The Committee recognizes the fact that an important component for the region's success is to train competent leaders for the future. Our area of focus for this year will be on the first-line supervisor. For this reason, our first goal will be to provide two to four L-280 classes annually for all discipline first line supervisors. We will utilize a local cadre of instructors to complete this goal. Our second goal is to continue to support our regional Type III All- Hazards Incident Management Team.

The last initiative is to **Enhance Regional Collaboration and Coordination**. This is an over-arching goal of the SDUA. It may sound simplistic, but to increase the capabilities and competencies of the region, we need to be able to increase our collaboration and intra-agency coordination. Goal one for this initiative is to provide two unified command/executive or high-level leadership or comparable courses per calendar year. The second goal is to provide two unified command courses and the third and final goal is to provide one L380, L381, and L480 or Organizational Leadership course as needed.

For the upcoming year, all agencies/jurisdictions working through the subject matter experts (SME's) on the training committee requested training for their agencies / jurisdictions. Training is

very specific to the agency and to the class/course and whether tuition, backfill or overtime is authorized. All SDUASI training/conferences must have a Federal Tracking Number to be eligible for Personnel Reimbursement. CalOES has issued guidance (Cal OES GMM-2017-01) stating they will not reimburse any costs related to sole source contracts for any terrorism-related training. Since all UASI training is terrorism related this is applicable to all training. For all UASI funded trainings, sole source contracts will no longer be eligible for reimbursement, except in limited circumstances such as inadequate competition through a procurement effort, which will require Noncompetitive Procurement Authorization from CalOES, regardless of dollar amount.

Lastly, I would like to thank the representatives that participated on the regional training committee. The members took time out of their busy professional and personal lives to participate for the betterment of the region. Each member was professional, productive, active, and engaged. While not always agreeing on every issue, the committee banded together to produce a quality plan that will guide us into the future. Their effort is acknowledged here.

Respectfully Submitted,

Alan Franklin

Alan Franklin

San Diego Urban Area Regional Training Manager

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Emergency Management
Emergency Management
Coordinator
Emergency Management

Fire Rescue
Fire Rescue
Fire Rescue
Fire Rescue
Fire Rescue

Law Enforcement
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