

San Diego County General Plan



Implementation Plan

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Introduction

The Implementation Plan is a set of actions and procedures necessary to achieve the goals and policies set forth in the San Diego County General Plan. The broad array of actions, strategies, and processes undertaken to implement the General Plan will help achieve the County's vision for its growth and development. These programs are a combination of existing County activities, processes, reports, assessments, and plans, as well as new programs that will be initiated upon adoption of the updated General Plan. These programs, generally described in this chapter, are presented in greater detail in the Implementation Plan, which is adopted by the Board of Supervisors separate from the General Plan to allow efficient updating as a means to improve implementation of the General Plan. As a freestanding document that is directly linked and cross-referenced to the General Plan, the County maintains the flexibility to regularly update the Implementation Plan without the necessity of amending the General Plan. This flexibility is important to the County as a means to address the changes that occur over time and that may affect the County's vision, the availability of funding for programs, and future tools and technology that may be used to implement the General Plan.

The Implementation Plan is designed to be a key resource for County staff in assuring that the goals and policies of the General Plan are reflected in day-to-day County operations and services including preparing plans and programs, reviewing development proposals, and maintaining infrastructure. The Implementation Plan can be used as a work program, a framework for preparing departmental budgets, or as a monitoring tool to assess annual

performance in achieving targeted goals for key implementation actions.

As mandated by State law, the Implementation Plan addresses specific actions required of the County including, but not limited to, the following key activities:

- Prepare an annual report on the status of the General Plan and progress of its implementation, as well as, its progress in meeting its regional housing needs allocation
- Prepare an annual capital improvement program for scheduling and financing major public works projects consistent with the General Plan
- Prepare an updated zoning code to achieve consistency of the zoning and development standards with the updated General Plan's land use designations and policies

In addition to these key State-mandated actions, the programs and activities presented address the major areas of planning and service delivery for the future growth and development within the County as outlined in Chapters 3 through 8 of the General Plan.

Implementation Plan Overview

Each policy in the General Plan includes one or more implementation programs to assure that there is a mechanism for its implementation. Overall, the goals and policies of the General Plan will be undertaken through these programs, which include a variety of programs and actions that are collectively referred to as the Implementation Plan. The Plan is presented in a matrix format that is organized into six categories, each of which contains subcategories that further refine and group programs into related

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areas and topics. The programs and actions include established and/or ongoing programs, as well as proposed new initiatives that must be developed by County staff and approved by the Board of Supervisors before being implemented. The broad categories of the Implementation Plan are briefly described below and include the following:

1. Long Range Land Use Planning
2. Built Environment
3. Housing
4. Mobility
5. Natural and Cultural Resources
6. Safety, Health, and Welfare

Each implementation program or action includes the following components:

- **Policy Reference.** Each General Plan policy is correlated to a specific action in the Implementation Plan. Cross referencing each action in the Implementation Plan to a specific policy, enables the Plan to be revised as policies change or as new tools and methods for implementation are developed.
- **Responsible Department.** The lead County department with primary responsibility for completion of a program is listed. If additional departments or external agencies provide key support to implement the program, that entity is also indicated.
- **Program Implementation Category.** This information provides more detail regarding whether the action is a new or existing program and whether or not additional resources are needed to implement the action specified. The Program Implementation categories are identified below:

A-1: Current Program/No Change

A-2: Current Program/Change/Additional resources NOT required

A-3: Current Program/Change/Additional resources required

B-1: New Program/Additional resources NOT required

B-2: New Program/Additional resources required

A “Change” to a current program is defined as a formal action that would be required, such as a change to an ordinance or Board of Supervisors policy. “No Change” indicates that no modifications or revisions to the current program would be required.

- **EIR Mitigation**—Identifies the necessary actions to mitigate environmental impacts that may result from the General Plan update.
- **Timeframe**—The timeline for the initiation or completion of programs is only an estimated timeframe and may not occur within the timeframe indicated due to budget or resource constraints. Timeframes are provided in periodic increments, as well as notations indicating whether that the program is annual or ongoing.

Below is a summary of the key tools used within the six major categories of implementation programs. The County of San Diego will use these key tools and other actions to implement the goals and policies of the General Plan. The County Implementation Plan provides a comprehensive listing of the programs and actions that will implement the County’s General Plan.

Long-Range Land Use Planning

Regional Planning. These programs relate to the long range planning efforts undertaken by the County, including coordination

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of planning activities with federal, State, regional, or local entities or County-led planning efforts.

Planning in the Unincorporated County. These plans include County actions to implement the General Plan as well as annual monitoring and amendments to the Plan, as necessary. These actions include annual review of the General Plan as required by State law to document progress in its implementation. This annual review provides a mechanism to identify critical areas of concern regarding the General Plan's validity as a policy document to direct the County's vision and its future development, and will inform its consideration of proposed General Plan amendments.

Community Plans. Community Plans, adopted as part of the General Plan, are plans specifically created to address the issues, community character, and visions of the distinct communities in unincorporated County areas. Community plans provide a framework for addressing the critical issues and concerns that are unique to a community and are not reflected in the broader policies of the General Plan.

Built Environment

These programs and actions relate to management of the physical development that sustains growth and economic vitality, and provides public services within the County. Such programs and actions include discretionary development review and other community development activities such as parks and recreation, public buildings, infrastructure, solid waste, and paleontological resources / unique geologic features.

Site Design of Discretionary Development—Many General Plan policies are implemented through the County's police power to protect public health, safety, and welfare. They are also implemented through the development review process, which applies to both public and private development projects. The County uses a combination of departmental procedures, Board policies, ordinances, and other regulations to review development projects. These tools allow the County to assess proposed development projects and approve, deny, or condition projects based on their consistency with the General Plan.

Zoning Ordinance—The County's Zoning Ordinance is one of the primary means of implementing the General Plan. Adoption of the updated General Plan necessitates a thorough review of Zoning Ordinance regulations pertaining to land use, density/intensity, design and development, resource conservation, and public safety. This review assures that the Zoning Ordinance is consistent with the updated General Plan, as required by State statutes, which also requires that consistency be achieved "within a reasonable time." The courts have found that this generally infers a one- to two-year time period.

Specific Plans—Specific plans are tools for the systematic implementation of the General Plan and are intended to implement and regulate land use and development within a specific project boundary, subject to the substantive and procedural requirements of State law. Specific plans are adopted by ordinance and, to date, have been incorporated into the San Diego County Zoning Code. Therefore, all development standards contained therein are enforceable by law.

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Subdivision Regulations—The Subdivision Ordinance regulates the design and improvement of subdivisions, requires dedications of public improvements, establishes development impact fees and mitigation programs, and requires conformity with the provisions of the County’s General Plan. This includes the review and approval of lot size and configuration, street alignments, street grades and widths, traffic access, drainage and sanitary facilities, lands dedicated for public uses (e.g., schools, parks, and trails) and open spaces, and other measures as may be necessary to insure consistency with or implementation of the General Plan.

Design Guidelines—The County of San Diego requires an architectural review of development site and building plans, elevations, signage for new and rehabilitated buildings or structures to assure compatibility with adjoining structures and uses. The review also ensures compatibility in scale and quality, a high level of character and quality, contribution to a vital, pedestrian-oriented environment, and compatibility with natural landscapes and environmental setting. The County has established Design Review Boards for the communities of Alpine, Lakeside, Julian, Ramona, and Valley Center and within the I-15 Corridor area.

Environmental Analysis (*California Environmental Quality Act*)—A program Environmental Impact Report (EIR) was prepared and certified for the updated General Plan in accordance with the procedural and substantive requirements of the *California Environmental Quality Act* (CEQA). It may serve as a reference in the preparation of CEQA-required environmental documents for subsequent Specific Plans, capital improvements, and other actions that are consistent with the General Plan. Through the development review process, the County will assess a project’s compliance with

the program General Plan EIR and determine whether additional or supplemental analysis is required prior to project approval.

In addition to the tools discussed above, the Implementation Plan includes actions that address parks and recreation facilities, public buildings, infrastructure, and solid waste.

Housing

The Housing Element differs from the other General Plan elements in that many of the programs which implement the Housing Element are required by State housing law. They address affordable and special needs housing, financial assistance, and the reduction of government constraints related to affordable housing. In addition to required programs, implementation of the Element also includes long-range programs to guide development planning beyond the horizon of the current housing cycle.

In the County, responsibility for the administration of these programs is shared by two primary departments: County Department of Housing and Community Development and Planning & Development Services. The Housing Element programs serve two purposes. The short-term programs are intended to fulfill State law requirements and address current housing needs as determined for the Regional Housing Needs Assessment cycle.

Mobility

These programs address maintenance, improvement, and development of a comprehensive multi-modal transportation network for the unincorporated County areas, such as the regional network of freeways, State highways, and transit systems; the

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County public and private road network; parking; and bicycle, pedestrian, and trail networks and facilities that are needed to sustain projected growth and development within the County. The Mobility Element road network provides a guide for the construction of future roads to accommodate development in accordance with the General Plan Land Use Map. The Mobility Element road network requires new development to reserve rights-of-way and to construct portions of the road, as appropriate. A General Plan amendment is required to change the network.

The County Public Road Standards determine the specific road design according to the classification assigned in the General Plan. In addition to the General Plan road network, the County has adopted master plans, strategies, and programs that address other components of the Mobility Element. These plans are prepared to provide more specific direction for County decision-makers, staff, and the public on how the General Plan will be implemented. The following is a partial list of master plans, strategies, and programs that the County has adopted. The implementation programs for each of these plans calls for periodic review and update to address changes in these systems over time. The County's master plans and programs include, but are not limited to, the following:

- Bicycle Transportation Plan
- Community Trails Master Plans
- Fallbrook Airport Master Plan
- Ramona Roads Master Plan

Natural and Cultural Resources

These programs and actions implement policies that seek to protect, conserve, and sustain the County's natural and cultural

resources, including biological habitat, water, agricultural lands, minerals, open space, air quality, cultural, paleontological, and visual.

Biological, Water, Agricultural, Air, Open Space, and Mineral Resources—This Plan includes resource conservation tools to regulate new development to ensure the protection of natural resources. Some of the more frequently used programs and ordinances include the following:

- *Multiple Species Conservation Program (MSCP)*—A plan to conserve habitat for endangered species.
- *Resource Protection Ordinance*—Places special controls on development to protect the County's wetlands, floodplains, steep slopes, and sensitive biological habitats.
- *Biological Mitigation Ordinance*—Protects the County's biological resources and prevents their degradation and loss by guiding development outside of biological resource core areas, and by establishing mitigation standards for discretionary projects.
- *Groundwater Ordinance*—Establishes regulations for the protection, preservation, and maintenance of this resource by ensuring that development will not occur in groundwater-dependent areas of the County unless adequate and sustainable groundwater supplies are available.
- *Watershed Protection Ordinance*—Provides regulations that protect water resources and improve water quality by reducing the adverse effects of polluted run-off discharges.

County Guidelines for Determining Significance—These Guidelines provide consistent, objective, and predictable evaluation of significant effects of discretionary development on the physical environment and are used to review discretionary projects to

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evaluate whether any adverse environmental effects may result from the project. Unique guidelines were developed to protect and preserve the following natural resources: agriculture, air, biological, groundwater, hydrology, minerals, and surface water. In addition, the Guidelines address protection and preservation of paleontological, cultural and visual resources.

Low Impact Development (LID) Program—The goal of the County’s LID Program is to protect water quality by preserving and mimicking nature through the use of stormwater planning and management techniques on a project site. Improvements in stormwater management have been made in the County since 2001 with the passing of the first Stormwater Municipal Permit. Additional stormwater improvements are now required as defined in the revised Stormwater Municipal Permit in 2007.

Safety, Health, and Welfare

These program actions relate to policies that promote human health, safety, and welfare. This section addresses potential safety hazards and mitigation, including fire and flood protection, geologic hazards, law enforcement, and airport hazards. In addition, this chapter addresses health and welfare issues such as climate change, noise attenuation, and the preservation of cultural and visual resources.

Tools in this section include Hazard Mitigation, Disaster Preparedness, and Emergency Response for Geologic, Flood, Fire, Hazardous Materials, and Law Enforcement, Noise, and Cultural Resources as well as policies that address Climate Change and the County’s visual resources. These tools include but are not limited to the following codes and guidelines.

Building and Fire Codes—Building construction in the County is regulated by the California Building Code, Uniform Mechanical Code, Uniform Plumbing Code, National Electrical Code, and the California Fire Code. The General Plan policies also provide for the continuation of opportunities for “Build Green” techniques as specified in the County’s Green Building Program.

County Guidelines for Determining Significance—These guidelines provide consistent, objective, and predictable evaluation of significant effects of discretionary development on the physical environment and are used to review discretionary projects to evaluate whether any adverse environmental effects may result from the project. The Guidelines provide direction for evaluating adverse environmental effects that a proposed project might have on safety concerns such as wildland fires, flooding, geologic hazards, airport hazards, and emergency response and evacuation plans. In addition, the Guidelines address health and welfare issues such as noise attenuation.

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
1.0	LONG RANGE LAND USE PLANNING								
1.1	Regional Planning								
1.1.A	<u>Regional Plans</u> . Participate in the preparation of the Regional Plans to ensure the land use issues of the unincorporated areas are addressed.	LU-4.1	<u>PDS</u> DPW	A-1		X			
1.1.B	<u>Interjurisdictional Review Program</u> . Conduct interjurisdictional reviews and maintain procedures to guide staff to share information on County planning document updates and to review and provide comments on proposed plans of incorporated jurisdictions, military installations, and public agencies in the region.	LU-4.2, LU-4.3, LU-4.4	<u>PDS</u>	A-1		X			
1.1.C	<u>Interjurisdictional Reviews</u> . Coordinate with adjacent cities and other agencies regarding planning efforts and resource protection. Additional on-going consultations include coordination with state, federal, and local agencies regarding energy infrastructure, tribal casinos, etc.	LU-4.2, LU-4.3	<u>PDS</u> DPW	A-1	X	X			
	<u>Regional Transportation Plan (RTP)</u> . [See Section 4.1.1 Regional Transportation Planning]								
	<u>Airport Land Use Compatibility Plans (ALUCP)</u> . [See Section 6.7.1 Airport Land Use Compatibility]								
1.2	Planning in the Unincorporated County								
1.2.1	General Plan, Community Plans, and Area Plans								
1.2.1.A	<u>General Plan Review</u> . Conduct annual progress reviews and prepare an annual status report on the implementation of the General Plan. Initiate "maintenance" amendments to the General Plan, as necessary, to resolve problems as they arise during implementation of the General Plan.	State law compliance	<u>PDS</u>	A-3	X		X	X	X
1.2.1.B	<u>General Plan Amendments</u> . Limit changes to the Land Use Map through review of General Plan Amendments for consistency with the goals and policies of the General Plan.	LU-1.5, LU-2.3, LU-2.5, LU-6.2, LU-6.11, LU-8.1, LU-9.2, LU-9.6, LU-10.3, LU-10.4, LU-11.1, COS-12.1	<u>PDS</u>	A-1		X			
1.2.1.C	<u>General Plan Amendment Guidelines</u> . General Plan Amendment Guidelines. Revise Board Policy I-63, General Plan Amendment and Zoning Guidelines, to reflect that amendment requests should generally conform with the guiding principles and goals and policies of the updated General Plan, including to minimize leapfrog development and to establish specific criteria for GPAs proposing expansion of areas designated Village Regional Category; provide additional public benefit to the community; and demonstrate access to available public facilities to serve the proposal. This is intended to limit unexpected demands for new water and wastewater facilities. Ensure internal procedures reflect changes to Board Policy I-63.	LU-1.2, LU-1.4, LU-1.6, LU-11.2, LU-12.4, LU-14.4	<u>PDS</u>	A-2	X		X		
1.2.1.D	<u>Community Plans</u> . Maintain, and update as necessary, Community Plans to identify the individual community character for each community, along with community-specific planning and design issues such as local public and fire access road networks, town center and specific area plans, and design guidelines. Community Plans, adopted as an integral parts of the County's General Plan, are policy plans specifically created to address the issues, characteristics, and visions of communities within the County.	LU-2.1, LU-9.1, LU-9.3, LU-9.4, LU-9.5, LU-10.1, LU-10.2, LU-11.2, LU-11.3, LU-11.4, LU-12.4, M-4.2	<u>PDS</u>	A-3		X			
1.2.1.E	<u>Focus Area Plans</u> . Establish a plan of action and prepare focus area plans identified by the General Plan Update. Focus Area Plans include special study areas, transit nodes and other community cores (see also 4.1.2.C Town Center Plans).	LU-5.1, LU-9.1, LU-9.3, LU-9.4, LU-9.6, LU-9.7, LU-11.1, LU-11.2, LU-11.3, LU-11.4, M-4.1, M-4.2	<u>PDS</u>	A-3				X	
1.2.1.F	<u>Mixed Use Zone</u> . Update the Zoning Ordinance to establish a new Village Core Mixed Use zone.	LU-9.3, LU-9.5	<u>PDS</u>	A-2		X			
1.2.1.G	<u>Advisory Group</u> . Establish an advisory group that would review long range plans and revisions to implementing mechanisms in accordance with the goals and policies of the General Plan Update.		<u>PDS</u>	A-2			X		

Program Implementation Categories

A-1 = Current/No change; A-2 = Change/No additional resources; A-3 = Change/Additional resources; B-1 = New/No additional resources; B-2 = Additional resources

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
1.2.1.H	<u>Forest Conservation Initiative (FCI) Lands Plan.</u> Prepare a revised land use map for lands subject to the FCI, coordinate with community planning groups for public outreach and consensus and prepare General Plan Amendment for Board adoption to coincide with expiration of the FCI.	LU-1.3, LU-1.3	<u>PDS</u>	A-2			X		
1.2.1.I	<u>Alpine FCI Lands Plan.</u> Prepare a land use map for lands subject to the FCI in eastern Alpine, as directed by the Board of Supervisors. Coordinate with area property owners and the Alpine community planning group for public outreach and consensus and prepare a General Plan Amendment for Board adoption to coincide with expiration of the FCI.	LU-1.3, LU-1.3	<u>PDS</u>	A-2			X		
1.2.2	General Implementing Ordinances and Guidelines								
1.2.2.A	<u>Zoning Ordinance.</u> Revise the Zoning Ordinance to be consistent with the goals and policies of the General Plan Update to ensure development has the density, scale, and use consistent with community plans. Zoning Ordinance assigns appropriate land uses to avoid incompatibilities with the surrounding area.	LU-1.7, LU-2.3, LU-2.4, LU-2.8, LU-3.1, LU-3.2, LU-4.7, LU-7.2, LU-8.1, LU-11.5, LU-11.8, LU-11.10, LU-11.11	<u>PDS</u>	A-2		X			
1.2.2.B	<u>Subdivision Ordinance.</u> Amend the Subdivision Ordinance to require new residential development to be integrated with existing neighborhoods by providing connected and continuous road, bicycle, environmentally-sensitive pathway/trail, and recreation/open space networks. Also add new conservation-oriented design guidelines for rural lands projects as part of this amendment. These measures will assist in the planning for recreational facilities as new development is proposed while minimizing impacts to sensitive resources and community character. Evaluate and, if necessary, revise to ensure future project designs, and corresponding infrastructure designs are consistent with the General Plan and with established community character and that the design, access, and dedication of infrastructure is consistent with the applicable community plan and / or character of the community.	LU-3.2, LU-3.3, LU-6.2, LU-6.3, LU-6.4, LU-11.2, LU-12.1, LU-12.4, M-11.3, M-11.4, M-12.4, COS-21.3, COS-22.1	<u>PDS</u> <u>DPR</u>	A-3	X			X	
1.2.2.C	<u>Countywide Design Guidelines.</u> Prepare countywide design guidelines that can be used to facilitate discretionary project review and can be further refined for community-specific purposes. Design guidelines establish criteria and provide direction for project design review.	LU-2.5, LU-2.6, LU-2.7, LU-2.8, LU-5.2, LU-5.5, LU-6.3, LU-6.4, LU-6.5, LU-6.6, LU-6.9, LU-9.3, LU-9.9, LU-9.10, LU-9.11, LU-10.1, LU-10.2, LU-11.3, LU-11.7, LU-11.9, LU-11.11	<u>PDS</u>	A-3			X		
1.2.2.D	<u>Community-Specific Design Guidelines.</u> Prepare new community-specific design guidelines to provide guidance for development projects, including Conservation Subdivision Program projects. Community-specific design guidelines facilitate project review to ensure development is consistent with the character of an individual community.	LU-2.7, LU-6.7, LU-9.3, LU-9.7, LU-9.8, LU-9.9, LU-9.10, LU-9.11, LU-10.1, LU-10.2, LU-11.2, LU-11.7	<u>PDS</u>	A-3			X		
1.2.2.E	<u>Achievement of Planned Densities.</u> Update department procedures to emphasize achieving planned residential densities under the General Plan Update.	LU-1.9	<u>PDS</u>	A-2			X		

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.0	BUILT ENVIRONMENT								
2.1	General Development								
2.1.1	Project Review								
2.1.1.A	<u>Project Review Procedures.</u> Review, and revise as necessary, project review procedures to ensure that discretionary development is consistent with the goals and policies of the General Plan and applicable community plans. Project review provides a procedure to review discretionary development proposals to address physical design, siting, and accessibility issues.	LU-5.5, LU-6.4, LU-6.6, LU-6.7, LU-6.8, LU-6.9, LU-9.8, LU-9.10, LU-9.11, LU-10.1, LU-10.2, LU-11.2, LU-11.7, LU-11.9, LU-11.11	<u>PDS</u>	A-2		X			
2.1.1.B	<u>ALUCP Consistency Review.</u> Once the General Plan Update is determined to be consistent with applicable ALUCPs, the County will implement the ALUCPs for discretionary and ministerial projects located within an Airport Influence Area. Legislative actions (General Plan Amendments and Specific Plans) will continue to be forwarded to Airport Land Use Commissions for a consistency review.	LU-4.4, LU-4.7	<u>PDS</u>	A-1	X		X		
2.1.1.C	<u>Pipelining Policy.</u> Implement procedures that allow Tentative Maps and Tentative Parcel Maps whose applications are still valid and were deemed complete prior to August 6, 2003 to be subject to densities identified in the General Plan in effect prior to the adoption of this General Plan Update.		<u>PDS</u>	A-1		X			
	<u>Site Planning for Civic Buildings.</u> [See Section 2.3.1 General Considerations for Public Facilities]								
	<u>Infrastructure Concurrent with Need.</u> [See Section 2.4.1 General Infrastructure]								
	<u>Green Building Program.</u> [See Section 6.9.3 Reduce Non-Renewable Energy Consumption (Strategy A-2)]								
2.2	Park & Recreation								
2.2.1	Park Planning and Development								
2.2.1.A	<u>Community Park and Rec Needs.</u> Update Community Plans to reflect the character and vision for each individual community; to address civic needs in a community and encourage the co-location of uses; to establish and maintain greenbelts between communities; to prioritize infrastructure improvements and the provision of public facilities for villages and community cores; and to identify pedestrian routes. With these issues addressed in community plans, potential impacts to visual resources, community character, natural resources, cultural resources, and traffic will be substantially lessened should new or expanded recreational facilities be needed in a given community.	COS-21.2, LU-12.4, LU-18.1, LU-18.2, M-11.1	<u>PDS</u> <u>DPR</u>	A-2	X		X	X	
2.2.1.B	<u>Park Design.</u> Implement Board Policy I-44, Procedure for Designing New County-owned Community/Local Parks, to identify park and recreation needs and priorities for communities, and utilize the Community Plans when identifying park and recreation facility requirements. Board Policy I-44 establishes procedures to involve the public in new community/local park design.	COS-21.1, COS-21.3, COS-21.5	<u>DPR</u>	A-1	X	X			
2.2.1.C	<u>Park and Recreation Needs Assessment.</u> Coordinate with communities, agencies, and organizations to identify, prioritize and develop park and recreation needs. This shall include: pursuing partnership opportunities with school districts and other agencies to develop new park and recreation facilities; on-going support of the Park Advisory Committee and use of community center surveys to solicit input on park and recreation program and facility needs and issues.	COS-21.2, COS-23.3	<u>DPR</u>	A-1		X			
2.2.1.D	<u>Community Design Guidelines.</u> Use community design guidelines as a resource when designing park and recreation facilities. This will help ensure that such facilities are consistent with community character.	COS-21.3, COS-21.5	<u>DPR</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.2.1.E	<u>Park Design Manual</u> . Prepare a design manual to provide concepts for typical park and recreation facility components to meet local population needs.	COS-6.3, COS-21.1, H-2.2	<u>DPR</u>	A-3	X			X	
2.2.1.F	<u>Development Standards</u> . Modify development standards and design guidelines to use universal design features that accommodate both able-bodied and disabled individuals, for common park amenities such as tot lots and restrooms.	COS-21.3, COS-21.4, COS-21.5	<u>DPR</u>	A-2	X			X	
	<u>Integration of Networks into Subdivisions</u> . [See Section 4.2.2 Bicycle and Pedestrian Facilities in New Development]								
2.2.2	Park Acquisition								
2.2.2.A	<u>Park Lands Dedication Ordinance (PLDO)</u> . Implement the PLDO to attain funding for land acquisition and construction of local park and recreational facilities PLDO requires new discretionary residential development projects pay a fee and/or construct parks as a condition of project approval.	COS-24.1	<u>DPR</u>	A-1	X	X			
2.2.2.B	<u>Discretionary Development Projects</u> . Participate in discretionary project review of residential projects with 50 or more units to identify park facility needs.	COS-24.1	<u>DPR</u>	A-1	X	X			
2.2.2.C	<u>Grants and Bonds</u> . Solicit grants and bonds to fund the acquisition of parks.	COS-24.2	<u>DPR</u>	A-1	X	X			
2.2.3	Programs, Operations, and Maintenance								
2.2.3.A	<u>Recreational Programs</u> . Support the Park Advisory Committee and community center user surveys to solicit input on park and recreation program and facility needs and issues.	COS-22.1	<u>DPR</u>	A-1	X	X			
2.2.3.B	<u>Grants and Bonds</u> . Solicit grants and bonds to fund the operation and maintenance of park and recreation facilities.	COS-24.2	<u>DPR</u>	A-1	X	X			
2.2.3.C	<u>Improvement and Service Districts</u> . Encourage and support Landscape and Lighting Maintenance Districts and County Service Areas to fund park maintenance.	COS-24.2	<u>DPR</u>	A-1	X	X			
2.2.3.D	<u>Joint Power Agreements</u> . Conduct partnerships with other jurisdictions, agencies, non-profits, and school districts to share use, operation, and maintenance costs for facilities via joint powers agreements.	COS-21.2, COS-24.2	<u>DPR</u>	A-1	X	X			
2.3	Civic and Institutional Buildings								
2.3.1	General Considerations for Public Facilities								
2.3.1.A	<u>Site Planning for Civic Buildings</u> . Conduct Interjurisdictional Reviews for civic and institutional buildings to ensure compliance with Community Plans/Design Guidelines, CEQA Guidelines for Determining Significance, and General Plans goals and policies. Community Plans / Community Design Guidelines identify requirements for civic and institutional facilities and the goals and policies provide guidance for their location and design. In addition, during interjurisdictional reviews County PDS provides input in the site planning and design of civic and institutional buildings based on CEQA Guidelines for Determining Significance.	LU-5.1, LU-9.4, LU-9.6, LU-12.3, LU-12.4, LU-17.1, LU-17.2, LU-17.3, LU-17.4, LU-18.1, LU-18.2	<u>PDS</u>	A-1		X			
	<u>Infrastructure Concurrent with Need</u> . [See Section 2.4.1 General Infrastructure]								
	<u>Community Park and Rec Needs</u> . [See Section 2.2.1 Park Planning and Development]								
2.3.2	County Facilities								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.3.2.A	<u>Strategic Energy Plan.</u> Update the Strategic Energy Plan to increase energy efficiency in existing County buildings and set standards for any new County facilities that will ultimately reduce GHG emissions. This includes implementation of the following measures: <ul style="list-style-type: none"> • Improve energy efficiency within existing operations through retrofit projects, updated purchasing policies, updated maintenance/operations standards, and education. • Improve energy efficiency of new construction and major renovations by applying design criteria and participating in incentive programs. • Provide energy in a reliable and cost-effective manner and utilize renewable energy systems where feasible. • Monitor and reduce energy demand through metering, building controls, and energy monitoring systems. • Increase County fleet fuel efficiency by acquiring more hybrid vehicles, using alternative fuels, and by maintaining performance standards for all fleet vehicles. 	COS-14.10, COS-15.3	<u>DGS</u>	A-2	X		X		
2.3.2.B	<u>Resource-Efficient Guidelines.</u> Implement, and revise as necessary, Board Policies F-50, Voluntary Resource-Efficient Guidelines on New Construction and Building Renovation Projects, to strengthen the County's commitment and requirement to implement resource-efficient design and operations for County funded renovation and new building projects. Board Policy F-50 establishes voluntary resource-efficient guidelines (Sustainable Building Projects and/or Green Building Programs) on County new construction and building renovation projects.	COS-14.10, COS-15.3	<u>DGS</u>	A-2	X		X		
2.3.2.C	<u>Site Planning of County Facilities.</u> Implement, and revise as necessary, Board Policy G-16, Capital Facilities and Space Planning, which requires the preparation of minimum location and design standards for County-owned and leased facilities, to require the County to: <ul style="list-style-type: none"> • Adhere to the same or higher standards it would require from the private sector when locating and designing facilities concerning environmental issues and sustainability, to site facilities to enhance community centers and places, and to locate near transit services, when available • Require government contractors to use low emission construction vehicles and equipment • Avoid hazardous areas when siting County facilities 	LU-18.1, LU-18.2, M-8.2, COS-15.3, S-1.3	<u>DGS</u>	A-2	X		X		
2.3.2.D	<u>Design Standards.</u> Implement and revise as necessary Board Policy G-15, Design Standards for County Facilities and Property, to require County facilities to comply with Silver Leadership in Energy and Environmental Design (LEED) standards or other Green Building rating systems, including water conservation features at County facilities.	COS-4.1, COS-15.3	<u>DGS</u>	A-2	X		X		
2.3.2.E	<u>Vehicle Fleet.</u> Replace existing vehicles in the County fleet as needed with the cleanest, commercially available vehicles that are cost-effective and meet vehicle use needs. Implement transportation fleet fueling standards to improve the number of alternatively-fueled vehicles (AFV) in the County fleet.	COS-16.3	<u>DGS</u>	A-3	X		X		
2.3.2.F	<u>Water Conservation Plan.</u> Develop and implement a County Water Conservation Plan for County operations to reduce water consumption and use recycled water where feasible for County operations.	COS-4.1, COS-15.3	<u>DGS</u>	B-1	X		X		

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.3.2.G	<u>County Operations Recycling Program</u> . Develop and implement a County Operations Recycling Program. This will include implementation of the following measures as will be detailed within the Program: • Reuse and recycle construction and demolition waste (including, but not limited to, soil, vegetation, concrete, lumber, metal, and cardboard). • Provide interior and exterior storage areas for recyclables and green waste and adequate recycling containers located in public areas. • Recover by-product methane to generate electricity. • Provide education and publicity about reducing waste and available recycling services.	COS-17.1, COS-17.2, COS-17.8	<u>DGS</u>	B-1	X		X		
2.3.2.H	<u>Curation of County Collections</u> . Maintain an inventory of County-owned collections that are not currently curated.	COS-7.3	<u>DPR</u>	A-1		X			
2.3.2.I	<u>Landmarking of County Sites</u> . Ensure landmarking and historical listing of County-owned historic sites.	LU-6.10, COS-8.1	<u>DGS/DPR</u>	A-1	X	X			
2.3.2.J	<u>Alternate Fuel Sources</u> . Explore the potential for developing alternative fuel stations at County facilities for use by the County vehicle fleet and the general public.	COS-16.4	<u>DGS/DPW</u>	A-2				X	
	<u>Historic Buildings</u> . [See Section 5.7.2 Renovation and Adaptation of Historic Resources]								
2.3.3	School Site Planning								
2.3.3.A	<u>School Site Planning</u> . Coordinate with school districts and to encourage siting new facilities in accordance with the County's General Plan and encourage implementing feasible mitigation measures to mitigate environmental impacts. School Districts are responsible for site selection, land acquisition, design, and construction of school facilities. Interjurisdictional reviews provide County staff with an opportunity to comment on the design of school facilities.	LU-17.1, LU-17.2, LU-17.3, LU-17.4, M-8.2	<u>PDS</u>	A-1	X	X			
2.3.3.B	<u>School Safety</u> . Review the design of new and expanded school facilities through Interjurisdictional Review procedures and provide comments to the responsible school district using the County Guidelines to evaluate potential adverse impacts that would result from construction of the school facilities. County Guidelines for Determining Significance establish guidelines for evaluating adverse environmental impacts of new and expanded school facilities.	LU-17.2, LU-17.4	<u>PDS</u>	A-1		X			
	<u>Infrastructure Concurrent with Need</u> . [See Section 2.4.1 General Infrastructure]								
2.4	Infrastructure								
2.4.1	General Infrastructure								
2.4.1.A	<u>Community Plan Consistency</u> . Review infrastructure projects to ensure adherence to Community Plans and to guide infrastructure planning in the individual and unique communities of the County.	LU-11.2, LU-12.4, H-2.1, M-4.3	<u>DPW</u> <u>PDS</u>	A-1	X	X			
2.4.1.B	<u>Infrastructure Concurrent with Need</u> . Implement Board Policy I-84, Project Facility Availability and Commitment for Public Sewer, Water, School, and Fire Services, concerning the phasing of infrastructure with new development to ensure that adequate infrastructure and facilities are available concurrent with need before giving final approval to projects requiring discretionary approval.	LU-13.1, LU-13.2, LU-14.2, LU-17.1, LU-18.2	<u>PDS</u> <u>DPW</u>	A-1	X	X			
2.4.1.C	<u>Interjurisdictional Reviews</u> . Review and comment on water and wastewater projects undertaken by other public agencies to ensure that impacts are minimized and that projects are in conformance with County plans.	LU-13.1, LU-14.1	<u>DPW</u> <u>PDS</u>	A-1	X	X			
2.4.1.D	<u>Privately-Initiated Facilities</u> . Perform CEQA review on privately-initiated water and wastewater facilities to determine if the water or wastewater provider for the project area has adequate capacity to service the project's projected demand in addition to the provider's existing commitments.	LU-13.2, LU-14.2, LU-14.3	<u>PDS</u> <u>DEHQ</u>	A-1	X	X			
	<u>General Plan Amendment Guidelines</u> . [See Section 1.2.1 General Plan, Community Plans, and Area Plans]								
	<u>Subdivision Ordinance</u> . [See Section 1.2.2.B General Implementing Ordinances and Guidelines]								
2.4.2	Water Supply								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.4.2.A	<u>Land Use Mapping</u> . Review GPAs and implement the General Plan Land Use Map for consistency with the goals and policies of the General Plan to locate commercial, office, civic, and industrial development in villages, town centers or at transit nodes; and to ensure that adequate water supply is available for development projects that rely on imported water.	LU-13.1	<u>PDS</u>	A-1	X	X			
2.4.2.B	<u>Water Agency Coordination</u> . Coordinate with the San Diego County Water Authority and other water agencies to coordinate land use planning with water supply planning and support implementation and enhancement of water conservation programs.	LU-13.1, COS-4.1	<u>PDS</u>	A-3	X		X		
	<u>Infrastructure Concurrent with Need</u> . [See Section 2.4.1 General Infrastructure]								
	<u>Privately-Initiated Facilities</u> . [See Section 2.4.1 General Infrastructure]								
	<u>Groundwater</u> . [See Section 5.2.1 Groundwater Resources]								
	<u>Water Conservation</u> . [See Section 5.2.2 Conservation of Water Resources]								
	<u>Water Conservation Plan</u> . [See Section 2.3.2 County Facilities]								
2.4.3	Wastewater Facilities								
2.4.3.A	<u>Long Range Wastewater Facility Plans</u> . Ensure County planning staff participation in the review of wastewater facility long range and capital improvement plans. Conduct continued coordination with water and sewer districts to ensure their plans are consistent with the General Plan land use map.	LU-14.1	DPW <u>PDS</u>	A-1	X	X			
2.4.3.B	<u>Wastewater Facilities for New Development</u> . Revise Board Policy I-78, Small Wastewater Treatment Facilities, to include additional criteria and regulatory requirements restricting the location of small wastewater treatment facilities.	LU-14.3, LU-14.4	<u>PDS</u> DEHQ	A-2	X		X		
2.4.3.C	<u>Wastewater Facility Permitting</u> . Implement the Zoning Ordinance requirement for a Major Use Permit to construct a wastewater facility to ensure facilities are adequately sized.	LU-14.4	<u>PDS</u> DEHQ	A-1	X	X			
2.4.3.D	<u>On-site Wastewater Treatment Systems</u> . Coordinate with and encourage the State Water Resources Control Board to develop statewide performance and design standards for conventional and alternative On-site Wastewater Treatment Systems.	LU-14.5	<u>DEHQ</u> <u>PDS</u>	A-2	X	X	X		
	<u>Privately-Initiated Facilities</u> . [See Section 2.4.1 General Infrastructure]								
	<u>Expansion of Service Areas</u> . [See Implementation Measure 2.4.3.D]								
	<u>Wastewater Facility Availability</u> . [See Implementation Measure 2.4.1.A]								
2.4.4	Telecommunication Facilities								
2.4.4.A	<u>Telecommunication Facility Permitting</u> . Implement the Zoning Ordinance to ensure wireless telecommunication facilities are appropriately sited and designed. The Zoning Ordinance regulates wireless telecommunication facilities and establishes preferred sites for cell towers.	LU-15.1, LU-15.2	<u>PDS</u>	A-1		X			
2.4.4.B	<u>Telecommunication Facility Siting and Design</u> . Implement and revise as necessary community plans to ensure that new telecommunication facilities are appropriately sited and designed to be consistent with the character and vision for each individual community. Community plans and County design guidelines define the community character of the individual communities in the unincorporated area.	LU-15.1, LU-15.2	<u>PDS</u>	A-1		X			
2.5	Solid Waste								
2.5.1	Reduction and Recycling of Solid Waste								
2.5.1.A	<u>Education Programs</u> . Implement recycling and composting public education programs for residents, schools, and businesses.	COS-17.8	<u>DPW</u>	A-1	X	X			
2.5.1.B	<u>Interjurisdictional Reviews</u> . Participate in interjurisdictional reviews to gather information and provide comments on plans of incorporated jurisdictions and public agencies in the region. Also work with jurisdictions in the County to facilitate regulations to locate recycling facilities.	LU-4.2 COS-17.1, COS-17.3	<u>DPW</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
2.5.1.C	<u>Recycling Program</u> . Implement and expand County-wide recycling and composting programs for residents and businesses. Require commercial and industrial recycling. County Department of Public Works implements a diverse solid waste management program to manage the local solid waste stream in the unincorporated County to meet waste diversion requirements under the Integrated Waste Management Act and enforces mandatory recycling ordinances of the County Code of Regulatory Ordinance Title 6, Division 8, Chapter 5.	COS-17.1, COS-17.2	<u>DPW</u>	A-1	X	X			
2.5.1.D	<u>Onsite Recycling Storage</u> . Review all plans for large scale projects and planned developments to ensure there is space allocated for on-site storage to separate recyclable solid waste. Site plan review of a discretionary project ensures space for recycling containers are provided.	COS-17.6	<u>PDS</u>	A-1	X	X			
2.5.1.E	<u>Recycling in Construction</u> . Encourage the County and private contractors and developers to practice deconstruction and recycling of construction, demolition and land clearing debris.	COS-17.1, COS-17.2	<u>DPW</u> <u>DGS</u>	A-1	X	X			
2.5.1.F	<u>Diverting Organic Materials</u> . Develop programs to assist farmers, residents, and businesses to divert organic materials.	COS-17.4	<u>DPW</u>	B-2			X		
2.5.1.G	<u>County Purchase Requirements</u> . Implement Board Policy B-67, Recycled Products Procurement, requiring procurement practices of the County to give preference to products conforming to the Minimum Recycled Content standards.	COS-17.1	<u>DPW</u>	A-1	X	X			
	<u>County Operations Recycling Program</u> . [See Section 2.3.2 County Facilities]								
2.5.2	Management of Solid Waste Service Providers								
2.5.2.A	<u>Onsite Materials Diversion</u> . Work with solid waste facility operators to extend and/or expand existing landfill capacity by encouraging onsite materials diversion options.	COS-17.1, COS-17.3, COS-17.7	<u>DPW</u>	A-1	X	X			
2.5.2.B	<u>Refuse Hauling</u> . Regulate refuse hauling companies through County Franchise Hauler Agreement permits. County Department of Public Works permits and regulates refuse hauling companies to ensure compliance with County Franchise Haulers' Agreements and Ordinances.	COS-17.3	<u>DPW</u>	A-1	X	X			
2.5.3	Landfills								
2.5.3.A	<u>Siting New Landfills</u> . Implement the Zoning Ordinance requiring a MOP for new landfills to ensure the facilities are sited in accordance with the San Diego County Integrated Waste Management Plan.	LU-16.1	<u>PDS</u> <u>DPW</u>	A-1	X	X			
2.5.3.B	<u>Development of Solid Waste Management Facilities</u> . Evaluate the Zoning Ordinance and other County ordinances, codes and policies to allow the development of the most environmentally sound infrastructure for solid waste facilities including recycling, reuse, and composting businesses.	LU-16.3	<u>PDS</u> <u>DPW</u>	A-2	X		X		
2.5.3.C	<u>Landfill Waste Management</u> . Permit and regulate solid waste operators and closed solid waste disposal sites to ensure compliance with California Code of Regulations and Titles 14 and 27.	COS-17.3	<u>DEHQ</u> <u>DPW</u>	A-1	X	X			
2.5.3.D	<u>Management of Inactive Sites</u> . Consider additional compatible uses for inactive solid waste sites, where possible, that generate cost-saving revenue and provide desirable community resources. County Department of Public Works maintains closed landfills and burnsites. Continue to maintain and monitor inactive solid waste disposal sites to ensure compliance with all applicable environmental regulations.	COS-17.3, COS-17.5	<u>DPW</u> <u>DEHQ</u>	A-1	X	X			
2.5.3.E	<u>Processing Organic Materials</u> . Develop incentives to encourage pilot projects with unincorporated area landfills to use anaerobic digesters to process organic materials currently being land filled.	COS-17.4	<u>DPW</u> <u>DEHQ</u>	B-2	X			X	
3.0	HOUSING								
3.1	Community Development								
3.1.1	Regional Housing Needs								

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.1.1.A	<u>Residential Sites Inventory for Regional Housing Needs Allocation (RHNA)</u> . Maintain land use policies that provide adequate sites for a variety of housing for the County's 6th Cycle RHNA of 6,700 units: •Low Income – 992 units •Moderate Income – 1,165 units •Above Moderate Income – 2,709 units	H-1.1	<u>PDS</u>	A-2		X			
3.1.1.B	<u>By-Right Approval for Projects with 20 Percent Affordable Units</u> . Pursuant to AB 1397, amend the Zoning Ordinance by the end of 2023 to require by-right approval of housing development that includes 20 percent of the units as housing affordable to lower-income households, on sites being used to meet the 6th Cycle RHNA that represent a "reuse" of sites identified in the 4th Cycle and 5th Cycle Housing Elements.	H-1.1	<u>PDS</u>	B-2			X		
3.1.1.C	<u>Zoning Ordinance Amendments to Achieve Maximum Density</u> . Amend the Zoning Ordinance by early 2023 to facilitate development on sites identified in the Sites Inventory for the 6th Cycle RHNA. Specifically, establish minimum densities for multi-family districts at 70 percent of the maximum allowable densities, with the goal of achieving an average development density at 80 percent of the maximum allowable density.	H-1.1, H-1.2	<u>PDS</u>	B-2			X		
3.1.1.D	<u>Diversity of Land Use Designation and Building Type</u> . Maintain a mixture of residential land use designations and development regulations that accommodate various building types and styles, including but not limited to: small lot single-family homes; tiny homes; detached condominium Projects; townhomes; duplex/triplex/multiplex; courtyard apartments; bungalow courts; live/work units; mixed-use projects; moveable tiny homes; 3D printed homes; and new prefab housing types that meet state and local building code standards. Continue to explore innovative building types and housing options that can be implemented through the County's Zoning Ordinance by reviewing development designators and designations and amend the Ordinance as appropriate (in coordination with action 3.1.3.A).	LU-3.1	<u>PDS</u>	A-2		X			
3.1.1.E	<u>Low to Moderate Inclusionary Ordinance</u> . Based on the results of the Inclusionary Housing Feasibility Study conducted in 2021, develop an Inclusionary Ordinance by 2022 with pre-determined set asides applicable to all housing projects of all sizes above a minimum threshold including incentives and reforms to help facilitate construction of affordable housing for lower- and moderate-income households.	H-1.9, H-1.10	<u>PDS</u>	A-2			X		
3.1.1.F	<u>Objective Design Standards</u> . Pursuant to SB 330, the County will review its development standards and design guidelines by the end of 2023 applicable to urbanized Census Designated Places to ensure they are objective to facilitate the development of housing. To streamline the design review process, the County will: •Encourage applicants to utilize existing objective design review checklists, waivers, and exemptions. •Implement Section 7015 of the Zoning Ordinance, allowing staff to act without Advisory Board recommendation if the recommendation is not provided within 60 days. •Conduct educational outreach with Community Planning Groups (CPGs) and Design Review Board (DRB) regarding Section 7015, •Address quorum issues by combining DRB and CPG meetings to allow CPG to vote when DRB does not have quorum.	H-5.1, H-5.4	<u>PDS</u>	A-1			X		
3.1.1.G	<u>Residential Sites Inventory Monitoring</u> . Expand the County's Housing Production and Capacity Portal by the end of 2021 to monitor parcels included in the Residential Sites Inventory for this 2021-2029 Housing Element on a GIS mapping application designed for staff and public use, and available on the County's website. To assist the County with tracking its compliance with SB 166 (No Net Loss), the system should track: •Unit count and income/affordability assumed on parcels included in the sites inventory. •Actual units constructed and income/affordability when parcels are developed. •Net change in capacity and summary of remaining capacity in meeting remaining Regional Housing Needs Allocation.	H-1.1	<u>PDS</u>	A-2		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.1.1.H	<u>Housing Yields in Mixed-Use Zones</u> . The County will review the development code for opportunities to increase the likelihood and yield of residential development in mixed-use commercial zones. Specifically, review by the end of 2023 whether and where residential should be allowed as a primary use in commercial zones, and create objective standards for mixed-use developments, granting developers clarity and increasing the likelihood for the conversion of underutilized commercial to residential. The County will include mixed use and commercial sites as a consideration as part of the Feasibility Analysis of Expanded By-right Approval Program (3.1.1.O) for projects that provide 20% affordable housing onsite, and return to Board in December 2021 with funding/resource needs.	H-1.2, H-1.6, H-1.7	<u>PDS</u>	B-2				X	
3.1.1.I	<u>Replacement Requirement</u> . Pursuant to State law, amend the Zoning Ordinance by the end of 2022 to require the replacement of units affordable to the same or lower income level as a condition of any development on a nonvacant site consistent with those requirements set forth in the State Density Bonus Law.	H-1.1	<u>PDS</u>	A-2			X		
3.1.1.J	<u>Lot Consolidation</u> . Facilitate the consolidation of small sites for development by providing technical assistance and exploring incentives such as streamlined processing and reduced fees for affordable housing. Incentives may include: •Density bonus	H-1.1	<u>PDS</u>	B-2			X		
3.1.1.K	<u>Expand Eligibility of Checklist Exemptions</u> . Develop additional checklists for site plan applications. Site plans that can be waived or exempted are currently indicated with a zoning designation (i.e., requirement in zoning box) for a design review. Work with Community	H-5.1, H-5.4	<u>PDS</u>	A-1			X		
3.1.1.L	<u>Coordination and Outreach with Developers, Builders, and Owners</u> . Work as a liaison between the property owners of non-vacant RHNA sites and developers/builders who may wish to pursue projects on these sites. Coordinate with property owners to help understand and mitigate non-governmental constraints to facilitate redevelopment of non-vacant RHNA sites. Reach out to property owners to inform them of developer interest, incentives, and other benefits of redevelopment, such as: •Work with owners of non-vacant RHNA sites to provide options for streamlined project review. •As part of the Zoning Code Clean-up Program (3.1.3.A), evaluate zoning of parcels adjacent to non-vacant RHNA sites to ensure contiguous parcels can be developed at the same density. •Implement program 3.1.1.H to improve mixed-use opportunities in existing commercial areas and incentivize development on non-vacant RHNA sites. •Implement program 3.1.1.B to provide opportunities for streamlined ministerial review on re-listed non-vacant RHNA sites to further incentivize housing development. •Implement program 3.1.1.K to expand checklist exemptions and further incentivize streamlined development review.	H-1.1	<u>PDS</u>	B-1			X		

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.1.1.M	<p><u>Addressing VMT Constraints</u>. In order to mitigate potential constraints associated with the implementation of SB 743 and VMT mitigation requirements, as Directed by the Board on May 19, 2021, the County will:</p> <ul style="list-style-type: none"> • Assess and explore the process by which infill development can be done in a manner to ensure no VMT mitigation is necessary. • Explore the potential creation of transit accessible areas and look at the intersection between VMT efficient areas or lower thresholds in accordance with the areas that do not require further analysis. Explore the potential transit corridors and look at the SANDAG Regional Transportation Plan, Metropolitan Transit System (MTS), North County Transit District (NCTD), and other possible areas and how that may impact VMT efficient areas or areas covered by the exemption. • Explore mitigation of VMT opportunities, looking at a regional mitigation bank, the opportunity for mitigation to not be tied or connected to the project along with the potential of a sliding scale of mitigation based on severity. • Explore by-right process for development in VMT efficient areas. • Further exploration of exceptions to the VMT thresholds for affordable housing projects at less than 100% affordable, including mixed income and various components of Area Median Income (AMI), along with exploring the possibility of exceptions for middle income or workforce housing, local hire, and agriculture type projects that might have a net impact of lowering VMT. • Explore land use density of land that is in VMT efficient areas. • Continue to track guidance from the California Office of Planning and Research (OPR), along with other governing body efforts, including the SANDAG Regional Transportation Plan. • Monitor the progress of other jurisdictions as it relates to their adoption, along with what unique programs, exemptions, or opportunities they may be exploring that the County may want to consider. • Consider a phase in timeline to allow for a transition into a Regional geography. • Consider compliance options for projects that have already been proposed or are in the process now. • Conduct an analysis of the options to remove the Local Mobility Analysis. • Inform the Board regarding updates on development of the Smart Growth component of the Climate Action Plan (CAP) SEIR to ensure it is integrated and aligned with efforts around VMT. • Conduct an analysis of proposed housing projects designated for individuals under 60% AMI and under 80% AMI and the potential cost impact of switching to a regional geography. 	H-1.2	PDS	B-1			X		
3.1.1.N	<u>Small Lot Subdivision Program</u> . Explore the feasibility of developing a Small Lot Subdivision Program and return to the Board with program options, funding and resource needs by December 2021 for further direction.	H-1.8	PDS	B-1			X		
3.1.1.O	<p><u>Feasibility analysis of Expanded By-right Approval Program</u>. Conduct an environmental constraints and feasibility analysis of expanding the By-Right Approval Program (3.1.1.B) to additional RHNA sites not eligible for ministerial process under AB 1397 (192 sites), if the developer agrees to provide at least 20% affordable housing and return to the Board with program options by the end of 2021 for further direction.</p> <p>The Feasibility Analysis of Expanded By-right Approval Program will consider mixed use and commercial sites, under the Housing Yields in Mixed-Use Zones program (3.1.1.H), if the project provides 20% affordable housing onsite. Staff will return to Board in December 2021 with funding/resource needs.</p>	H-1.1	PDS	B-2			X		
3.1.2	Village Development								
3.1.2.A	<u>Transit Nodes</u> . Work with transit agencies, San Diego Association of Governments, and developers to facilitate development within identified transit nodes. Specifically, establish comprehensive planning principles for transit nodes such as Buena Creek Sprinter Station in North County Metro anticipated to begin in 2025. Additionally, continue current work on development of a Specific Plan in the Casa de Oro community, which will be completed by end of 2022, and will expand housing opportunities and contribute to a revitalized community center.	H-1.3	PDS	A-3				X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.1.2.B	<u>Community Planning</u> . Through the community planning process, establish appropriate development standards and incentives to facilitate housing production and coordinate efforts for public facility and infrastructure improvements.	H-1.6, H-1.7, H-1.8, H-1.10, H-2.1	<u>PDS</u>	A-3		X			
3.1.3	Maximum Development Yield in Villages								
3.1.3.A	<u>Zoning Ordinance Cleanups</u> . Review the development designators in the Zoning Ordinance, and amend Code by the end of 2022 as necessary and appropriate to ensure that a range of housing types and densities can be achieved, and that the designators facilitate development at the maximum density allowed by the General Plan.	H-1.6, H-1.7, H-1.8	<u>PDS</u>	A-2			X		
3.1.4	Accessory Dwelling Units (ADUs)								
3.1.4.A	<u>Zoning Ordinance Amendments for Accessory Dwelling Units (ADUs)</u> . Amend the Zoning Ordinance by the end of 2022 to address multiple recent changes to state law regarding ADUs (including AB 587, AB 671, AB 68, and SB 13). Monitor state law on an ongoing basis and revise the Zoning Ordinance as appropriate.	H-3.7	<u>PDS</u>	B-1			X		
3.1.4.B	<u>Accessory Dwelling Unit (ADU) Construction</u> . Promote County incentives and tools available to facilitate ADU construction, including: •Continue to make preapproved ADU site/floor plans available to the public free of charge. •County Fee Waiver Program for ADUs (effective January 2019 through January 2024), which offers incentives above and beyond state law, to waive building permit fees, on-site wastewater fees, development impact fees, park fees, traffic impact fees, and drainage fees. •Annually monitor the development and affordability of ADUs. If trends indicate a potential shortfall in meeting the estimated 1,800 ADUs, consider additional efforts to incentivize ADU production and reassess and revise the overall sites strategy for the RHNA within one year through adjusting ADU capacity assumptions with actual permitted units, and/or identifying additional sites to expand site capacity to the extent necessary to accommodate the RHNA. Quantified Objectives: •250 ADUs annually over 8 years for 2,000 units	H-3.7, H-6.6	<u>PDS</u>	A-1			X		
3.1.4.C	<u>Affordable Accessory Dwelling Units (ADUs)</u> . By 2023, develop a program and pursue funding to spur the development of affordable housing through the construction of ADUs.	H-3.7	<u>HCDS</u> <u>PDS</u>	A-2			X		
3.1.4.D	<u>Develop an Accessory Dwelling Unit (ADU) subsidy program</u> by 2023 to encourage the construction of ADUs for vulnerable populations such as seniors, veterans, and low-income individuals or households in the unincorporated County.	H-3.7	<u>HCDS</u> <u>PDS</u>	A-2			X		
3.1.4.E	<u>Accessory Dwelling Unit (ADU) Efficiency Improvements program</u> . By 2022 investigate opportunities to increase efficiency during the review of ADU applications, such as increasing coordination between departments, preparing informational handouts, and setting up a consultation process for applicants that are on septic.	H-3.7	<u>PDS</u>	A-2			X		
3.1.5	Energy Conservation								
3.1.5.A	<u>Build Green Incentive Program</u> . Offer reduced plan check times and plan check and building permit fees for projects that use resource-efficient construction materials, water conservation measures and increased energy efficiency in new and remodeled residential and commercial buildings.	H-5.1 H-5.2	<u>PDS</u>	A-1		X			
3.1.5.B	<u>Residential Solar Photovoltaic (PV) Building Permits</u> . Continue to waive the cost to plan check/permit a residential solar PV building permit. The County will continue to promote this program on the County website.	H-5.1	<u>PDS</u>	A-1		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.2	Lower-Income Housing Development								
3.2.1	Density Bonus Incentives								
3.2.1.A	<u>Density Bonus Ordinance Update</u> . On an ongoing basis, review and update the Density Bonus Ordinance to be consistent with state law. Specifically update ordinance by 2022 to address the following: •AB 1763 (Density Bonus for 100 Percent Affordable Housing) – Density bonus and increased incentives for 100 percent affordable housing projects for lower-income households. •SB 1227 (Density Bonus for Student Housing) – Density bonus for student housing development for students enrolled at a full-time college, and to establish prioritization for students experiencing homelessness.	H-1.5, H-3.3, H-6.5	<u>PDS</u>	A-2			X		
3.2.1.B	<u>Density Bonus Projects</u> . Publicize density bonus incentives to developers through community events and information posted on PDS and HCDS websites.	H-1.5, H-3.3,H-6.6	<u>PDS</u> <u>HCDS</u>	A-1		X			
3.2.2	Expedited Permit Processing								
3.2.2.A	<u>Affordable Housing Projects</u> . Implement expedited permit processing for affordable housing projects, including projects that qualify for density bonuses (in compliance with Board Policy A-68 as well as SB 35 – Affordable Housing Streamlined Approval). Continue to explore ways to expedite affordable housing development.	H-5.2	<u>PDS</u>	A-1			X		
3.2.3	Affordable Housing Resources								
3.2.3.A	<u>Affordable Housing and Services Funds</u> . Funding strategies for affordable housing and supportive services include: •As funding permits, allocate funding, through the Notice of Funding Availability (NOFA) or other competitive process, in an equitable manner for affordable housing development, acquisition, rehabilitation, and/or supportive services. Pursue funding programs (for construction/ permanent financing, operating subsidies, project-based vouchers, supportive services, etc.) available at the state and federal levels and explore local funding mechanisms for affordable housing and services. Specifically, target housing funds for persons with special needs, such as seniors, farm laborers, and persons with disabilities (including persons with developmental disabilities), and households with extremely low incomes. •Pursue strategies for expanding local affordable housing resources. •Facilitate the development of 150 lower-income units within the unincorporated areas over eight years. (The County also facilitates affordable housing in the cities participating in the County's CDBG and HOME jurisdictions.)	H-3.1	<u>HCDS</u> <u>PDS</u>	A-1		X			
3.2.3.B	<u>Inventory of Surplus Sites</u> . Annually coordinate with the DGS Real Estate Services Division and HCDS to update and maintain an inventory of surplus sites suitable for affordable housing. Annually evaluate the feasibility of using the surplus County sites for affordable housing.	H-1.1, H-6.4	<u>DGS</u> <u>PDS</u> <u>HCDS</u>	A-1		X			
3.2.4	Rental Assistance								
3.2.4.A	<u>Housing Choice Vouchers (HCV)</u> . Continue to provide HCVs, including other Office of Public and Indian Housing funded vouchers, such as VASH, Mainstream, Family Unification Program, etc., to extremely low- and very low-income households. These vouchers are not restricted to specific jurisdictions within the service area of the local Public Housing Agency (PHA). The Housing Authority uses Small Area Fair Market Rents to improve access to high-resource areas, improve choice, and deconcentrate poverty. Additionally, each year Payment Standards are set at the maximum amount allowable based on the annual budget. Quantified Objectives: •6,000 extremely low- and very low-income households assisted with HCVs in the unincorporated area over 8 years. (Note: HCVs are available to income-eligible households PHA jurisdiction wide.)	H-3.1, H-3.8	<u>HCDS</u>	A-1		X			
3.2.4.B	<u>Tenant-Based Rental Assistance (TBRA)</u> . Continue to provide assistance to extremely low- and very low-income households.	H-3.1, H-3.8	<u>HCDS</u>	A-1		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.2.4.C	<u>Outreach and Education to Landlords</u> . Annually promote participation of current and new landlords in the Housing Choice Voucher (HCV) and other rental assistance programs through outreach and education. Information provided includes program rules, benefits of participation, processes for tenants and landlords, and other key program guidelines such as recent changes in applicable laws or program rules. Quantified Objectives: •Engage 100 new and existing landlords annually through advertising and outreach events.	H-3.8, H-6.6	HCDS	A-1		X			
3.2.5	Homebuyer Assistance								
3.2.5.A	<u>Down Payment and Closing Cost Assistance (DCCA) Program</u> Assist low- and moderate-income households with low interest deferred-payment loans for down payment and closing costs. Quantified Objectives: •Assist 10 households in the unincorporated area with DCCA annually for 80 households over 8 years.	H-3.1	HCDS	A-1		X			
3.2.6	Housing Resources Directory								
3.2.6.A	<u>Housing Resources Directory Update</u> . Update directory at least biannually.	H-6.6	County HCD	A-1			X		
3.3 Special Needs Housing									
3.3.1	Housing for the Homeless								
3.3.1.A	<u>Homeless Services Funding</u> . Administer state, local, and federal funds aimed at addressing housing and service needs of persons experiencing homelessness or at risk of homelessness.	H-3.6	HCDS	A-1		X			
3.3.1.B	<u>Zoning Ordinance Amendments to Facilitate Shelter Development</u> . Pursuant to state law, amend the Zoning Ordinance by the end of 2022 to address the following recent changes to state law regarding housing for the homeless: •Low Barrier Navigation Centers (AB 101) •Emergency and Transitional Housing (AB 139) •Supportive Housing (AB 2162)	H-3.6	PDS	B-1			X		
3.3.2	Housing for Persons with Disabilities								
3.3.2.A	<u>Group Homes for Seven or More</u> . In 2022, the County will review its Zoning provisions for large group homes (7+ persons) and will implement mitigating strategies to remove potential constraints and to facilitate objectivity in review and approval in the development of large group homes.	H-3.6	PDS	A-2			X		
3.3.3	Housing for Seniors								
3.3.3.A	<u>Senior Housing Program Options</u> . Explore the feasibility of developing a program that would facilitate/remove barriers to senior and assisted living housing development, and return to the Board with program options, funding and resource needs by December 2021 for further direction.	H-3.6	PDS	B-2			X		
3.4 Housing and Neighborhood Preservation									
3.4.1	Preservation of At-Risk Housing								
3.4.1.A	<u>Preservation of At-Risk Housing</u> . Work to preserve the projects (totaling 22 units) identified as at risk of converting to market-rate housing. Strategies include: •Monitoring project status annually. •Ensuring property owners comply with the extended noticing requirements (three-year, one-year, and six-month notices) under state law. •Include preservation as an eligible use in Notices of Funding Availability.	H-4.1, H-4.2	HCDS	A-1		X			
3.4.2	Residential Rehabilitation Programs								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.4.2.A	<p><u>Home Repair Program</u>. Continue to provide home repair assistance to homeowners. Facilitate health and safety, accessibility, and weatherization improvements and installation of energy-efficient systems through this program. Annually explore additional funding opportunities from State and federal programs and emphasize outreach to communities (such as Backcountry) with concentrated substandard housing issues to expand participation in programs.</p> <p>Quantified Objectives:</p> <p>•30 completed home repair projects in the unincorporated area annually for 240 completed projects over 8 years.</p> <p>See also 3.6.7.C – Proactive Housing Rehabilitation Resources.</p>	H-4.1	HCDS	A-1		X			
3.5 Community Outreach									
3.5.1	Public Outreach								
3.5.1.A	<u>Public Education Programs</u> . Work with nonprofit organizations and other agencies in educating the public and community groups regarding the need for and benefits of affordable housing.	H-6.6	HCDS	A-1		X			
3.5.1.B	<p><u>Community Meetings and Workshops</u>. Facilitate and participate in community meetings and/or workshops to assist neighborhoods in identifying projects and pursuing funding for improvements, provide education/outreach, solicit input from the community, and address affordable housing needs and other housing concerns from members of the public.</p> <p>Quantified Objectives:</p> <p>•10 community engagements annually.</p>	H-4.1 H-6.6	HCDS	A-1		X			
3.5.1.C	<u>Outreach Methods</u> . Implement outreach campaign using multi-media platforms, including ebasts, social media such as Facebook and YouTube, as well as other meeting/discussion forums such as chat rooms and webinars.	H-6.6	PDS HCDS	A-1		X			
3.6 Affirmatively Furthering Fair Housing									
3.6.1	Regional Coordination								
3.6.1.A	<u>San Diego Regional Alliance for Fair Housing (SDRAFFH)</u> . Participate in the SDRAFFH which coordinates regional responses to housing discrimination issues and monitors progress toward addressing impediments identified in the Regional Analysis of Impediments to Fair Housing.	H-6.1 H-6.7	HCDS	A-1		X			
3.6.2	Fair Housing Services, Outreach, and Education								
3.6.2.A	<p><u>Fair Housing Services</u>. Allocate resources to retain qualified fair housing service provider(s) to provide fair housing outreach, education, complaint resolution and referrals, testing, and tenant/landlord counseling. Scope of services includes bilingual outreach and education materials, multilingual tenant legal counseling, quarterly testing, and public seminars, among others. Encourage increased efforts to provide services in communities with disproportionate housing needs (such as Spring Valley, Bostonia/Lakeside, Valle de Oro, Rancho Santa Fe, Ramona, Fallbrook, Sweetwater, and Backcountry).</p> <p>Quantified Objectives:</p> <p>•250 persons assisted with fair housing services annually for 2,000 persons over 8 years.</p> <p>See also County actions on promoting equal access to information and community participation:</p> <p>3.5.1.A – Public Education Program</p> <p>3.5.1.B – Community Meetings and Workshops</p> <p>3.5.1.C – Outreach Methods</p>	H-6.6, H-6.7, H-4.1, H-6.6	HCDS	A-1		X			
3.6.3	Fair Housing Enforcement								
3.6.3.A	<u>Random Testing</u> . Conduct random testing on a regular basis to identify issues, trends, and problem properties. Expand testing to investigate emerging trends of suspected discriminatory practices.	H-6.7, H-6.7	HCDS	A-1		X			
3.6.4	Housing Mobility	H-6.1, H-1.2	PDS	A-2					

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
	<p>See County efforts in providing rental assistance, which are anticipated to increase housing mobility by providing opportunities for lower-income residents to obtain assistance and live in a variety of locations across the County (both incorporated and unincorporated):</p> <p>3.2.4.A – Housing Choice Vouchers (HCV) 3.2.4.B – Tenant-Based Rental Assistance (TBRA) 3.2.4.C – Outreach and Education to Landlords</p> <p>As part of implementing housing mobility strategies and enhancing access to areas of opportunity, the following programs, will include targeted outreach, marketing, and program implementation in high opportunity areas as identified in the fair housing analysis of the element, as well as Environmental Justice Communities:</p> <p>3.1.1.E – Low to Moderate Inclusionary Ordinance 3.2.4.A – Housing Choice Vouchers (HCV) 3.2.4.B – Tenant-Based Rental Assistance (TBRA) 3.2.4.C – Outreach and Education to Landlords 3.1.4.B – Accessory Dwelling Unit (ADU) Construction 3.1.4.C – Affordable Accessory Dwelling Units (ADUs) 3.1.4.D – Develop an Accessory Dwelling Unit (ADU) subsidy program</p>	H-3.1, H-3.8, H-6.6							
3.6.5	New Housing Choices in Areas of High Opportunity								
3.6.5.A	<p><u>Removal of Constraints to Multi-Family Housing in Areas of Opportunity.</u> Facilitate multi-family housing in areas of opportunity by 2025:</p> <ul style="list-style-type: none"> •Including a list of properties that allow multi-family housing by right on County website. •Develop educational outreach campaign to inform communities about different housing typologies and awareness for additional housing opportunities. •Encourage the development of four or more units through feasible incentives, such as additional density bonus and concessions. In addition, as part of the Zoning Ordinance Cleanup Program (3.1.3.A), evaluate building types within high resource areas to ensure that a range of housing types and densities can be achieved. •Improve process for properties with a B Designator Design Requirements in communities without design guidelines by removing the B designator and allowing project to go straight to building permits. 							X	
3.6.5.B	<p><u>Enhanced Housing Choices and Affordability in Areas of Opportunity, including Rancho Santa Fe.</u> In areas of opportunity (such as Rancho Santa Fe and Alpine) and outside of areas of concentrated poverty (such as Spring Valley), develop and implement incentives to increase housing choices and affordability (including duplex, triplex, multi-family, ADU, transitional and supportive housing). Incentives and tools may include: permit streamlining, reduced fees, and other zoning tools.</p> <p><u>See also the following County actions to facilitate housing in areas of high opportunity.</u></p> <p>3.1.1.D – Low to Moderate Inclusionary Ordinance 3.1.4.D – Develop an Accessory Dwelling Unit Subsidy Program</p> <p>As part of promoting new housing choices in high opportunity areas, implementation of the following programs will include proactive targeted outreach, marketing, and program implementation in areas of high opportunity as identified in the fair housing analysis of this element:</p> <p>3.1.1.D – Low to Moderate Inclusionary Ordinance 3.1.4.D – Develop an Accessory Dwelling Unit Subsidy Program 3.6.5.A – Removal of Constraints to Multi-Family Housing in Areas of Opportunity 3.6.5.B – Enhanced Housing Choices and Affordability in Areas of Opportunity, including Rancho Santa Fe.</p>	H-1.9, H-1.10, H-3.7, H-6.7, H-1.9, H-1.10, H-3.7, H-6.7	<u>PDS</u>	B-1			X		

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.6.6	Place-Based Strategies to Encourage Community Revitalization								
3.6.6.A	<u>Office of Environmental and Climate Justice</u> . Establish an Office of Environmental and Climate Justice within the Land Use and Environment Group (LUEG) to ensure that County efforts are advanced to meaningfully address equity, environmental and climate justice and communities disproportionately impacted by environmental burdens and related health problems, and to ensure that the County's collective efforts in reducing greenhouse gas emissions, addressing food justice, transportation equity, and the protection of civil rights in emergency planning and response are also present.	H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2			X		
3.6.6.B	<u>Conserved and Improved Assets in Areas of Lower Opportunity and Concentrated Poverty</u> . Target investment in areas of most need focused on improving community assets such as schools, recreational facilities and programs, social service programs, parks, streets, active transportation and infrastructure. Coordinate with the Environmental Justice Element to identify target neighborhoods and strategies for implementation by 2025.	H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2				X	
3.6.6.C		H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2					
3.6.6.D	<u>Community Benefit Zoning, Enhanced Density Bonus, or Land Value Recapture Strategy</u> . Explore tools to create amenities in neighborhoods of lower resources or generate funding for targeted neighborhood improvements. Develop list of implementation options to present to the Board of Supervisors for direction by the end of 2025.	H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2				X	
3.6.6.E	<u>Fallbrook Subarea Plan</u> . The County will complete a Fallbrook Subarea Plan by the end of 2022. The plan will include place-based strategies such as revised zoning, design guidelines, and landscape/streetscape plans that will contribute to the revitalization of the Fallbrook Village. The plan will also identify policies and strategies to address fair housing issues identified in the Housing Element's fair housing analysis. Implementation of these strategies will begin in 2023.	H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2			X		
3.6.6.F	<u>Twin Oaks Community Plan Update</u> . The Twin Oaks Community Plan update will address fair housing issues within North County Metro, Buena Creek station area. The plan will also identify policies and strategies to address fair housing issues identified in the Housing Element's fair housing analysis. Implementation of the Plan is anticipated to begin in 2025.	H-1.3,H-1.6,H-1.7	<u>PDS</u>	B-2				X	
3.6.6.G	<u>Place-Based Strategies in Low-Resource Communities and Environmental Justice Communities</u> . Implement place-based strategies in low resource communities (Bostonia, Fallbrook, Spring Valley, and North County Metro), as well as environmental justice communities through Environmental Justice programs and policies. The place-based strategies will include anti-displacement strategies such as value recapture strategies, community-led programs to prevent displacement, foreclosure assistance resources, rent control policies, and protections for low-income renters. Development of these strategies will begin in 2022 and they will focus on revitalization and preservation of these communities and reducing displacement risks. See County efforts in comprehensive planning that addresses housing and other community development issues. 3.1.2.A – Transit Nodes 3.1.2.B – Community Planning The following programs will include proactive targeted outreach, marketing, and program implementation in areas with displacement risk, low resources, and considered communities of concern as identified in the fair housing analysis. 3.1.2.A – Transit Nodes 3.6.6.B – Conserved and Improved Assets in Areas of Lower Opportunity and Concentrated Poverty 3.6.6.D – Community Benefit Zoning, Enhanced Density Bonus, or Land Value Recapture Strategy. 3.6.7.C – Proactive Housing Rehabilitation Resources	EJ-7.1, EJ-7.2, EJ-7.3, EJ.7.5, H-1.3, H-1.6,H-1.7,H-1.8,H-1.10,H-2.1, H-6.7	<u>PDS</u> <u>HHSA</u>	B-2			X		
3.6.7	Addressing Disproportionate Needs and Protecting Existing Residents from Displacement								
3.6.7.A	<u>Pilot Program to Address Homelessness in North County</u> . The North County pilot program will deploy an integrated team that will work in partnership with the staff in various cities to increase the level of outreach, assessments, and connections to wrap-around services and suitable housing opportunities for those experiencing homelessness.	H-1.4,H-3.6,H.6.1	<u>HCDS</u>	B-2			X		

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
3.6.7.B	<u>Department of Homeless Solutions and Equitable Communities</u> . The creation of this new department will achieve better coordination of existing and future County homeless activities and programs and serve as a central point of contact and collaboration for outside partners in order to help vulnerable San Diegans and reduce homelessness in the region.	H-1.4, H-3.6,H.6.1	<u>HCDS</u>	B-2			X		
3.6.7.C	<u>Proactive Housing Rehabilitation Resources</u> . By the end of 2022, develop a proactive housing rehabilitation resources program that targets areas of concentrated rehabilitation needs to facilitate repairs and to mitigate potential costs, displacement, and relocation impacts on residents.	H-4.1	<u>PDS</u>	B-1			X		
3.6.7.D	<u>Participation in Decision Making Process</u> . Promote participation in community meetings by: •Addressing language barriers and meeting times. •Recruiting residents from areas of concentrated poverty to serve on boards, committees, task forces, and other local decision-making bodies.	H-1.4,H-3.6,H.6.1	<u>PDS</u>	A-1		X			
3.6.7.E	<u>Mobile Home Park Preservation</u> . Implement County policy and procedure for mobile home park preservation. Provide technical assistance to park tenants to apply for grants to preserve the park. See County efforts in providing housing assistance: 3.2.5.A – Down Payment and Closing Cost Assistance (DCCA) 3.3.1.A – Homeless Services Funding 3.4.2.A – Single-Family Home Repair Program See County efforts in mitigating displacement issues and expanding affordable housing opportunities: 3.1.1.I - Replacement Housing 3.2.3.A – Affordable Housing and Services Funds 3.3.2.A – Innovative Housing Trust Fund 3.4.1.A – Preservation of At-Risk Housing Implementation of the following programs will include proactive targeted outreach, marketing, and program implementation in communities shown to have high displacement risk: 3.2.5.A – Down Payment and Closing Cost Assistance (DCCA) 3.6.6.D – Community Benefit Zoning, Enhanced Density Bonus, or Land Value Recapture Strategy. 3.6.7.E – Mobile Home Park Preservation	H-3.7,H-4.1,H-6.7,H-3.1, H-3.6,H-4.1, H-1.1, H-3.1, H-3.6,H-6.7	<u>PDS</u>	A-1		X			
4.0 MOBILITY									
4.1 Regional Transportation									
4.1.1 Regional Transportation Planning									
4.1.1.A	<u>Regional Transportation Plan (RTP)</u> . Coordinate with SANDAG and adjacent cities during updates to the RTP to identify a transportation network that maximizes efficiency, enhances connectivity between different modes of travel, minimizes impacts when locating new freeways and State highways, and provides regional roads are properly planned, sited, and designed.	M-1.2, M-1.3, M-5.1, M-8.6, M-10.5, M-10.6	<u>DPW</u> PDS	A-1	X	X			
4.1.1.B	<u>RTP Implementation</u> . Coordinate with Caltrans and adjacent jurisdictions during planning and design for improvements to the freeway and State highway network. Caltrans is the design agency to finalize alignment, design, and construct freeways and State highways based on projects and funding priorities identified by the RTP.	M-1.2, M-1.3, M-2.3, M-2.4, M-2.5, M-5.1, M-5.2	<u>DPW</u> PDS	A-1	X	X			
4.1.1.C	<u>Regional Transportation Funding</u> . Coordinate with SANDAG for the County to receive its fair share of TransNet funds for transportation facilities in the unincorporated County.	M-5.1, M-5.2, M-8.1	<u>DPW</u>	A-1		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.1.2	Plans and Programs to Reduce Vehicle Miles Traveled								
4.1.2.A	<u>Compact Commercial Centers</u> . Establish policies and design guidelines during community plan updates that encourage commercial centers in compact walkable configurations and discourage "strip" commercial development (see also measure 1.2.1.D Community Plans).	LU-5.1, LU-9.8, LU-11.6, M-11.2	<u>PDS</u>	A-2	X		X	X	
4.1.2.B	<u>Town Center Plans</u> . Prepare phase I town center plans that incorporate a mixture of uses and encourage walking or bicycling, and facilitate opportunities for transit and shared parking facilities. Include in Community Plans or other appropriate documents (see also measure 1.2.1.E Focus Area Plans).	LU-5.1, M-10.4, M-11.2, M-11.4	<u>PDS</u> DPW	A-3	X		X	X	
4.1.2.C	<u>Transportation Demand Management</u> . Develop project review procedures to require large commercial and office development to use Transportation Demand Management Programs to reduce single-occupant vehicle traffic generation and to prepare and forward annual reports to the County on the effectiveness of the program.	M-9.2	<u>PDS</u>	A-2			X		
	<u>Transit Nodes</u> . [See Section 3.1.2 Village Development]								
	<u>County Facilities</u> . [See Section 2.3.2 County Buildings]								
4.1.3	Transit								
4.1.3.A	<u>Regional Transit Coordination</u> . Coordinate with SANDAG, Caltrans, and transit agencies to expand the transit opportunities in the unincorporated County and to review the location and design of transit stops. Establish a PDS transit coordinator to ensure land use issues are being addressed. Transit agencies (NCTD & MTS) plan, operate, and maintain transit systems.	M-8.1, M-8.3, M-8.4	<u>PDS</u> DPW	A-2	X		X		
4.1.3.B	<u>Transit-Dependent Populations</u> . Coordinate with SANDAG and Full Access & Coordinated Transportation, Inc. (FACT) to facilitate the FACT goal of establishing a Regional Mobility Center. FACT is the Consolidated Transportation Services Agency (CTSA) designated by SANDAG in accordance with the California Transportation Development Act (TDA). FACT aims to function as a transportation brokerage for the public that books rides for passengers, that dispatches vehicles of participating private transportation programs, and that would be enabled by a billing and payment system. FACT works to expand the availability and use of specialized transportation services by serving as an information resource for specialized transportation providers.	M-8.1	<u>HHS</u>	A-1		X			
4.1.4	Rail Facilities								
4.1.4.A	<u>Railroad Facilities</u> . Review the improvement plans for railroad facilities in the unincorporated County during interjurisdictional reviews.	M-6.2, M-6.3, M-6.4	<u>PDS</u> DPW	A-1	X	X			
4.1.4.B	<u>High Speed Rail</u> . Coordinate planning efforts and resource protection issues with SANDAG and the High Speed Rail Authority to identify a right-of-way alignment for the high speed rail line through the unincorporated County. In 2008, voters approved Proposition 1A, (2008) to construct a high-speed rail between Los Angeles to San Francisco. Ultimately the plan includes connecting to San Diego and Escondido.	M-8.7, LU-11.2, LU-12.4	<u>PDS</u> DPW	A-1	X	X			
4.1.5	Airports								
4.1.5.A	<u>Airport Operations</u> . Coordinate with the San Diego County Regional Airport Authority (SDCRAA) and County Airports for issues related to airport planning and operations.	M-7.1, S-15.1, S-15.2	<u>DPW</u> PDS	A-1	X	X			
4.1.5.B	<u>Airport Master Plan</u> . Coordinate with the Airport Land Use Commission to ensure that Airport Master Plans are consistent with Airport Land Use Compatibility Plans.	M-7.1, S-15.1, S-15.3	<u>DPW</u> PDS	A-1		X			
4.2	Roads								
4.2.1	Road Network Planning								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.2.1.A	<u>Mobility Network Changes</u> . Ensure General Plan Amendments that propose changes to the mobility network are consistent with the General Plan goals and policies, and such proposals are also reviewed by the community planning groups.	LU-11.2, LU-12.4, M-1.1, M-1.2, M-1.3, M-4.2	PDS DPW	A-1	X	X			
4.2.1.B	<u>Community Impacts</u> . Review DPW policies and procedures to evaluate that such reviews are conducted and that issues regarding potential division of communities are identified and addressed.	LU-11.2, LU-12.4, M-1.3	DPW	A-2	X		X		
4.2.1.C	<u>Local Public Road Network</u> . Prepare road master plans or update community plans, as necessary, to include local public road network plans to improve mobility, connectivity, and safety, in coordination with community planning groups to identify transportation deficiencies and provide a plan for preserving and enhancing local transportation facilities (see also 4.2.4.A Community Evacuation Routes).	M-4.1, M-4.2, S-14.1	PDS DPW	A-3	X		X		
4.2.1.D	<u>Capital Improvement Program (CIP)</u> . Implement the CIP to require community input and General Plan conformance reviews on County road projects to ensure that County road planning and development is consistent with the General Plan. Implement procedures that minimize the need to widen roads by incorporating transportation system management techniques.	M-2.3, M-2.4, M-2.5, M-4.1, M-4.2, M-4.3, M-4.4, M-4.5, M-4.6, M-9.1, M-10.6	DPW PDS	A-1	X	X			
4.2.1.E	<u>Designated Truck Routes</u> . Evaluate requests to establish weight limits on roads where heavy truck traffic is not desired. [Per vehicle code, a Resolution is required from Board of Supervisors to implement restrictions.]	M-6.1	DPW	A-2				X	
4.2.2	County Road Design								
4.2.2.A	<u>Complete Streets</u> . Review the County Public and Private Road Standards to determine if they adequately address the "complete streets" requirements of SB 1358 and accommodate emergency vehicles. Develop procedures to facilitate enacting exemptions to the Standards, when minimum standards are insufficient to conform to the "complete streets" requirements. Review County Guidelines for Determining Significance for Transportation and Traffic and consider expanding the range of adverse effects to evaluate whether the project provides "complete streets". In 2008, SB 1358 amended Government Code to require Circulation Elements to plan for complete streets that meet the needs of bicyclists, children, persons with disabilities, motorists, movers of commercial goods, users of public transit, and seniors. In addition, roads must accommodate fire apparatus and other emergency vehicles.	LU-5.1, M-4.1, M-4.4	DPW PDS	A-2			X		
4.2.2.B	<u>Context-Sensitive Design</u> . Design and construct roads in a safe manner consistent with the General Plan, community context, and community input. Prepare traffic calming toolbox and road design guideline manual for supplemental features that may be considered.	LU-11.2, LU-12.4, M-2.3, M-4.3, M-4.5	DPW PDS	A-3	X		X		
4.2.2.C	<u>Community Road Standards</u> . Prepare community right-of-way development standards, as appropriate, that supplement the County road standards in order to recognize the unique constraints and character of different communities.	LU-11.2, LU-12.4, M-4.1, M-4.3, M-4.5	DPW PDS	A-3	X		X	X	X
4.2.2.D	<u>Low Impact Design</u> . Implement the Low Impact Design (LID) Handbook to mitigate excessive surface water runoff impacts in new and expanded roadways. Low Impact Design (LID) Handbook encourages design techniques that reduce runoff and maximize infiltration for groundwater recharge.	M-2.5	DPW PDS	A-1		X			
4.2.2.E	<u>Rural Roads</u> . Coordinate with SANDAG to obtain funding for operational improvements to State highways and freeways in the unincorporated area.	M-4.3	DPW	A-1	X	X			
4.2.2.F	<u>Resource Protection</u> . Implement the Resource Protection Ordinance (RPO), when feasible, to avoid environmental constraints when siting new and improving existing roads, driveways, and trails/pathways. Consider impacts to wetlands, floodplains, steep slopes, sensitive biological habitats, and prehistoric and historic sites.	M-2.3, M-4.5	PDS DPW, DPR	A-1		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.2.2.G	<u>Safe and Interconnected Multi-Modal Roads</u> . Review the Project Planning Procedures and determine if new criteria and strategies are necessary to conduct General Plan Conformance reviews of discretionary development projects for the provision of safe, multi-modal, context-sensitive local public roads that are interconnected and have consolidated access points among adjacent developments to minimize access points to through roads.	M-1.2, M-2.2, M-3.3, M-4.1, M-4.2, M-4.3, M-4.5	PDS DPW	A-2			X		
4.2.2.H	<u>Review of Public Road Standards</u> . Report at the first annual review of the General Plan Update on the success of the updated Public Road Standards in achieving flexibility in road design.	M-4.3, M-4.5	DPW	A-1		X			
4.2.3	Traffic Mitigation								
4.2.3.A	<u>Adverse Environmental Impacts</u> . Use the County Guidelines (Transportation and Traffic) to analyze potential environmental impacts for public and private road projects and application of mitigation measures pursuant to CEQA.	LU-12.2, M-2.1, M-3.1, M-3.2	DPW PDS	A-1	X	X			
4.2.3.B	<u>Congestion Management</u> . Implement the Congestion Management Strategies identified in the Regional Transportation Plan and require large projects to mitigate impacts to the Congestion Management Program (CMP) network, including State highways and freeways.	LU-12.2, M-2.1, M-3.1, M-3.2	DPW PDS	A-1	X	X			
4.2.3.C	<u>County Transportation Impact Fee (TIF) Ordinance</u> . Revise the San Diego County TIF Ordinance to incorporate the adopted GP Update land use and roadway network plan. The TIF program mitigates the cumulative traffic impacts of future development throughout the County unincorporated areas and funds the improvement and/or construction of identified transportation facilities.	LU-12.2, M-3.2	DPW PDS	A-3			X		
4.2.3.D	<u>Adjacent Jurisdictions</u> . Establish coordination efforts with other jurisdictions when development projects will result in a significant impact on city roads. When available, use the applicable jurisdiction's significance thresholds and recommended mitigation measures to evaluate and mitigate impacts.	LU-4.3, M-4.6	PDS DPW	A-1	X	X			
4.2.4	Emergency Access								
4.2.4.A	<u>Community Evacuation Routes</u> . Prepare Community Evacuation Route network plans and include in community plans or other documents as appropriate (see also measure 4.2.1.C Local Public Roads).	M-3.3, M-4.4, S-1.3	PDS DPW	A-3	X		X		
4.2.4.B	<u>Fire Apparatus Access Roads</u> . Implement the County Fire Code and require fire apparatus access roads per the County Fire Code. The Code requires that fire apparatus access roads be provided that accommodate for safe civilian evacuation and the ingress of emergency vehicles concurrently.	M-3.3, M-4.4	DPW PDS	A-1	X	X			
4.2.4.C	<u>Adverse Environmental Effects of Development</u> . Implement and revise as necessary the County Guidelines for Determining Significance (Wildland Fire and Fire Protection) to evaluate adverse environmental effects of projects.	M-3.3, M-4.4	PDS DPW	A-1	X	X			
4.2.4.D	<u>Conformance with Standards</u> . Evaluate and revise as appropriate the Subdivision Ordinance to ensure that proposed subdivisions meet current design and accessibility standards at time of project approval and into the future.	M-3.3, M-4.4	PDS DPW	A-1	X	X			
4.2.4.E	<u>Fire Protection Plans</u> . Require fire protection plans when necessary for development projects to ensure the requirements of the County Fire Code and other applicable regulations are being met.	M-3.3, M-4.4	PDS DPW	A-1		X			
4.3	Parking								
4.3.1	Parking for New Development								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.3.1.A	<u>Context-Sensitive Parking Requirements</u> . Revise the Zoning Ordinance and County Parking Manual to: <ul style="list-style-type: none"> Require commercial, office, and industrial development to provide preferred parking for carpools, vanpools, electric vehicles, and flex cars; Establish parking requirements according to regional category, land use, building size, proximity to transit, and availability of Transportation Demand Management programs; Establish parking regulations for senior housing and affordable housing, utilizing data from studies conducted for these groups; Reduce off-street parking requirements when appropriate on-street parking is provided, especially in villages to encourage pedestrian-oriented design. [Any reductions to the parking regulations require careful consideration to ensure sufficient parking will be provided.]	M-9.3, M-10.1, M-10.3, M-10.5	PDS DPW	A-2	X		X		
4.3.1.B	<u>Impacts of Inadequate Capacity</u> . Implement, and revise as necessary, County Guidelines for Determining Significance for Transportation and Traffic to evaluate adverse environmental effects if a proposed project has inadequate parking capacity and consider expanding the typical adverse effects to evaluate effects when projects provide too much parking.	M-10.1, M-10.2	PDS DPW	A-1			X		
4.3.1.C	<u>Parking Lot Design</u> . Implement, and revise as necessary, the Off-Street Parking Design Manual to incorporate: <ul style="list-style-type: none"> Parking configuration concepts that encourage pedestrian activity and shared parking requirements; Design concepts that reduce peak stormwater runoff in parking lots in accordance with the Hydrology Manual and Low Impact Development Handbook. 	M-10.2, M-10.7	PDS DPW	A-2	X		X		
4.3.2	Other Parking								
4.3.2.A	<u>On-Street Parking</u> . Consider revising procedures to evaluate restrictions for on-street parking.	M-10.3, M-10.6	PDS DPW	A-2	X		X		
4.3.2.B	<u>Shared Parking</u> . Revise the Off-Street Parking Design Manual to include concepts for providing shared parking facilities. When multiple facilities share parking, generally the overall requirements are reduced when compared to separate parking facilities for each use.	M-10.4	PDS DPW	A-2	X		X		
4.3.2.C	<u>Park & Ride Facilities</u> . Coordinate with SANDAG, Caltrans, and tribal governments to maximize opportunities to locate park and ride facilities. Review PDS project planning procedures to determine if revisions are necessary. Evaluate the feasibility of requiring developers of large projects to contribute to a fund for park and ride facilities.	M-8.6, M-9.4	PDS DPW	A-2	X		X		
4.3.2.D	<u>Priority Parking</u> . Provide incentives such as preferential parking for hybrids or alternatively fueled vehicles such as compressed natural gas (CNG) vehicles or hydrogen- or electric-powered vehicles. The County shall also establish programs for priority or free parking on County streets or in County parking lots for hybrids or alternatively fueled vehicles.	M-19.3, COS-16.3	PDS DPW	A-2	X		X		
4.4	Non-Motorized Transportation								
4.4.1	Bicycle and Pedestrian Facility Planning								
4.4.1.A	<u>Regional Bicycle Plan</u> . Coordinate with SANDAG in the development of the Regional Bicycle Plan, the long range plan to establish a regional bicycle network, to ensure consistency with County transportation plans. Coordinate revisions to the SANDAG Regional Bicycle Plan with the County Trails Program.	M-11.1, M-11.8	PDS DPW, DPR	A-1	X	X			
4.4.1.B	<u>County Bicycle Transportation Plan</u> . Implement and revise every five years, or as necessary, to identify a long range County bicycle network and qualify for State or other funding sources. Coordinate revisions to the County Bicycle Transportation Plan with the County Trails Program.	M-11.1, M-11.8	PDS DPW, DPR	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.4.1.C	<u>Pedestrian Area Plans</u> . Prepare community-level pedestrian area plans to evaluate deficiencies and recommend improvements to the pedestrian network and experience.	M-11.1, M-11.2, M-11.8	<u>PDS</u> DPW	A-3			X	X	
4.4.1.D	<u>Community Bicycle Infrastructure</u> . Address community bicycle facility needs and to consider expansion of community bicycle infrastructure during community plan updates. Incorporate this information into the County Bicycle Transportation Plan.	M-11.1, M-11.3	<u>PDS</u> DPW	A-1			X	X	
4.4.1.E	<u>Caltrans Facilities</u> . Coordinate with Caltrans in the design of State highway facilities to ensure State facilities incorporate bicycle facilities identified in regional and County planning documents.	M-11.6	<u>DPW</u> <u>PDS</u>	A-1		X			
	<u>Town Center Plans</u> . [See Section 4.1.2 Land Use Plans to Reduce Vehicle Miles Traveled]								
4.4.2	Bicycle and Pedestrian Facilities in New Development								
4.4.2.A	<u>Context-Sensitive Design</u> . Design and construct roads to accommodate bicycles. Provide bike lanes as designated on the County's General Plan. Obtain community input during design preparation.	M-11.7	<u>PDS</u> DPW	A-2			X		
4.4.2.B	<u>Bicycle Facilities in Subdivisions</u> . Implement, and revise as necessary, the Subdivision Ordinance to require the provision of bicycle and pedestrian facilities identified in the County Bicycle Transportation Plan, SANDAG Regional Bicycle Plan, pedestrian master plans, or community plans. Subdivision Ordinance requires the provision of bicycle routes shown on the General Plan and for subdivisions with 200 or more lots when necessary for use and safety of residents.	M-11.3, M-11.4	<u>PDS</u>	A-2			X		
4.4.2.C	<u>Pedestrian Design Toolbox</u> . Prepare a Pedestrian Design Toolbox with bicycle and pedestrian context-sensitive design concepts.	M-11.7	<u>PDS</u> DPW	A-2			X		
4.4.2.D	<u>Road Standards</u> . Implement and revise as necessary the Public Road Standards to establish pedestrian facility standards according to land use context such as Regional Category.	M-11.7	<u>DPW</u> <u>PDS</u>	A-2			X		
	<u>Subdivision Ordinance</u> . [See Section 1.2.2 General Implementing Ordinances and Guidelines]								
4.4.3	Public Funding for Non-Motorized Networks								
4.4.3.A	<u>Non-County Funding Programs</u> . Seek federal, state, and regional funds, such as the Safe Routes to School and TransNet Smart Growth Opportunity Area funds, to improve bicycle and pedestrian facilities.	M-11.5	<u>DPW</u> <u>PDS</u>	A-1		X			
4.5	Trails								
4.5.1	Trail Planning and Design								
4.5.1.A	<u>County Trails Program/Master Plans</u> . Implement and revise as necessary the Regional Trails Plan as well as the Community Trails Master Plan. This will ensure that community goals, policies, and implementation criteria are defined for community trails.	M-12.1, M-12.2	<u>DPR</u> PDS, DPW	A-1	X	X			
4.5.1.B	<u>Priorities for Acquisition</u> . Prioritize the acquisition and development of trail segments in a manner to provide maximum environmental and public benefit given available public and private resources and the population served.	M-12.2, M-12.6	<u>DPR</u> <u>PDS</u>	A-1	X	X			
4.5.1.C	<u>Interjurisdictional Coordination</u> . Facilitate interjurisdictional coordination for the implementation of Community Trails Master Plans.	M-12.3	<u>DPR</u>	A-1	X	X			
	<u>Park Design Manual</u> . [See Section 2.2.1 Park Planning and Development]								
4.5.2	Acquisition of Trail Facilities								
4.5.2.A	<u>Subdivision Ordinance</u> . Implement the Subdivision Ordinance to require the provision of trail and pathways shown on the Regional Trails Plan or County Trails Master Plan.	M-12.4	<u>PDS</u> <u>DPR</u>	A-1	X	X			
4.5.2.B	<u>Purchase, Easements, and Dedications</u> . Acquire trail routes across public and private lands through direct purchase, easements, and dedication, or by other means from a willing property owner/seller.	M-12.8	<u>DPR</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
4.5.2.C	<u>Tribal Lands</u> . Consult with the appropriate governing tribal council to facilitate the provision of trail connections through tribal land.	M-12.6	<u>DPR</u>	A-1	X	X			
4.5.2.D	<u>Incentive Program</u> . Encourage the voluntary dedication of easements and/or gifts of land for trails through private-owned lands, including agricultural and grazing lands.	M-12.8	<u>DPR</u>	A-1	X	X			
4.5.2.E	<u>Trail Design on Agriculture Lands</u> . Encourage the involvement and input of the agricultural community in matters relating to trails on or adjacent to agricultural lands and place a priority on the protection of agriculture.	M-12.9	<u>DPR</u>	A-1	X	X			
	<u>Integration of Networks into Subdivisions</u> . [See Section 4.4.2 Bicycle and Pedestrian Facilities in New Development]								
4.5.3	Management of Trail Facilities								
4.5.3.A	<u>Trail Information Database</u> . Maintain a database of information on the locations, status of easements, classifications, forms of access, management activities, and land ownership relative to trail facilities.	M-12.5, M-12.7	<u>DPR</u> <u>PDS</u>	A-1	X	X			
4.5.3.B	<u>Agricultural Areas</u> . Minimize potential impacts and accommodate operational necessities through proper location, design, construction, and active management for trails in areas with active agricultural operations or active grazing lands that will minimize potential impacts and accommodate operational necessities through proper location, design, construction, and active management. Encourage the involvement and input of the agricultural community in matters relating to trails on or adjacent to agricultural lands and place a priority on the protection of agriculture.	M-12.8, M-12.9	<u>DPR</u>	A-1	X	X			
4.5.3.C	<u>Coordination with Adjacent Roadways</u> . Develop procedures to coordinate the operations and maintenance of pathways with similar activities for adjacent roads and road rights-of-way.	COS-24.2	<u>DPR</u> <u>DPW</u>	A-3	X			X	
	<u>Protection from Adverse Environmental or Manmade Effects</u> . [See Section 5.1.1 Habitat Conservation Areas]								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.0	NATURAL AND CULTURAL RESOURCES								
5.1	Biological Resources								
5.1.1	Habitat Conservation Areas								
5.1.1.A	<u>Habitat Conservation Plans</u> . Implement and revise existing Habitat Conservation Plans/Policies to preserve sensitive resources within a cohesive system of open space. Also prepare MSCP Plans for North County and East County.	COS-1.1, COS-1.2, COS-1.3, COS-1.6	PDS DPR	A-1	X	X			
5.1.1.B	<u>Conservation Agreements</u> . Implement conservation agreements through Board Policy I-123, Conservation Agreement for the Multiple Species Conservation Program (MSCP) plan, as this will facilitate preservation of high-value habitat in the County's MSCP Subarea Plan.	COS-1.1, COS-1.3	PDS DPR	A-1	X	X			
5.1.1.C	<u>Regional Coordination</u> . Plan and implement a habitat conservation plan through regional coordination and consultation with the appropriate agencies. Coordinate with water agencies, as appropriate, to evaluate the use of reservoir buffers for multiple uses, such as species protection, or other compatible uses.	COS-1.1, COS-1.3, COS-1.4, COS-1.5, COS-1.7	PDS DPR	A-1		X			
5.1.1.D	<u>Acquisition of Preserve Lands</u> . Coordinate with nonprofit groups and other agencies to acquire preserve lands.	COS-1.1, COS-1.3, COS-1.4, COS-1.5, COS-1.8	DPR PDS	A-1	X	X			
5.1.1.E	<u>Public Involvement</u> . Implement procedures that ensure an open, transparent, and inclusive decision-making process by involving the public throughout the course of planning and implementation of habitat conservation plans and resource management plans.	COS-1.10	PDS / DPR	A-1		X			
5.1.1.F	<u>Protection from Adverse Environmental or Manmade Effects</u> . Through implementation of Resource Management Plans, monitor and manage preserves and trails such that environmental resources do not become impacted as a result of soil erosion, flooding, fire hazard, or other environmental or man-made effects. Any impacts identified to environmental resources will be restored in accordance with the management directives within the Resource Management Plans.	COS-1.3	DPR PDS	A-1	X	X			
5.1.1.G	<u>Volunteer Open Space Easement Monitors</u> . Establish policies and guidelines for the formation of volunteer open space easement monitors that are incorporated into each community planning group to supplement professional enforcement staff.	COS-1.11	PDS/DPR	A-2				X	
5.1.1.H	<u>Wildlife Agency Coordination</u> . Formalize coordination with Wildlife Agencies to discuss implementation of Habitat Conservation Plans through regularly scheduled meetings that address biological issues related to fires, staging areas and access, and other related issues.	COS-1.4, S-4.2	PDS DPR	A-2			X		
	See also <i>Section 5.6 Open Space Resources</i>								
	<u>Management of Reservoir Buffers</u> . [See <i>Section 5.2.3 Water Quality and Watershed Protection</i>]								
	<u>Protection of Habitats and Species</u> . [See <i>Section 6.2.2.G Fire Fuel Management</i>]								
	<u>Dead, Dying, and Diseased Trees</u> . [See <i>Section 6.2.2.G Fire Fuel Management</i>]								
5.1.2	Protecting Resources from Development								
5.1.2.A	<u>Identify Adverse Impacts</u> . Utilize County Guidelines for Determining Significance for Biological Resources to identify and mitigate adverse impacts on biological resources.	COS-1.2, COS-2.1, COS-2.2	PDS DPR	A-1	X	X			
5.1.2.B	<u>Resource Information Database</u> . Utilize the County's Geographic Information System (GIS) records and the Comprehensive Matrix of Sensitive Species to locate special status species populations on or near project sites. This information will be used to avoid or mitigate impacts as appropriate.	COS-1.1, COS-1.3, COS-1.6, COS-2.2	PDS DPR	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.1.2.C	<u>Resource Protection</u> . Implement the Resource Protection Ordinance, Biological Mitigation Ordinance, and Habitat Loss Permit Ordinance to protect wetlands, wetland buffers, sensitive habitat lands, biological resource core areas, linkages, corridors, high-value habitat areas, subregional coastal sage scrub focus areas, and populations of rare, or endangered plant or animal species.	LU-6.1, COS-2.1, COS-2.2, COS-2.3, COS-3.1, COS-3.2	<u>PDS</u> DPR	A-1	X	X			
5.1.2.D	<u>Conservation Subdivision</u> . Create a Conservation Subdivision Program that facilitate conservation-oriented project design through changes to the Subdivision Ordinance, Resource Protection Ordinance, Zoning Ordinance, Groundwater Ordinance, and other regulations as necessary. It is intended that these changes will promote conservation of natural resources and open space (including agricultural lands) while improving mechanisms for flexibility in project design so that production of housing stock is not negatively impacted. Additionally, any such allowances of flexibility must be done with consideration of community character through planning group coordination and/or findings required for project approval. Establish a systems of metrics to track projects developed under the Program and annually monitor the Program's effectiveness.	LU-7.2, COS-2.2, COS-3.1, COS-3.2, COS-6.3, COS-6.4, S-3.1, S-3.2, S-3.3	<u>PDS</u>	A-2	X		X		
5.1.2.E	<u>Minimize Edge Effects from Development</u> . Implement the Noise Ordinance, Biological Mitigation Ordinance, Groundwater Ordinance, County Landscaping Regulations (currently part of the Zoning Ordinance), and the Watershed Protection, Storm Water Management, and Discharge Control Ordinance to minimize edge effects from development projects located near sensitive resources.	COS-1.2, COS-2.2, COS-3.1, COS-3.2	<u>PDS</u>	A-1	X	X			
5.1.2.F	<u>Non-Invasive Plant Species</u> . Implement the revised Ordinance Relating to Water Conservation for Landscaping to incorporate appropriate plant types and regulations requiring planting of native or compatible non-native, non-invasive plant species in new development.	COS-1.9, COS-2.1, COS-3.1	<u>PDS</u>	A-1	X	X			
5.1.2.G	<u>State Regulations Protecting Wetlands</u> . Require that development projects obtain CWA Section 401/404 permits issued by the California Regional Water Quality Control Board and U.S. Army Corps of Engineers for all project-related disturbances of waters of the U.S. and/or associated wetlands. Also require that projects obtain Fish and Game Code Section 1602 Streambed Alteration Agreements from the California Department of Fish and Game for all project-related disturbances of streambeds.	COS-3.1, COS-3.2	<u>PDS</u>	A-1	X	X			
5.1.3.H	<u>Interjurisdictional Reviews</u> . Conduct Interjurisdictional Reviews for publicly-funded and discretionary projects to minimize impacts to biological resources.	COS-2.1, COS-2.2, COS-2.3	<u>PDS</u> DPR	A-1		X			
5.1.2.I	<u>Protection of Wetlands Through Ordinances</u> . Implement the Watershed Protection, Storm Water Management, and Discharge Control Ordinance to protect wetlands.	COS-3.1, COS-3.2	<u>PDS</u>	A-1	X	X			
5.1.2.J	<u>Wetlands Preservation</u> . Ensure that wetlands and wetland buffer areas are adequately preserved whenever feasible to maintain biological functions and values.	COS-3.1, COS-3.2	<u>PDS</u>	A-1	X	X			
5.1.2.K	<u>Limited Building Zone - Wetlands Buffer</u> . Investigate the feasibility of amending policies and procedures as necessary to allow consideration of the wetland buffer in determining the width of Limited Building Zone with the intent of allowing for combination when appropriate. The habitat type and allowed vegetative maintenance of the wetland buffer should be considered so there is no loss in the function and value of the buffer.	COS-3.1, COS-3.2	<u>PDS</u>	A-2		X			
5.2 Water Resources									
5.2.1 Groundwater Resources									
5.2.1.A	<u>Land Use Mapping</u> . Review GPAs and implement the General Plan Land Use Map for consistency with the goals and policies of the General Plan to designate groundwater dependent areas with land use density/intensity that is consistent with the long-term sustainability of groundwater supplies.	LU-8.1, LU-13.1	<u>PDS</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.2.1.B	<u>Groundwater Availability</u> . Implement the Groundwater Ordinance and a GIS-database Hydrologic Inventory to balance groundwater resources with new development. The Groundwater Ordinance ensures that development will not occur in groundwater-dependent areas unless adequate groundwater supplies are available. The Hydrologic Inventory provides a summary of historic hydrologic conditions and is a programmatic screening tool to aid in scoping future groundwater investigations for development projects.	LU-8.2, LU-13.1, LU-13.2	<u>PDS</u>	A-1	X	X			
5.2.1.C	<u>Borrego Valley Water Credits Program</u> . Coordinate with the Borrego Water District (BWD) to implement a water credits program to encourage an equitable allocation of water resources. The water credits program would allow farmers or any other owners of water-intensive uses in Borrego Valley to permanently fallow their land and in turn the BWD would issue "water entitlement certificates" in standard increments. The certificates may potentially be applied towards BWD and/or County projects that require groundwater mitigation.	LU-8.4	<u>PDS</u>	A-3	X			X	
5.2.1.D	<u>Water Credits Program in Groundwater Ordinance</u> . Revise the Groundwater Ordinance to incorporate groundwater offsetting measures such as the Borrego Valley Water Credits Program.	LU-8.4	<u>PDS</u>	A-2				X	
	<u>Service Availability</u> . [See Section 2.4.1]								
5.2.2	Conservation of Water Resources								
5.2.2.A	<u>Landscaping</u> . Implement the revised Ordinance Relating to Water Conservation for Landscaping to further water conservation to: • Create water-efficient landscapes and use water-efficient irrigation systems and devices, such as soil moisture-based irrigation controls. • Use reclaimed water for landscape irrigation. • Restrict watering methods (e.g., prohibit systems that apply water to non-vegetated surfaces) and control runoff. • Provide education about water conservation and available programs and incentives.	COS-4.2, COS-19.1, COS-19.2	<u>PDS</u>	A-1	X	X			
5.2.2.B	<u>Building Codes</u> . Strengthen local building codes for new construction and develop ordinances that require existing buildings to generate a higher level of water efficiency as a condition of issuing permits for renovations or additions, and of sale of residences and buildings.	COS-19.1	<u>PDS</u>	A-2			X		
5.2.2.C	<u>Reduce Demand</u> . Coordinate efforts with the San Diego County Water Authority and other water agencies to better link land use planning with water supply planning with specific regard to potential impacts from climate change and continued implementation and enhancement of water conservation programs to reduce demand. Also support water offset programs and other conservation measures to encourage efficient water use.	COS-4.1	<u>PDS</u>	A-3	X		X		
	<u>Interjurisdictional Coordination</u> . [See Section 2.4.1]								
	<u>Water Conservation at County Facilities</u> . [See Section 2.3.2 County Facilities]								
	<u>Green Building Program</u> . [See Section 6.10 Climate Change]								
5.2.3	Water Quality and Watershed Protection								
5.2.3.A	<u>Urban Runoff Management Program</u> . Implement and update as necessary the County's Jurisdictional Urban Runoff Management Program to identify and address the highest priority water quality issues/pollutants in each watershed.	COS-4.3, COS-5.2	<u>DPW</u> <u>PDS</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.2.3.B	<u>Retaining Run-off</u> . Implement the Watershed Protection Ordinance (WPO) to maximize and conserve water resources. The WPO also implements low-impact development practices that maintain the existing hydrologic character of the site to manage storm water and protect the environment. Retaining storm water runoff on-site can drastically reduce the need for energy-intensive imported water at the site.	COS-4.1, COS-4.3	<u>PDS</u> DPW	A-1	X	X			
5.2.3.C	<u>Surface Water Quality</u> . Implement Municipal Stormwater Permits, when necessary, to protect surface water from pollutant discharges.	COS-4.4, COS-5.5	<u>PDS</u> DPW	A-1	X	X			
5.2.3.D	<u>Water Quality Protection</u> . Use the County Guidelines for Determining Significance for Groundwater Resources, Surface Water Quality, and Hydrology to identify and minimize adverse environmental effects and prepare and implement Water Quality Control Plans to protect water quality and the beneficial uses in water resources in the County.	LU-6.5, COS-4.4, COS-5.2, COS-5.3, COS-5.5	<u>PDS</u>	A-1	X	X			
5.2.3.E	<u>Restoration of Natural Drainage Systems</u> . Implement, and revise as necessary, the Watershed Ordinance to encourage the removal of invasive species to restore natural drainage systems, thereby improving water quality and surface water filtration.	COS-5.4	<u>DPW</u> PDS	A-1	X	X			
5.2.3.F	<u>Hillside Development</u> . Revise the Resource Protection Ordinance (RPO) to incorporate Board Policy I-73, the Hillside Development Policy, into the RPO to the extent that it will allow for one comprehensive approach to steep-slope protections and require planning of hillside developments to minimize potential soil, geological and drainage problems.	LU-6.8, COS-5.3, COS-12.2, S-8.1, S-8.2, S-9.6	<u>PDS</u> DPW	A-2	X		X		
5.2.3.G	<u>Protection Against Erosion</u> . Implement the Grading, Clearing and Watercourses Ordinance to protect development sites against erosion and instability.	LU-6.9, COS-5.3, COS-5.5, S-8.1, S-8.2	<u>PDS</u> DPW	A-1	X	X			
5.2.3.H	<u>Low Impact Development (LID)</u> . Implement the LID Handbook and establish LID standards for new development to minimize runoff and maximize infiltration.	LU-6.5, COS-5.2	<u>DPW</u>	A-2	X		X		
5.2.3.I	<u>Stormwater Discharges</u> . Revise and implement the Stormwater Standards Manual requiring appropriate measures for land use with a high potential to contaminate surface water or groundwater resources. This Manual prohibits polluted non-stormwater discharges to the stormwater conveyance system.	COS-4.4	<u>DPW</u>	A-2	X		X		
5.2.3.J	<u>Septic System Design</u> . Review septic system design, construction, and maintenance in cooperation with the Regional Water Quality Control Board through the Septic Tank Permit Process.	COS-4.4, COS-5.5	<u>DPW</u> DEHQ	A-1	X	X			
5.2.3.K	<u>Alternative Septic Systems</u> . Work with stakeholder groups and the State Water Resources Control Board to develop uniform performance standards and regulations for the permitting and operation of Alternative Septic Systems which are anticipated to be adopted in March of 2012.	COS-4.4, COS-5.5	<u>DEHQ</u>	A-3			X		
5.2.3.L	<u>County Alternative Septic Systems Regulations</u> . At the time that State regulations for accommodating alternative septic systems are revised, update County regulations to accommodate greater use of alternative septic systems.	COS-4.4, COS-5.5	<u>DEHQ</u>	A-3			X		
	<u>Development Siting</u> . [See Section 5.9.1 Scenic Vistas and Resources]								
	<u>Carbon Sequestration Benefits</u> . [See Section 6.9.7 Promote Carbon Dioxide Consuming Landscapes]								
	<u>Flooding</u> . [See Section 6.4 Flood Hazards]								
5.3 Agricultural Resources									
5.3.1	Preserve and Promote Agricultural Resources								
5.3.1.A	<u>Land Use Designations</u> . Implement the General Plan Regional Category map and Land Use Maps which protect agricultural lands with lower density land use designations that will support continued agricultural operations.	LU-7.1	<u>PDS</u>	A-1	X	X			

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5.3.1.B	<u>Farming Program Plan</u> . Implement the Farming Program Plan, which represents the County's next step to implementation of Board Policy I-133, Support and Encouragement of Farming in San Diego County, to protect and enhance farming as a vital industry, to 1) promote economically viable farming in unincorporated San Diego County; and 2) promote land use policies and programs that recognize the value of working farms to regional conservation efforts.	COS-6.1, COS-6.2	<u>PDS</u>	A-1	X	X			
5.3.1.C	<u>Protection Programs</u> . Implement the Farm and Ranchland Protection Program, which provides matching funds to help purchase development rights to keep productive farm and ranchland in agricultural uses.	COS-6.1, COS-6.2	<u>PDS</u>	A-1	X	X			
5.3.1.D	<u>Agricultural Preserves</u> . Implement project processing procedures that require an analysis be conducted prior to the approval of any Zoning Ordinance Amendment that would result in the removal of an "A" designator from a certain property to ensure that the action removing such a designation will not result in any significant direct or indirect adverse impact to Williamson Act Contract lands. Board Policy I-38 Agricultural Preserves allows for establishing agricultural preserves in accordance with the California Land Conservation Act of 1965 (Williamson Act). The Zoning Ordinance "A" designator is applied to lands within an agricultural preserve.	LU-7.1	<u>PDS</u> DAWM	A-3	X		X		
5.3.1.E	<u>Agricultural Preserve Inventory</u> . Conduct a comprehensive review and inventory of agriculture preserves and update data to remove parcels that are no longer applicable. Develop a process for continual maintenance of this inventory and database of agricultural preserves and evaluate allowing new areas to be designated as preserves without a Rezone of the Zoning Ordinance.	LU-7.1	<u>PDS</u> DAWM	A-3	X			X	
5.3.1.F	<u>Purchase of Agricultural Conservation Easements</u> . Develop and implement the Purchase of Agricultural Conservation Easement (PACE) program which compensates landowners for voluntarily limiting future development on their land.	COS-6.4	<u>PDS</u> DAWM, DFHA	A-2	X		X		
5.3.1.G	<u>Agricultural-Related Business</u> . Revise the Zoning Ordinance to establish provisions for Boutique Wineries and Farmers Markets, and other agricultural-related businesses.	COS-6.1	<u>PDS</u>	A-2			X		
5.3.1.H	<u>Focused Williamson Act Program</u> . Develop a focused Williamson Act Program that supports the viability of farming in areas with decreased density from the General Plan Update.	COS-6.1, COS-6.4	<u>PDS</u>	B-2			X		
5.3.1.I	<u>Williamson Act Legislation</u> . Pursue state legislation to allow for a local Williamson Act type program that provides property tax incentives for agricultural operations.	COS-6.1, COS-6.4	<u>PDS</u>	B-2			X		
	<u>Conservation Subdivision</u> . [See IM 5.1.2 Protecting Resources From Development]								
5.3.2	Agricultural Land Use Compatibility								
5.3.2.A	<u>Adverse Environmental Effects</u> . Implement, and revise per the General Plan Update EIR analysis, the County Guidelines for Determining Significance for Agricultural Resources, which provide guidance to evaluate adverse environmental effects of a proposed project on agricultural resources.	COS-6.2	<u>PDS</u> DAWM	A-2			X		
5.3.2.B	<u>Land Use Restrictions</u> . Utilize the Zoning Ordinance during review of development projects to identify where intensive agriculture uses are appropriate. The Zoning Ordinance establishes land use restrictions to protect agricultural uses in areas intended for crop production.	COS-6.2, COS-6.4	<u>PDS</u>	A-1		X			
5.3.2.C	<u>Important Agricultural Areas</u> . Revise community plans to identify important agricultural areas within them and specific compatible uses and desired buffers necessary to maintain the viability of that area. Community plans are used to review development projects.	COS-6.2	<u>PDS</u>	A-2	X		X		
5.3.2.D	<u>Limit Recourse Actions</u> . Implement the Agricultural Enterprises and Consumer Information Ordinance, which limits the circumstances under which agricultural operations constitute a nuisance, to limit the ability of development to take recourse actions against existing agriculture operations.	COS-6.2	<u>PDS</u>	A-1		X			
5.4	Mineral Resources								

Program Implementation Categories

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.4.1	Land Use Compatibility								
5.4.1.A	<u>Protection of Mineral Resources</u> . Use the County Guidelines for Determining Significance for Mineral Resources to evaluate adverse environmental impacts of a proposed project on mineral resources.	COS-10.1, COS-10.2, COS-10.4	<u>PDS</u>	A-1	X	X			
5.4.1.B	<u>Access to Mineral Resources</u> . Update the County Guidelines for Determining Significance (Mineral Resources) to include the requirement to evaluate whether access is being maintained to existing mining sites.	COS-10.3	<u>PDS</u>	A-2	X		X		
5.4.1.C	<u>Mining Overlay</u> . Update the Zoning Ordinance with the addition of a Mining Compatibility Designator or Overlay that identifies parcels with a high potential for mineral resources. The purpose is to ensure that new development projects take into account the potential mineral resources and that the potential mining would not be precluded. In addition, specify that notification of potential mining use is provided to all parcels within a 1,500 foot radius of parcels with a Mining Compatibility Designator. Parcels with a high potential for mineral resources could include those areas designated as MRZ-2 or other areas identified as containing mineral resources that are located where a sufficient buffer is available so that extraction activities are feasible.	COS-10.1, COS-10.2, COS-10.4, COS-10.9	<u>PDS</u>	A-3	X			X	
5.4.1.D	<u>Identification of Mineral Resources</u> . Request that the State Geologist, State Mining & Geology Board and other appropriate government agencies identify mineral resources in previously unmapped areas of East and North County. Compile information and identify areas to receive special zoning designator. Mining resources in the western portions of the County were identified and categorized according to Mineral Resource Zones (MRZs) by the State Geologist. Update the Zoning Ordinance Mining Overlay (see IM 5.4.1.C) when new lands are designated as important aggregate resources.	COS-10.1, COS-10.2	<u>PDS</u>	A-3	X		X		
5.4.1.E	<u>Mitigation Program</u> . Evaluate the feasibility of developing a mitigation program, similar to MSCP, where development on land containing mineral resources would mitigate the loss to development by setting aside lands in another area designated for mineral resource extraction.	COS-10.2	<u>PDS</u>	A-3				X	
5.4.2	Reclamation of Mining Facilities and Resources								
5.4.2.A	<u>Reclamation Plans</u> . Implement procedures to require a site-specific reclamation plan in accordance with reclamation standards required by the SMARA and associated State Mining and Geology Board regulations. Zoning Ordinance requires a Reclamation Plan for mineral extraction activities.	COS-10.5, COS-10.8	<u>PDS</u>	A-1		X			
5.4.2.B	<u>Recycling Salvaged Aggregate</u> . Revise the Zoning Ordinance to facilitate recycling salvaged concrete, asphalt, and rock. Consider reinstituting Section 6158(e) to allow this activity to occur at permitted mining facilities. The Zoning Ordinance establishes the procedures for applying for a permit to recycle salvage materials.	COS-10.6, COS-10.7	<u>PDS</u>	A-2	X			X	
5.4.2.C	<u>Permitting Surface Mining Operations</u> . Revise the Grading Ordinance and Zoning Ordinance to permit surface mining operations with a Surface Mining Permit rather than a Major Use Permit. The Surface Mining Permit, which is appealable to the Board of Supervisors, will require the full footprint of the operations to be specified, along with a detailed operations plan to ensure impacts to the environment and community are addressed. The permit will incorporate findings of approval that reflect Mining Compatibility Designator/Overlay, SMARA sections 2762 and 2763, and the inherent character of surface mining operations, along with findings that address community and environmental impacts.	COS-10.6, COS-10.8	<u>PDS</u>	A-2	X			X	
5.5	Air Resources								
5.5.1	New Development Review								
5.5.1.A	<u>Adverse Environmental Effects</u> . Use County Guidelines for Determining Significance for Air Quality to identify and mitigate adverse environmental effects on air quality.	COS-13.1, COS-13.4, COS-13.6, COS-14.2	<u>PDS</u> APCD	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.5.1.A	<u>Emissions from Development Projects.</u> Implement procedures to require that the following measures be implemented on all construction projects where project emissions are above the Screening Level Thresholds (SLTs): • Multiple applications of water during grading between dozer/scrapper passes • Paving, chip sealing or chemical stabilization of internal roadways after completion of grading • Use of sweepers or water trucks to remove "track-out" at any point of public street access • Termination of grading if winds exceed 25 miles per hour • Stabilization of dirt storage piles by chemical binders, tarps, fencing or other erosion control • Use of low-sulfur fuels in construction equipment • Use of low-VOC paints • Projects exceeding SLTs will require ten percent of the construction fleet to use any combination of diesel catalytic converters, diesel oxidation catalysts, diesel particulate filters and/or CARB certified Tier I, II, III, IV equipment.	COS-14.9, COS-15.1	<u>PDS</u> APCD	A-1	X	X			
5.5.1.B	<u>Major Sources.</u> Require New Source Reviews (NSRs) to prevent permitting projects that are "major sources."	COS-14.9	<u>APCD</u> PDS	A-1	X	X			
5.5.1.C	<u>Dust Control Measures.</u> Implement the Grading, Clearing, and Watercourses Ordinance by requiring all clearing and grading to be conducted with dust control measures.	COS-14.8, COS-14.9	<u>PDS</u> <u>DPW, APCD</u>	A-1	X	X			
5.5.1.D	<u>Sensitive Land Uses.</u> Use the policies set forth in the CARB's Land Use and Air Quality Handbook (CARB 2005) as a guideline for siting sensitive land uses. Implementation of this measure will ensure that sensitive land uses such as residences, schools, day care centers, playgrounds, and medical facilities are sited appropriately to minimize exposure to emissions of TACs.	COS-14.8, COS-14.9	<u>PDS</u>	A-1	X	X			
	<u>Climate Change CEQA threshold.</u> [See Section 6.9.2 Reduce Vehicle Trips, Gasoline Consumption, and GHG Emissions (Strategy A-1)]								
	<u>Clean Air Technologies.</u> [See Section 6.9.2 Reduce Vehicle Trips, Gasoline Consumption, and GHG Emissions (Strategy A-1)]								
	<u>Construction Vehicle and Equipment Emissions.</u> [See Section 6.9.2 Reduce Vehicle Trips, Gasoline Consumption, and GHG Emissions (Strategy A-1)]								
	<u>Priority Parking.</u> [See Section 4.3 Parking]								
5.5.2	Regional Strategy								
5.5.2.A	<u>APCD Regulations.</u> Implement County Air Pollution Control District (APCD) regulations for air emissions from all sources under its jurisdiction.	COS-14.8, COS-14.9	<u>APCD</u> PDS	A-1	X	X			
5.5.2.B	<u>State Air Quality Standards for Ozone.</u> Implement procedure to comply with the County Regional Air Quality Strategy (RAQS) to attain air quality standards for Ozone.	COS-14.5	<u>APCD</u> PDS	A-1	X	X			
5.5.3	Air Quality for County Facilities [See Section 2.3.2 County Facilities]								
	<u>Site Design.</u>								
	<u>Leadership in Energy and Environmental Design.</u>								
	<u>Resource-Efficient Design and Operations.</u>								
	<u>Vehicle Fleet.</u>								
5.6	Open Space								
5.6.1	Open Space Funding and Acquisition								
5.6.1.A	<u>Open Space Preserves.</u> Set-aside open space during discretionary development review through Multiple Species Conservation Program (MSCP) regulatory requirements.	COS-1.6, COS-23.2, LU-6.1, LU-6.7	<u>DPR</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.6.1.B	<u>Prioritize Acquisition Needs.</u> Prioritize open space acquisition needs through coordination with government agencies and private organizations.	COS-23.2	<u>DPR</u> PDS	A-1	X	X			
5.6.1.C	<u>Private Land Owners.</u> Acquire open space through negotiation with private land owners.	COS-1.8, COS-23.2	<u>DPR</u>	A-1	X	X			
	<u>Subdivision Ordinance.</u> [See Section 1.2.2 General Implementing Ordinances and Guidelines]								
	<u>Conservation Subdivision.</u> [See Section 5.1.2 Protecting Resources from Development]								
5.6.2	Open Space Implementation and Management								
5.6.2.A	<u>Access Needs.</u> Coordinate with community groups to identify access needs to open space lands. Community groups are queried to identify access needs within sensitive resource constraints.	COS-23.1, COS-23.3	<u>DPR</u>	A-1		X			
5.6.2.B	<u>Resource Management Plans.</u> Operate and manage MSCP open space acquisitions by preparing, implementing, and updating Resource Management Plans and MSCP Area Specific Management Directives (ASMDs) for each open space area within the MSCP preserve.	COS-23.1, COS-23.3	<u>DPR</u> PDS	A-1		X			
5.7	Cultural Resources								
5.7.1	Protection and Preservation of Cultural Resources								
5.7.1.A	<u>Require Appropriate Reviews.</u> Utilize the RPO, CEQA, the Grading and Clearing Ordinance, and the Zoning Ordinance to identify and protect important historic and archaeological resources by requiring appropriate reviews and applying mitigation when impacts are significant. Historic designation by the Historic Site Board or the Zoning Ordinance "H" Special Area Designator requires a site plan review.	COS-7.1, COS-7.2, COS-8.1	<u>PDS</u>	A-1	X	X			
5.7.1.B	<u>Qualified Archeologist Assessment.</u> Implement the RPO to require that a County-qualified archeologist assesses the proposed project area and issues a written report on findings during discretionary project review.	COS-7.1, COS-7.2, COS-7.3	<u>PDS</u>	A-1		X			
5.7.1.C	<u>Minimize Adverse Impacts.</u> Implement, and update as necessary, the County's Guidelines for Determining Significance for Cultural Resources to identify and minimize adverse impacts to historic and archaeological resources.	COS-7.1, COS-7.2, COS-8.1	<u>PDS</u>	A-1	X	X			
5.7.1.D	<u>Identify and Catalog Resources.</u> Initiate a new effort to identify and catalog historic and potentially historic resources within unincorporated San Diego County. This process will require public participation, such as Save Our Heritage Organization (SOHO), and evaluation by County staff and the Historic Site Board. The anticipated result of this effort is: (1) at a minimum, landowners will be better informed of potential resources on their properties as well as the options available to them under the State/National Register or the Mills Act; and (2) in some cases, properties may be zoned with an "H" Special Area Designator for historic resources, thereby restricting demolition/removal and requiring a Site Plan Permit for proposed construction, which will be reviewed by the Historic Site Board.	COS-7.1, COS-7.2, COS-8.1	<u>PDS</u>	B-2	X			X	
5.7.1.E	<u>Tribal Monitors.</u> <u>Implement</u> County Guidelines for Significance for Cultural Resources to ensure qualified tribal monitors are present during ground disturbing activities.	COS-7.4	<u>PDS</u>	A-1		X			
5.7.1.F	<u>Monitor and Review.</u> Implement County Guidelines for Determining Significance to monitor and review projects through the CEQA process to ensure resources are appropriately identified, tested, recorded, and artifacts are curated at appropriate facilities that meet federal curation standards.	COS-7.1, COS-7.2, COS-7.3	<u>PDS</u> DPR	A-1		X			
5.7.1.G	<u>Management and Restoration Plans.</u> Develop management and restoration plans for identified and acquired properties with cultural resources.	COS-7.1, COS-7.2, COS-7.3, COS-8.1	<u>DGS, DPR</u>	A-1	X	X			
5.7.1.H	<u>Easements.</u> Support the dedication of easements that protect important cultural resources by using a variety of funding methods, such as grant or matching funds, or funds from private organizations.	COS-7.2	<u>DPR</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.7.1.I	<u>Consultation and Regional Collaboration</u> . Protect significant cultural resources by facilitating the identification and acquisition of important resources through regional coordination with agencies, and institutions, such as the South Coast Information Center (SCIC) and consultation with the Native American Heritage Commission (NAHC) and local tribal governments, including AB52 and SB-18 review, while maintaining the confidentiality of sensitive cultural information.	COS-7.4	<u>PDS/DPR</u>	A-1	X	X			
5.7.1.J	<u>Confidentiality of Resources</u> . Implement development review policies and procedures that avoid disclosure of sensitive cultural resource information such as site record forms and local, State, or National Register nominations marked "not for publication".	COS-7.4, COS-7.5, COS-7.6	<u>PDS</u>	A-1		X			
5.7.1.K	<u>Treatment of Resources</u> . Implement development review procedures, when complete avoidance is not feasible, to establish guidelines that: (1) Promote and facilitate retaining important cultural resources on site for use in landscaping, gateways, and other appropriate areas; or (2) Identify when it is appropriate to move resources to another site. <i>Implementation of guidelines requires coordination with appropriate Native American tribe(s) and/or affected communities.</i>	COS-7.2, COS-7.3	<u>PDS</u> <u>DPR</u>	A-1		X			
5.7.1.L	<u>Human Remains</u> . Include regulations and procedures for discovery of human remains in all land disturbance and archaeological related programs. Ensure that all references to discovery of human remains promote preservation and include proper handling and coordination with Native American groups. Apply appropriate mitigation when impacts are significant.	COS-7.4, COS-7.5	<u>PDS</u>	A-1	X	X			
5.7.1.M	<u>Identifying and Documenting Historic Structures</u> . Identify potentially historic structures within the County and enter the information in the Department of Planning and Land Use property database. Identification will occur by compiling information from all available sources (e.g., County surveys, Historic Site Board, information received from SOHO and community planning groups, information from other jurisdictions, etc.) and shall be updated at least every five years.	COS-8.1	<u>PDS</u>	A-2	X		X		
5.7.1.N	<u>Protection of Historic Resources From Demolition and Alteration Projects</u> . Revise the Resource Protection Ordinance to apply to the demolition or alteration of identified significant historic structures.	COS-8.1	<u>PDS</u>	A-2	X		X		
	<u>Curation of County Collections</u> . [See Section 2.3.2 County Facilities]								
5.7.2	Renovation and Adaptation of Historic Resources								
5.7.2.A	<u>Project Review of Historic Structures</u> . Implement procedures to require the restoration, renovation, or adaptive reuse of significant historic structures as a condition of approval during the discretionary project review process, as appropriate.	COS-8.1	<u>PDS</u>	A-1		X			
5.7.2.B	<u>Mills Act</u> . Provide incentives through the Mills Act to encourage the restoration, renovation, or adaptive reuse of historic resources. Mills Act (2002) allows property tax incentives to owners of significant historic structures to encourage the protection and preservation of historic resources. The Mills Act is available to significant historic structures recommended by the Historic Site Board.	COS-8.1	<u>PDS</u>	A-1	X	X			
5.7.2.C	<u>Secretary of the Interior Standards</u> . Implement procedures that require use of the Secretary of the Interior Standards when renovating County-owned historic structures and when approving Building Permits.	COS-8.1	<u>DGS/DPR</u> <u>PDS</u>	A-1		X			
5.7.2.D	<u>Historic Resources Oversight</u> . Support the Historic Site Board in their efforts to provide oversight for historic and prehistoric resources.	LU-7.1, COS-8.1	<u>PDS</u> <u>DPR</u>	A-1	X	X			
5.7.2.E	<u>Historic Routes</u> . Develop and implement a plan and coordinate with Caltrans to provide appropriate signage on historic resources and along historic routes.	COS-8.2	<u>PDS</u> <u>DPR</u>	A-3				X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.7.2.F	Signage for County Trails. Install signs at appropriate locations along trails and at trailheads.	COS-8.2	DPR	A-1		X			
	Landmarking of County Sites. [See Section 2.3.2 County Facilities]								
5.8	Paleontological Resources / Unique Geological Features								
5.8.1	Paleontological Resources								
5.8.1.A	Grading. Implement the Grading Ordinance and CEQA to minimize impacts to paleontological resources; require a paleontological resources monitor during grading when appropriate; and apply appropriate mitigation when impacts are significant. Grading Ordinance provides the County with the authority to require a paleontological resources monitor during grading.	COS-9.1	DPW	A-1	X	X			
5.8.1.B	Minimize Adverse Impacts. Implement, and update as necessary, the County's Guidelines for Determining Significance for Paleontological Resources to identify and minimize adverse impacts to paleontological resources.	COS-9.1	PDS	A-1	X	X			
	Conservation Subdivision. [See Section 5.1.2 Protecting Resources from Development]								
5.8.2	Unique Geologic Features								
5.8.2.A	Adverse Effects. Use County Guidelines for Determining Significance for Unique Geology to identify any adverse effects of a proposed project on unique geologic features.	COS-9.2	PDS	A-1		X			
	Conservation Subdivision. [See Section 5.1.2 Protecting Resources from Development]								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.9	Visual Resources								
5.9.1	Scenic Vistas and Resources								
5.9.1.A	<u>Identify Key Visual Resources.</u> Review Resource Conservation Area designations, or other special area designators, guidelines, and/or other implementing tools to guide future development of parcels within these viewsheds to avoid impacts to the scenic vistas. During community plan updates, work with communities and other stakeholders to identify key scenic vistas, viewsheds of County scenic road and highways, and other areas of specific scenic value.	COS-11.1, COS-11.2	<u>PDS</u>	A-2	X		X		
5.9.1.B	<u>Land Use Mapping.</u> Review GPAs and implement the General Plan Land Use Maps to locate land uses with lower density or intensity on lands that contribute to scenic vistas, undeveloped ridgelines, and steep slopes. Limit changes to the Land Use Map through review of General Plan Amendments for consistency with the goals and policies of the General Plan.	COS-11.1, COS-11.2, COS-12.1	<u>PDS</u>	A-1	X	X			
5.9.1.C	<u>Protection of Sensitive Biological Habitats.</u> Implement existing programs, such as the County MSCP and associated BMOs, RPO, and CEQA Guidelines, as identified under <i>Section 5.1 Biological Resources</i> . While protecting biological resources, these programs also preserve natural open space that contributes to the quality of many of the County's scenic vistas. Protect sensitive biological habitats and species through regulations that require avoidance and mitigation of impacts.	COS-11.1, COS-11.2	<u>PDS</u>	A-1	X	X			
5.9.1.D	<u>Protection of Agricultural Lands.</u> Develop and implement programs and regulations that preserve agricultural lands (such as the County's CEQA guidelines and the Farm Program), as identified under <i>Section 5.3 Agricultural Resources</i> . Most existing agricultural lands are key components of scenic vistas and community character and the preservation of these resources is critical to minimizing impacts to these resources.	COS-11.1, COS-11.2	<u>PDS</u>	A-1	X	X			
5.9.1.F	<u>Regional Coordination / Interjurisdictional Review.</u> Implement interjurisdictional review procedures to ensure that public facilities enhance rather than detract from sensitive visual areas. Participate in regional planning and planning by agencies operating within or adjacent to the County to protect scenic resources to the extent practicable. This includes participation in SANDAG and other regional planning forums, reviewing and commenting on planning and environmental documents issued by other agencies, and ongoing collaboration with tribes and adjacent jurisdictions.	COS-11.4, COS-11.5	<u>PDS</u>	A-1	X	X			
5.9.1.G	<u>Ridgeline Preservation.</u> Review, and revise as necessary, programs and regulations that minimize landform alteration and preserve ridgelines and steep slopes where appropriate. Examples include the County's Grading Ordinance, RPO, and CEQA Guidelines.	COS-12.2	<u>PDS</u>	A-2	X		X		
5.9.1.J	<u>Development Siting.</u> Implement and revise, as necessary, ordinances to require new development to be located down and away from ridgelines, conform to the natural topography, not significantly alter dominant physical characteristics of the site, and maximize natural drainage and topography when conveying stormwater.	LU-6.5, LU-6.6, LU-6.9, COS-4.3, COS-5.3, COS-12.2, S-8.1, S-8.2, S-9.6	<u>PDS</u>	A-2	X		X		
	<u>Conservation Subdivision.</u> [See <i>Section 5.1.2 Protecting Resources from Development</i>]								
5.9.2	Visual Character								
5.9.2.A	<u>Community Plans.</u> Amend community plans with improved vision and community character statements to ensure that new development reflects the character and visions for each individual unincorporated community. Community plans are used to review development projects (including General Plan Amendments). These reviews are implemented by State law, County policy and procedures, the Subdivision Ordinance, Zoning Ordinance findings for certain permits, CEQA compliance, etc. The Community plans also serve as the foundation for more detailed implementing regulations such as design review guidelines, Zoning box regulations, etc. Community Plans are also used for the interjurisdictional review and coordination on project conducted by other agencies.	LU-6.3, LU-6.4, LU-6.6, LU-6.7, COS-11.1	<u>PDS</u>	A-2	X		X	X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
5.9.2.B	<u>Design Review</u> . Revise the Design Review process to streamline the process, improve consistency in implementation, and update design criteria as necessary. Current components of that process include Special Area Designators, Design Review Guidelines, and the Site Plan review and approval process.	COS-11.3, COS-12.2	<u>PDS</u>	A-2	X		X		
5.9.2.C	<u>Underground Utilities</u> . Implement the Wireless Communications Ordinance and Board Policies I-92 (Undergrounding of Utilities) and J-17, (Undergrounding of Existing Overhead Utility Facilities) to encourage the undergrounding of utilities. Wireless Communications Ordinance restricts siting and development of wireless facilities; Board Policy I-92 sets standards for new development to place utilities underground; and Board Policy J-17 establishes a program and procedures to place existing utilities underground.	COS-11.7	<u>PDS/DPW</u>	A-1	X	X			
5.9.2.D	<u>Billboards</u> . Implement the Zoning Ordinance to prohibit off-premise signs and billboards from scenic or historic areas and areas subject to community design review.	COS-11-6	<u>PDS</u>	A-1		X			
5.9.2.E	<u>Community Compatibility</u> . Require that project approvals with significant potential to adversely affect the scenic quality of a community require community review and specific findings of community compatibility. Examples can be found in the Zoning Ordinance with the numerous special uses or exceptions allowed pursuant to Administrative and Use Permits, and Site Plans. This practice has been proven useful for reducing impacts to aesthetic resources and their usefulness will increase as community plans and design guideline are updated pursuant to measures 5.9.2.A and 5.9.2.B.	COS-11.1, COS-11.3	<u>PDS</u>	A-1	X				
	<u>Context-Sensitive Road Design</u> . [See Section 4.2.2 County Road Design]								
5.9.3	Dark Skies								
5.9.3.A	<u>Light and Glare Regulations</u> . Implement the Light Pollution Code and Zoning Ordinance to minimize light pollution. Light and glare regulations that minimize impacts to adjacent properties, sensitive areas, community character, observatories, and dark skies are found in the Light Pollution Code and Zoning Ordinance.	COS-13.1, COS-13.2	<u>PDS</u>	A-1	X	X			
5.9.3.B	<u>Project Review</u> . Implement the County Guidelines for Determining Significance for Dark Skies and Glare to identify adverse effects related to dark skies and glare. Additional reviews are implemented on discretionary projects in accordance with CEQA and the County's CEQA guidelines.	COS-13.1, COS-13.2	<u>PDS</u>	A-1	X	X			
5.9.3.C	<u>Light Pollution Controls</u> . Coordinate with communities and stakeholders to review light pollution controls and consider amendments or expansions to those controls as determined necessary to reduce impacts to dark skies that are important to community character.	COS-13.1, COS-13.2	<u>PDS</u>	A-2	X		X		
6.0	SAFETY, HEALTH, AND WELFARE								
6.1	Hazard Mitigation and Emergency Response								
6.1.1	Hazard Mitigation								
6.1.1.A	<u>Land Use Map</u> . Locate future development away from natural and manmade hazard areas, as identified in the Safety Element, through General Plan Amendments and updates. The General Plan land use map considers natural hazards when determining the land use type and intensity of future development.	S-1.1, LU-6.10	<u>PDS</u>	A-1		X			
6.1.1.B	<u>Hazard Mitigation Plan</u> . Implement, and revise every five years, the Hazard Mitigation Plan to assess natural hazards and provide a public awareness and response plan.	S-1.3, S-1.4	<u>OES</u> <u>PDS</u>	A-1		X			
6.1.1.C	<u>Interjurisdictional Review of Government Facilities</u> . Interjurisdictional Review of Government Facilities. Participate in interjurisdictional reviews to gather information and review and provide comments on plans for new or expanded governmental facilities in the region and to ensure public facilities are located away from hazardous areas.	S-1.2	<u>PDS</u> DPW, DPR, Fire Agencies	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.1.1.D	Conduct a feasibility assessment for properties located in flood and wildfire hazard areas within the County and determine the appropriate mechanisms to use for determining eligibility, funding, and relocation of properties at greatest risk. A subsequent action may expand the program to other hazard types (earthquake, faults).	S-1.6	PDS	B-1		X			
6.1.1.E	Research populations vulnerable to high-risk hazards.	S-1.1, S-11.1,S-11.2 ,S-11.5	PDS	B-1		X			
	Site Planning of County Facilities. [See Section 2.3.2County Facilities]								
	Dam Failure Prevention. [See Section 6.4.1 Flood Plains]								
6.1.2	Emergency Response								
6.1.2.A	Coordination and Training. Implement County Office of Emergency Services (OES) procedures for alerting and notifying appropriate agencies when disaster strikes; coordinating all agencies that respond; ensuring resources are available and mobilized in times of disaster; developing plans and procedures for response to and recovery from disasters; and developing and providing preparedness materials for the public.	S-2.1, S-2.2, S-2.3, S-2.4,S-2.6	OES PDS	A-1		X			
6.1.2.B	Community Protection Evacuation Plans (CPEPs). Implement and revise as necessary CPEPs for each community as applicable. CPEPs establish emergency evacuation routes and procedures.	S-1.9, S-2.1,S-2.2, S-2.3, S-2.4, S-2.6	OES Fire Safe Council	A-1		X			
6.1.2.C	Impacts to Emergency Response Plans. Implement the CEQA Guidelines for Determining Significance for Emergency Response Plans to ensure that discretionary projects do not adversely impact emergency response or evacuation plans.	S-1.3	PDS	A-1	X	X			
6.1.2.D	Evacuation Route Design. Implement the County Public Road Standards and County Private Road Standards during discretionary project reviews and ensure that road improvements are consistent with Community Protection Evacuation Plans. Apply appropriate mitigation when impacts are significant.	M-1.2, M-4.3, S-1.8, S-1.9, S-2.6	PDS DPW	A-1	X	X			
6.1.2.E	Flood Warning System. Implement and update as necessary the Alert Flood Warning System on creek beds, as appropriate, to implement flood warning systems for areas within 100-year flood zones.	S-2.5	DPW	A-1		X			
6.1.2.F	Develop an Evacuation Impairments Plan that identifies the existing non-conforming residential neighborhoods within the County (organized by Community Plan area) that have one means of ingress/egress.	S-1.8, S-1.9	PDS	B-1		X			
6.1.2.G	Develop and implement community-level Evacuation Traffic Management Plans	S-1.8, S-1.9	PDS	B-1		X			
	Emergency Access [See Section 4.2.4]								
6.2	Fire Hazards								
6.2.1	Development Review								
6.2.1.A	Land Use Mapping. Implement the General Plan Regional Category and Land Use Maps, which typically show lower densities in wildland areas. Review General Plan Amendments for consistency with the goals and policies of the General Plan such that future development in hazardous wildfire areas will be generally limited to low-density land uses that do not necessitate extensive new fire protection facilities.	LU-6.11, S-1.1,S-4.1, S-4.2, S-9.1	PDS	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.2.1.B	<u>High Threat Areas</u> . Maintain and use the County GIS and the County Guidelines for Determining Significant impacts in order to identify fire prone areas during the review of development projects.	LU-6.11, S-2.7, S-3.6	<u>PDS</u>	A-1	X	X			
6.2.1.C	<u>Site Design</u> . Enforce and comply with Building and Fire Code to require site and/or building designs that incorporate features that reduce fire hazards. County Building and Fire Code requires ignition-resistive construction requirements for all new construction and that sufficient fire protection is available or will be available for all new construction in the wildland/urban interface.	S-4.1, S-4.2, S-4.3, S-4.4, S-4.5, S-4.6, S-7.3	<u>PDS</u>	A-1	X	X			
6.2.1.D	<u>County Fire Code</u> . Enforce the County Fire Code during development review by requiring sufficient fire protection systems for structures in accordance with state mandates and local regulations based on unique climatic, geological, and topographical concerns.	S-4.1, S-4.6, S-4.7, S-7.1	<u>PDS</u>	A-1		X			
6.2.1.E	<u>Minimizing Risks</u> . Implement County Guidelines for Determining Significance for Wildland Fires & Fire Protection, to ensure development projects do not unnecessarily expose people or structures to a significant risk of loss from wildland fires, and apply appropriate mitigation when impacts are significant.	S-1.11, S-4.1, S-4.2, S-4.3, S-4.6, S-4.7	<u>PDS</u>	A-1	X	X			
6.2.1.F	<u>Public Facilities</u> . Require CEQA reviews on new public facilities (fire, sheriff, libraries, etc.) or significant expansions and mitigation of environmental impact to the extent feasible.	S-1.2	<u>PDS</u>	A-1	X	X			
6.2.1.G	<u>Fire Prevention and Protection</u> . Implement development review procedures to refer projects subject to discretionary review to the appropriate fire protection agency for its comments and recommendations regarding fire prevention and fire protection measures. Review policies pertaining to water supply, water pressure and emergency standby water to ensure consistency in implementation and code adequacy.	S-4.4, S-4.6, S-7.1, S-7.3	<u>PDS</u>	A-1		X			
	<u>Conservation Subdivision Program</u> . [See Section 5.1 Biological Resources]								
6.2.2	Fire Fuel Management								
6.2.2.A	<u>Increased Risk from Climate Change</u> . Coordinate with resource agencies, CAL FIRE, and fire districts to minimize potential wildfire risks in the County and to plan for the potential increase in future risk that may result from Climate Change.	S-5.1, S-6.1, S-12.10	<u>PDS</u>	A-1	X	X			
6.2.2.B	<u>Weed Abatement Ordinance</u> . Implement the Combustible Vegetation and Other Flammable Materials Ordinance (Weed Abatement Ordinance) and require prudent brush management techniques to enforce proper techniques for maintaining defensible space around structures. The Weed Abatement Ordinance addresses the accumulation of weeds and rubbish on a private property in the unincorporated County outside fire districts' jurisdictions that is found to be a fire hazard and requires brush management around new and existing structures to protect life and structures from wildfires. The desire is to provide consistent weed abatement within all fire districts.	S-1.10, S-4.1, S-4.3, S-5.1, S-5.2	<u>PDS</u>	A-1	X	X			
6.2.2.C	<u>Protection of Habitats and Species</u> . Recognize the Memorandum of Understanding (MOU) between the wildlife agencies and fire authorities that guides the abatement of flammable vegetation without violating environmental regulations for habitat protection. MOU establishes guidelines by which fire agencies can continue to require abatement of flammable vegetation without violating environmental regulations for the protection of habitats and species, or other coverage.	S-5.1, S-5.2, S-5.3	<u>PDS</u> LFAHJ	A-1	X	X			
6.2.2.D	<u>Resource Management Plans</u> . Implement procedures to require Resource Management Plans to ensure brush management requirements are being implemented and that habitat-specific fire controls are addressed. Resource Management Plans are reviewed during development review to implement brush management requirements. Ensure that any variance or project approval does not result in a transfer of brush management responsibilities to another jurisdiction.	S-1.9, S-5.1	<u>PDS</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.2.2.E	<u>Brush Management in Development Projects</u> . Coordination with the Local Fire Agency Having Jurisdiction (LFAHJ) to ensure that district goals for fuel management and fire protection are being met. LFAHJ enforcement implements brush management requirements for discretionary development projects.	S-1.9, S-5.1,S-5.3	<u>PDS</u> LFAHJ	A-1	X	X			
6.2.2.F	<u>Vegetation Management</u> . Implement the Vegetation Management procedures to manage vegetation in the unincorporated County to reduce the risk of wildland fires. Development projects are required to provide adequate defensible space as part of project processing; the County shall work closely with the local fire authority in identifying the areas and amounts of vegetation treatments necessary to protect life and property.	S-1.9, S-5.1,S-5.3	<u>PDS</u>	A-1		X			
6.2.2.G	<u>Dead, Dying, and Diseased Trees</u> . Seek grant funding from in-kind sources through the Fire Safety & Fuels Reduction Program, which solicits state/federal grants to remove dead, dying, and diseased trees in woodland areas.	COS-2.2, S-5.1	<u>PDS</u>	A-1		X			
6.2.3	Fire Protection Services								
6.2.3.A	<u>Facilities Planning</u> . Coordinate with the LFAHJ to ensure that development proposals do not require new/additional fire protection facilities; or, if such facilities are required, that potential environmental impacts resulting from construction are evaluated along with the development project under review.	S-7.3, S-7.4	<u>PDS</u> LFAHJ	A-1	X	X			
6.2.3.B	<u>Commitment for Services</u> . Implement, and revise as necessary, Board Policy I-84, Project Facility Availability and Commitment for Fire Services, requiring that discretionary project applications include commitments from available fire protection districts. These commitments shall also demonstrate that the distance between the projects and the fire service facilities do not result in unacceptable travel times.	S-4.4, S-7.3, S-7.4	<u>PDS</u>	A-1	X	X			
6.2.3.C	<u>Fair Share Contribution</u> . Implement procedures to ensure new development projects fund their fair share toward fire services facilities and explore, including the development of a long-term financing mechanism, such as an impact fee program or Community Facilities District. Large development projects are required to provide their fair share contribution to fire services either by providing additional funds and/or development of infrastructure.	S-6.2, S-7.2, S-7.3, S-7.4	<u>PDS</u>	B-2			X		
6.2.3.D	<u>Adequate Fire and Emergency Services Facilities</u> . Implement, and revise as necessary, development review procedures that require, as a basis of approval, a finding that sufficient fire protection and emergency service facilities are available or will be available concurrent with need for all discretionary projects.	S-6.2, S-7.2, S-7.3, S-7.4	<u>PDS</u>	A-1		X			
6.2.3.E	<u>Emergency Response</u> . If the appropriate emergency travel time cannot be met for a proposed project, the discretionary project will be denied unless sufficient mitigation measures are included as a basis of approval based on the recommendations of the Director and the responsible agency providing fire protection.	S-7.3, S-7.4	<u>PDS</u>	A-1		X			
6.2.4	Regional Coordination								
6.2.4.A	<u>Regional Coordination</u> . Promote the coordination between fire districts and agencies to ensure uniform codes and standards between fire districts / agencies.	S-6.1, S-6.2	<u>PDS</u> Fire Agencies	A-1		X			
	<u>Interjurisdictional Review of Government Facilities</u> . [See Section 6.1.1 Hazard Mitigation]								
6.3	Geologic Hazards								
6.3.1	Development Review Process								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.3.1.A	<u>Setbacks from Faults</u> . Implement the Zoning Ordinance Fault Displacement Area Regulations to ensure adequate setbacks from known active faults. These Regulations implement the Alquist-Priolo Act which mitigates the hazard of surface faulting to life and structures.	S-8.1, S-8.2, S-8.3	PDS DPW	A-1		X			
6.3.1.B	<u>Landslides</u> . Implement the Grading Ordinance requirements for the maximum slope allowed for cut and fill slopes to minimize risk of landslides.	S-8.1, S-9.1, S-9.2	DPW	A-1		X			
6.3.1.C	<u>Adverse Effects from Geologic Hazards</u> . Implement the County Guidelines for Determining Significance for Geologic Hazards to identify adverse environmental effects of a proposed project from geologic hazards.	S-8.1, S-8.2, S-8.3, S-9.1, S-9.2	PDS DPW	A-1		X			
6.4 Flood Hazards									
6.4.1	Flood Plains								
6.4.1.A	<u>Floodplain Mapping</u> . Implement procedures to update mapped floodways and floodplains annually in conformance with the National Flood Insurance Program. State Law AB 162 (enacted January 1, 2008) requires annual reviews of areas within mapped floodways and floodplains to ensure areas subject to flooding are accurately mapped.	LU-6.12, S-10.1, S-10.2, S-10.3	DPW PDS	A-1		X			
6.4.1.B	<u>Adverse Effects from Flooding</u> . Implement the County Guidelines for Determining Significance for Hydrology to identify adverse environmental effects of a proposed project relating to flooding.	COS-5.1, COS-5.2, COS-5.3, S-9.2, S-10.2, S-10.3, S-10.5, S-11.1	PDS DPW	A-1		X			
6.4.1.C	<u>Losses Due to Floods</u> . Implement the Flood Damage Prevention Ordinance to reduce flood losses in specified areas. This Ordinance minimizes public and private losses due to flood conditions in specific areas.	S-10.2, S-10.3, S-10.4, S-10.6, S-10.7, S-11.1, S-11.5	PDS DPW	A-1	X	X			
6.4.1.D	<u>Development in Floodways</u> . Revise the Resource Protection Ordinance and Policy I-68, Proposed Projects in Flood Plains / Floodways based on the added restrictions to development in floodways.	S-10.4, S-10.5, S-10.6, S-11.1	PDS	A-1	X			X	
6.4.1.E	<u>Runoff Discharges</u> . Implement the Watershed Protection, Storm Water Management, and Discharge Control Ordinance to reduce the adverse effects of polluted runoff discharges on waters.	S-10.4, S-10.5	PDS DPW	A-1		X			
6.4.1.F	<u>Dam Failure Prevention</u> . Perform regular inspections and maintenance of County reservoirs to prevent dam failure.	S-1.3, S-2.5, S-11.3	DPW	A-1	X	X			
6.4.1.G	<u>Dam Inundation</u> . Review discretionary projects for dam inundation hazards through application of the County's Guidelines for Determining Significance for Hydrology and Guidelines for Determining Significance for Emergency Response Plans.	S-10.7	PDS DPW	A-1	X	X			
6.4.2	Flood Control Facilities								
6.4.2.A	<u>Flood Control for Watercourses</u> . Implement Board Policy I-45, Definition of Watercourses in the County of San Diego Subject to Flood Control, which defines watercourses that are subject to flood control.	S-10.1, S-11.1, S-11.2, S-11.3	PDS DPW	A-1	X	X			
6.4.2.B	<u>Fiscal Responsibility</u> . Implement Board Policies I-53, Cost Responsibility for the Construction of Flood Control and Drainage Facilities Within Road Rights-of-Way, to ensure financial responsibility is defined and assigned for the construction of roads, General Plan flood control and drainage facilities, and maintained facilities constructed within maintained road rights-of-way.	S-11.3	PDS DPW	A-1		X			
6.4.2.C	<u>Off-site Facilities</u> . Implement Board Policies I-56, Staged Construction of Off-site Flood Control and Drainage Facilities Provided in the Development or Subdivision of Property by the Private Sector, which permits, and establishes criteria for, off-site flood control and drainage facilities by the private sector when there is a demonstrated and substantial public, private, or environmental benefit.	S-11.3, S-11.4, S-11.5, S-11.6	PDS DPW	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.4.2.D	<u>Protection of Watercourses.</u> Implement the Grading Ordinance to limit activities affecting watercourses. This Ordinance prohibits acts in watercourses unless the appropriate permit is obtained.	S-10.6, S-11.1, S-11.2, S-11.6	<u>PDS</u> DPW	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.5 Hazardous Materials									
6.5.1	Land Use Planning								
6.5.1.A	Land Use Mapping. Consider the location of facilities and operations that contain hazardous materials when considering General Plan Amendments.	S-13.1, S-13.2,S-13.3	PDS	A-1		X			
6.5.2 Development Review Process									
6.5.2.A	Exposure of Hazardous Substances. Implement the County Guidelines for Determining Significance for Hazardous Materials & Existing Contamination to identify adverse environmental effects of a proposed project from exposure of people or the environment to hazardous substances.	LU-6.10, COS-4.4, S-1.10, S-13.1, S-13.2, S-13.3, S-13.4, S-13.5	PDS DEHQ	A-1		X			
6.5.2.B	Asbestos Plans. Implement APCD Regulation XI to require asbestos plans when demolishing or renovating structures.	S-13.4	PDS DEHQ	A-1		X			
6.5.2.C	Hazardous Substance Releases. Implement the County Consolidated Fire Code to regulate incidents relating to hazardous substance releases.	S-13.4	PDS DEHQ	A-1		X			
6.5.2.D	Contaminated Properties. Implement the Site Assessment and Mitigation Program (SAM) to regulate properties contaminated with hazardous materials.	S-13.4	PDS DEHQ	A-1		X			
6.5.2.E	Underground Storage Tanks. Implement the Underground Storage Tank (UST) Program for construction / installation, modification, upgrade, and removal of USTs.	S-13.1, S-13.3	PDS DEHQ	A-1		X			
6.5.2.F	Storage of Hazardous Materials. Implement the Zoning Ordinance to regulate sites that use and store hazardous materials.	S-13.2, S-13.3, S-13.5	PDS DEHQ	A-1		X			
6.6 Law Enforcement									
6.6.1	Facilities and Services								
6.6.1.A	Law Enforcement Requirement. Consider community law enforcement requirements in Community Plan updates.	S-15.1, S-15.2	PDS Sheriff	A-1		X			
6.6.1.B	Availability of Services. Establish a policy that requires new large development projects consider the availability of law enforcement services.	S-14.1, S-15.1	PDS	A-2				X	
6.6.1.C	Law Enforcement Services. Coordinate with the Sheriff's Department on all major development projects to ensure adequate provision of law enforcement services.	S-14.1	PDS Sheriff	A-1		X			
6.6.1.D	Capital Improvement Plans (CIP). Consider growth projections and new development trends when developing and implementing CIP plans for law enforcement facilities.	S-15.1, S-15.2	Sheriff	A-1		X			
6.6.2 Crime Prevention									
6.6.2.A	Natural Surveillance. Develop design standards or guidelines that improve natural surveillance and implement as part of the regulator review process. (Examples: Windows, porches, etc. that face the street, pedestrian walkways, fences that define the edge of residential property, etc.)	S-1.10, S-16.1, S-16.2	PDS	A-3				X	
	Local Public Road Network. [See Section 4.2.1 Road Network Planning]								
6.7 Airport Hazards									
6.7.1	Airport Land Use Compatibility								
6.7.1.A	Database of Constraints. Implement and revise as necessary the airport overlay in GIS database to facilitate new development project review.	S-2.7, S-17.2, S-17.4	PDS DPW	A-1		X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.7.1.B	<u>New Development Projects</u> . Implement the County Guidelines for Determining Significance for Airport Hazards when reviewing new development projects to ensure compatibility with surrounding airports and land uses and apply appropriate mitigation when impacts are significant.	S-17.2, S-17.4	<u>PDS</u>	A-1	X	X			
6.7.1.C	<u>Airport Land Use Compatibility Plans (ALUCP)</u> . Coordinate with the Airport Land Use Commission in the preparation of ALUCPs and future revisions to the ALUCPs to ensure the compatibility of land uses and airport operations. Submit General Plan Updates to the SDCRAA for a determination of consistency of the General Plan with the adopted ALUCPS, and update the General Plan, applicable specific plans, and the Zoning Ordinance (assign special area designators to parcels within Airport Influence Area) to be consistent with ALUCPs within Airport Influence Areas located in the unincorporated County within 180 days of ALUCP adoption.	M-7.1, S-17.2, LU-4.2, LU-4.4, LU-4.7	<u>PDS</u> DPW	A-1	X	X			
6.7.1.D	<u>Military Air Facilities</u> . Review the Air Installation Compatible Use Zone (AICUZ) when reviewing new development projects within the study area of a military airfield. Ensure that such development projects are consistent with the land use compatibility and safety policies therein.	S-17.1, S-17.2, S-17.4	DPW	A-1	X	X			
6.7.1.E	<u>Private Airports and Heliports</u> . Implement and revise as necessary the Zoning Ordinance requiring Major Use Permits for private airports and heliports.	S-17.5	<u>PDS</u>	A-1	X	X			
	<u>ALUCP Consistency Review</u> . [See Section 2.1.1 Project Review]								
6.7.2	Airport Planning and Operations								
6.7.2.A	<u>New or Expanded Airports</u> . Facilitate coordination between DPW and PDS staff when planning new airports or operational changes to existing airports when those changes would produce new or modified airport hazard zones. The County operates airports in accordance with the California Aeronautics Act, which provides for the right of flight over private property unless conducted in a dangerous manner.	M-7.1, S-17.3	<u>DPW</u> <u>PDS</u>	A-1	X	X			
6.8.2.J	<u>Airport Land Use Compatibility Plan</u> . Use the applicable Airport Land Use Compatibility Plan's (ALUCP) as guidance/reference during review of development projects that are planned within an Airport Influence Area (AIA). Any projects that are within the AIA shall be submitted to the SDCRAA for review.	N-4.9, S-17.2	<u>PDS</u>	A-1	X	X			
6.8.2.K	<u>Private Airports and Heliports in unincorporated County</u> . Evaluate noise exposure impacts related to a private airport or heliport use for consistency with the Federal Aviation Administration (FAA) standards. Consult with the FAA standards and the County Noise Ordinance as a guide for assessing noise impacts from private airports and helipads.	N-4.9, S-17.5	<u>PDS</u> DPW	A-1	X	X			
	<u>Airport Operations</u> . [See Section 4.1.5 Airports]								
6.8	Noise Impacts								
6.8.1	Regional Noise								
6.8.1.A	<u>Noise Compatibility Guidelines</u> . Revise the County Guidelines for Determining Significance to reflect limits in the Noise Compatibility Guidelines and Noise Standards.	N-1.1, N-3.1	<u>PDS</u>	A-2	X		X		
6.8.1.B	<u>Ground-Borne Vibration Standards</u> . Implement and periodically review the County Guidelines for Determining Significance to incorporate standards for minimizing effects of ground-borne vibration during project operation or construction.	N-3.1	<u>PDS</u>	A-1	X	X			
6.8.1.C	<u>Noise Sensitive Land Uses</u> . Review projects through the County Guidelines for Determining Significance and assess the impact of new development on noise sensitive land uses.	LU-2.6, N-1.1	<u>PDS</u>	A-1		X			

Program Implementation Categories

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.8.1.D	<u>Noise Mitigation Strategies</u> . Revise the County Guidelines for Determining Significance to prioritize the following noise mitigation strategies higher than the construction of noise barriers: avoid placement of noise sensitive uses within noisy areas; increase setbacks between noise generators and noise sensitive land uses; orient buildings such that the noise sensitive portions of a project are shielded from noise sources; and use sound-attenuating architectural design and building features.	N-1.2, N-1.3	<u>PDS</u>	A-2			X		
6.8.1.E	<u>Noise Walls</u> . Revise the Guidelines for Determining Significance to reflect the following standards in areas where noise walls are necessary: use a combination of walls and earthen berms to reduce noise levels; and use vegetation or other screening methods to soften the visual appearance of the wall.	N-1.3	<u>PDS</u>	A-2				X	
6.8.1.F	<u>Acoustical Analysis</u> . Require an acoustical analysis whenever a new development may result in any existing or future noise sensitive land uses being subject to on-site noise levels of 60 CNEL or greater, or other land uses that may result in noise levels exceeding the "Acceptable" standard in the Noise Compatibility Guidelines (Table N-1 in the Noise Element).	N-1.1, N-2.1	<u>PDS</u>	A-1	X	X			
6.8.1.G	<u>Identify Impacts During the Scoping Phase</u> . Work with project applicants during the scoping phase of proposed projects to take into consideration impacts resulting from on-site noise generation to noise sensitive land uses located outside the County's jurisdictional authority. The County will notify and coordinate with the appropriate jurisdiction(s) to determine appropriate project design techniques and/or mitigation.	N-1.2, N-1.3, N-2.1	<u>PDS</u>	A-1	X	X			
6.8.1.H	<u>Point, Intermittent, and Other Disruptive Noise Sources</u> . Revise the Noise Ordinance and the Section 6300 of the Zoning Ordinance as necessary to reduce impacts from point, intermittent, and other disruptive noise sources.	N-6.1, N-6.2	<u>PDS</u>	A-2				X	
6.8.1.I	<u>Patios and Balconies</u> . Revise the Guidelines for Determining Significance for new developments where the exterior noise level on patios or balconies for multi-family residences or mixed-use development exceeds 65 dBA (CNEL), a solid noise barrier is incorporated into the building design of balconies and patios for units that exceed 65 dBA (CNEL) while still maintaining the openness of the patio or balcony.	N-2.2	<u>PDS</u>	A-2	X			X	
6.8.2	Transportation Noise Generators								
6.8.2.A	<u>General Plan Amendments</u> . Require an acoustical study for projects proposing amendments to the County General Plan Land Use Element and/or Mobility Element that propose an increase to the Average Daily Traffic due to trips associated with the project beyond those anticipated in the General Plan.	N-4.1	<u>PDS</u>	A-1	X	X			
6.8.2.B	<u>Traffic Impacts</u> . Revise the County Guidelines for Determining Significance standard mitigation and project design considerations to promote traffic calming design, traffic control measures, and low-noise pavement surfaces that minimize motor vehicle traffic noise.	N-4.2	<u>PDS</u>	A-2	X			X	
6.8.2.C	<u>Public Participation</u> . Implement and/or establish procedures (or cooperative agreements) with Caltrans, the City of San Diego, and other jurisdictions as appropriate to ensure that a public participation process or forum is available for the affected community to participate and discuss issues regarding transportation generated noise impacts for new or expanded roadway projects that may affect noise sensitive land uses within the unincorporated areas of San Diego County.	N-1.4, N-1.5, N-4.3	<u>DPW</u>	A-1	X	X			
6.8.2.D	<u>Minimize Impacts Through Alternate Routes</u> . Coordinate with Caltrans and SANDAG as appropriate to identify and analyze appropriate route alternatives that may minimize noise impacts to noise sensitive land uses within the unincorporated areas of San Diego County.	N-1.5, N-4.3, N-4.5	<u>DPW</u> <u>PDS</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.8.2.E	<u>Roadway Improvement Projects.</u> Coordinate with Caltrans and the PDS Landscape Architect, and receive input from community representatives as appropriate (e.g., Planning or Sponsor Group) to determine the appropriate noise mitigation measure (planted berms, noise attenuation barriers or a combination of the two) to be required as a part of the proposals for roadway improvement projects and ensure that the County's Five Year Capital Improvement Program and Preliminary Engineering Reports address noise impacts and appropriate mitigation measures for road improvement projects within or affecting the unincorporated area of the County. Ensure that for new County road improvement projects, either the County's Noise Standards are used to evaluate noise impacts or the project does not exceed three decibels over existing noise levels.	N-4.3, N-4.6	<u>DPW</u> PDS	A-1	X	X			
6.8.2.F	<u>Ground-Borne Vibration Study.</u> Establish procedures to require a ground-borne vibration technical study for specific defined land uses within the following distances from the Sprinter rail line right-of-way and the property line: 600 feet of a Category 1 Land Use, 200 feet of a Category 2 Land Use, and 120 feet of a Category 3 Land Use. If necessary, mitigation shall be required for land uses in compliance with the standards listed in Tables 2 and 3 of the County of San Diego Guidelines for Determining Significance for Noise.	N-3.1	<u>PDS</u>	A-2	X		X		
6.8.2.G	<u>State Motor Vehicle Standards.</u> Coordinate with the California Highway Patrol (CHP) and local law enforcement as appropriate to assure compliance with the State Motor Vehicle Standards.	N-4.4	<u>PDS</u>	A-1		X			
6.8.2.H	<u>Railroad Operations.</u> Implement review, and revise as necessary, the County's screening criteria for evaluating noise impacts associated with railroad operations within the County.	N-4.7, N-4.8,	<u>PDS</u>	A-1		X			
6.8.2.I	<u>Rail Impacts.</u> Coordinate with SANDAG, MTS, California High-Speed Rail Authority as appropriate, and passenger and freight train operators to install noise attenuation features to minimize impacts to adjacent residential or other noise sensitive land uses.	N-4.7, N-4.8,	<u>PDS</u>	A-1	X	X			
6.8.2.J	<u>Airport Land Use Compatibility Plan.</u> Use the applicable Airport Land Use Compatibility Plan's (ALUCP) as guidance/reference during review of development projects that are planned within an Airport Influence Area (AIA). Any projects that are within the AIA shall be submitted to the SDCRAA for review.	N-4.9, S-15.1	<u>PDS</u>	A-1	X	X			
6.8.2.K	<u>Private Airports and Heliports in unincorporated County.</u> Evaluate noise exposure impacts related to a private airport or heliport use or consistency with the Federal Aviation Administration (FAA) standards. Consult with the FAA standards and the County Noise Ordinance as a guide for assessing noise impacts from private airports and helipads.	N-4.9, S-15.4	<u>PDS</u> DPW	A-1	X	X			
6.8.3	Non-Transportation Noise Generators								
6.8.3.A	<u>Noise Reduction Site Design.</u> Work with the project applicant during the review of either the building permit or discretionary action (whichever is applicable) to determine appropriate noise reduction site design techniques that include: • Orientation of loading/unloading docks away from noise sensitive land uses • Setbacks or buffers to separate noise generating activities from noise sensitive land uses • Design onsite ingress and egress access away from noise sensitive land uses	N-5.1	<u>PDS</u>	A-1	X	X			

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.8.3.B	<u>Industrial Facilities</u> . Implement procedures to review project applications for industrial facilities to ensure they are located in areas that would minimize impacts to noise-sensitive land uses. Revise CEQA Guidelines for Determining Significance to incorporate appropriate noise attenuation measures for minimizing industrial-related noise.	N-5.2	<u>PDS</u>	A-2	X		X		
6.8.3.C	<u>Extractive Land Uses</u> . Require an acoustical study whenever a proposed extractive land use facility may result in a significant noise impact to existing noise sensitive land uses, or when a proposed noise sensitive land use may be significantly affected by an existing extractive land use facility. The results of the acoustical study may require a "buffer zone" to be identified on all Major Use Permit applications for extractive facilities whenever a potential for a noise impact to noise sensitive land uses may occur.	N-5.2	<u>PDS</u>	A-1	X	X			
6.8.4	Temporary and/or Nuisance Noise								
6.8.4.A	<u>Regulations and Procedures</u> . Implement and periodically review and revise the Noise Ordinance and Section 6300 of the Zoning Ordinance as necessary to ensure appropriate restrictions for intermittent, short-term, or other nuisance noise sources. Existing regulations and procedures for minimizing temporary and/or nuisance noise are included in the County Noise Ordinance and Section 6300 of the County Zoning Ordinance. Restrictions currently include limits on the use of construction equipment, parking lot sweepers, landscaping, and maintenance equipment near residential zones, and provisions for other disturbing, excessive, or offensive noise sources.	N-6.1, N-6.3, N-6.4, N-6.5	<u>PDS</u>	A-1	X	X			
6.8.4.B	<u>Enforcement</u> . Augment staff and equipment as appropriate to facilitate enforcement of the Noise Ordinance.	N-6.3, N-6.6	<u>PDS</u>	A-3	X			X	
6.8.4.C	<u>Noise Complaint</u> . Review Noise Complaint Procedure to ensure that it is providing effective enforcement of the Noise Ordinance. Provide a phone number on County website for the public to report violations of the Noise Ordinance.	N-6.7	<u>PDS</u>	A-1				X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.9	Climate Change								
6.9.1	Provide Education and Leadership (Strategy B-4)								
6.9.1.A	<u>Climate Change Action Plan</u> . Prepare a County Climate Change Action Plan no later than six months after adoption of the General Plan Update, with an update baseline inventory of greenhouse gas emissions from all sources; more detailed greenhouse gas emissions reduction targets and deadlines; and a comprehensive and enforceable GHG emissions reduction measures that will achieve a 16% reduction in emissions from County operations from 2006 by 2020 and a 9% reduction in community emissions between 2006 and 2020. Once prepared, implementation of the plan will be monitored and progress reported on a regular basis.	COS-20.1, COS-20.2	<u>PDS</u>	A-2	X		X		
6.9.1.B	<u>Public Education</u> . Provide public education and information about options for reducing greenhouse gas emissions. In addition to addressing land development, education should also address purchasing, conservation, and recycling.	COS-20.4	<u>PDS</u>	A-1	X	X			
6.9.1.C	<u>Regional Goals</u> . Work with SANDAG to implement SB 375 and to achieve regional goals in reducing GHG emissions associated with land use and transportation.	COS-20.1, COS-20.2	<u>PDS</u>	A-2	X		X		
6.9.2	Reduce Vehicle Trips, Gasoline Consumption, and GHG Emissions (Strategy A-1)								
6.9.2.A	<u>Climate Change CEQA threshold</u> . Incorporate the California ARB's recommendations for a climate change CEQA threshold into the County Guidelines for Determining Significance for Climate Change. These recommendations will include energy, waste, water, and transportation performance measures for new discretionary projects in order to reduce GHG emissions. Should the recommendation not be released in a timely manner, the County will prepare its own threshold.	COS-14.1, COS-14.2, COS-14.3, COS-14.5, COS-14.8, COS-14.10, COS-15.6	<u>PDS</u>	A-2	X		X		
6.9.2.B	<u>Mitigation Credit Program</u> . Coordinate with APCD, SDG&E, and the California Center for Sustainable Energy to research and possibly develop a mitigation credit program. Under this program, mitigation funds will be used to retrofit existing buildings for energy efficiency to reduce GHG emissions.	COS-14.1, COS-14.2, COS-15.2, COS-15.4	<u>PDS</u>	B-2	X			X	
6.9.2.C	<u>Clean Air Technologies</u> . Provide incentives to promote the siting or use of clean air technologies where feasible. These technologies shall include, but not be limited to, fuel cell technologies, renewable energy sources, and hydrogen fuel.	COS-14.7, COS-15.5, COS-18.1	<u>PDS</u>	A-2	X		X		
6.9.2.D	<u>Improve Traffic Flow</u> . Review traffic operations to implement measures that improve flow and reduce idling such as improving traffic signal synchronization and decreasing stop rate and time.	M-9.1	<u>DPW</u>	A-1	X	X			
6.9.2.E	<u>Construction Vehicle and Equipment Emissions</u> . Develop an incentive program to encourage the use of low-emission construction vehicle and equipment use in private development projects.	COS-14.10	<u>PDS</u> <u>DGS</u>	B-2				X	
	<u>Strategic Energy Plan</u> . [See Section 2.3.2 County Facilities]								
	<u>Site Planning</u> . [See Section 2.3.2 County Facilities]								
	<u>Compact Commercial Centers</u> . [See Section 4.1.2 Land Use Plan to Reduce Vehicle Miles Traveled]								
	<u>Transit Nodes</u> . [See Section 4.1.2 Land Use Plan to Reduce Vehicle Miles Traveled]								
	<u>Regional Transit Coordination</u> . [See Section 4.1.3 Transit]								
	<u>Parking Lot Design</u> . [See Section 4.3.1 Parking For New Development]								
	<u>Context-Sensitive Parking Requirements</u> . [See Section 4.3.1 Parking For New Development]								
	<u>Park & Ride Facilities</u> . [See Section 4.3.2 Other Parking]								
	<u>Community Bicycle Infrastructure</u> . [See Section 4.4.1 Bicycle and Pedestrian Facility Planning]								
6.9.3	Reduce Non-Renewable Energy Consumption (Strategy A-2)								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
6.9.3.A	<u>Guidelines for Determining Significance</u> . Revise County Guidelines for Determining Significance based on the Climate Change Action Plan. The revisions will include guidance for proposed discretionary projects to achieve greater energy, water, waste, and transportation efficiency.	COS-14.1, COS-14.2, COS-14.3, COS-14.5, COS-14.12, COS-19.1, COS-19.2	<u>PDS</u>	A-2	X		X		
6.9.3.B	<u>Green Building Program</u> . Update the County Green Building Program to increase effectiveness at encouraging incentives for development that is energy efficient and conserves resources through incentives and education. Encourage project designs that incorporate water conservation measures, thereby reducing the potential demand for new water purveyors with the buildout of General Plan Update.	LU-5.2, COS-4.1, COS-15.1, COS-15.3, COS-15.4, COS-15.6, COS-17.2, COS-19.1, COS-19.2, COS-20.4	<u>PDS</u>	A-2	X		X		
6.9.3.C	<u>Upgrade of Existing Buildings</u> . Develop standards for the retrofit of existing buildings to incorporate architectural features, heating and cooling, water, energy, and other design elements that improve their environmental sustainability and reduce GHG.	COS-15.2	<u>PDS</u>	A-2	X			X	
	<u>Strategic Energy Plan</u> . [See Section 2.3.2 County Facilities]								
6.9.4	Increase Generation of Renewable Energy Sources (Strategy A-3)								
6.9.4.A	<u>Alternative Energy Systems</u> . Develop a plan of action and coordinate with SDG&E to facilitate the development of alternative energy systems. Develop streamlined regulations that encourage the use of energy recovery, as well as photovoltaic and wind energy, in appropriate areas.	COS-14.7, COS-18.1, COS-18.2	<u>PDS</u>	A-2				X	
6.9.4.B	<u>Residential Wind Turbines</u> . Implement the Zoning Ordinance to permit Meteorological Testing Facilities and residential wind turbines with approval of an Administrative Permit.	COS-14.4, COS-14.7	<u>PDS</u>	A-1		X			
6.9.4.C	<u>Renewable Energy Ordinance</u> . Revise the Zoning Ordinance to provide a comprehensive alternative energy system ordinance for the design, construction, and maintenance of wind and solar renewable energy facilities.	COS-14.4, COS-14.7, COS-18.1, COS-18.3	<u>PDS</u>	A-2	X		X		
6.9.5	Reduce Water Consumption (Strategy A-4)								
	[See Section 5.2.2 Conservation of Water Resources]								
	<u>Water Conservation Plan</u> . [See Section 2.3.2 County Facilities]								
6.9.6	Reduce and Maximize Reuse of Solid Waste (Strategy A-5)								
	[See Section 2.5.1 Reduction and Recycling of Solid Waste]								
	<u>County Operations Recycling Program</u> . [See Section 2.3.2 County Facilities]								
6.9.7	Promote Carbon Dioxide Consuming Landscapes (Strategy A-6)								
6.9.7.A	<u>Carbon Sequestration Benefits</u> . Implement the Resource Protection Ordinance (RPO), Multiple Species Conservation Program (MSCP), and prepare MSCP Plans for North and East County in order to further preserve wildlife habitat and corridors, wetlands, watersheds, groundwater recharge areas, and other open space that provide carbon sequestration benefits.	LU-6.1	<u>PDS</u>	A-1	X	X			
	[See Section 5.2.3 Water Quality and Watershed Protection]								
6.9.8	Maximize Preservation of Open Space, Natural Areas, and Agricultural Lands (Strategy A-7)								
	<u>Habitat Conservation Plans</u> . [See Section 5.1.1 Habitat Conservation Areas]								
	<u>Conservation Subdivisions</u> . [See Section 5.1.2 Protecting Resources from Development]								
	[See Section 5.3.2 Agricultural Land Use Compatibility]								
	[See Section 5.6.1 Open Space Funding and Acquisition]								

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6.9.9	Reduce Risks from Hazards Resulting From Climate Change (Strategy B-1)								
	[See Section 6.2 Fire Hazards]								
	[See Section 6.4 Flood Hazards]								
6.9.10	Conserve and Improve Water Supply Due to Shortages from Climate Change (Strategy B-2)								
	[See Section 5.2 Water Resources]								
6.9.11	Promote Agricultural Lands For Local Food Production (Strategy B-3)								
	Agricultural Resources. [See Section 5.3.1 Preserve and Promote Agricultural Resources]								
7.0	ENVIRONMENTAL JUSTICE								
7.1	Identifying Communities and Needs								
7.1.1	Environmental Justice Communities								
7.1.1.A	<u>Baseline Definition of Environmental Justice Community.</u> Identify baseline criteria to establish a Countywide definition of an Environmental Justice Community that will apply to subsequent reviews and updates of General Plan Elements, Community Plans, Climate Action Plan, and other Countywide planning processes. • Interagency Coordination. Coordinate with HHSA including <i>Live Well San Diego</i> Support Team, and other agency partners to identify additional health, wellness, and equity criteria to align with EJ Community identification and needs assessment.	EJ-1.1, EJ-1.2, EJ-1.3, EJ-17.1, EJ-18.2	PDS HHSA	A-3		X	X		
7.1.1.B	<u>Wellness and Equity Criteria.</u> Continue engaging with EJ Communities, unincorporated residents, relevant partners, and responsible agencies to identify additional criteria to address health, wellness, and equity in order to further expand EJ Community methodology.	EJ-1.1, EJ-1.2	PDS HHSA	A-3		X	X		
7.1.1.C	<u>Environmental Justice Needs Assessment.</u> Coordinate with communities, agencies, and organizations to identify, prioritize, and develop environmental justice needs. • Partner and contract with community-based organizations to assist with developing and deploying outreach and engagement in EJ Communities to collect and document feedback. • Coordinate with other County departments that regularly conduct needs assessments to reduce duplication and utilize existing needs assessment data.	EJ-1.1, EJ-1.2	PDS HHSA	B-2		X	X		
7.1.1.D	<u>Funding Opportunities.</u> County Agencies and Departments shall seek out and pursue grant opportunities that address specific needs of EJ Communities identified through the EJ Needs Assessment and throughout Implementation Progress Monitoring.	EJ-1.2, EJ-1.3, EJ-17.1, EJ-18.1	PDS HHSA	B-2		X	X		
7.1.1.E	<u>Environmental Justice and Equity Analysis.</u> Apply environmental justice and social equity evaluation processes to ensure specific needs will be addressed by implementation program actions within EJ Communities. • Develop evaluation criteria for projects that would potentially impact an EJ Community. For projects with potential negative impacts, establish project approval findings that ensure Community Benefits Agreements (CBA) or other mitigation efforts will meet community needs and priorities. • Develop a checklist that establishes criteria to evaluate how new development or programs supports the County's overall environmental justice, health, wellness, safety, and equity goals. • Coordinate with PDS, DEHQ, LUEG, DPW, HHSA and other agencies to monitor environmental impacts and health outcomes data for EJ Communities to determine the effectiveness of EJ-related policies throughout the General Plan and Implementation Plan. • Assess additional criteria and updated information related to the identification of additional EJ Communities in the unincorporated County and update the map and goals, policies, and implementation measures accordingly.	EJ-1.1, EJ-1.2, EJ-17.2, EJ-18.1	PDS HHSA	B-2	X	X	X		
	Community Plans [see Section 1.2.1 General Plan, Community Plans, and Area Plans]								
	Park and Recreation Needs Assessment [see Section 2.2.1 Park Planning and Development]								

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	EJ Implementation Progress Monitoring [See Section 7.8.1]								
7.2	Reduce Pollution Exposure and Improve Air Quality								
7.2.1	Pollution Exposure								
7.2.1.A	<u>Monitor and Review Pollution Exposure Levels.</u> Track potential pollution exposure of industrial uses, hazardous materials, and toxic waste facilities within and proximate to EJ Communities. • Track reported disposal of hazardous materials from illegal household dumping and industrial uses in proximity to residential areas and other sensitive land uses. • Coordinate and collaborate with neighboring jurisdictions on environmental pollution issues that cross jurisdictional boundaries. • Incorporate potential pollution exposure criteria and progress reports in future community plan updates. • Continue engaging with EJ Communities and unincorporated residents to determine additional monitoring programs and incentives	EJ-2.1 - 2.2, EJ-2.5 - 2.8, LU-6.10, COS-14, COS-17.1, COS-20, S-1.1, S-1.3, S-1.4, S-1.6, S-1.7, S-1.8, S-1.9, S-1.10, S-12.1-12.5, S-13.1-13.5, CAP	<u>PDS</u> <u>DEHQ</u> HHSA	A-3	X	X	X	X	
7.2.1.B	<u>Environmental Health Impacts Risk Assessment.</u> Conduct a risk assessment to evaluate potential health and environmental impacts of new and existing sensitive land uses, such as schools, housing, parks, healthcare facilities. Require appropriate mitigation measures based on assessment findings.	EJ-2.1, EJ-2.2, EJ-2.3, EJ-2.4, EJ-2.5, EJ-2.6, EJ-2.7, EJ-2.8	<u>PDS</u> HHSA			X	X	X	
7.2.1.C	<u>Vegetation Barriers.</u> Preserve and enhance natural landscapes in and around EJ Communities. Use landscaping and other buffers to separate existing sensitive land uses from freeways, freight rail lines, heavy industrial facilities, and other identified emissions sources.	EJ-2.1 - 2.8, COS-1.2 - 2.2, COS-3.1 - 3.2, LU-11.2, LU-12.4, M-2.3, M-4.3, M-4.5	<u>PDS</u> DPW HHSA			X	X	X	
7.2.1.D	<u>Countywide Programs.</u> Prioritize programs/actions developed as part of the Climate Action Plan (CAP) and Safety Element, such as incentive programs, fee mitigation programs, adaptation and resiliency programs, and other Countywide programs in EJ Communities. • Childhood Lead Poisoning Prevention Program. Continue to work with HHSA to identify and eliminate sources of lead exposure, including nursing care management and environmental investigations.	EJ-3.1, EJ-3.2, EJ-3.3, EJ-3.6, EJ-6.1, EJ-6.2, EJ-6.4, EJ-6.5, EJ-6.6	<u>PDS</u> <u>HHSA</u>			X	X	X	
7.2.1.E	<u>Contaminated Sites Cleanup.</u> Explore cleanup of contaminated sites and brownfields in proximity to EJ Communities. • Continue to study impacts of converting cleaned up sites to parks and recreation areas, community gardens, community centers, and other public benefit uses. • Research best practices for piloting a Green Zones program targeting impacted areas in EJ Communities	EJ-2.1, EJ-2.2, EJ-2.3, EJ-2.5, EJ-2.7, EJ-2.8, S-13.4	<u>PDS</u> <u>DEHQ</u> DPW HHSA			X		X	
	Subdivision Ordinance [See Section 1.2.2 General Implementing Ordinances and Guidelines]								
	Context-Sensitive Design [See Section 4.2.2 County Road Design]								
	Protecting Resources from Development [See Section 5.1.2]								
	Sensitive Land Uses [See Section 5.5.1 New Development Review]								
	Hazardous Materials [See Section 6.5]								
7.2.2	Equitable and Healthy Air Quality								
7.2.2.A	<u>AB 617 Community Air Protection Program.</u> Partner with San Diego Air Pollution Control District (APCD) to consider the County's identified EJ Communities with disproportionate air pollution burden for implementation of the Community Air Protection Program.	EJ-3.1, EJ-3.2, EJ-3.3	<u>PDS</u>	B-2		X		X	
7.2.2.B	<u>Air Quality Campaign.</u> Explore the feasibility of a public information campaign that informs residents living within 1,000 feet of a freeway about the risks and mitigation measures they can take. These may include guidance and best practices for installing high-efficiency air quality filters, keeping windows closed in the early morning, refraining from outdoor exercise in the mornings, installing landscaping buffers, reducing driving, and using public transport.	EJ-3.1 - 3.5	<u>PDS</u>	B-2	X	X	X		X

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.2.2.C	<u>Evaluate Air Quality Impacts</u> . When evaluating air quality impacts for projects in EJ Communities, use criteria and thresholds that match or a more stringent than those identified in the current APCD Guidelines, even when not required by CEQA.	EJ-3.1, EJ-3.3, EJ-3.4, EJ-3.5	<u>PDS</u> HHSA			X	X	X	
7.2.2.D	<u>Safe and Clean Refuge Centers</u> . Develop a plan to provide places with access to clean air and cooling during times of unhealthy outdoor air quality and high heat days. • Explore the feasibility of funding infrastructure improvements at local community based organization locations to serve as resilience hubs, providing services such as access to internet, phone charging stations, backup battery power, and to serve as cooling centers.	EJ-3.2	<u>PDS</u> HHSA					X	
7.2.2.E	<u>Second-Hand Smoke Ordinance</u> . Consider adopting a Countywide ordinance to reduce exposure to harmful effects of second-hand smoke in indoor and outdoor public spaces.	EJ-3.2, EJ-3.3	<u>PDS</u> HHSA					X	
7.2.2.F	<u>Smoke-Free Living Environments</u> . To reduce secondhand and thirdhand smoke death and disability, adopt and enforce a comprehensive smoke-free ordinance for multi-family housing properties that covers all exclusive-use areas, both exterior areas (such as private balconies and decks) and interior unit spaces, as well as common areas not already covered by state law.	EJ-3.2, EJ-6.3	<u>HHSA</u> PDS					X	
7.2.2.G	<u>Tobacco-Free Retail Environments</u> . Collaborate with retailers that are interested in reducing or removing tobacco and nicotine products and providing healthier alternatives for their communities by providing technical assistance to participate in the <i>Live Well Community Market Program</i> .	EJ-3.2, EJ-3.5	<u>HHSA</u> PDS					X	X
7.2.2.H	<u>Truck Idling Enforcement</u> . Partner with the San Diego Air Pollution Control District to track and enforce California's five (5) minute maximum truck idling law, requiring warehouse and distribution facilities to provide adequate on-site truck parking, and requiring refrigerated warehouses to provide generators for refrigerated trucks.	EJ-3.1, EJ-3.3, EJ-3.4	<u>PDS</u>			X	X	X	
7.2.2.I	<u>Tree Canopy Restoration</u> . Consistent with the Climate Action Plan, prioritize new street tree plantings and establish maintenance agreements for the tree planting sites in EJ Communities, particularly in areas with high heat index and lack of access to parks.	EJ-3.1, EJ-3.2, EJ-3.5, EJ-12.1, EJ-13.3, CAP	<u>PDS</u>				X	X	X
7.2.2.J	<u>Community Engagement for Monitoring Programs</u> . Conduct ongoing engagement in EJ Communities and unincorporated residents to determine air quality and pollution impact monitoring programs and incentives.	EJ-3.1, EJ-3.6	<u>PDS</u>			X	X		
	Carbon Sequestration Benefits. [See Section 6.9.7 Promote Carbon Dioxide Consuming Landscapes]								
	Adverse Environmental Effects [See Section 5.5.1 New Development Review]								
	Emissions from Development Projects. [See Section 5.5.1 New Development Review]								
	Sensitive Land Uses. [See Section 5.5.1 New Development Review]								
	APCD Regulations. [See Section 5.5.2 Regional Strategy]								
	Clean Air Technologies. [See Section 6.9.2 Reduce Vehicle Trips, Gasoline Consumption, and GHG Emissions (Strategy A-1)]								
	State Air Quality Standards for Ozone. [See Section 5.5.2 Regional Strategy]								
7.2.3	Protected and Restored Surface Water								
7.2.3.A	<u>Multilingual Signage</u> . Advocate at the State level to require oversight agencies to provide clear, multilingual signage next to contaminated water bodies as a result of a known contamination or risk to public health.	EJ-4.1, EJ-4.2	<u>PDS</u> DEHQ DPW			X	X		
7.2.3.B	<u>Green Streets</u> . Implement green street strategies to support a sustainable approach to stormwater, drainage, groundwater recharge, landscaping, and incorporating green streets standards and guidelines in all streetscape improvements, where feasible, for all unincorporated areas.	EJ-4.3, S-11.4	<u>PDS</u> DPW				X		
7.2.3.C	<u>Groundwater Sustainability Plan</u> . Coordinate with policies and programs in the existing County Groundwater Sustainability Plan to protect groundwater basins in EJ Communities.	EJ-4.1, EJ-4.2, EJ-4.4, S-7.1	<u>PDS</u>			X	X		
7.2.3.D	<u>Water Quality Incentives</u> . Develop incentives to support water quality improvements.	EJ-4.4	<u>PDS</u> DPW				X	X	
	Water Conservation Plan [See Section 2.3.2 County Facilities]								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
	Infrastructure Concurrent with Need [See Section 2.4.1 Infrastructure]								
	Interjurisdictional Reviews [See Section 2.4.1 Infrastructure]								
	Privately-Initiated Facilities [See Section 2.4.1 Infrastructure]								
	Water Agency Coordination [See Section 2.4.2 Water Supply]								
	Water Conservation [See Section 3.1.7 Energy Conservation]								
	Low Impact Design [See Section 4.2.2 County Road Design]								
	Minimize Edge Effects from Development [See section 5.1.2]								
	Conservation Subdivision [See Section 5.1.2 Protecting Resources from Development]								
	Groundwater Resources [See Section 5.2.1]								
	Conservation of Water Resources [See Section 5.2.2]								
	Water Quality and Watershed Protection [See Section 5.2.3]								
7.3	Public Facilities								
7.3.1	Distribution and Quality of Public Facilities, Infrastructure, and Services								
7.3.1.A	Annual Review of Public Facilities, Infrastructure, and Services. Review inventory of public facilities and survey needs and services in EJ Communities as part of the annual budgeting process. <ul style="list-style-type: none"> • Partner and contract with community-based and service organizations to conduct targeted outreach and gather survey responses, especially from low-income, young, elderly, non-English speaking, and disabled residents in EJ Communities. • Integrate efforts with ongoing HHSA Needs Assessments. • Coordinate with <i>Live Well</i> Communities and Collaborative Councils. • Evaluate existing and future demand for public facilities, services, and improvements. • Analyze potential environmental impacts of new developments and programs . 	EJ-1.2, EJ-5.1-5.7, EJ-5.9, EJ-17.1-17.3, COS-15.3, S-1.2 -1.4, S-1.7, S-1.9, S-1.11, S-7.1, S-11.4, S-12.6 - S-12.7, S-12.8, S-12.10, S-14.1, S-15.1-15.2, LU-5.1, LU-9.4, LU-9.6, LU-12.3, LU-12.4, LU-17.1 -17.4, LU-18.1 -18.2	<u>PDS</u> <u>DGS</u> HHSA DPW			X	X	X	X
7.3.1.B	County Task Force. Establish a task force of County department representatives, and other stakeholders (e.g. shared jurisdictions, community-based organizations, environmental justice organizations, and other service providers, and community leaders) to coordinate and collaborate on public services; and facilities in EJ Communities. <ul style="list-style-type: none"> • Interjurisdictional Assessment. Conduct a Countywide facilities assessment that analyzes the distribution, access, impacts, and levels of service for public facilities and infrastructure improvements across shared jurisdictions. • 2-1-1 Interactive Mapping. Explore the feasibility of enhancing the 2-1-1 Service Directory to include an interactive map of services and facilities provided by County agencies and partners, including different types of transit options to encourage non-motorized mobility. 	EJ-6.1, EJ-6.2, EJ-6.3, EJ-6.4, EJ-6.5, EJ-6.6, EJ-6.7, S-1.2, S-1.9, S-12.10	<u>PDS</u> <u>DEHQ</u> HHSA			X	X	X	
7.3.1.C	Affordable and Accessible Internet Options. Encourage and incentivize internet service providers to provide affordable options and improve access to reliable, high-speed internet in EJ Communities and other priority communities that have limited options.	EJ-6.1, EJ-6.5, EJ-6.6	<u>PDS</u> <u>DEHQ</u>			X		X	
7.3.1.D	Public Internet Access at County Facilities. Explore the feasibility of providing free, public access to internet services at County and County-maintained facilities, including civic buildings, transit centers, and service centers, prioritizing areas with low access to internet.	EJ-6.1, EJ-6.2	<u>PDS</u> <u>DEHQ</u>				X	X	
7.3.1.E	Flexible Transit. Partner with flexible transit providers, such as SANDAG, to promote supplemental transit services that are responsive and adaptive to rider needs in EJ Communities, low-income areas, and rural and backcountry areas that have limited access to fixed transit route services.	LU-5.1, M-8.1 -8.4, M-9.2, M-10.4, M-11.2, M-11.4,H-1.3, EJ-6.1, EJ-6.2, EJ-6.5, EJ-6.6, EJ-6.8,S-12.6	<u>PDS</u> <u>DGS</u> DPW HHSA			X		X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.3.1.F	<u>Funding Mechanisms</u> . Explore feasibility and research best practices of pursuing community-generated funding mechanisms (e.g. building improvement districts) and County-initiated mechanisms (e.g. enhance infrastructure financing districts, landscape and lighting improvement districts). • Green Infrastructure Projects. Identify opportunities and funding sources to implement green infrastructure projects in EJ Communities to further support goals and priorities. • Incentive Projects. Explore providing grants and microloans to community organizations and Resident Leadership Academy (RLA) groups to support green infrastructure and other improvements in EJ Communities.	EJ-6.3, EJ-6.4, EJ-6.7	<u>PDS</u> <u>DEHQ</u>					X	
7.3.1.G	<u>Community-Based Safety Interventions</u> . Identify funding and expand opportunities for community residents, leaders, and organizations to define and recommend interventions for violence, crime, and other safety concerns within their own communities. • Mental Health Crisis Intervention. Coordinate with HHSA, other service providers, and community organizations to offer a broad range of services, including but not limited to: non-emergency medical care, substance abuse, conflict resolution and mediation, crisis counseling and intervention, resource connection and referrals, transportation to services.	EJ-6.1, EJ-6.2, S-14.1, S-15.1, S-15.2, S-16.2, S-16.3	<u>PDS</u> HHSA				X	X	
7.3.1.H	<u>Weatherization of Public Buildings</u> . Identify public buildings that need weatherization improvements to enhance safety and resiliency for climate scenarios, including energy efficient air conditioning, roof construction and impervious landscaping to mitigate flooding, and installation of air filtration systems for wildfire smoke. • Explore the feasibility of funding infrastructure improvements at local community based organization locations to serve as resilience hubs, providing services such as access to internet, phone charging stations, backup battery power, and to serve as cooling centers.	EJ-6.4	<u>PDS</u>					X	
	Site Planning of County Facilities. [See Section 2.3.2 County Facilities]								
	Town Center Plans [See Section 4.1.2 Plans and Programs to Reduce Vehicle Miles Traveled]								
	Transportation Demand Management [See Section 4.1.2 Plans and Programs to Reduce Vehicle Miles Traveled]								
	Regional Transit Coordination [See Section 4.1.3 Transit]								
	Transit-Dependent Populations [See Section 4.1.3 Transit]								
7.4	Safe and Sanitary Homes								
7.4.1	Housing Conditions								
7.4.1.A	<u>Improve Housing Conditions</u> . Track substandard housing conditions through uniform housing code program implementation in the unincorporated areas and take appropriate enforcement action. • Research-resources and grant funding to remove harmful building materials (e.g. lead paint and asbestos) in older homes.	EJ-6.1, EJ-6.2, EJ-6.3, EJ-6.4, EJ-6.5, EJ-6.6, S-12.5	<u>PDS</u> <u>DEHQ</u> HHSA			X	X	X	
7.4.1.B	<u>Weatherization Improvements</u> . Continue to provide home repair assistance to eligible homeowners to facilitate health and safety, accessibility, and weatherization improvements.	EJ-6.2, EJ-6.4, EJ-6.5, S-12.4	<u>PDS</u> HHSA		X	X	X	X	
7.4.1.C	<u>Community Solar</u> . Explore feasibility of partnering with local solar providers to expand community solar and community choice aggregate programs to the unincorporated County, particularly EJ Communities (e.g. San Diego Community Power).	EJ-6.2, EJ-6.6, EJ-6.7	<u>PDS</u> <u>DEHQ</u> HHSA				X	X	
7.4.1.D	<u>Code Compliance Outreach and Education</u> . Develop outreach plan and educational materials about code compliance and regulations, focused in EJ Communities. • Written outreach efforts should be translated into all threshold languages, and any other appropriate languages. • Inform tenants, landlords, and property owners of these efforts through multiple platforms (e.g. social media, community workshops (virtual and non-virtual), County website, flyers, outreach events, community health workers, trusted messengers, etc.) • Focus outreach efforts and continue implementation of the Childhood Lead Poisoning Prevention Program in EJ Communities.	EJ-6.2, EJ-6.4, EJ-6.5, EJ-6.6	<u>PDS</u> <u>DEHQ</u> HHSA			X	X	X	

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.4.1.E	<u>Owner Upkeep Outreach</u> . Offer owner outreach in EJ Communities to inform owners of their legal requirements to maintain and upkeep their rental properties.	EJ-6.1, EJ-6.2, EJ-6.4, EJ-6.5, EJ-6.6	<u>PDS</u> <u>DEHQ</u> HHSA			X	X	X	
7.4.1.F	<u>Tenant Rights Outreach, Community Meetings, and Workshops</u> . Offer and participate in periodic outreach in EJ Communities informing tenants of their rights and responsibilities, provide education, solicit feedback, and address affordable housing needs and other housing concerns from members of the public.	EJ-6.1, EJ-6.2, EJ-6.4, EJ-6.5,EJ-6.6	<u>PDS</u> <u>DEHQ</u> HHSA			X			
7.4.1.G	<u>Overcrowding Impacts</u> . Collaborate and when feasible partner with community organizations and service providers to assist with outreach and relationship building to distribute resources for large households that may contain multiple and intergenerational families. • Explore feasibility of options to provide supportive services for large households to mitigate impacts of overcrowding	EJ-6.1, EJ-6.2, EJ-6.4, EJ-6.5, EJ-6.6	<u>PDS</u> <u>DEHQ</u> HHSA			X	X	X	
7.4.1.H	<u>Industrial Area Impacts</u> . Track reported impacts to residences located in or around industrial areas in EJ Communities and other areas of concerns within the unincorporated County.	EJ-6.2, EJ-6.6	<u>PDS</u> HHSA					X	
7.4.1.I	<u>Acquisition and Rehabilitation Resources</u> . Explore funding strategies for the acquisition and rehabilitation of housing to improve and maintain the existing housing stock and to provide long-term affordable housing. • Allocate funding, through the Notice of Funding Availability (NOFA) or other competitive process, in an equitable manner for affordable housing acquisition and/or rehabilitation. • Pursue strategies for expanding federal, state, and local affordable housing resources. • Assist non-profit and affordable housing providers in the acquisition and rehabilitation of older residential and improve and maintain them as long-term affordable housing.	EJ-6.1, EJ-6.2, EJ-6.4, EJ-6.5, EJ-6.6	<u>PDS</u> HHSA			X			
7.4.1.J	<u>Crime Prevention Through Environmental Design (CPTED)</u> . Consistent with the Safety Element, explore additional strategies to prevent and deter crime through environmental and other interventions through the proper design, maintenance, and use of buildings and spaces in between. • Strategies may include energy-efficient street lighting, per service agreements, and natural divisions between public, private, and semi-public realms. • Prioritize pedestrian-level improvements and safety enhancements through neighborhood corridors. • Encourage and educate renters and owners about preventative measures and community-based safety and design interventions. • Engage and collaborate with active Resident Leadership Academy (RLA) groups working on CPTED community improvement projects.	EJ-5.1, EJ-5.10, EJ-6.7, EJ-6.8, S-1.8,S-16.3	<u>PDS</u> <u>Sheriff</u> HHSA			X			
7.4.1.K	<u>Smoke-free Multi-Unit/Multi-Family Housing</u> . Adopt an ordinance restricting smoking inside of residential housing of two or more units to improve indoor air quality, and protect vulnerable populations. Provide technical assistance and resources to owners/landlords/managers, and promote cessation resources/services to residents.	EJ-6.3, EJ-6.7	<u>HHSA</u> PDS					X	
	Coordination and Training. [See Section 6.1.2 Emergency Response]								
	Land Use Mapping. [See Section 6.5 Hazardous Materials]								
	Asbestos Plans. [See Section 6.5.2 Development Review Process]								
	Natural Surveillance. [See Section 6.6.2 Crime Prevention]								
	Energy Efficiency Improvements. [See Section 3.1.7 Energy Conservation]								
7.4.2	Housing Affordability								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.4.2.A	<u>Housing Needs Resource Clearinghouse</u> . Establish a Countywide clearinghouse for resources related to affordable housing, rental assistance, tenant rights, homeownership, homelessness services and other special needs. • Connect with existing Housing Resources Directory, Homebuyer Education Courses, and Public Education Programs • Partner with community-based and advocacy organizations to distribute resources and services in multiple languages • Prioritize services for low-income, seniors, persons with disabilities, the unhoused, and other vulnerable populations • Provide technical assistance for rental assistance vouchers, homebuyer loan applications, and other resources.	EJ-6.2, EJ-6.6, EJ-7.1, EJ-7.2, EJ-7.3, EJ-7.4, EJ-7.5	<u>Office of Equity and Racial Justice</u> PDS HHSA			X	X	X	X
7.4.2.B	<u>Affordable Housing Development</u> . Pursue funding strategies for the development of affordable housing. • Pursue local, state, federal funding opportunities to support investment into affordable housing projects aligned with regional goals. • Pursue strategies for expanding local affordable housing resources.	EJ-7.1, EJ-7.2, EJ-7.3, EJ-7.4, EJ-7.5	<u>Office of Equity and Racial Justice</u> PDS DGS HHSA			X			
7.4.2.C	<u>Innovative Housing Options</u> . Explore best practices for innovative housing options, such as community land trusts, cooperatives, tenant right to purchase, and homeownership structures to prioritize community ownership and support resident efforts to build intergenerational wealth.	EJ-7.1, EJ-7.2, EJ-7.5	PDS HHSA				X	X	X
7.4.2.D	<u>Housing Protection Framework</u> . Establish a framework for the County to protect access to safe and secure housing through eviction and foreclosure moratoriums or other mechanisms when the County and/or State declare a state of emergency due to natural or human-made disasters.	EJ-7.1, EJ-7.2, EJ-7.3, EJ-7.5	PDS HHSA			X	X	X	X
7.4.2.E	<u>Anti-Displacement Strategies</u> . Collaborate with County agencies, service providers, and community organizations to explore anti-displacement strategies focused in EJ Communities: • Inclusionary zoning and rezoning regulations • Value capture strategies • Community-led programs to prevent displacement (e.g. tenants' rights education) • Foreclosure assistance resources • Rent control policies • Protections for low-income renters	EJ-7.1, EJ-7.2, EJ-7.3, EJ-7.5	PDS HHSA				X	X	X
	Affordable Housing Resources [See Section 3.2.2]								
	Rental Assistance [See Section 3.2.3]								
	Housing Resources Directory [See Section 3.2.6]								
7.5	Healthy Food Access								
7.5.1	Food System Improvements								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.5.1.A	<p><u>Countywide Food Environment Assessment</u>. Partner with public, non-profit, and community partners to conduct an in-depth needs assessment on conditions and needs within EJ Communities that lack access to healthy food options, including analysis on concentration of fast food options and prevalence of grocery stores, farmers market, food banks, and community-supported agriculture. The Food Environment assessment will also utilize the work of past reports coordinated by the County, such as the Food Donation Action Plan (2018), the State of the Food System Report (2019), and the upcoming Food Vision 2030 led by the San Diego Food System Alliance.</p> <ul style="list-style-type: none"> • Community Engagement. Identify EJ Communities and other priority areas. Encourage the participation of community residents and shared jurisdiction partners in preparation and review of the needs assessment and related policy recommendation. • <i>Live Well San Diego</i> Food System Initiative Action Plan. Leverage the efforts and goals of the Action Plan developed by the Food System Initiative Working Group, an internal County team with representation from multiple County departments, which is updated yearly to reflect efforts achieved and new strategies to create a resilient and sustainable food system. • Food Donation Action Plan and State of the Food System Report. Utilize and update the Board directed and countywide Food Donation Action Plan (2018) and the State of the Food System Report (2019), with the results of the Food Environment Assessment. Utilize these reports to propose policies and programs related to improvements to food access, food donation, and the food production environment to support food security in EJ Communities. • Regional Coordination. Convene a Countywide team with representation from County agencies (including but not limited to HHSA, PDS, DEHQ, DPW (Recycling), LUEG), SANDAG, municipal transit agencies, shared jurisdictions, the San Diego Food System Alliance and community stakeholders, and other advocates. • Evaluation. Monitor progress and evaluate the Food Donation Action Plan and State of the Food System Report annually and provide on the website an update on milestones and a reassessment of goals to stakeholders and the public. • Accessible Information. Develop and maintain a project website containing information about past reports, other County-initiated efforts, and regional partnerships related to food access and equity. This website will also connect the public with the <i>Live Well San Diego</i> Food System Initiative website, which provides access to reports and resources for all processes in the regional food system. • Food Vision 2030. Review and consider adoption of policy recommendations developed from the San Diego Food System Alliance Food Vision 2030 as related to areas within EJ Communities and other unincorporated areas. 	EJ-8.1, EJ-8.2, EJ-8.3, EJ-8.4, EJ-9.5, EJ-9.6, EJ-10.2, EJ-10.3, EJ-10.4, EJ-10.6	Office of Equity and Racial Justice PDS DGS LUEG - FSI AWM HHSA	B-2		X	X	X	X
7.5.1.B	<p><u>Regional Food System Data Portal</u>. Continue to monitor and report data on food access issues and food production initiatives in EJ Communities.</p> <ul style="list-style-type: none"> • Food Supply Chain. Assess conditions and develop an action plan for local food processing, wholesaling, and distribution facilities to connect local agriculture to retailers, schools, medical facilities, and public institutions and encourage these markets to carry and serve locally grown or harvested foods. • Community Information Exchange Networks. Continue to work with interagency partners and cross-sector networks to align data collection and service delivery related to food access, health, and nutrition data. 	EJ-9.1, EJ-9.2, EJ-9.3, EJ-9.4, EJ-9.5, EJ-9.6	Office of Equity and Racial Justice LUEG - FSI AWM HHSA		X	X		X	X
7.5.1.C	<p><u>Healthy Food Ordinance</u>. Consider adoption of a Countywide ordinance that creates incentives and guidelines to expand access to healthy food through land use controls, such as streamlined permitting for stores that commit a certain percentage of square footage to healthy food.</p> <ul style="list-style-type: none"> • Explore the feasibility of promoting that all certified farmers' markets in San Diego to accept CalFresh/EBT. • Work with HHSA and Community Health Statistics Unit to collect geographic data about current health conditions. • Partner with community-based organizations and advocacy coalitions. • Encourage farmers markets to reduce vendor restrictions or entry fees for local farmers and community gardens to incentivize local participation. 	EJ-9.1, EJ-9.2, EJ-9.3, EJ-9.4	HHSA DEHQ AWM LUEG - FSI PDS HHSA					X	X

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7.5.1.D	<u>School District Partnerships</u> . Continue partnerships with school districts, in EJ Communities and throughout the county, to implement nutrition education curriculum, develop and implement wellness policies, support school gardens, and increase physical activity programming.	EJ-8.3, EJ-8.4, EJ-10.4	<u>PDS</u> <u>HHSA</u> <u>DEHQ</u> <u>DPW</u>					X	X
7.5.1.E	<u>Composting and Recycling</u> . Expand waste management contracts to include options for composting and food scrap recycling.	EJ-8.4	<u>PDS</u> <u>DPW</u> <u>LUEG</u>			X			
7.5.1.F	<u>Urban Agriculture Incentive Zone</u> . Explore feasibility of implementing an Urban Agriculture Incentive Zone Ordinance to apply to EJ Communities within the unincorporated areas.	EJ-8.3, S-3.1, S-3.2, S-11.1, S-13.5	<u>PDS</u> <u>LUEG - FSI</u> <u>DPW</u> <u>HHSA</u>			X			
7.5.2	Access to Healthy, Nutritious, and Affordable Food								
7.5.2.A	<u>Incentives for Healthy and Nutritious Food Options</u> . Collaborate with EJ Community neighboring jurisdictions (City of San Diego, Chula Vista, El Cajon, Lemon Grove) to support and expand local initiatives to incentivize healthy and nutritious food options and fresh produce in convenience stores, liquor stores, mobile vendors, ethnic markets, and small neighborhood markets. • Expand <i>Live Well</i> Community Market Program to include working with markets in EJ Communities to provide technical assistance regarding increased access to healthy, fresh, and affordable food options.	EJ-9.1, EJ-9.4, EJ-9.5	<u>Office of Equity and Racial Justice</u> <u>DEHQ</u> <u>HHSA</u>					X	X
7.5.2.B	<u>Food Assistance Resources</u> . Provide resources and information to CalFresh and food assistance recipients with information on Farmers Markets and other retailers that accept these programs. • Expand visibility and usability of Market Match programs at Farmers Markets and other sources. • Engage community-based organizations to develop and distribute resources to engage and inform low-income families and people experiencing homelessness about food assistance programs. • Promote farmers' markets and other food retailers that accept CalFresh/EBT on social media and other communications channels. • Expand visibility of Market Match programs at farmers' markets and other retailers. • Work with farmers' market managers and Community Supported Agriculture providers to increase number of direct-to-consumer models that accept CalFresh/EBT.	EJ-9.3, EJ-9.5	<u>Office of Equity and Racial Justice</u> <u>HHSA</u> <u>DEHQ</u> <u>AWM</u>			X	X		
7.5.2.C	<u>Healthy Food Access Portal</u> . Coordinate with 2-1-1 San Diego and other regional partners to enhance accessibility of food access resources through an interactive map of healthy food options and resources across the County, including food banks, community markets with fresh produce, mutual aid distribution, farmers markets, community-supported agriculture, and community gardens. • Continue to collect and align data indicators for grant funding, program planning, and evaluation of food access interventions.	EJ-9.1, EJ-9.2, EJ-9.3, EJ-9.4, EJ-9.6	<u>HHSA</u> <u>DEHQ</u> <u>AWM</u>			X		X	X
7.5.2.D	<u>Healthy Food Community Planning Grant Opportunities</u> . Partner with regional agencies and community-based organizations to expand County-led grant opportunities to support food access initiatives throughout the region. • Apply for external funding to expand food access programs throughout the county with the support and insight of community-based networks. • Support community-based organizations in their pursuit of external funding sources for healthy food access efforts.	EJ-9.4, EJ-9.5	<u>Office of Equity and Racial Justice</u> <u>HHSA</u>						X
7.5.2.E	<u>Emergency Food Services</u> . Partner with Feeding San Diego and other food banks, pantries, and food-related service organizations to expand distribution efforts during natural and human-made disasters. • Work with Office of Emergency Services (OES) on nutrition standards for food distribution during natural and human-made disasters.	EJ-9.6	<u>HHSA</u> <u>OES</u>				X		

Program Implementation Categories

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IMPLEMENTATION PLAN

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
	School District Partnerships [See Section 7.5.1 Food System Improvements]								
7.5.3	Health and Nutrition								
7.5.3.A	<u>Healthy Food Vending</u> . Provide healthy food alternatives at vending machines at parks and recreation facilities throughout the County, prioritizing EJ Communities.	EJ-10.2, EJ-10.3	PDS DGS HHSA DEHQ DPR			X			X
7.5.3.B	<u>Health and Nutrition Community Workshops</u> . Conduct community workshops, health events, and social marketing on health and nutrition to promote healthy eating habits and active living.	EJ-10.1, EJ-10.6, EJ-11.1, EJ-11.5	Office of Equity and Racial Justice HHSA DPR			X	X		
7.5.3.C	<u>Subcontracting Opportunities</u> . Expand capacity of local coalitions and community-based organizations to subcontract with the County and other external funding sources to work on social determinants of health.	EJ-10.1, EJ-10.4, EJ-10.5	Office of Equity and Racial Justice HHSA AWM			X	X		
7.5.3.D	<u>Diet-Related Disease Prevention</u> . Expand availability of community-based organizations implementing lifestyle change programs to address chronic illnesses such as diabetes, cardiovascular disease, etc.	EJ-10.1, EJ-10.5, EJ-10.6	Office of Equity and Racial Justice HHSA			X	X		
7.6	Physical Activity								
7.6.1	Physical Health and Wellness								
7.6.1.A	<u>Youth Advisory Committee</u> . Expand opportunities for youth to be involved in planning recreation programs, services, and events for youth. • Identify and designate safe places for teens to socialize and participate in fitness and recreation activities.	EJ-11.1, EJ-11.4, EJ-11.5	DPR HHSA			X		X	
7.6.1.B	<u>Fitness, Recreation, and Cultural Programs</u> . Expand fitness and recreation and cultural programs for children, teens, older adults, and low-income families, including sports teams, outdoor activities, and arts and music education.	EJ-11.2, EJ-11.3, EJ-11.5	Office of Equity and Racial Justice HHSA DPR			X		X	
	Diet-Related Disease Prevention [See Section 7.5.3 Health and Nutrition]								
7.6.2	Healthy Design and Multimodal Development								

Program Implementation Categories

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IMPLEMENTATION PLAN

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.6.2.A	<u>Universal Design Guidelines</u> . Design guidelines that encourage fitness, recreation, and active lifestyles for users of all ages, genders, cultural backgrounds, and abilities. • Partner with community-based organizations, disability community stakeholders, and residents to co-design guidelines and provide recommendations for integrating health and wellness concerns into local land use and transportation planning. • Coordinate with HHSA, Metropolitan Transit System (MTS), and other public health agencies and organizations during master planning efforts to identify and integrate design elements into land use plans that encourage physical activity.	EJ-12.1, EJ-12.2, EJ-12.3, EJ-12.4	<u>Office of Equity and Racial Justice</u> PDS HHSA DPW			X	X	X	
7.6.2.B	<u>Community-Based Transportation Planning</u> . Collaborate with SANDAG, local transit agencies, and other community partners to engage in community-based transportation planning initiatives that seek to expand operation hours and improve quality of service.	EJ-12.1, EJ-12.6, EJ-12.7, EJ-12.8	<u>Office of Equity and Racial Justice</u> PDS HHSA			X	X	X	
7.6.2.C	<u>Integration of Shared Jurisdiction Networks</u> . Work with public transit agencies in shared jurisdictions to improve local service, restore feeder lines, and better connect EJ Communities to regional transit, public facilities, and community services.	EJ-12.1, EJ-12.6, EJ-12.7, EJ-12.8	<u>Office of Equity and Racial Justice</u> PDS HHSA			X			
7.6.2.D	<u>Active Transportation Action Plan</u> . Explore the feasibility of establishing a Countywide action plan to implement policies and programs set forth in Safe Routes to Schools and Vision Zero frameworks. • Coordinate with SANDAG CBO Working Group and other partners in EJ Communities to establish goals and priorities for implementation.	EJ-12.2, EJ-12.3, EJ-12.4, EJ-12.6, EJ-12.8	<u>Office of Equity and Racial Justice</u> PDS HHSA DPW			X	X	X	
7.6.2.E	<u>Bike Safety Education and Training</u> . Explore partnerships with transit agencies, community-based organizations, to develop a program focused in EJ Communities for bike skills and safety education classes and presentations, community rides, and bike rodeos. Program to include education on the co-benefits of active transportation on health, community, and climate change.	EJ-12.4	HHSA			X	X		
7.6.2.F	<u>Subsidized Transit Passes</u> . Partner with local transit agencies to develop a program to subsidize transit passes for EJ Community residents to incentivize transit over driving.	EJ-12.6, EJ-12.8	<u>Office of Equity and Racial Justice</u> PDS HHSA			X		X	
	Local Public Road Network. [See Section 4.2.1 Road Network Planning]								
	Transit-Dependent Populations [See Section 4.1.3 Transit]								

Program Implementation Categories

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: Lead Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years
	Transit Notes [See Section 3.1.2 Village Development]								
	Complete Streets [See Section 4.2.2 County Road Design]								
	Safe and Interconnected Multi-Modal Roads [See Section 4.2.2 County Road Design]								
	Community Bicycle Infrastructure [see Section 4.4.1 Bicycle and Pedestrian Facility Planning]								
	Pedestrian Design Toolbox [see Section 4.4.2 Bicycle and Pedestrian Facilities in New Development]								
	Non-County Funding Programs [see Section 4.4.3 Public Funding for Non-Motorized Networks]								
7.6.3	Parks and Recreation Access								
7.6.3.A	EJ Community Park Needs Assessment. Conduct a needs assessment and outreach to identify neighborhoods in EJ Communities that lack access to public parks. • Partner with community organizations and residents to conduct outreach and engagement efforts and collect input and feedback.	EJ-13.1 -13.6, COS-21.2, COS-21.3, COS-21.5, LU-12.4, LU-18.1, LU-18.2, M-11.1	<u>DPR</u> <u>Sheriff</u> HHSA			X			
7.6.3.B	Park Opportunity Areas. Explore feasibility of establishing joint use or shared used agreements with schools, places of worship, and other private properties to increase access to safe places during non-usage hours where community members can be active, particularly in park poor EJ communities. • Advocate for alternative facilities (e.g. pocket parks and parklets) in neighborhoods that lack access to public parks.	EJ-13.1, EJ-13.2, EJ-13.4, EJ-13.6, COS-24.1, COS-24.2	<u>DPR</u> HHSA			X		X	X
	Park Design Manual [see Section 2.2.1 Park Planning and Development]								
	Interjurisdictional Coordination [see Section 4.5.1 Trail Planning and Design]								
	Incentive Program [see Section 4.5.2 Acquisition of Trail Facilities]								
	Community Park and Rec Needs [see Section 2.2.1 Park Planning and Development]								
	Recreational Programs [see Section 2.2.3 Programs, Operations, and Maintenance]								
	Joint Power Agreements [see Section 2.2.3 Programs, Operations, and Maintenance]								
7.7	Civic Engagement								
7.7.1	Accessible and Culturally Appropriate Engagement								
7.7.1.A	Community Outreach Action Plan. Develop a comprehensive strategy for community outreach that promotes diversity, equity, and inclusion of community residents most impacted by environmental justice, health, and wellness issues. • Establish a working group represented by organizations, Resident Leadership Academy (RLA) leaders, and constituent networks from EJ Communities and their shared jurisdictions. • Promote opportunities for youth engagement and leadership development through a Youth Advisory Council, in coordination with the Live Well Support Youth Sector team. • Identify programs and actions to promote engagement through both virtual and non-virtual platforms. • Highlight best practices and lessons learned from outreach and engagement efforts as part of the EJ Element development process. • Notify community members through the County website and in coordination with community organizations when County planning decisions are being considered in or near EJ Communities. • Coordinate with CPGs/CSGs, Collaborative Councils, and <i>Live Well</i> Community partners to hold at least one public meeting per year in each identified EJ Community with representatives from a number of County Departments to listen to community residents and use that feedback to inform the County's annual budgeting and reporting. • Support community events that support social cohesion, neighborhood identity, health and nutrition, and wellness. • Provide options for translation, ASL interpretation, closed captioning, food, and childcare at community meetings.	EJ-14.1, EJ-14.2, EJ-14.3, EJ-14.4, EJ-14.5, EJ-16.2	<u>Office of Equity and Racial Justice</u> <u>PDS</u> <u>HHSA</u>			X	X	X	
7.7.2	Capacity Building and Leadership Development								

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						Ongoing	0-2 Years	2-7 Years	7-10 Years
7.7.2.A	<u>Environmental Justice Advisory Committee</u> . Establish an Advisory Committee made up of diverse representation of residents and organizations that are impacted by environmental justice issues.	EJ-15.1 EJ-15.2 EJ-15.3	<u>Office of Equity and Racial Justice PDS DEHQ HHSA</u>					X	
	Airport Operations. [See <i>Section 4.1.5 Airports</i>]								
7.8	Prioritize Improvements and Programs that Address EJ Community Needs								
7.8.1	Monitor Implementation Plan Progress								
7.8.1.A	<u>Staff Training</u> . Conduct staff training bi-annually on the Environmental Justice Element requirements and existing and developing County offerings.	EJ-17.1, EJ-17.2, EJ-17.3	<u>PDS</u>				X	X	
7.8.1.B	<u>Community Workshops</u> . Conduct community workshops bi-annually on the Environmental Justice Element requirements and existing and developing County offerings.	EJ-16.2, EJ-16.3, EJ-17.1, EJ-17.2, EJ-17.3	<u>PDS</u>				X	X	
7.8.1.C	<u>Implementation Plan Progress Reports</u> . Coordinate with <i>Live Well San Diego</i> Support Team and reporting processes to collect data and feedback about progress of EJ Element implementation.	EJ-16.1, EJ-17.1, EJ-17.2, EJ-17.3	<u>PDS HHSA</u>				X	X	
7.8.1.D	<u>Environmental Justice Assessment</u> . Require documentation and monitoring how each program/action as part of the EJ Element will ensure the following: • Meets an important community need • Provides significant benefits • Costs and benefits shared equitably • Economic opportunities will be shared equitably • Avoids regulatory or other burdens for EJ Communities • Prevent displacement of existing residents or businesses • Avoid direct, indirect, or unintended negative impacts on the quality of life of residents	EJ-16.2, EJ-17.1, EJ-17.2, EJ-17.3	<u>PDS Office of Equity and Racial Justice HHSA</u>				X	X	
7.8.2	Regional Data Alignment								
7.8.2.A	<u>Regional Data Collaboration</u> . Coordinate with incorporated cities on data reporting, monitoring, and mapping at the census tract level. • Expand efforts and partnerships within the Community Information Exchange Network. • Ensure data is organized and published on a platform that is publicly accessible.	EJ-16.1, EJ-16.3, EJ-18.1, EJ-18.2	<u>HHSA LUEG Office of Equity and Racial Justice</u>			X	X		
7.8.2.B	<u>Evaluation Criteria</u> . Develop data criteria to identify and monitor implementation progress for EJ Communities based on statewide data tools, such as updates to CalEnviroScreen and Healthy Places Index. Identify gaps in data and definitions to recommend amendments to statewide tools based on regional conditions.	EJ-16.3, EJ-18.1, EJ-18.2	<u>PDS HHSA</u>			X	X		

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No.	Program/Action Description	General Plan Policy # Reference	Responsibility: <u>Lead</u> Support	Program Implementation	Mitigation	Timeframe/Priority			
						Ongoing	0-2 Years	2-7 Years	7-10 Years

LEGEND

Program Implementation Categories :

- A-1—Current Program / No Change
- A-2—Current Program / Change / Additional resources NOT required
- A-3—Current Program / Change / Additional resources required
- B-1—New Program / Additional resources NOT required
- B-2—New Program / Additional resources required

Priority (Used only for Implementation Measures under Housing) :

- H—High
- M—Medium
- L—Low

County Department Abbreviations :

- APCD—Air Pollution Control District
- DAWM—Agriculture, Weights and Measures
- DEHQ—Environmental Health and Quality
- DFHA—Farm and Home Advisor
- DGS—General Services
- DPR—Parks and Recreation
- DPW—Public Works
- HCD—Housing and Community Development
- OSIA—Office of Strategy and Intergovernmental Affairs
- PDS—Planning & Development Services

Outside Agency Abbreviations :

- CSA—Center for Social Advocacy
- NCL—North County Lifeline
- SBCS—South Bay Community Services

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