

URBAN AREA WORKING GROUP (UAWG)
MEETING MINUTES
November 14, 2024

1. CALL TO ORDER

Jeff Toney started the meeting at 1:08 PM and roll call was taken.

2. ROLL CALL

Carlsbad	Kimberly Young
Chula Vista	Harry Munns
Coronado	
Del Mar	
El Cajon	Bent Koch
Encinitas	
Escondido	
Imperial Beach	
La Mesa	Bent Koch
Lemon Grove	Bent Koch
National City	Sergio Moira
Oceanside	Taurino Valdovinos
Poway	Jeff Chumbley
San Diego City	Robert Logan
San Diego County	Jeff Toney
San Marcos	
Santee	Justin Matsushita
Solana Beach	
Vista	Brett Davidson

Nonvoting Members

Public Health	Cory Osth, County HHSA
Chief Information Security Officer	Brendan Daly, City of San Diego

3. CALL FOR PUBLIC INPUT

There was one request from the public.

4. APPROVAL OF MINUTES

ACTION: Motion to approve the minutes from the December 7, 2023 UAWG meeting was unanimously approved.

First:	Jeff Chumbley	(Poway)
Second:	Robert Logan	(San Diego)
Vote Result:	<u>YES</u>	

5. APPROVAL OF FY25 UASI Allocations

City of San Diego - Office of Emergency (SD OES) staff provided an overview of the FY25 proposal vetting process. The UAWG Advisory Group's recommended allocations were shared with UAWG members and meeting attendees.

ACTION: Motion to approve the UASI FY25 UASI allocations was unanimously approved.

First: Harry Muns (Chula Vista)

Second: Taurino Valdovinos (Oceanside)

Vote Result: **YES**

6. Approval of the Integrated Preparedness Plan

SD OES provided an overview of the updates to the Integrated Preparedness Plan.

ACTION: Motion to approve the updated Integrated Preparedness Plan was unanimously approved.

First: Jeff Chumbley (Poway)

Second: Robert Logan (San Diego)

Vote Result: **YES**

7. MEETING ADJOURNED

Meeting adjourned at 9:44 AM.

FY 2026 UASI								
GOAL 1: Strengthen the Regional Risk Management, Planning, and Emergency Management Programs								
<u>Proj #</u>	<u>Category</u>	<u>Discip.</u>	<u>Item Description</u>	<u>Cost</u>	<u>Source</u>	<u>Receiving Agency</u>	<u>Contact</u>	
1			San Diego Urban Area Incident Management Team	\$ 320,596				
	O	EM	Incident Management Team Program Manager	\$ 292,200	Staffing	SDFD	Chris Sovay	
	T	EM	L950 Incident Commander	\$ 14,998	Quote	SDFD	Chris Sovay	
	T	EM	L962 Planning Section Chief	\$ 13,398	Quote	SDFD	Chris Sovay	
2			SDSD Off Road Mobile Command Vehicle	\$ 1,325,250				
	E	LE	1 Critical Incident Command Vehicle which offers command and control platform with redundant communications systems	\$ 1,325,250	Quote	SDSO	Bryce Thompson	
3			SDSO ORET Off-Road Vehicles and Trailers	\$ 94,336				
	E	LE	6 - Specialized Off-Road Vehicles (ATVs)	\$ 60,578	Quote	SDSO	Steven Curran	
	E	LE	2 - Enclosed Trailers	\$ 33,758	Quote	SDSO	Steven Curran	
4			SD OES Regional Training Manager	\$ 200,000				
	O	EM	SD OES Regional Training Manager	\$ 200,000	Staffing	SDOES	Jeff Chumbley	
5			UASI Project Manager	\$ 200,000				
	O	EM	UASI Project Manager	\$ 200,000	Staffing	SDOES	Katie Mugg	
			Total Amount Requested	\$ 2,140,182				
			Total LETPA Funds	\$ 1,419,586				
			Total Personnel Costs that apply to the cap	\$ 692,200				

P	
O	\$ 692,200
E	\$ 1,419,586
T	\$ 28,396
Ex	\$ -

Goal 3: CBRNE/WMD and All-Hazards Response

Project	Category	Discip	Item Description	Cost	Cost Source	Receiving Agency	Point of Contact
13			SHF Bomb Arson Total Containment Vessel	\$ 366,224			
	E	HM	Total containment vehicle	\$ 366,224	Quote	SDSO	Jefferey Holder
14			SHF Bomb Arson Handheld Chemical Analyzers	\$ 890,439			
	E	HM	2 Thermo Scientific Gemini S5 handheld chemical analyzer (\$181,500 x 2)	\$ 404,745	Quote	SDSO	Jefferey Holder
	E	HM	4 Thermo Scientific FirstDefender S5 RMX handheld chemical analyzer (4 x \$108,900)	\$ 485,694	Quote	SDSO	Jefferey Holder
15			SHF Bomb Arson Bomb Squad Robot (Large Size)	\$ 504,031			
	E	LE	Large Size Robot	\$ 421,783.65	Quote	SDSO	Tom Bennett
	E	LE	Fiber Optic Tether	\$ 21,335.53	Quote	SDSO	Tom Bennett
	E	LE	Various small Accessories/Kits	\$ 6,762.48	Quote	SDSO	Tom Bennett
	E	LE	Spare Battery	\$ 7,476.08	Quote	SDSO	Tom Bennett
	E	LE	Control Panel Batteries	\$ 3,701.80	Quote	SDSO	Tom Bennett
	E	LE	Various Spare parts	\$ 16,725.00	Quote	SDSO	Tom Bennett
	E	LE	Truck Attachment/Mounting Accessories	\$ 2,564.50	Quote	SDSO	Tom Bennett
	E	LE	X-Ray holders or attachments	\$ 3,690.65	Quote	SDSO	Tom Bennett
	E	LE	RF Range Extenders	\$ 3,077.40	Quote	SDSO	Tom Bennett
	E	LE	OnSite Training	\$ 6,974.33	Quote	SDSO	Tom Bennett
	E	LE	PAN Disruptor (Quantity 2)	\$ 7,916.50	Quote	SDSO	Tom Bennett
	E	LE	Freight	\$ 2,023.13	Quote	SDSO	Tom Bennett
16			SHF Bomb Arson Bomb Squad Robots (Medium Size)	\$ 595,070			
	E	LE	Medium Size Robot x 2 (2 x \$227,995)	\$ 508,428.85	Quote	SDSO	Tom Bennett
			Various Small Attachments and Accessories and/or Kits (quantity 2) (2 x \$6,020)	\$ 13,424.60	Quote	SDSO	Tom Bennett
	E	LE	Range Extenders (RF) Quantity 2 (2 x \$4,115)	\$ 9,176.45	Quote	SDSO	Tom Bennett
	E	LE	Fiber Optic Tether (Quantity 1)	\$ 19,913.90	Quote	SDSO	Tom Bennett
	E	LE	Spare Parts and maintenance tools(One Set/Kit)	\$ 7,459.35	Quote	SDSO	Tom Bennett
	E	LE	Spare Batteries, quantity 4 (4 x \$1,855)	\$ 8,273.30	Quote	SDSO	Tom Bennett
	E	LE	Sock Tube initiator (quantity 2) (2 x \$1,980)	\$ 4,415.40	Quote	SDSO	Tom Bennett
	E	LE	On Site Training	\$ 6,974.33	Quote	SDSO	Tom Bennett
	E	LE	PAN Disruptor (Quantity 4) (4 x \$3,550)	\$ 15,833.00	Quote	SDSO	Tom Bennett
	E	LE	Freight/Shipping	\$ 1,170.75	Quote	SDSO	Tom Bennett
17			Bomb Squad Equipment	\$ 356,957			
	E	FS	(1) Robot Fiber Optic System	\$ 31,391.00	Quote	SDFD	Jeff Ring
	E	FS	(1) identiFINDER R430-GN Radiation Detector	\$ 22,353.00	Quote	SDFD	Jeff Ring
	E	FS	(1) Pendar Raman Chemical Detector	\$ 105,810.00	Quote	SDFD	Jeff Ring
	E	FS	(2) Bomb Suits	\$ 113,751.00	Quote	SDFD	Jeff Ring
	E	FS	(5) Digital Cameras	\$ 8,406.00	Quote	SDFD	Jeff Ring
	E	FS	(3) Electric PAN Breeches	\$ 9,479.00	Quote	SDFD	Jeff Ring
	E	FS	Explosive Mitigation Tools	\$ 6,591.00	Quote	SDFD	Jeff Ring
	E	FS	(5) Emergency Scene Lights	\$ 45,255.00	Quote	SDFD	Jeff Ring
	E	FS	(1) Evidence Collection Kit	\$ 1,281.00	Quote	SDFD	Jeff Ring
	E	FS	(13) Ensemble Gear Sotrage Bag	\$ 4,723.00	Quote	SDFD	Jeff Ring
	E	FS	(13) Two Piece Range Suits	\$ 7,917.00	Quote	SDFD	Jeff Ring
18			HIRT Training and Response Equipment	\$ 676,007			
	E	HM	(2) Laboratory-grade chemical detector using Raman spectroscopy, Fourier Transform Infrared (FTIR) spectroscopy. Chemical Identification Unit- Dual Raman FTIR detector	\$ 354,446	Quote	SDFD	Dave Seneviratne
	E	HM	Handheld Chemical Detector (4 units)	\$ 301,439	Quote	SDFD	Dave Seneviratne
	E	HM	Portable FTIR multi-gas analyzer (2 units)	\$ 20,122	Quote	SDFD	Dave Seneviratne
19			HIRT Training and Response Equipment	\$ 568,879			
	E	HM	Portable air sampler for biological sampling/ evidence. Biodetection Unit x 2	\$ 141,985	Quote	DEHQ- HIRT	Leom Wirschem
	E	HM	Ion mobility spectrometry (IMS) detector for point chemical agent detection. Chemical Warfare Detection Units x 5	\$ 152,118	Quote	DEHQ- HIRT	Leom Wirschem
	E	HM	Handheld spectrometer for nuclide identification. Radiological Detection Unit x 4, RIID	\$ 103,071	Quote	DEHQ- HIRT	Leom Wirschem
	E	HM	Laboratory-grade chemical detector using Raman spectroscopy, Fourier Transform Infrared (FTIR) spectroscopy. Chemical Identification Unit- Dual Raman FTIR detector	\$ 160,028	Quote	DEHQ- HIRT	Leom Wirschem
			Biodetection Field Assay Kit, Sampling Strips - Rapid Assessment Initial Detection	\$ 11,677	Quote	DEHQ- HIRT	Leom Wirschem

Goal 3: CBRNE/WMD and All-Hazards Response

Project	Category	Discip	Item Description		Cost	Cost Source	Receiving Agency	Point of Contact
20			ASHER Response Kits (Additional FEMA approval may be required)	\$ 131,242				
	E	FS	(100) Ballistic Vests with freight charge		\$ 93,681	Quote	SDFD	Jeff Ring
	E	FS	(100) Ballistic Helmets		\$ 28,507	Quote	SDFD	Jeff Ring
	E	FS	(25) Storage Cases		\$ 9,054	Quote	SDFD	Jeff Ring
21			Regional Night-Vision Goggles for Special Operations: Technical Rescue, HazMat, Bomb Squad, and SWAT Paramedics	\$ 84,546				
	E	FS	(4) Night Vision Goggles		\$ 84,546	Quote	SDFD	Eric Faulk
22			Technical Rescue Team Equipment	\$ 524,695				
	E	FS	Dry suit dryers for two typed heavy rescue units. This includes 2 dryers.		\$ 17,328	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Fins to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 8,896	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Gloves to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 3,142	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Dry Suits to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 76,562	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Boots to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 7,676	Quote	SDFD	Tim Robles
	E	FS	Water Rescue PFDs to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 17,255	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Throw Bags to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 9,623	Quote	SDFD	Tim Robles
	E	FS	Water Rescue Tether to perform rescues in Swiftwater environments for two typed heavy rescue units.		\$ 6,408	Quote	SDFD	Tim Robles
	E	FS	Search and rescue cameras to perform rescues in confined spaces, collapsed structures, and underwater for two typed heavy rescue units. This includes 2 camera systems.		\$ 29,741	Quote	SDFD	Tim Robles
	E	FS	Escape bottles to perform rescues in confined spaces. This includes 8 bottles.		\$ 7,858	Quote	SDFD	Tim Robles
	E	FS	Breathing air carts to perform rescues in collapses and confined spaces for two typed heavy rescue units. This includes 2 air carts.		\$ 13,744	Quote	SDFD	Tim Robles
	E	FS	Helmet mounted respirator with mic for potential IDLH environment (16) for two typed heavy rescue units.		\$ 26,578	Quote	SDFD	Tim Robles
	E	FS	Helmet mounted communications for loud environments needing ear protection (16) for two typed heavy rescue units.		\$ 30,783	Quote	SDFD	Tim Robles
	E	FS	Search and rescue sonar to perform rescues in underwater environments for two typed heavy rescue units.		\$ 51,139	Quote	SDFD	Tim Robles
	E	FS	Helmet mounted night vision device for search and rescue operations in low visibility for two typed rescue units.		\$ 148,141	Quote	SDFD	Tim Robles
	E	FS	Harness to perform rescues in confined spaces		\$ 3,876	Quote	SDFD	Tim Robles
	E	FS	Confined space communications kits to perform rescues in confined spaces, collapsed structures, trenches, mines, and tunnels for two typed heavy rescue units. This includes 2 kits.		\$ 65,944	Quote	SDFD	Tim Robles
23			Technical Rescue Team K9 Vehicle Equipment	\$ 200.029				
	E	FS	Canine Transport Vehicle		\$ 119,963	Quote	SDFD	Tim Robles
	E	FS	Lights and sirens		\$ 80,049	Quote	SDFD	Tim Robles
	E	FS	Tire Fee		\$ 17	Quote	SDFD	Tim Robles
24			Technical Rescue Team Equipment (vehicles)	\$ 738,716				
	E	FS	Advanced search and rescue trailer that comes fully loaded for US&R, trench, and heavy rescues that is self-contained and can be remotely positioned		\$ 628,405	Quote	SDFD	Tim Robles
	E	FS	Jetski for water access for search and rescue of above and underwater rescues		\$ 53,310	Quote	SDFD	Tim Robles
	E	FS	UTV for limited/remote access for search and rescue , transporting of equipment/victims		\$ 57,002	Quote	SDFD	Tim Robles
25			Regional Alternative Energy Emergency Coordinator	\$ 318,700				
	O	FS	SDFD Regional Alternative Energy Emergency Coordinator		\$ 318,700	Staffing	SDFD	Rob Rezende
26			Rescue Exercise	\$ 80,000				
	Ex	FS	OT & Backfill		\$ 34,378	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Materials and Supplies		\$ 9,650	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Meals w/ prior approval		\$ 23,599	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Facility Costs - Mtg Space Rental		\$ 5,575	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Materials and Supplies		\$ 6,299	Quote	SDFD Lifeguards	Gavin McBride

Goal 3: CBRNE/WMD and All-Hazards Response

<u>Project</u>	<u>Category</u>	<u>Discip</u>	<u>Item Description</u>	<u>Cost</u>	<u>Cost Source</u>	<u>Receiving Agency</u>	<u>Point of Contact</u>
	Ex	FS	Facility Costs - Mtg Space Rental	\$ 500	Quote	SDFD Lifeguards	Gavin McBride
27			RADEX	\$ 80,000			
	Ex	FS	OT & Backfill	\$ 29,268.51	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Facility Costs - Mtg Space Rental	\$ 130.00	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Consultant	\$ 27,750.00	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Facility Costs - Mtg Space Rental	\$ 4,005.86	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Consultant	\$ 8,850.00	Quote	SDFD Lifeguards	Gavin McBride
	Ex	FS	Meals w/ prior approval	\$ 9,995.63	Quote	SDFD Lifeguards	Gavin McBride
			Total Amount Requested	\$ 6,085,536		P O Eq T Ex	\$ 318,700 \$ 5,606,836 \$ 160,000
			Total LETPA Funds				
			Total Personnel Costs that apply to the cap	\$ 382,346			

FY 2026 UASI								
Goal 4: Strengthen Communications Capabilities								
<u>Pro.#</u>	<u>Cat.</u>	<u>Discp.</u>	<u>Item Description</u>		<u>Cost</u>	<u>Cost Source</u>	<u>Receiving Agency</u>	<u>Contact</u>
28			Patrol Laptops (Mobile Data Terminals)	\$ 48,000				
	E	LE	Patrol Vehicle Laptops		\$ 48,000	Quote	ESPD	Cassia Brown
29			SDFD CAD to CAD Resource Management and Information Sharing	\$ 168,493				
	E	PSC	Computer Aided Dispatch Information Sharing and Resource Management System. Fire portion of regional vendor hosted hub for CAD to CAD. Managed by City of San Diego as subrecipient.		\$ 168,493	Quote	SDFD	Cody Williams
30			SHF WSD Regional Conventional Interoperability System	\$ 2,623,410				
	E	PSC	GPS Synchronization Equipment (23)		\$ 302,573	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 1 - 9 Sites, CALAW1 & VLAW31 (18)		\$ 369,214	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 2 - 7 sites with 2 Rx-Only, COMM15 1 145,121 (7)		\$ 161,810	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 3 - 8 Sites, OES16, XSD TAC1, & VFIRE21 (24)		\$ 499,435	Quote	SDSO	David Brooks
	E	PSC	Simulcast Cell 4 - 8 Sites with 2 Rx-Only, XDS CMD1 (8)		\$ 185,755	Quote	SDSO	David Brooks
	E	PSC	Repeater 4LAW1 1 (1)		\$ 12,460	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 5 - 10 Sites with 2 Rx-Only, 4SAR1 (10)		\$ 219,541	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 6 - 8 Sites, MA1-ICALL, MA2-SDMAR, & MA3 (24)		\$ 479,392	Quote	SDSO	David Brooks
	E	PSC	Repeater Simulcast Cell 7 - 10 Sites, CLEMARS9 & FIREMARS (20)		\$ 393,229	Quote	SDSO	David Brooks
31			IMPCT - Comms in a box	\$ 194,962				
	E	LE	NOGLO IMPCT - 10 units		\$ 194,962	Quote	SDPD	John Steffen
32			Interoperable Communications- Microwave Network Backhaul Upgrades	\$ 3,937,228				
	E	PSC	Hardware-Microwave Radios, Routers		\$ 2,239,512	Quote	SD DOIT	Denise Wosika
	E	PSC	Engineering Services		\$ 266,574	Quote	SD DOIT	Denise Wosika
	E	PSC	Installation/Configuration/Deployment Services		\$ 1,431,142	Quote	SD DOIT	Denise Wosika
33			Regional VHF Radio Planning and Implementation	\$ 204,189				
	E	PSC	GPS Clocks (12)		\$ 129,300	Quote	NCDJPA	Bryan Buck
	E	PSC	Shelter Electrical and Foundation		\$ 37,713	Quote	NCDJPA	Bryan Buck
	E	PSC	Professional Services		\$ 35,000	Quote	NCDJPA	Bryan Buck
	E	PSC	Shipping		\$ 2,177	Quote	NCDJPA	Bryan Buck
			Total Amount Requested		\$ 7,176,282	P O Eq T Ex	\$ \$ \$ \$ \$	- 7,176,282 - - -
			Total LETPA Funds		\$ 2,866,372			
			Total Personnel Costs that apply to the cap					

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

Proj.	Cat.	Disc.	Item Description	Cost	Cost Source	Receiving Agency	Point of Contact
34			Port of San Diego Harbor Police Mobile Command Center	\$ 1,901,179			
	E	LE	(1) 40' Mobile Command Center	\$ 1,878,879	Quote	Habor PD	Paul Ashton
	E	LE	(1) RV Parking Cover	\$ 22,300	Quote	Habor PD	Paul Ashton
35			DeDrone Radar for Drone Detection <i>(additional FEMA approval may be required)</i>	\$ 521,336			
	E	LE	4 x EchoGuard radar modules	\$ 178,976	Quote	ECPD	Joe Crawford
	E	LE	DeDrone Tracker AI Standard Range Software, Licensing & Warranty	\$ 342,360	Quote	ECPD	
36			FY26 UASI LE Project CPTED	\$ 22,500			
	T	LE	NASRO-certified CPTED training course for School Resource Officers	\$ 22,500	Quote	CVPD	Michael St.
37			FY26 UASI LE Project - SRO Rapid Response Equipment <i>(additional FEMA approval may be required)</i>	\$ 110,454			
	E	LE	Rifle-rated ballistic plates (Level III+ or IV), Qty: 26 (26 x \$315.08).	\$ 9,134	Quote	CVPD	Michael St. Clair
	E	LE	Ballistic plate carriers, Qty: 13 (13 x \$464.58).	\$ 6,752	Quote	CVPD	Michael St. Clair
	E	LE	Police Placard for Plate Carrier, Qty: 26 (26 x \$12.20).	\$ 354	Quote	CVPD	Michael St. Clair
	E	LE	Rifle magazine pouches, Qty: 13 sets (13 x \$34.63).	\$ 502	Quote	CVPD	Michael St. Clair
	E	LE	Ballistic helmets, rifle-rated, Qty: 13. (13 x \$806.71)	\$ 11,693	Quote	CVPD	Michael St. Clair
	E	LE	IFAK / Trauma Kits, Qty: 13. (13 x \$5,551)	\$ 6,189	Quote	CVPD	Michael St. Clair
	E	LE	Rifle magazine pouches, Qty: 13 sets (13 x 60)	\$ 995	Quote	CVPD	Michael St. Clair
	E	LE	Breaching tools (halligan/pry/multi-tool kits), Qty: 13 (13 x \$1,936)	\$ 28,062	Quote	CVPD	Michael St. Clair
	E	LE	Rifle-rated ballistic shields, Qty: 13. (13 x \$3,226.83)	\$ 46,773	Quote	CVPD	Michael St. Clair
38			National City Police Department Bearcat <i>(additional FEMA approval may be required)</i>	\$ 546,515			
	E	LE	Lenco Bearcat (1) + Performance bond	\$ 546,515	Quote	NCPD	Derek
39			SHF SED Mechanical and Hydraulic Breaching Package Tool Kits	\$ 100,554			
	E	LE	(6) DeWalt Flexvolt 60V Max 60V Battery-Powered Chainsaw (6 x \$818.27)	\$ 5,474	Quote	SDSO	William Keys
	E	LE	(6) DeWalt Flexvolt M60V Max Battery-Powered Cutoff Saw (6 x \$1,508.88)	\$ 10,094	Quote	SDSO	William Keys
	E	LE	(6) Stihl MS462 Gas Chainsaw (6 x \$1,609.99)	\$ 10,771	Quote	SDSO	William Keys
	E	LE	(6) Stihl TS 500I Cutquik rescue saw (6 x \$2,099.99)	\$ 14,049	Quote	SDSO	William Keys
	E	LE	(6) Holmatro GDR200 ST EVO 3 Door Ram (hydarulic tool) (6 x \$7,995)	\$ 53,487	Quote	SDSO	William Keys
	E	LE	(6) Holmatro Battery Greenline 28V 6.0AH (6 x \$629.85)	\$ 4,214	Quote	SDSO	William Keys
	E	LE	(6) Holmatro Charger Greenline 120V 28V DC (6 x \$368.55)	\$ 2,466	Quote	SDSO	William Keys
40			Aviation Unit Multi Sensor Camera System	\$ 1,000,845			
	E	LE	Multi Sensor Camera System	\$ 1,000,371	Quote	SDSO	Thomas Hopman
	E	LE	Shipping	\$ 474	Quote	SDSO	Thomas
41			Emergency Incident Support Vehicles	\$ 717,492			
	E	LE	3 - Emergency Incident Support Vehicles (Cost includes Vehicle \$72,885+Customization \$110,132	\$ 622,379	Quote	SDSO	Bryce Thompson
	E	LE	Three (3) Radio/AV/Comm Equipment packages	\$ 100,350	Quote	SDSO	Bryce
42			Paraclete Vanguard Ballistic Shields <i>(additional FEMA approval may be required)</i>	\$ 170,579			
	E	LE	10 - Paraclete Shields 21x36 with Viewport & Light (Vanguard or equal)	\$ 170,579	Quote	SDSO	Dave Heckman
43			SHF SM SNGT Covert Mobile Drop Camera	\$ 5,141			
	E	LE	EnGo 3 Video Transmitter QTY:5 (tax and inflation included)	\$ 5,141	Quote	SDSO	Ryan Ehrlich
44			SHF SM SNGT Pole Cameras	\$ 7,632			
	E	LE	2 - Covert Pole Cameras (2 x \$3,422.20)	\$ 7,632	Quote	SDSO	Ryan Ehrlich
45			SHF SED Binocular Night Vision Devices	\$ 906,211			
	E	LE	60 - Binocular Night Vision Devices - (L3 Harris PVS-31A Sights or Equal) (60 x \$13,545.75)	\$ 906,211	Quote	SDSO	Dave Heckman

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

Proj.	Cat.	Disc.	Item Description	Cost	Cost Source	Receiving Agency	Point of Contact
46			Off Road Patrol Vehicles	\$ 148,163			
	E	LE	One (1) off-road patrol vehicle (four-seat) and vehicle conversion kit designed to	\$ 48,910.00	Quote	SDSO	Karen Mullins
	E	LE	Delivery Charge	\$ 2,559.00	Quote	SDSO	Karen Mullins
	E	LE	Two (2) off-road patrol vehicles (two-seat) and vehicle conversion kits designed to	\$ 91,576.00	Quote	SDSO	Karen Mullins
	E	LE	Delivery Charge	\$ 5,118.00	Quote	SDSO	Karen Mullins
47			SHF MET Polaris XPEDITION XP 5 NorthStar	\$ 56,302			
	E	LE	1 - Polaris XPEDITION XP 5 NorthStar (Utility Terrain Vehicle) (\$43,999+\$2,265 (ADM + \$7 (Tire) + \$85 (Doc/Admin))	\$ 53,921	Quote	SDSO	Thomas Hendricks
	E	LE	Freight/Shipping	\$ 2,381	Quote	SDSO	Thomas
48			SHF Bomb Arson Vehicle Borne IED Countermeasures Training	\$ 51,000			
	T	LE	SHF Bomb Arson Vehicle Borne IED Countermeasures Training	\$ 51,000	Quote	SDSO	Jeffrey Holder
49			SHF SED Clip-On Night Vision Device (additional FEMA approval may be required)	\$ 133,350			
	E	LE	8 - Clip-On Night Vision Device (CNVDs) / (Knight's Armament UNS-LR A3 or Equal)	\$ 133,350	Quote	SDSO	Jeffrey Holder
50			SHF SED Laser Rangefinder (additional FEMA approval may be required)	\$ 117,534			
	E	LE	8 - Laser Range Finders (LRF); (Envision Technology MARS or Equal)	\$ 117,534	Quote	SDPD	John Steffen
51			SDPD Ballistic Shields (additional FEMA approval may be required)	\$ 514,148			
	E	LE	TNVC SO1-TAD-L3BNG KT TAD Device: QTY 18	\$ 514,148	Quote	SDPD	John Steffen
52			SDPD BRINC (additional FEMA approval may be required)	\$ 201,224			
	E	LE	Responder Operations Bundle; QTY 2	\$ 201,224	Quote	SDPD	John Steffen
53			SDPD LEMUR (additional FEMA approval may be required)	\$ 201,223			
	E	LE	LEMUR 2 Dual Operations Bundle; QTY 3	\$ 201,223	Quote	SDPD	John Steffen
54			Pepperball Launchers (additional FEMA approval may be required)	\$ 258,067			
	E	LE	PepperBall TAC-SA PRO Plus - Yellow; 80 Qty	\$ 111,791.00	Quote	SDPD	John Steffen
	E	LE	PepperBall VKS PRO Plus - Yellow; 30 Qty	\$ 54,874.00	Quote	SDPD	John Steffen
	E	LE	PepperBall 375ct Live Maxx Rounds; 30 Qty	\$ 80,758.00	Quote	SDPD	John Steffen
	E	LE	PepperBall VXR Live MAXX 50ct Powder Projectile; 20 Qty	\$ 9,347.00	Quote	SDPD	John Steffen
	E	LE	Pepperball 50ct INERT VXR; 20 Qty	\$ 1,297.00	Quote	SDPD	John Steffen
55			UAS Rapid Engagement Vehicle (REV)	\$ 1,388,297			
	E	LE	Ford F-350 4x4 Crew Cab with Phenix Package CSD-1724; QTY-6	\$ 1,388,297	Quote	SDPD	John Steffen
56			SWAT Special Equipment Vehicle (SEV)	\$ 996,019			
	E	LE	Nomad IC20A Special Equipment Vehicle	\$ 987,200	Quote	SDPD	John Steffen
	E	LE	Delivery and Training	\$ 8,819	Quote	SDPD	John Steffen
57			Tactical Tow Vehicle	\$ 235,622			
	E	LE	Ford F550 4x4 Crew Cab with custom service body	\$ 235,622	Quote	SDPD	John Steffen
58			K9 Gas Mask Voice Amplifier	\$ 19,355			
	E	LE	AVO Voice Projection Unit QTY 40	\$ 19,355	Quote	SDPD	John Steffen
59			Ovation Migration and I/O Replacement	\$ 3,723,425			
	P	CS	Consultant Project Management and Engineering Services	\$ 2,919,123			
			Controllers and Control Infrastructure				
	E	CS	2 Redundant Ovation OCR1100 Controllers, 2 Redundant Power Supply Systems, Controller I/O Interface Modules, I/O Termination Infrastructure	\$ 168,737	Quote	SD PUD	Alva Clady
	E	CS	Computing and Display Equipment - 5 Rackmount Servers (Database, OPH, Alarm, EDS), 2 Operator Workstations, 9 LCD Monitors (24-inch), 2 LCD Monitors (55-inch), 1 Network Attached Storage (4TB)	\$ 140,571	Quote	SD PUD	Alva Clady
	E	CS	Input/Output Modules 6 Analog Input Thermocouple Modules (16-ch), 8 Analog Input Voltage Modules (8-ch), 16 Digital Input Modules (16-ch, 125V), 4 Relay Output Modules (12-ch), 1 RTD Input Module (8-ch), 3 Link Controller Modules (RS232), 20 I/O Termination Bases	\$ 112,384	Quote	SD PUD	Alva Clady
	E	CS	Network and Power Infrastructure 2 Ethernet Network Switches (24-port), 1 Field LAN Router with HWIC, 1 UPS System (15KVA), Server Rack with AC Unit and PDUs, KVM Switches and Extenders	\$ 56,213	Quote	SD PUD	Alva Clady
	E	CS	Custom Control Panel - Local Control Panel (LCP) Design and Fabrication, Panel Components (10 Selector Switches, Pilot Lights), Control Schematic Wiring	\$ 44,975	Quote	SD PUD ⁸⁵	Alva Clady

Updated 1/15/2026

Goal 7: Enhance Community Preparedness, Resilience and Recovery Capabilities

Project	Category	Discip.	Item Description	Cost		Cost Source	Receiving Agency	Contact
63			SAP Backpacks	\$ 59,943				
	E	EM	City of Carlsbad - SAP Backpacks and Supplies (40)		\$ 5,891	Quote	Carlsbad	Kim Young
	E	EM	City of Chula Vista - SAP Backpacks and Supplies (143)		\$ 21,061	Quote	Chula Vista	Harry Muns
	E	EM	City of Imperial Beach - SAP Backpacks and Supplies (15)		\$ 2,209	Quote	Imperial Beach	John French
	E	EM	City of National City - SAP Backpacks and Supplies (40)		\$ 5,891	Quote	National City	Walter Amerdee
	E	EM	City of Poway - SAP Backpacks and Supplies (30)		\$ 4,418	Quote	Poway	Jenna Stein
	E	EM	City of San Diego - SAP Backpacks and Supplies (100)		\$ 14,728	Quote	San Diego	Chris Heiser
	E	EM	City of San Marcos - SAP Backpacks and Supplies (21)		\$ 3,093	Quote	San Marcos	Dan Barron
	E	EM	City of Santee - SAP Backpacks and Supplies (18)		\$ 2,651	Quote	Santee	Kyle Moyneeur
64			Rapid DNA System for Regional Mass Fatality and Terrorism Respons	\$ 477,472				
	E	PH	1 EA ANDE 6C Rapid DNA System		\$ 201,223	Quote	County of San Diego	Jonathan Lucas
	E	PH	1 EA Shipping and Installation of DNA System		\$ 5,706	Quote	County of San Diego	Jonathan Lucas
	E	PH	Required software (FAIRS Software and FAIRS Combined Modules)		\$ 10,900	Quote	County of San Diego	Jonathan Lucas
	E	PH	Supplies (10 A-Chips, 70 I-Chips, 1 Bone Solution)		\$ 98,711	Quote	County of San Diego	Jonathan Lucas
	E	PH	1EA Shipping of supplies (10 A-Chips, 70 I-Chips, 1 Bone Solution)		\$ 7,501	Quote	County of San Diego	Jonathan Lucas
	E	PH	Training (FAIRS, Basic Processing, System, Advanced Processing, Familial Search)		\$ 22,618	Quote	County of San Diego	Jonathan Lucas
	E	PH	1 EA Transport Case		\$ 15,651	Quote	County of San Diego	Jonathan Lucas
	E	PH	1 EA Validation of DNA Instrument by vendor		\$ 36,313	Quote	County of San Diego	Jonathan Lucas
	E	PH	3-YR Service Contract		\$ 78,850	Quote	County of San Diego	Jonathan Lucas
65			Public Information, Education, Outreach, Community Engagement Campaign	\$ 296,433				
	P	EM	Discovery Recovery Guide		\$ 56,250	Quote	County of San Diego	Cynthia Lerma
	P	EM	Community building/engagement and Public Events		\$ 85,000	Quote	County of San Diego	Cynthia Lerma
	P	EM	Emergency Preparedness Plans		\$ 150,000	Quote	County of San Diego	Cynthia Lerma
	E	EM	3,100 Carry bags or wearable packs for storage and transportation of personal gear and equipment, personal protective equipment, and miscellaneous equipment.		\$ 5,183	Quote	County of San Diego	Cynthia Lerma
			Total Amount Requested		\$ 833,848	P	\$ 291,250	
						O	\$ -	
			Total LETPA Funds			Eq	\$ 542,598	
			Total Personnel Costs that apply to the cap		\$ 291,250	T		
						Ex		



San Diego UASI

2026 – 2028 Integrated Preparedness Plan

December 2025

San Diego UASI Integrated Preparedness Plan (2026 - 2028)

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San Diego UASI Integrated Preparedness Plan (2026 - 2028)

PREFACE

The San Diego Urban Areas Security Initiative (SDUASI) has a multi-disciplinary, multi-jurisdictional training program that enhances priority capabilities needed to mitigate the region's most pressing homeland security-based risks. The SDUASI provides grant funded training and exercise activities for San Diego Urban Area jurisdictions and partner organizations to build and sustain core capabilities to prevent, protect, respond to, and recover from terrorist incidents and catastrophic events. Using the National Preparedness Goal, Homeland Security Grant Program (HSGP) National Priorities, Emergency Management Performance Grant (EMPG) National Priorities, Threats and Hazards Identification and Risk Assessment (THIRA), Stakeholder Preparedness Review (SPR), San Diego Urban Area Homeland Security Strategy (Strategy) Goals, Homeland Security Exercise and Evaluation Program (HSEEP) doctrine, and stakeholder engagement, the SDUASI prioritizes, procures, and conducts training and exercise opportunities. Regional subject matter experts that represent various public safety disciplines across agencies/organizations throughout the San Diego region provide input in developing this multi-year Integrated Preparedness Plan (IPP). The result is a list of training course selections by discipline area and a three-year capability building exercise schedule. This IPP represents the SDUASI training and exercise plan for 2026-2028. The IPP is reviewed annually and updated as necessary.

HANDLING INSTRUCTIONS AND POINTS OF CONTACT

The title of this document is the *San Diego UASI 2026-2028 Integrated Preparedness Plan (IPP)*. The IPP outlines regional training and exercise offerings for public safety agencies and whole community partners located in the SDUASI region. The IPP was prepared by the San Diego UASI staff in conjunction with public safety and whole community representatives. The information in the IPP is unclassified, and the content requires no special handling instructions. This document was prepared under a grant from FEMA's Grant Programs Directorate, U.S. Department of Homeland Security. Content is derived from the SDUASI and does not necessarily represent the official position or policies of FEMA's Grant Programs Directorate or the U.S. Department of Homeland Security.

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INTRODUCTION

PURPOSE

The purpose of the SDUASI IPP is twofold:

1. To outline the capabilities-based training and exercise program needs for public safety agencies including whole community partners located in the nineteen jurisdiction San Diego UASI region.
2. To provide a schedule of grant funded training courses and exercise opportunities equitably across the San Diego region to build and sustain capabilities needed to prevent, protect, mitigate, respond to, and recover from terrorism events and catastrophic disasters.

OVERVIEW

The San Diego UASI funds and administers regional training with support from partners and vendors. The San Diego UASI facilitates bi-annual meetings attended by local government, public safety agency representatives, and whole community partners to inform and provide oversight of the following program components:

- a) Multi-discipline training courses for local government public safety staff
- b) Region-wide multi-discipline exercises
- c) Local, regional, and national public safety conferences

The Urban Area Working Group (UAWG) reviews identified training gaps and regional priorities and provides input for the program's allocation of grant funds. This IPP is a tool, managed by the San Diego UASI, to document the collectively agreed upon multi-year training and exercise priorities.

To meet any new or additional training needs, participating agencies may submit training course requests to the San Diego UASI Regional Training Manager for vetting by the multi-disciplinary regional subject matter experts. Given the evolving needs of the San Diego UASI region, the maintenance of a three-year training calendar is a continuous and dynamic process. The Multi-Year Training and Exercise calendars provided in this IPP are only a forecast and may change based on available grant funding, shifting regional priorities and training needs, and availability of instructors.

The IPP will be reviewed annually with the regional stakeholders to update both the training and exercise needs as necessary.

PROGRAM PRIORITIES

NATIONAL PREPAREDNESS GOAL AND THE CORE CAPABILITIES

The training and exercise activities identified within this IPP align with San Diego UASI (SDUASI) grant and program priorities as well as the FEMA Mission Areas and Core Capabilities (see Table 1) identified in the National Preparedness Goal (NPG). This enables the SDUASI to annually report progress on closing the gaps identified in the Stakeholder Preparedness Review (SPR).

The National Preparedness Goal defines what it means for the whole community to be prepared for all types of disasters and emergencies. The goal itself is:

“A secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.”

These risks include natural hazards such as earthquakes and public health pandemics, accidental hazards such as power outages and chemical spills, and manmade threats such as acts of terrorism and cyber-attacks. The goal is achieved by:

- Preventing, avoiding, or stopping a threatened or actual act of terrorism.
 - Protecting our citizens, residents, visitors, assets, systems, and networks against the greatest threats and hazards in a manner that allows our interests, aspirations, and way of life to thrive.
 - Mitigating the loss of life and property by lessening the impact of future disasters.
 - Responding quickly to save lives, protect property and the environment, and meet basic human needs in the aftermath of an incident.
 - Recovering through a focus on the timely restoration, strengthening, and revitalization of infrastructure, housing, and the economy, as well as the health, social, cultural, historical, and environmental fabric of communities affected by an accident.
-

CORE CAPABILITIES BY MISSION AREA				
Prevention	Protection	Mitigation	Response	Recovery
Planning				
Public Information and Warning				
Operational Coordination				
Intelligence and Information Sharing		Community Resilience	Infrastructure Systems	
Interdiction and Disruption			Critical Transportation	Economic Recovery
Screening, Search, and Detection			Environmental Response/Health and Safety	Health and Social Services
Forensics and Attribution	Access Control and Identity Verification	Long-term Vulnerability Reduction	Fatality Management Services	Housing Natural
	Cybersecurity	Risk and Disaster Resilience Assessment	Fire Management and Suppression	and Cultural Resources
	Physical Protective Measures	Threats and Hazards Identification	Logistics and Supply Chain Management	
	Risk Management for Protection Programs and Activities		Mass Care Services	
	Supply Chain Integrity and Security		Mass Search and Rescue Operations	
			On-scene Security, Protection, and Law Enforcement	
			Operational Communications	
			Public Health, Healthcare, and Emergency Medical Services	
			Situational	

Table 1: Core Capabilities by Mission Area

HOMELAND SECURITY GRANT PROGRAM (HSGP) – URBAN AREAS SECURITY INITIATIVE (UASI)

The U.S. Department of Homeland Security's (DHS's) Urban Areas Security Initiative (UASI) grant program, which is a component of the larger Homeland Security Grant Program (HSGP), is designed to enhance the capabilities of high-density/high-threat urban areas to prevent, protect against, mitigate, respond to, and recover from threats and acts of terrorism, and other major hazards. In 2003, DHS designated the San Diego Urban Area as a high-threat urban area eligible to receive funding under the UASI grant program. DHS/FEMA has determined that recipients should allocate a total of 30% of their UASI award funds across National Priority Areas.

The SDUASI's grant program is built upon a risk management process designed to ensure capabilities are in place to manage those threats and hazards that pose the greatest risk to the region, its people, and its critical infrastructure and key resources. The risk of catastrophic events, both natural and man-made, requires continuous attention and strategic commitment from all levels of government, the private sector, and the public. The San Diego Urban Area is committed to this effort and has developed a coordinated and integrated UASI regional governance structure and process, with representation from multiple jurisdictions, disciplines, and agencies. Working together, the entire region has strived to integrate preparedness activities, especially preparedness planning at the strategic level.

STAKEHOLDER PREPAREDNESS REVIEW (SPR)

Each year the San Diego UASI conducts a capability assessment of our region's capacity to meet capability targets as outlined in the San Diego Threats and Hazards Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Review (SPR). The SDUASI prioritizes training offerings based on the gaps identified through the capability assessment. The SDUASI's training accomplishments then inform the following year's regional capability assessment. The current SPR was reviewed as part of the IPP update process and did help inform the identification of training courses within this document. The SDUASI's THIRA & SPR and training priorities are aligned with the National Preparedness Goal and California Homeland Security Strategy.

The SPR is an annual three-step regional assessment of the SDUASI's core capability levels based on targets identified in the THIRA. The review helps address current and evolving capability levels over the past year, gaps between existing and desired capabilities, capability sustainment and building resources and opportunities, and the impact different funding sources have on capabilities. The three steps of the SPR are as follows:

- 1. Assess Capabilities.** Identify the San Diego Urban Area's current capability and how that capability changed over the last year, including capabilities lost, sustained, and built. Explain the reported data and its sources.
 - 2. Identify Capability Gaps and Intended Approaches to Address Them.** Determine the reasons for the gap between the capability target and the current capability identified in SPR Step 1. Describe the actions and investments needed to close the capability gap or sustain the capability.
-

- 3. Describe the Impacts of Funding Sources.** Identify how relevant funding sources, including but not limited to grant programs and the community's own resources, helped to build, or sustain the capabilities assessed by the capability targets and describe how those capabilities were used in a real-world incident(s) over the past year.

In addition to the three-step process described above, communities also identify gaps in planning, organization, equipment, training, and exercises (POETE) for functional areas not addressed by the standardized capability targets.

SAN DIEGO URBAN AREA GOALS

The purpose of the San Diego Urban Area Security Strategy (Strategy) is to guide the use of UASI grant funds in the development of regional capabilities to combat the risk of terrorism. While the Strategy is designed primarily to address terrorism risk, consistent with the UASI program guidance, the region understands that capabilities enhanced to combat terrorism often enhance the ability to also manage natural disasters, and other man-made incidents.

The goals and objectives of the Strategy serve as the core for what the region will seek to achieve across the homeland security mission areas, based on the latest risk and capability levels identified in the region. In total, there are 8 goals and 21 objectives for the SDUA to strive towards over the next several years.

- Goal 1: Strengthen the Regional Risk Management, Planning, and Emergency Management Programs
 - Goal 2: Enhance Information Collection, Analysis, and Sharing in Support of Public Safety Operations
 - Goal 3: Strengthen Capabilities to Detect and Respond to Threats from CBRNE Materials and WMD
 - Goal 4: Strengthen Communications Capabilities
 - Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards
 - Goal 6: Strengthen Security and Preparedness Across Cyberspace
 - Goal 7: Enhance Community Preparedness, Resilience, and Recovery Capabilities
 - Goal 8: Strengthen Training, Exercise, and Evaluation Programs
-

SAN DIEGO UASI TRAINING DISCIPLINES

The SDUASI supports a large and varied geographic area that encompasses the entire geographical area of San Diego County. The region consists of 18 incorporated cities, and the unincorporated areas of the County. The training and exercise needs of the region are complex and shift based on real-world events, training/credentialing needs of first responders, and even new and emerging threats. Given the complexity of identifying regional training and exercise needs, the SDUASI utilizes a discipline-specific approach to identifying, coordinating, and conducting training course selections. The SDUASI leverages the extensive knowledge, expertise, and input the members within each discipline provide to help inform the program's training and exercise needs. Disciplines are broken into the following groups:

- Emergency Management
- Fire Services
- Law Enforcement

The discipline groups listed above may also have sub-disciplines to refine course needs further. The following pages describe the discipline groups.

Emergency Management

The SDUASI Emergency Management discipline group consists of emergency management agencies, public information officers, public health agencies, and community partners that protect San Diego communities by coordinating and integrating the activities necessary to build, sustain, and improve the capability to mitigate against, prepare for, respond to, and recover from threatened or actual natural disasters, acts of terrorism, or other human-made disasters.



The goal of the Emergency Management group is to provide training that increases the number of qualified personnel, including community partners, within the San Diego UASI to respond to and prepare for terrorist attacks and catastrophic disasters. The Public Information sub-discipline provides training and exercise opportunities that build capabilities for regional public information officers to deliver coordinated, prompt, reliable, and actionable information to the whole community using clear, consistent, accessible, and culturally and linguistically appropriate methods. The Public Health training goal is to better enhance the knowledge and capabilities of medical workers throughout the San Diego to ensure the highest level of care for our populations, as well as improve our readiness and response capabilities. Training course selections identified within the IPP are aligned with gaps identified in the SPR, and aimed at improving regional capabilities aligned to the following core capabilities and UASI Goals:

Associated Core Capabilities:

- Access Control & Identity Verification
- Community Resilience
- Critical Transportation
- Economic Recovery
- Environmental Response/Health & Safety
- Health & Social Services
- Housing
- Infrastructure Systems
- Logistics & Supply Chain Management
- Long-term Vulnerability Reduction
- Mass Care Services
- Natural & Cultural Resources
- Operational Coordination
- Physical Protective Measures
- Planning
- Public Health, Healthcare, and Emergency Medical Services
- Public Information & Warning
- Risk & Disaster Resilience Assessment
- Situational Assessment
- Supply Chain Integrity & Security
- Threats & Hazards Identification

Relevant San Diego UASI Goals:

Goal 1: Strengthen the Regional Risk Management, Planning, and Emergency Management Programs

Goal 2: Enhance Information Collection, Analysis, and Sharing in Support of Public Safety Operations

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

Goal 7: Enhance Community Preparedness, Resilience, and Recovery Capabilities

Goal 8: Strengthen Training, Exercise, and Evaluation Programs

DRAFT

Fire Services



The SDUASI Fire Services discipline group consists of local fire agencies that perform critical functions including fire management and suppression, hazardous material handling, maritime operations, and traditional and atypical search and rescue operations. The Fire Services group is divided into seven training sub-disciplines: Hazardous Materials (HazMat); Incident Management Team (IMT); Marine; Rescue; Chemical, Biological, Radiological, Nuclear and Explosives (CBRNE); Emergency Medical Services (EMS), and Public Safety Communications.

The training goal of the Fire Services group is to better the knowledge, skills, and manipulative aptitude of fire and emergency service personnel to enhance the San Diego UASI's capabilities for responding to and preparing for terrorist attacks and catastrophic disasters. The EMS sub-discipline training goal is to better enhance the knowledge and capabilities of EMS workers throughout the San Diego to ensure the highest level of care for our populations, as well as improve our readiness and response capabilities. The Public Safety Communications sub-discipline offers training and exercise opportunities are designed to enhance first responders' capacity for timely communications in support of security, situational awareness, and operations. Training course selections identified within the IPP are aligned with gaps identified in the SPR, and aimed at improving regional capabilities aligned to the following core capabilities and UASI Goals:

Associated Core Capabilities:

- Environmental Response/Health & Safety
 - Fire Management & Suppression
 - Long-term Vulnerability Reduction
 - Mass Search & Rescue Operations
 - Operational Communications
 - Operational Coordination
 - Planning
 - Public Health, Healthcare, & Emergency Medical Services
 - Public Information & Warning
 - Risk & Disaster Resilience Assessment
 - Risk Management for Protection Programs & Activities
 - Screening, Search, & Detection
-

Relevant San Diego UASI Goals:

Goal 2: Enhance Information Collection, Analysis, and Sharing in Support of Public Safety Operations

Goal 3: Strengthen Capabilities to Detect and Respond to Threats from CBRNE Materials and WMD

Goal 4: Strengthen Communications Capabilities

Goal 8: Strengthen Training, Exercise, and Evaluation Programs

DRAFT

Law Enforcement

The SDUASI Law Enforcement (LE) discipline group consists of local law enforcement agencies that perform critical functions including on-scene security, protection, and law enforcement, in addition to special response units providing Special Weapons & Tactics and explosive ordnance disposal (EOD). The LE group is divided into ten training sub-disciplines: Management, Patrol, Investigations, Tactical Response, EOD, Marine, Air, Criminalist, Public Safety Communications, and Cybersecurity.



The goal of the Law Enforcement group is to identify emerging and future training needs and coordinate conduct of those trainings to enhance regional preparedness. The Public Safety Communications sub-discipline offers training and exercise opportunities designed to enhance first responders' capacity for timely communications in support of security, situational awareness, and operations. The Cybersecurity sub-discipline provides multi-disciplinary cybersecurity trainings to IT professionals, law enforcement, emergency management, elections officials, senior management, end-users, and community-based organizations with the goal of training them on their respective roles in cybersecurity prevention, protection, and/or response. Training course selections identified within the IPP are aligned with gaps identified in the SPR, and aimed at improving regional capabilities aligned to the following core capabilities and UASI Goals:

Associated Core Capabilities:

- Access Control & Identity Verification
- Critical Transportation
- Cybersecurity
- Fatality Management Services
- Forensics & Attribution
- Infrastructure Systems (Cybersecurity)
- Intelligence & Information Sharing
- Interdiction & Disruption
- Long-term Vulnerability Reduction
- On-Scene Security, Protection, & Law Enforcement
- Operational Communications
- Operational Coordination
- Physical Protective Measures
- Planning
- Public Information & Warning
- Risk & Disaster Resilience Assessment
- Risk Management for Protection Programs & Activities
- Screening, Search, and Detection
- Supply Chain Integrity & Security

Relevant San Diego UASI Goals:

Goal 2: Enhance Information Collection, Analysis, and Sharing in Support of Public Safety Operations

Goal 3: Strengthen Capabilities to Detect and Respond to Threats from CBRNE Materials and WMD

Goal 4: Strengthen Communications Capabilities

Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Places from all Threats and Hazards

Goal 6: Strengthen Security and Preparedness Across Cyberspace

Goal 8: Strengthen Training, Exercise, and Evaluation Programs

DRAFT

METHODOLOGY

OVERVIEW

The San Diego UASI (SDUASI) invests regionally in elements of the DHS Integrated Preparedness Cycle (see Figure 1) to equitably target limited resources where they have the most impact. This Integrated Preparedness Plan represents the San Diego Urban Area’s investments in training and exercises.

The process for developing this IPP is consistent with the Department of Homeland Security Exercise and Evaluation Program (HSEEP) doctrine.



Figure 1. DHS Integrated Preparedness Cycle

The SDUASI, with the input support and guidance of regional subject matter experts and other San Diego public safety stakeholders, conducts regular training needs assessments annually and after exercises. The SDUASI surveys stakeholders and conducts annual reviews of the IPP with the regional stakeholders to ensure training and exercise plans align with priorities and available allocations.

TRAINING

Setting Priorities

The UASI Management Team conducted a multi-discipline IPP workshop in September of 2025. At this workshop, subject matter experts prioritized training courses for 2026 identified via a variety of sources, including previously offered courses, regional and national trends, the SPR, and results of a comprehensive survey distributed to regional subject matter experts and stakeholders. During the workshop, a prioritized list of trainings, exercises, and conferences were vetted and organized into the disciplines of Emergency Management, Fire, and Law Enforcement.

The prioritized lists include courses geared toward regional program priorities, gap closing, and courses recognized as training opportunities needed on a continuing or annual basis to support certifications, credentialing programs, and/or high demand courses. A comprehensive list of training courses is listed in Appendix B and may be delivered as funding allows. The Urban Area Working Group (UAWG) reviews the recommended trainings for final approval and implementation.

EXERCISES AND CONFERENCES

EXERCISES

The SDUASI supports a building block approach to regional exercises, consistent with the Homeland Security Exercise and Evaluation Program, to build upon investments in plans, equipment, and training to further develop the skills and abilities of first responders, public safety personnel, and the whole community. Areas of focus for each exercise are determined by the *individual exercise planning team* and tailored to the needs of each participating agency.

Training and exercises provide the means to enhance, test, and evaluate the SDUA's proficiency in homeland security generally, and its priority capabilities in particular. The IPP is primarily focused on developing a system and framework to implement training and exercise needs on a regional basis, as identified in the Strategy.

Exercises and training conducted at all jurisdictional levels within the SDUA should follow the planning, training, exercise, and improvement plan cycle. As the cycle indicates, jurisdictions should accomplish the following specific planning steps prior to conducting an exercise:

- Assess current operations plans for completeness and relevance.
 - Assess the current level of training and operational plan familiarity for all relevant agencies within the jurisdiction.
 - Conduct necessary training for all relevant agencies on all relevant plans.
 - Train personnel on newly received equipment.
-

- Conduct exercises to evaluate equipment, training, and operations plans.
- Develop an after-action report (AAR) that captures the lessons learned, and an improvement plan to implement the lessons.

The exercise progression for each jurisdiction in the SDUA is to move from a seminar, tabletop, functional, and finally, to a full-scale exercise. These exercise types allow for a logical evolution of regional preparedness by increasing in size, complexity, and stress factor, while allowing for significant learning opportunities that effectively complement, build upon, and directly lead into one another.

CONFERENCES

Public safety training conferences, summits, and symposiums give stakeholders an opportunity to enhance knowledge and understanding of different threats facing the region, while gathering best practices and lessons learned from international and national experts in their discipline.

MULTI-YEAR TRAINING & EXERCISE SCHEDULE

OVERVIEW

The following three-year training and exercise calendars depict the SDUASI’s intended training course offerings and exercise opportunities and is coordinated by the SDUASI Regional Training Manager.

As necessary and appropriate, these schedules will be adapted to match changes in grant funding and/or rules, regional priorities, training needs, and availability of participants, sites, and/or instructors. Updates to this Integrated Preparedness Plan will occur on an annual basis. Throughout the year, updates on course deliveries, training opportunities, and exercises will be provided and discussed with the SDUASI’s multi-disciplinary subject matter experts and other relevant stakeholder groups.

That SDUASI Regional Training Manager will coordinate course delivery locations/sites, selection of training vendors/instructors, and other logistics for successful implementation of the listed activities. It should be noted that training venues are selected based on a variety of considerations including site attributes/requirements for the training, commute and accessibility for participants, and geographic distribution of training opportunities throughout the San Diego Area. If the SDUASI Regional Training Manager can conduct multiple offerings of the same course, iterations will be evenly rotated around the SDUASI region. Iterations may cross into a subsequent year’s training calendar—the intent is for the SDUASI Regional Training Manager to consider geographic rotation in scheduling of courses not only within a calendar year, but across them as well. When feasible, courses scheduled in a geographical rotation will be located as centrally as possible to ease the travel of students commuting from other areas within the San Diego UASI region.

The SDUASI Regional Training Manager maintains a Course Catalog of available courses on the SDUASI website at <https://www.sduasi.org> in the Documents section.

Note: In the following calendars, the 2026-2028 columns depict the anticipated number of deliveries. An “X” indicates the number of deliveries is expected to be 1 or more.

TRAINING CALENDARS

The following training calendars reflect the selected training courses to be procured / funded with UASI and National Priority Area allocations.

Emergency Management Training Calendar

Sub-Discipline	Course Name	Core Capability	2026	2027	2028
Emergency Management	Basic Academy L0103 Planning- Emergency (National)	Operational Coordination		1	
Emergency Management	Homeland Security Exercise and Evaluation Program (HSEEP)	Operational Coordination		1	
Emergency Management	Basic Academy L0101 Foundations of Emergency Management (National)	Operational Coordination		1	
Emergency Management	L0105 Public Information Basics (L-0105) (CSTI) [Basic Academy requirements]	Operational Coordination		1	
Emergency Management	Basic Academy L0102 Science of a Disaster (National)	Operational Coordination		1	
Emergency Management	Terrorism I – International Terrorism	Interdiction and Disruption			1
Emergency Management	Terrorism II – Domestic Terrorism	Interdiction and Disruption			1
Emergency Management	Terrorism III – Advanced Counterterrorism Strategies	Interdiction and Disruption			1
Emergency Management	Disaster Mitigation (G393)	Risk & Disaster Resilience Assessment			1
Emergency Management	Disaster Recovery (G205)	Economic Recovery			1
Emergency Management	Emergency Planning (G235)	Planning			1
Emergency Management	Emergency Management Concepts	Operational Coordination			1
Emergency Management	LG2300- EOC Skillset	Operational Coordination	1		
Emergency Management	1301 Continuity Planning	Planning		1	
Emergency Management	1302 Continuity Program Management, National Emergency Management Advance Academy	Operational Coordination		1	
Emergency Management	L2455- Preparedness & Mitigation	Operational Coordination		1	
Emergency Management	L0202- Debris Management Planning	Critical Transportation		1	
Emergency Management	Tsunami Planning for Coastal Cities	Risk and Disaster Resilience Assessment		1	
PIO	L0105 Public Information Basics (L-0105) (CSTI)	Public Information & Warning	1		
PIO	Intermediate Public Information Officer (CSTI)	Public Information & Warning	1		
PIO	Advanced Public Information Officer (L-0388) (CSTI)	Public Information & Warning	1		
PIO	Media Relations (CSTI)	Public Information & Warning	1		
PIO	Joint Information Center Concepts (JICC)	Public Information & Warning	1		
PIO	Public Information in All-Hazard Incidents	Public Information & Warning		X	X

Note: The 2026-2028 columns depict the anticipated number of deliveries. An "X" indicates the number of deliveries is expected to be 1 or more.

Fire Services Training Calendar

Sub-Discipline	Course Name	Core Capability	2026	2027	2028
HazMat	HazMat First Responder Operational	Environmental Response	X	X	X
Rescue	Structural Collapse Operations-Level 1	Mass Search/Rescue Op	X	X	X
Rescue	Structural Collapse Operations-Level 2	Mass Search/Rescue Op	X	X	X
Rescue	Confined Space Rescue Technician	Mass Search/Rescue Op	X	X	X
Rescue	Rope Rescue Operations	Mass Search/Rescue Op	X	X	X
Rescue	Rope Rescue Technician	Mass Search/Rescue Op	X	X	X
Rescue	Trench Rescue Technician	Mass Search/Rescue Op	X	X	X
Rescue	Vehicle Rescue Extrication (Common Passenger)	Mass Search/Rescue Op	X	X	X
Rescue	Vehicle Extrication Heavy	Fire Suppression/Rescue Op	X	X	X
EMS	Tactical Emergency Casualty Care	Public Health, Healthcare and Emergency Medical Services	X	X	X
IMT	Task Force/Strike Team Leader All- Hazards (AH-330)	Operational Coordination	1	X	X
IMT	Resource Unit Leader L965 (RESL)	Mass Search/Rescue Op	1	X	X
IMT	PIO 952 NWCG (PIO3)	Public Information & Warning	1	X	X
IMT	Incident Commander (G/E/L-950) (ICT3)	Operational Coordination	X	X	X
IMT	Planning Section Chief (S-440) or All- Hazard Planning Section Chief (G/E/L-962) (PSC3)	Operational Coordination	1	X	X
IMT	Operations Section Chief (AR-430) or All- Hazards Operations Section Chief (G/E/L-958) (OSC3)	Operational Coordination	1	X	X
IMT	All-Hazards Logistics Section Chief (G/E/L-967) (LSC3)	Operational Coordination	1	X	X
IMT	All-Hazards Finance Section Chief (G/E/L-973) (FSC3)	Operational Coordination	1	X	X
IMT	Liaison Officer (G/E/L-956) (LOFR)	Operational Coordination	1	X	X
IMT	Law Enforcement Unit (LELO)	Operational Coordination	X	X	X
IMT	Safety Officer (G/E/L-954) (SOFR)	Operational Coordination		1	

Note: The 2026-2028 columns depict the anticipated number of deliveries. An "X" indicates the number of deliveries is expected to be 1 or more.

Law Enforcement Training Calendar

Sub-Discipline	Course Name	Core Capability	2026	2027	2028
Tactical	Advanced Sniper Course	Interdiction and Disruption	X	X	X
Patrol	Police Sniper Response to a Public Venue	Interdiction and Disruption	X	X	X
Tactical	Basic Close Quarter Clearance	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	Critical Incident Leadership for Field Supervisors	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	Demonstration Response Management	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	FBI LEEDA Command Leadership Institute	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	FBI LEEDA Executive Leadership Institute	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	FBI LEEDA Supervisor Leadership Institute	On Scene Security, Protection, and Law Enforcement	X	X	X
Patrol	Pistol Mounted Optics Course	On Scene Security, Protection, and Law Enforcement	X	X	X
Patrol	Chemical Agent Instructor	Interdiction and Disruption	X	X	X
Management	Crisis Negotiations Team Incident Commander	On Scene Security, Protection, and Law Enforcement	X	X	X
Management	Crisis Negotiations Team Leadership	On Scene Security, Protection, and Law Enforcement	X	X	X

Note: The 2026-2028 columns depict the anticipated number of deliveries. An "X" indicates the number of deliveries is expected to be 1 or more.

SAN DIEGO TRAINING AND EXERCISE PROGRAM

The following calendar reflects the anticipated exercises throughout the SDUASI region. All UASI funded training exercises must meet project requirements and are approved through the annual UASI Project Proposal Process.

Exercise Calendar (2026-2028)

Exercise Name	Core Capability	2026	2027	2028
Mass Rescue Operations (MRO) <ul style="list-style-type: none"> Plane Crash Maritime Incident PRND 	Mass Care Services Logistics and Supply Chain Management Screening, Search, and Detection Physical Protective Measures Operational Coordination	April	X	X
Urban Search and Rescue Exercise <ul style="list-style-type: none"> MOBEX ART Machinery Rescue Water Rescue 	Mass Search and Rescue Operations Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment	X		
Intentional Mass Casualty Incident	Interdiction and Disruption On-Scene Security, Protection, and Law Enforcement Public Information & Warning Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment	X	X	X
San Diego County Mobile Field Force Exercise	Interdiction and Disruption On-Scene Security, Protection, and Law Enforcement Public Information & Warning Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment	X	X	X
Cybersecurity TTX	Cybersecurity Operational Coordination Intelligence and Information Sharing Access and Control Identity Operational Communications	X	X	X
CBRNE Response Functional Exercise	Screening, Search, and Detection Physical Protective Measures Operational Coordination	X	X	X

Exercise Name	Core Capability	2026	2027	2028
San Diego County Wildland Exercise	Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment	April	April	April
San Diego County Wildland Extended Attack Exercise (Chief Officers)	Public Information & Warning Operational Coordination Situational Assessment	X	X	X
Metro Earthquake TTX <ul style="list-style-type: none"> Earthquake (Rose Canyon) Flood/Dam Inundation Wildland Fire 	Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment Community Resilience	X	X	X
San Diego County Fire Chief's Association (SDCFCA) Technical Rescue Drills <ul style="list-style-type: none"> HAZMAT Confined Space Trench Rescue Swift Water Rescue 	Operational Coordination Operational Communications Fatality Management Services Logistics and Supply Chain Management Mass Care Services Situational Assessment Mass Search & Rescue Operations	X	X	X
SDG&E PSPS Exercises <ul style="list-style-type: none"> Functional Exercise Tabletop Exercise 	Public Information & Warning Operational Coordination Operational Communications Mass Care Services Situational Assessment	X	X	X
San Diego Community Readiness Exercises (e.g., CERT, STB, VOAD)	Community Resilience Long-Term Vulnerability Reduction Operational Coordination Situational Assessment	X	X	X
Submarine Nuclear Major Fire Functional Exercise (FX) Mutual Aid Agency Requests			X	
Aircraft Carrier Nuclear Radiological-Functional Exercise (FX) <ul style="list-style-type: none"> SDFD/HAZMAT Spec Ops Rad Responder 		X		
Resilient Sentinel Workup <ul style="list-style-type: none"> SDFD Coronado SD County Cal OES EPA Regional EPA 		X	X	X

APPENDIX A: UASI Training Allocation Process

Each year, the UASI Advisory Group (UAG) will review the overall San Diego UASI grant award and recommend to the UAWG the total amount that will be set aside specifically for training. Training funds for the region are divided into two categories: population-based (agency-level) allocations and regional partner-hosted training.

Regional Partner-Hosted Training

Regional Partner-Hosted Training supports courses that benefit multiple jurisdictions and the region as a whole. Funds may be used by an agency to host or conduct a class on behalf of the region, including procuring or contracting a qualified Training Specialist or instructor, covering course delivery and facility costs, and supporting multi-agency participation. To qualify as regional, no single agency may comprise more than 40 percent of the total course enrollment. Regional partner hosted training projects, except for emergency management, must follow the standard UASI application and approval process. Regional training project examples include All-Hazards Incident Management Team (IMT) courses, and Bomb Squad training.

A portion of the training funds will be specifically set aside for emergency management courses, ensuring multi-agency participation. The Regional Training Manager will work with the regional Emergency Managers during the proposal process to identify courses that meet regional needs and ensure broad multi-agency participation.

Population-Based (Agency-Level) Allocations

Population-Based (Agency-Level) Allocations are distributed using population data published by the California Department of Finance, which is the same data applied by the Unified Disaster Council when developing State Homeland Security Program allocations. These population-based percentages determine each eligible agency's proportional share of the available training funds. Funds are provided only to agencies that have historically received a San Diego UASI training award. Agencies that are not currently part of the allocation process will be able to request inclusion during the annual UASI allocation meeting. If the UAWG approves the request, the agency will be added to future allocation cycles.

Law enforcement agencies will receive 35 percent of the overall training funds, reflecting both their historical share of training dollars and the Law Enforcement Terrorism Prevention Activities requirement, which establishes a 35 percent minimum for the overall grant.

Once the UAWG approves the overall training allocation, each agency will be notified of its agency-level amount. Agencies will then determine how they will use their agency-level training funds based on the approved trainings and conferences listed below. Overtime and backfill will be allowable expenses. The UASI Management Team will distribute agency-level allocation amounts, the list of approved courses, and the required agency level training request form each year during the grant cycle.

During designated reallocation periods, agencies will be permitted to adjust how they plan to use their agency-level training funds. The UASI Management Team will notify agencies of the timeline, instructions, and required documentation. Any funds an agency does not plan to use must be formally released. Returned funds will then be reallocated based on UAWG priority projects.

If an agency fully expends its allocated training funds, it may request additional funding. Any training funds that have been released or reallocated will be made available to agencies on a first-come, first-served basis. Requests will be reviewed to confirm that the proposed training is feasible, aligns with the approved training priorities, and can be completed within the grant performance period. This process ensures that unused funds are put to effective use and allows agencies to receive more than their original population-based allocation when they can commit the funds quickly and appropriately. If an agency has fully expended its training allocation, it should contact the Regional Training Manager to initiate the reallocation request process.

APPENDIX B: Allowable Trainings and Conferences

The following list includes the approved trainings and conferences that agencies may attend using their population-based (Agency-level) allocation.

Trainings

Fire Services Trainings

Discipline	Course Name i	Core Capability
Fire	Structural Collapse Specialist 1-Level 1	Mass Search/Rescue Op
Fire	Structural Collapse Specialist 2-Level 2	Mass Search/Rescue Op
Fire	Confined Space Rescue Operations Technician	Mass Search/Rescue Op
Fire	Rope Rescue Awareness Operations	Mass Search/Rescue Op
Fire	Rope Rescue Technician	Mass Search/Rescue Op
Fire	Trench Rescue Technician	Mass Search/Rescue Op
Fire	Vehicle Rescue Extrication Common Passenger	Fire Suppression/Rescue Operations
Fire	Heavy Vehicle Rescue Technician	Fire Suppression/Rescue Operations
Fire	Animal Technical Rescue Awareness	Rescue Operations
Fire	Machinery Rescue	Rescue Operations
Fire	Rapid Extrication Module (REM)	Rescue Operations
Fire	Tactical Emergency Casualty Care (TECC)	EMS/Rescue Operations
Fire	Lithium Ion Battery First Responder Operational (CSTI)	Fire Suppression & Management
Fire	Water Rescue Awareness and Operations	Rescue Operations
Fire	Water Rescue Technician	Rescue Operations
Fire	Leaders of Character	Fire Suppression & Management
Fire	L-280 Followership to Leadership	Fire Suppression & Management
Fire	L-380 Tip of the Spear	Fire Suppression & Management
Fire	L-381 Incident Leadership	Fire Suppression & Management
Fire	L400/S420 Organizational Leadership/Intent into Action	Fire Suppression & Management
Fire	Marine Firefighting for Land Based Firefighters	Fire Suppression/Rescue Op
Fire	Advanced Marine Firefighting for Command/Control	Fire Suppression/Rescue Op
Fire	HazMat Response for Marine Incidents	Mass Search/Rescue Op

Law Enforcement Trainings

Discipline	Course Name	Core Capability
Law Enforcement	Critical Incident Management: Working in the Edge of Chaos	Operational Coordination
Law Enforcement	Single Officer Threat Active Shooter Intervention	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Advanced Long-Range Handgun and Rifle RDS	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Police Sniper Response to a Public Venue	Interdiction and Disruption
Law Enforcement	Advanced Sniper Course	Interdiction and Disruption
Law Enforcement	Advanced Shooter Incident Leadership	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Basic Close Quarter Clearance	On Scene Security, Protection, and Law Enforcement
Law Enforcement	BTOC LV2 Tactical Bomb Tech Operations	Interdiction and Disruption
Law Enforcement	Critical Incident Leadership for Field Supervisors	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Demonstration Response Management	On Scene Security, Protection, and Law Enforcement
Law Enforcement	FBI LEEDA Command Leadership Institute	On Scene Security, Protection, and Law Enforcement
Law Enforcement	FBI LEEDA Executive Leadership Institute	On Scene Security, Protection, and Law Enforcement
Law Enforcement	FBI LEEDA Supervisor Leadership Institute	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Joint Response Team Special Events	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Special Events In-Extremis	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Pistol Mounted Optics Course	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Chemical Agent Instructor	Interdiction and Disruption
Law Enforcement	Crisis Negotiations Team Incident Commander	Interdiction and Disruption
Law Enforcement	Crisis Negotiations Team Leadership	Interdiction and Disruption
Law Enforcement	MACTAC Breacher/Forced Entry	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Field Force Extrication	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Advanced EOD 3D Printing and Design	On Scene Security, Protection, and Law Enforcement
Law Enforcement	Drone/Counter Drone Attacks	On Scene Security, Protection, and Law Enforcement
Law Enforcement	SWAT & K9 Interacting During Deployment School (SKIDDS)	On Scene Security, Protection, and Law Enforcement

Conferences

The following conferences by discipline area reflect the selected conferences to be funded with UASI allocations.

Emergency Management Conferences

Conference Name
California Emergency Services Association
International Association of Emergency Managers
National Homeland Security Association

Fire Services Conference Conferences

Conference Name
CFED
Fresno Symposium
Fire Rescue International
Cal Chiefs
Maritime Security West (MARSEC WEST)

Law Enforcement Conference Conferences

Conference Name
Western States Association of K9 Police
CATO Conference
National Tactical Officers Association Law Enforcement Operations
California Association of Hostage Negotiators
K9 Handler Instruction & Training Seminar (HITS)
Cyber Intelligence & Counterterrorism Conference
NYPD Sentry Conference

APPENDIX C: CONSORTIUM COURSES

The Center for Domestic Preparedness (CDP) is a vital training component of the Department of Homeland Security, Federal Emergency Management Agency, and National Training and Education Division (NTED). The CDP develops and delivers training for emergency response providers from state, local, and tribal governments and, when appropriate, the federal government, foreign governments, and private sector entities.

Training offered by CDP, and its' consortium training partners, is federally funded and at no cost to state, local, and tribal emergency response professionals from the following disciplines: Emergency Management, Emergency Medical Services, Fire Service, Governmental Administrative, Hazardous Materials, Healthcare, Law Enforcement, Public Health, Public Safety Communications, and Public Works. CDP's consortium partners that provide no-cost training to local jurisdictions include:

- The **Energetic Materials Research and Testing Center (EMRTC)** at New Mexico Tech (NMT) is the consortium's lead partner for explosives, live explosives, and incendiary devices training.
- The **National Center for Biomedical Research and Training/Academy of Counter-Terrorist Education (NCBRT/ACE)** at Louisiana State University is a founding member of the NDPC. Courses deal with Weapons of Mass Destruction, counterterrorism, and high consequence events for all disciplines involving emergency management, law enforcement (including tactical operations), HazMat teams, public health, EMS, hospitals, agriculture, and others.
- The **National Emergency Response and Recovery Training Center (NERRTC)** was established in 1998 and approved in 2000 by the Federal Emergency Management Agency (FEMA) as a national disaster response center. NERRTC is a center of excellence within the Texas A&M Engineering Extension Service (TEEX). NERRTC provides training in ten core competency areas across the community: cybersecurity, crisis communications, executive and elected officials' education, hazardous materials awareness and operations, health and medical services, incident management, infrastructure protection, search and rescue, threat and risk assessment, and training gap analyses.
- The **U.S. Department of Energy's National Nuclear Security Administration's (NNSA) Counterterrorism Operations Support (CTOS)** Center for Radiological/Nuclear Training program located at the Nevada National Security Site (NNSS) is the nation's premier weapons of mass destruction (WMD) radiological/nuclear training center. Since 1998, CTOS has focused on training America's First Responders to prevent, mitigate, or respond to terrorists' use of radiological or nuclear weapons of mass destruction.
- The **National Disaster Preparedness Training Center (NDPTC)** is the only member of the NDPC to focus primarily on natural hazards. Uniquely positioned geographically and culturally, the NDPTC at the University of Hawaii works collaboratively to develop and deliver training and education in the areas of disaster preparedness, response, and recovery to governmental, private, tribal, and non-profit entities.

- The **Transportation Technology Center, Inc. (TTCI)**, a subsidiary of the Association of American Railroads, is an active member of the NDPC. Within TTCI is a training division called the **Security and Emergency Response Training Center (SERTC)**. Established in 1985, SERTC specializes in providing state-of-the-art response training dealing with Surface Transportation involving Hazardous Materials, Weapons of Mass Destruction, and emergency event planning for Surface Transportation, to enhance local response capabilities and preparedness.

Each year during the IPP planning process, regional stakeholders identify which of the San Diego's training priorities may be available through the National Domestic Preparedness Consortium (NDPC) (<https://ndpc.us/>).

The following list represents training courses that the SDUASI may request through the no-cost consortium. Delivery of these courses may be dependent upon whether the request is granted by the NDPC. The SDUASI Regional Training Manager maintains an up-to-date prioritization ranking of the region's training priorities on an ongoing basis through collaboration with the UASI's multi-disciplinary subject matter experts and regional stakeholders.

2026-2028 No-Cost Consortium Courses:

Course Name
A Prepared Jurisdiction: Integrated Response to a CBRNE Incident (PER-219)
Active Shooter Incident Management (PER-352)
Active Threat Integrated Response Course (ATIRC) (PER-340)
Advanced Critical Infrastructure Protection (MGT-414)
Biological Incidents Awareness (AWR-118)
Business Impact Assessment and IT Restoration (Disaster Recovery)
Campus Emergencies Prevention, Response and Recovery (MGT-324)
Climate Adaptation Planning for Emergency Management (AWR-347)
Coastal Hazards Awareness
Community Planning for Disaster Recovery (AWR-356)
Community Resilience (AWR-228)
Crisis Leadership & Decision Making (MGT-340)
Critical Asset Risk Management (MGT-315)
Critical Decision Making for Complex Coordinated Attacks (PER-335)
Critical Infrastructure Security and Resilience Awareness (AWR-213)
Crowd Management for Sport and Special Events (MGT-475)
Cyber Identity and Authentication (AWR-384)
Cybersecurity Risk Awareness for Officials and Senior Management (AWR-383)
Developing a Cyber Security Annex for Incident Response (AWR-366)
Disaster Management for Electric Power Systems (MGT-345)

Course Name
Disaster Management for Public Services (MGT-317)
Disaster Management for Water and Wastewater Utilities (MGT-343)
Disaster Resilience Workshop for Small Businesses (AWR-377)
Emergency Response to Domestic Biological Incidents (PER-220)
Enhanced Sports and Special Events Incident Management (MGT -440)
EOC Operations & Planning for All Hazards Events (MGT 346)
Essentials of Community Cybersecurity AWR136
Fire Communications Technician (COMT)
Flooding Hazards: Science & Preparedness (AWR-362)
Fundamentals of Criminal Intelligence (AWR-315)
Healthcare Emergency Response Operations for CBRNE Incidents (HERO) (PER-324)
Homemade Explosives: Awareness, Recognition, and Response (HME) AWR-313
Incident Command System ICS Forms Review (MGT-347)
Incident Command System-300 (MGT-904)
Incident Command System-400 (MGT-905)
Intro to RAD/NUC WMD Ops (AWR-140)
Intro to RAD/NUC WMD Ops for LE (AWR-346)
Introduction to Improvised Nuclear Device Effects and Response Strategies (PER-307)
Introduction to Radiological/Nuclear WMD Operations for EMS/Healthcare (AWR-350)
Law Enforcement Active Shooter Emergency Response (LASER) PER-275
Leveraging Tools for Conducting Damage Assessments (AWR-319)
Leveraging Tools for Coordinated Community Disaster Communications (AWR-329)
Managing Critical Incidents at Institutions of Higher Education: A Whole Community Approach (MGT-361)
Medical Countermeasures: Points of Dispensing (POD), Planning, and Response (MGT-319)
Medical Preparedness and Response to Bombing Incidents (MPRBI) PER-233
Natural Disaster Awareness for Caregivers (AWR-308)
Natural Disaster Awareness for Community Leaders (AWR-310)
Pediatric Disaster Response and Emergency Preparedness (MGT-439)
Physical and Cybersecurity for Critical Infrastructure (MGT-452)
PIO/JIC Training (CA-048-RESP)
Planning for Disaster Debris Management (MGT-460)
Primary Screener/Personal Rad Detector (PER-243)
Primary Screener/Personal Radiation Detector Refresher (PER-300)
PRND Backpack Operations for the Primary Screener (PER-246)
PRND Secondary Screener/Rad Isotope ID Device (PER-245)
Public Information in an All-Hazards Incident (MGT-318)
Radiation Instruments Operations (PER-345)

Course Name
Secondary Screener/Radiation Isotope Identifier Device Refresher Course (PER-297)
Senior Officials Workshop for All-Hazards Preparedness (MGT-312)
Site Protection and Document Screening Techniques (AWR-325)
Social Media Engagement Strategies (PER-343)
Social Media Platforms for Disaster Management (PER-304)
Social Media Tools and Techniques (PER-344)
Sport and Special Event Enhanced Risk Management and Assessment (MGT-466)
Sport and Special Event Evacuation and Protective Actions (MGT-412)
Sport and Special Event Public Information and Emergency Notification (MGT-467)
Sport and Special Events Incident Management (MGT -404)
Sport Event Risk Management (AWR-167)
Strategic National Stockpile Preparedness Course (SNS) (PER-310)
Surface Transportation Emergency Preparedness and Security – Freight (STEPS-FR) PER-326
Surface Transportation Emergency Preparedness and Security – Mass Transit & Passenger Rail (STEPS-PT) PER-330
Surface Transportation Emergency Preparedness and Security – Senior Officials (STEPS-SR), PER 331
Surviving an Active Threat: Run. Hide. Fight (PER-375)
Tactical Operations for CBRNE Incidents (PER-221)
Threat and Hazard Identification and Risk Assessment and Stakeholder Preparedness Review (MGT-310)
Understanding Targeted Cyber Attacks (AWR-376)
Unmanned Aircraft Systems in Disaster Management (AWR-345)

APPENDIX D: ACRONYMS & REFERENCES

Acronym	Definition
CBRNE	Chemical, Biological, Radiological, Nuclear, and high yield Explosives
CERT	Community Emergency Response Team
COML	Communications Unit Leader
COMT	All-Hazards Communications Technician
DHS	Department of Homeland Security
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
FEMA	Federal Emergency Management Agency
HAZMAT	Hazardous Materials
HSEEP	Homeland Security Exercise and Evaluation Program
ICS	Incident Command System
IMT	Incident Management Team
IPP	Integrated Preparedness Plan
JIC	Joint Information Center
JIS	Joint Information System
LE	Law Enforcement
MGT	Management
SD-LECC	San Diego Law Enforcement Coordination Center
NIMS	National Incident Management System
PIO	Public Information Officer
POETE	Planning, Organization, Equipment, Training and Exercise
SEMS	Standardized Emergency Management System
SDUASI	San Diego Urban Areas Security Initiative
SPR	Stakeholder Preparedness Review
THIRA	Threat and Hazards Identification and Risk Assessment
TTX	Tabletop Exercise
UASI	Urban Areas Security Initiative

References:

- FEMA's National Preparedness Goal: <http://www.fema.gov/national-preparedness-goal>
- Core Capability Definitions: <https://www.fema.gov/core-capabilities>
- FEMA's Whole Community Approach to Emergency Management:
https://www.fema.gov/sites/default/files/2020-07/whole_community_dec2011_2.pdf
- FY 2025 Emergency Management Performance Grant (EMGP) Notice of Funding Opportunity:
<https://www.fema.gov/grants/preparedness/emergency-management-performance/fy-25-nofo>
- FY 2025 Homeland Security Grant Program Notice of Funding Opportunity:
https://www.fema.gov/sites/default/files/documents/fema_gpd_homeland-security-grant-program-nofo_fy2025.pdf

FY26 San Diego Urban Area Security Initiative
Urban Area Working Group Advisory Recommended Allocations

Line #	Goal	Project #	Project Name	Score	Funding Requested	Priority 1	Priority 2	Priority 3	Not Funded
1	All Goals - Regional Training	Project 066	Regional Training	NS	\$2,000,000	\$1,750,000	\$250,000		
2	GOAL 1: Strengthen the Regional Risk Management, Planning, and E	Project 004	SD UASI Regional Trainer	23.88	\$200,000	\$200,000			
3	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 010	LECC Fusion Center Staff	23.50	\$1,866,552	\$1,866,552			
4	GOAL 1: Strengthen the Regional Risk Management, Planning, and E	Project 001	San Diego Urban Area Incident Management Team	23.38	\$320,596	\$320,596			
5	GOAL 1: Strengthen the Regional Risk Management, Planning, and E	Project 005	SD UASI Project Manager	22.88	\$200,000	\$200,000			
6	Goal 4: Strengthen Communications Capabilities	Project 029	SDFD CAD to CAD Resource Management and Information Sharing	22.88	\$168,493	\$168,493			
7	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 006	ARJIS Regional Training Program	22.13	\$150,000	\$150,000			
8	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 011	Case Management and Analytical Software	22.13	\$75,000	\$75,000			
9	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 012	ArcGIS CSSA Secure Cloud Services	21.88	\$56,000	\$56,000			
10	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 036	FY26 UASI LE Project CPTED	21.50	\$22,500	\$22,500			
11	Goal 7: Enhance Community Preparedness, Resilience and Recovery	Project 063	SAP Backpacks	20.88	\$59,943	\$59,943			
12	Goal 7: Enhance Community Preparedness, Resilience and Recovery	Project 064	Rapid DNA System for Regional Mass Fatality and Terrorism Response	20.88	\$477,472	\$477,472			
13	Goal 3: CBRNE/WMD and All-Hazards Response	Project 019	HIRT Training and Response Equipment (DEH)	20.63	\$568,879	\$284,440	\$284,439		
14	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 048	SHF Bomb Arson Vehicle Borne IED Countermeasures Training	20.50	\$51,000	\$51,000			
15	Goal 3: CBRNE/WMD and All-Hazards Response	Project 016	SH Bomb Arson Bomb Squad Robot (Medium size)	20.38	\$595,070	\$308,000	\$287,070		
16	Goal 3: CBRNE/WMD and All-Hazards Response	Project 017	Bomb Squad Equipment	20.13	\$356,957	\$356,957			
17	Goal 3: CBRNE/WMD and All-Hazards Response	Project 018	HIRT Training and Response Equipment (SDFD)	20.13	\$676,007	\$338,004	\$338,003		
18	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 009	Power BI Sharing & Investigative Operations Network	19.88	\$144,000	\$144,000			
19	Goal 4: Strengthen Communications Capabilities	Project 033	Regional VHF Planning and Implementation	19.88	\$204,189	\$204,189			
20	Goal 6: Strengthen Security and Preparedness Across Cyberspace	Project 062	ARJIS Disaster Recovery	19.88	\$352,420	\$352,420			
21	Goal 3: CBRNE/WMD and All-Hazards Response	Project 015	SH Bomb Arson Bomb Squad Robot (Large Size)	19.75	\$504,031	\$504,031			
22	Goal 3: CBRNE/WMD and All-Hazards Response	Project 025	Regional Alternative Energy Emergency Coordinator	19.63	\$318,700	\$318,700			
23	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 008	Enhanced Regional Geospatial Intelligence Platform	19.25	\$219,365	\$219,365			
24	Goal 7: Enhance Community Preparedness, Resilience and Recovery	Project 065	Public Information, Education, Outreach, Community Engagement Campaign	19.25	\$296,433	\$250,000	\$46,433		
25	Goal 2: Investment: Enhance Information Analysis and Infrastructur	Project 007	Entity Resolution	19.13	\$420,952	\$100,000	\$320,952		
26	Goal 3: CBRNE/WMD and All-Hazards Response	Project 013	SH Bomb Arson Total Containment Vessel	19.00	\$336,224	\$336,224			
27	Goal 3: CBRNE/WMD and All-Hazards Response	Project 027	RADEX	19.00	\$80,000	\$40,000	\$40,000		
28	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 040	Aviation Unit Multi Sensor Camera System (SDSO)	19.00	\$1,000,845	\$1,000,845			
29	Goal 3: CBRNE/WMD and All-Hazards Response	Project 026	Rescue Exercise	18.50	\$80,000	\$40,000	\$40,000		
30	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 039	SHF SED Mechanical and Hydraulic Breaching Package Tool Kits	18.50	\$100,554	\$50,277	\$50,277		
31	GOAL 1: Strengthen the Regional Risk Management, Planning, and E	Project 003	SH ORET Off-Road Vehicles and Trailer	18.00	\$94,336	\$94,336			
32	Goal 3: CBRNE/WMD and All-Hazards Response	Project 014	SH Bomb Arson Handheld Chemical Analyzers	18.00	\$890,439	\$445,220	\$445,219		
33	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 049	SHF SED Clip-On Night Vision Devices	18.00	\$133,350	\$133,350			
34	Goal 6: Strengthen Security and Preparedness Across Cyberspace	Project 061	San Diego Regional Cyber Lab (SDRCL)	17.88	\$6,280	\$6,280			
35	GOAL 1: Strengthen the Regional Risk Management, Planning, and E	Project 002	SHF EPD Off Road Mobile Command Vehicle	17.75	\$1,325,250		\$1,325,250		
36	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 038	NCPD Lenco Bearcat	17.75	\$546,515		\$546,515		
37	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 043	SHF SM Covert Mobile Data Drop Camera	17.75	\$5,141	\$5,141			
38	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 045	SHF SED Binocular Night Vision Devices	17.63	\$906,211		\$906,211		
39	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 050	SHF SEC Laser Rangefinder	17.63	\$117,534	\$117,534			
40	Goal 4: Strengthen Communications Capabilities	Project 030	SHF WSD Regional Conventional Interoperability System	17.50	\$2,623,410	\$1,882,026	\$741,384		
41	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 051	Ballistic Shields	17.50	\$514,148		\$514,148		
42	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 057	Tactical Tow Vehicle	17.38	\$235,622		\$235,622		
43	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 056	SWAT Special Equipment Vehicle (SEV)	17.25	\$996,019	\$700,000	\$296,019		
44	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 044	SHF SM SNGT Pole Cameras	16.88	\$7,632	\$7,632			

**FY26 San Diego Urban Area Security Initiative
Urban Area Working Group Advisory Recommended Allocations**

Line #	Goal	Project #	Project Name	Score	Funding Requested	Priority 1	Priority 2	Priority 3	Not Funded
45	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 058	K9 Gas Mask Voice Amplifer	16.88	\$19,355		\$19,355		
46	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 052	BRINC Responder	16.75	\$201,224		\$201,224		
47	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 053	Lemur 2 Multi-purpose Interior UAS	16.75	\$201,223		\$201,223		
48	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 035	DeDrone Radar for Drone Detection	16.63	\$521,336		\$521,336		
49	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 054	Pepperball Launchers	16.63	\$258,067		\$258,067		
50	Goal 3: CBRNE/WMD and All-Hazards Response	Project 020	Asher Emergency Response Kits	16.38	\$131,242		\$131,242		
51	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 046	Off Road Patrol Vehicles	16.38	\$148,163	\$52,000	\$96,163		
52	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 042	Paraclete Vanguard Ballistic Shields	16.25	\$170,579		\$170,579		
53	Goal 3: CBRNE/WMD and All-Hazards Response	Project 022	Technical Rescue Team Equipment	16.13	\$524,695		\$524,695		
54	Goal 4: Strengthen Communications Capabilities	Project 032	Interoperable Coms Microwave Network Backhaul Upgrades	16.00	\$3,937,228		\$3,937,228		
55	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 041	SHF EPD Emergency Incident Support Vehicles	15.50	\$717,492		\$717,492		
56	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 055	UAS Rapid Engagement Vehicles (REV)	15.38	\$1,388,297		\$1,388,297		
57	Goal 4: Strengthen Communications Capabilities	Project 031	IMPCT - Comms in a box	15.13	\$194,962	\$60,000	\$134,962		
58	Goal 3: CBRNE/WMD and All-Hazards Response	Project 024	Technical Rescue Team Vehicles	14.50	\$738,716			\$738,716	
59	Goal 3: CBRNE/WMD and All-Hazards Response	Project 023	K9 Vehicles	14.38	\$200,029			\$200,029	
60	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 047	SH MET Polaris XPEDITION XP NorthStar	14.38	\$56,302			\$56,302	
61	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 037	FY26 UASI LE Project - SRO Rapid Response Equipment	14.25	\$110,454			\$110,454	
62	Goal 3: CBRNE/WMD and All-Hazards Response	Project 021	Regional NV Goggles for Special Ops: Technical Rescue, HazMat, bomb squad, and SWAT paramedics	14.13	\$84,546			\$84,546	
63	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 034	Port of San Diego Harbor Police Mobile Command Center	14.13	\$1,901,179			\$1,901,179	
64	Goal 4: Strengthen Communications Capabilities	Project 028	Patrol Laptops (Mobile Data Terminals)	10.88	\$48,000				\$48,000
65	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 059	Ovation Migration and I/O Replacement	NA	\$3,723,425				\$3,723,425
66	Goal 5: Protect Critical Infrastructure, Soft Targets, and Crowded Pl	Project 060	Remote Pump Station DCS Modernization	NA	\$1,171,140				\$1,171,140
NS - Not Scored				Total	\$36,751,723	Total P1	Total P2	Total P3	Not Funded
						\$13,748,527	\$14,969,405	\$3,091,226	\$4,942,565