



# SAN DIEGO COUNTY FIRE

5510 Overland Avenue | Suite 250, San Diego | CA 92123-1239

[www.sdcountyfire.org](http://www.sdcountyfire.org)

## SAN DIEGO COUNTY FIRE PROTECTION DISTRICT ADVISORY BOARD MEETING

Monday, May 16, 2022 | 1:00 p.m. | San Diego County Fire Office, Room 271

### AGENDA

- I. CALL TO ORDER
  - A. Pledge of Allegiance
  - B. Roll Call
  - C. Declaration of Quorum
  - D. Introductions
- II. PUBLIC COMMUNICATION: Members of the public may address the Board on any subject matter within its assigned purview and not on the agenda. Please notify County staff prior to the meeting.
- III. APPROVAL OF MINUTES FROM APRIL 18, 2022 **(VOTE)**
- IV. MANAGEMENT TEAM REPORT
  - A. Fire Chief's Report
- V. OLD BUSINESS
  - A. Agricultural Pass Program to assist with access to farmlands during a disaster—update on internal working group
- VI. NEW BUSINESS
  - A. Permanent Road Division Zone, County Service Areas, and Stormwater Maintenance Zones Board Letter—Pending Board of Supervisors and SDCFPD Board of Directors action to adopt resolutions to confirm assessments and special taxes and authorize levies in accordance with prior voter approved levels
  - B. Tax Levy Fiscal Year 2022-23—Pending SDCFPD Board of Directors action related to the Community Facilities Districts established by the former Rural Fire Protection District
  - C. Formation of Ramona Subcommittee to Consider Cases Regarding Service levels within Ramona—Staff update on the membership and scope of duties upon the divestiture of fire and emergency medical services from the Ramona Municipal Water District
  - D. Home Hardening Grant Implementation—Pending Board of Supervisors action related to accepting the Hazard Mitigation Grant Program funding
  - E. San Diego County Fire Fiscals Year 2022-24 Proposed Operational Plan—Staff update
- VII. FUTURE AGENDA ITEMS

For meeting information, please contact:

San Diego County Fire

TEL: (619) 455-1819

[Nicole.DelToro@sdcounty.ca.gov](mailto:Nicole.DelToro@sdcounty.ca.gov)



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## VIII. NEXT MEETING

- A. Monday, September 12, 2022 at 1:00 pm in Room 271 at the San Diego County Fire Office—  
5510 Overland Ave, Suite 250, San Diego CA 92123 (County Operations Center).

## IX. ADJOURNMENT

Written materials distributed to the Fire Advisory Board in connection with this agenda will be made available to the public less than 72 hours before the meeting at the Office of San Diego County Fire.

### **ASSISTANCE FOR THE DISABLED**

If you are planning on attending this meeting and need special accommodations, please contact County Fire staff at least 24 hours before the meeting. Individuals requiring sign language interpreters should contact the Americans with Disabilities Coordinator at (858) 505-6521, in advance of the meeting.

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## SAN DIEGO COUNTY FIRE PROTECTION DISTRICT FIRE ADVISORY BOARD MEETING

Monday, April 18, 2022 | 1:00 P.M.

### MINUTES

#### Members

Jason Shanley

VACANT

Clifford Kellogg

VACANT

Dan Summers

Randy Lyle

Benjamin Tulloch

District 1 – Seat 1

District 5 – Seat 2

District 5 – Seat 3, Vice Chair (**ABSENT**)

District 2 – Seat 4

District 2 – Seat 5

District 2 – Seat 6

District 2 – Seat 7, Chair

#### Guests

Suzann Leininger

#### County Staff

Tony Mecham

Jeff Collins

Marc Regier

Jason Malneritch

Rick Johnson

Andy Parr

Nicole del Toro

CAL FIRE/Chief

County Fire/Director

County Fire/Assistant Director

CAL FIRE/Deputy Chief

CAL FIRE/Division Chief

County Fire/EMS Administrator

County Fire/EMS Admin Secretary



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- I. CALL TO ORDER at 1:00 p.m.
  - A. The group recited the Pledge of Allegiance.
  - B. Roll Call was taken.
  - C. A quorum was declared present with two (2) absences and three (3) members in attendance.
  - D. Introductions were skipped.
  - E. Plaque for Suzann Leininger. Suzann was in attendance to receive her plaque. She was thanked for all her service to the Fire Advisory Board.

- II. PUBLIC COMMUNICATION  
There was no public communication.

- III. APPROVAL OF MINUTES FOR THE MEETING OF FEBRUARY 28, 2022 (VOTE)

**ON MOTION of Member Summers, seconded by Member Lyle, the Advisory Board approved the Minutes of February 28, 2022.**

**AYES: 3      NAYS: 0      ABSTENT: 2**

- IV. MANAGEMENT TEAM REPORT

- A. Fire Chief's Report (Chief Tony Mecham)

1. The February 2022 Fire Chief's Reports were provided which covered a summary of organizational highlights, a review of bureau reports and community performance data.
2. Call volume continues to steadily rise.
3. There is a lot of activity along border region. Anticipate will increase in May.
4. Ramona Water District transitioning into County Fire. Last month they purchased the additional ambulance. Upgraded staffing March 21. A meeting was held to discuss final transition plan. On track to be at LAFCO in June; will record it in August. Current acting General Manager for Ramona will resign in June. CAL FIRE and County Fire will ensure loose ends are tied up before they bring in a new General Manager.
5. Community Group in Borrego that is evaluating their fire district. Chief Mecham will attend their community meeting.
6. Received augmentation funding to CAL FIRE. The old Denver C Fox camp has been funded as a paid fire fighter one hand crew. Will start staffing fire crews at Fox Fire Center.
7. Challenges – effects of supply chain issues across the board; medication shortages; ability to hire personnel. Due to the shutdown of paramedic programs during COVID, facing an industry wide critical shortage of paramedics.
8. Winter maintenance completed on fleet.
9. Facilities – Mount Laguna grand opening May 4; wrapping up at Palomar Mountain and Sunshine Summit; on target to start construction at new Otay Mesa Fire Station in July.
10. Working to get third ambulance staffed; and cross staffing.

(Jeff Collins)

1. With the addition of County EMS, looking at new office space at the COC campus. Anticipate



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in June.

2. The following items will go to the Board of Supervisors in one week:
  - a. Replacement of single type 2 helicopters with dual engines to fight fires at night
  - b. Roadside Vegetation Management
  - c. Helicopter MOU with SDG&E

(Jason Malneritch)

1. An update was provided on operations and staffing.

## V. OLD BUSINESS

- A. Agricultural Pass Program to assist with access to farmlands during a disaster – update on internal working group
  - o County Fire will take the leadership role by bringing all the parties together. The Board direction was to work with Agriculture Weights and Measures, Sheriff's Department, CHP, CAL Fire, Animal Services, Office of Emergency Services, and all outside stakeholders. Met with all county departments to lay out the objectives for completion. Next step to meet with outside stakeholders. To return to the Board of supervisors in 180 days; targeting in August or September. Member Tulloch requested to be kept in the loop with external stakeholder meeting dates/information.

## VI. NEW BUSINESS

- A. Formation of Ramona Subcommittee to Consider Cases Regarding Service Levels within Ramona and Request for Appointment of Members – Effective Upon Ramona's Divestiture of Fire and Emergency Medical Services

Member Summers is interested in being part of the planning group.

**ON MOTION of Member Lyle, seconded by Member Shanley, the Advisory Board voted to form the Ramona Subcommittee.**

**AYES: 3      NAYS: 0      ABSTENT: 2**

- B. Fire Protection District Ambulance Transport Fees – Pending Board of Supervisors action to establish a fee in the Fire Protection District service area

**ON MOTION of Member Lyle, seconded by Member Summers, the Advisory Board voted to support the Fire Protection District Ambulance Transport Fees.**

**AYES: 3      NAYS: 0      ABSTENT: 2**

- C. County of San Diego Contract with California Department of Forestry and Fire Protection (CAL FIRE) – Pending Board of Supervisors action to authorize a single source procurement to maintain and expand services in the Fire Protection District

**ON MOTION of Member Shanley, seconded by Member Summers, the Advisory Board voted to support the new contract.**



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AYES: 3 NAYS: 0 ABSTENT: 2

## D. Cal Fire San Diego Headquarters Tour

A tour of the Cal Fire San Diego Headquarters was given to the Fire Advisory Board members by Chief Mecham.

## VII. FUTURE AGENDA ITEMS

## VIII. NEXT MEETING

Due to upcoming conflicts, a revision was made to the next meeting date originally set for May 9, 2022.

The next Fire Advisory Board meeting will be held on Monday, **May 16**, 2022, at 1:00 p.m. in Room 271 at the San Diego County Fire Office – 5510 Overland Ave, Suite 250, San Diego CA 92123 (County Operations Center).

## IX. ADJOURNMENT

There being no further business, the Advisory Board adjourned at 2:00 p.m.

NOTE: These Minutes set forth all action taken by the Advisory Board on the matters stated, but not necessarily the chronological sequence in which the matters were taken up.

**For meeting information, please contact:**

**San Diego County Fire**

**TEL: (619) 455-1819**

**[Nicole.DelToro@sdcounty.ca.gov](mailto:Nicole.DelToro@sdcounty.ca.gov)**

**Permanent Road Division Zone, County Service Areas, and Stormwater Maintenance Zones Board Letter—Pending Board of Supervisors and SDCFPD Board of Directors action to adopt resolutions to confirm assessments and special taxes and authorize levies in accordance with prior voter approved levels**

There are ten zones in the San Diego County Fire Protection District funded by assessments or special taxes managed by San Diego County Fire that provide funds to supplement the cost of fire protection and emergency medical services across multiple unincorporated communities. Rates will remain the same in nine of the ten zones that levy assessments or special taxes because revenues are adequate to fully fund services; in addition, there is no voter approved cost price escalator for these nine zones. One rate increase is being proposed within the San Diego County Fire Protection District—Palomar Mountain zone to provide services within the unincorporated community of Palomar Mountain (District 5). The proposed maximum annual special tax will increase from \$165.53 to \$170.50 per single-family residence. The increase is due to rising inflation, based on a 5.21% escalation in the San Diego CPI for 2021, with a voter approved maximum cost escalator of 3%. The additional revenue will be used to fund firefighting personnel and fire protection equipment and apparatus.

**Recommendation:**

Support the adoption of a resolution for special assessments to be collected on the tax roll for Fiscal Year 2022-23, including the proposed fee increase for SDCFPD-Palomar Mountain, to maintain existing fire protection and emergency medical services within the San Diego County Fire Protection District.

**Tax Levy Fiscal Year 2022-23—Pending SDCFPD Board of Directors action related to the Community Facilities Districts established by the former Rural Fire Protection District**

The San Diego County Fire Protection District manages two Community Facilities Districts. A CFD is established to fund public facilities and services, including fire protection. Property owners within the CFD are taxed to fund long-term current and future costs. The two CFDs managed by the SDCFPD were established by the former Rural Fire Protection District. Proposed minimum special tax increases are calculated in accordance with the Rate and Method of Apportionment (RMA).

**Community Facilities District 04-1 (CFD 04-1):** Located in southeastern San Diego County, CFD 04-01 was formed on January 6, 2004, and encompasses approximately 4,549 acres of land. The proposed special tax rate increase for Special Tax B is due to the special tax application as a one-time fee in the first year following development. The increase is needed to fund fire protection and emergency medical services.

**Community Facilities District 09-1 (East Otay Mesa) (CFD 09-1):** Located in the southwestern portion of San Diego County and formed on September 22, 2009, CFP 09-1 encompasses approximately 3,068 acres of land. Unless circumstances change, Special Tax A will not be collected in Fiscal Year 2022-23 or in future years. The proposed special tax rate increase for Special Tax B reflects an annual 3% increase and will fund fire protection and emergency medical services for the approximately 134 parcels within the boundaries.

## COMMUNITY FACILITIES DISTRICT RATE COMPARISON FOR FISCAL YEARS 2021-22 & 2022-23

	FY 2021-22	FY 2022-23
<b>CFD 04-1</b>		
Special Tax A	\$18,442.42	\$19,9736.00
Special Tax B	\$676.06	\$1,456.06
<b>CFD 09-1</b>		
Special Tax A	\$162,157.92	\$0
Special Tax B	\$1,283,919.50	\$1,611,467.10

**Recommendation:** Support the adoption of a resolution to authorize the Fiscal Year 2022-23 levies for CFD No. 04-1 (Lake Morena, Jacumba, Jamul, and Lyons Valley) and CFD No. 09-1 (East Otay Mesa) at the proposed maximum rates calculated in accordance with the voter approved RMA to maintain current and future fire protection and emergency medical services within the San Diego County Fire Protection District.

### **Formation of Ramona Subcommittee to Consider Cases Regarding Service Levels within Ramona—Staff update on the membership and scope of duties upon the divestiture of fire and emergency medical services from the Ramona Municipal Water District**

On April 18, 2022, the Fire Advisory Board voted to approve the formation of a Ramona Subcommittee to consider cases regarding service levels within Ramona. The Ramona Subcommittee will include one (1) representative each from the Ramona Municipal Water District, Ramona Community Planning Group, and Ramona Fire Safe Council. Establishing the Ramona Subcommittee is a proposed condition of the Ramona Municipal Water District's application to the Local Agency Formation Commission (LAFCO) to transfer fire protection and emergency medical services to the San Diego County Fire Protection District. The Ramona Subcommittee will become effective upon LAFCO completing the process.

Attachment A proposes a scope and duties for the Ramona Subcommittee.

**Recommendation:** Adopt Attachment A to formally guide future actions of the Ramona Subcommittee. Receive a staff update on proposed membership to the Ramona Subcommittee.

### **Home Hardening Grant Implementation—Pending Board of Supervisors action related to accepting the Hazard Mitigation Grant Program funding**

On September 13, 2021, San Diego County Fire applied for a \$25.5 million grant through the California Governor's Office of Emergency Services (Cal OES) for the Hazard Mitigation Grant Program. County Fire's proposal aims to support socially vulnerable, low- and moderate-income homeowners in high-risk wildfire communities with making structural improvements to their homes and improving defensible spaces. County Fire identified the communities of Dulzura (2022), Potrero (2023) and Campo (2024) to receive funding. It is expected that 500 homeowners will benefit from this program. On November 22, 2021, the Fire Advisory Board unanimously voted to support County Fire's request for funding. On May 4, 2022, Cal OES notified County Fire of its intent to award funding to initiate the program. County Fire will be seeking



Board of Directors approval to adopt a resolution for the Hazard Mitigation Grant Program. Anticipated funding is \$4.1 million in Fiscal Year 2022-23 to complete home hardening on 75 homes.

**Recommendation:** Support the adoption of a resolution to receive grant funding to begin the home hardening and defensible space program.

**San Diego County Fire Fiscal Years 2022-24 Recommended Operational Plan Update—Staff update**

On May 5, 2022, the County of San Diego's Chief Administrative Officer released the Fiscal Year 2022-24 Recommended Operational Plan. The Operational Plan provides budgetary changes and priorities for all County Departments, including San Diego County Fire.

**Recommendation:** Receive a staff update on San Diego County Fire's Proposed Operational Plan for Fiscal Years 2022-24.

<b>NAME:</b>	<b>San Diego County Fire Protection District Fire Advisory Board – Ramona Subcommittee Purpose and Scope</b>
<b>PURPOSE:</b>	The San Diego County Fire Protection District (SDCFPD) Fire Advisory Board – Ramona Subcommittee shall be formed upon Ramona Municipal Water District’s transfer of fire protection and emergency medical services to the SDCFPD. The Subcommittee shall hear items specific to fire services within the Ramona Municipal Water District jurisdictional area.
<b>LEGAL AUTHORITY:</b>	<p>The SDCFPD Fire Advisory Board approved formation of a Ramona Subcommittee on April 18, 2022. The Ramona Subcommittee shall become effective upon the formal transfer of services to the SDCFPD.</p> <p>The Ramona Subcommittee shall comply with the Ralph M. Brown Act, and any applicable requirements in the County of San Diego Board Policy A-74, Citizen Participation in County Boards, Commissions, and Committees, and the SDCFPD Fire Advisory Board Bylaws.</p>
<b>SCOPE:</b>	<p>The principal duties of the Ramona Subcommittee shall be to:</p> <ol style="list-style-type: none"> <li>1. Hear issues arising from residents and business owners in the Ramona Municipal Water District’s service area that are specific to fire protection or emergency medical services.</li> <li>2. Serve as a non-binding arbiter when identifying proposed solutions to resident and business owner concerns.</li> <li>3. Make recommendations to County Fire on specific community issues.</li> </ol>
<b>MEMBERSHIP:</b>	<p>The Ramona Subcommittee shall have at least three members, with at least one being a member of the Fire Advisory Board. The following agencies shall each appoint one member to the subcommittee:</p> <p style="padding-left: 40px;"> Ramona Municipal Water District  Ramona Community Planning Group  Ramona Fire Safe Council </p>
<b>TERMS:</b>	Members shall serve no more than two (2) terms, four (4) year terms. At the conclusion of the first four-year term, the appointing agency shall reappoint their member or select a new individual.
<b>CHAIR:</b>	The Ramona Subcommittee shall select a chair from among its members, who shall be responsible for the keeping of records of all actions and reports of the subcommittee and shall submit these actions and reports to the SDCFPD Fire Advisory Board on a regular basis. The chair shall not act as spokesperson for the subcommittee unless authorized to do so in writing.
<b>MEETINGS:</b>	<p>The Ramona Subcommittee shall meet on an as-needed basis. Meetings shall be held at San Diego County Fire Headquarters unless otherwise noted:</p> <p style="padding-left: 40px;"> 5560 Overland Avenue, Suite 400  San Diego, CA 92123 </p>

**CONTACT PERSON:** Nicole del Toro  
San Diego County Emergency Medical Services Office 5510  
Overland Ave, Suite 250  
San Diego, CA 92123 Mail  
Stop: O-202  
619-455-1819

**REVISED:** May 16, 2022

# San Diego County Fire

## Mission Statement

*Coordinate, regionalize, and improve fire protection and emergency response services across San Diego County.*

## Department Description




San Diego County Fire (SDCF), which administers the San Diego County Fire Protection District (SDCFPD), delivers comprehensive fire and emergency medical services across 1.54 million acres of unincorporated San Diego County. SDCF employs a cooperative approach to provide a greater depth of resources by partnering with CAL FIRE to provide services as one department, County Fire. Operating under the philosophy of “One Team, One Mission”, leadership is united under the Fire Chief, who oversees fire service and operations, and the Director, who oversees the administrative support to County Fire. In the last five years, the department has more than doubled in size: increasing the number of first responder personnel, the number of career-staffed fire stations, and the level of services provided to the communities through implementation of a cohesive pre-fire strategy focused on public education, defensible space inspections, structure hardening, fuels management projects and protecting evacuation corridors, in addition to the continued administration of the Volunteer Reserve Firefighter Program. On July 1, 2021, the Emergency Medical Services Office (EMS Office) transferred operations to the department. The EMS Office is the designated Local Emergency Medical Services Agency (LEMSA) and is responsible for oversight, coordination, and integration of the activities of public and private agencies, hospitals, specialty care centers and other stakeholders to deliver timely, high quality emergency medical services and specialty care to the community. The EMS Office oversees the countywide EMS response system, including 31 ambulance operating areas, 22 hospitals, and over 60 EMS Local, State, Federal and Tribal agencies. Other responsibilities include the oversight of area Trauma Centers, STEMI (Cardiac) Centers, Stroke Centers and in the future, EMS care for children centers. Specifically, the EMS Office is proud of the robust Quality Assurance/Quality Improvement programs. The Epidemiology unit provides real-time surveillance and system monitoring to both predict and react to EMS issues across the County and Nation. The EMS Office also provides credentialing services to more than 10,000 EMS professionals as well as monitoring and authorizing EMS training programs and permitting and inspecting private medical transportation providers. The EMS



Office manages four large ambulance service areas covering five cities and seven Fire Protection Districts with services provided through contracts.

To ensure these critical services are provided, San Diego County Fire has 59 staff years and a budget of \$87.5 million.

### Strategic Initiative Legend for Anticipated Accomplishments

			
BBH	LS	SE/T	OE
	- Audacious Vision		
	- Enterprise Wide Goal		
	- Department Objective		

For more information on alignment to the Strategic Initiatives, Contributing Departments and External Partners, refer to the Group Description section within the Public Safety Group Summary. Text that is followed by EWG nomenclature indicates coordination with at least one other department.

## 2021–22 Anticipated Accomplishments



### Building Better Health

- Promote the implementation of a service delivery system that is sensitive to individuals' needs
  - Promoted events that encourage residents to learn more about improving their health and wellness.
    - ◆ Collaborated with the Health and Human Services Agency (HHS) under the direction of the COVID-19 Test, Trace, Treat (T3) Strategy to prioritize testing of populations and communities that have been disproportionately impacted by COVID-19, including testing at the border and rural communities.



- ◆ Enhanced responsiveness to the changing environment and community needs by providing COVID-19 and flu vaccinations to rural areas of the region through close collaboration with HHSA.
- ◆ In response to the changing community needs, first responder personnel intended to continue collaboration with HHSA to provide training events for the 'Stop the Bleed' program, a national awareness campaign to encourage bystanders to become trained, equipped and empowered to help in a bleeding emergency situation before professional help arrives. The goal of 20 training events was not met due to operational impacts caused by the COVID-19 pandemic.
- ◆ Utilized the Local Emergency Medical Services Information System (LEMSIS) data collection system to capture data for 8,000 Monoclonal Antibody Regional Centers (MARC) patients. MARC data records were aggregated, analyzed and submitted for award by the National Association of County and City Health Officials and the National Association of Counties.
- ◆ County Emergency Medical Services Office provided more than 50 policy adjustments, guidance documents and other communications to respond and mitigate the effects of the pandemic for providers and the public.
- ◆ Enhanced informed decision making by producing data reports and creating dashboards for hospital specialty care centers, pediatric system surge, Transfer of Care, emergency department diversion, ambulance operating areas and the Sexual Assault Response Team.



## Living Safely

- Encourage and promote residents to take important and meaningful steps to protect themselves and their families for the first 72 hours during a disaster
  - Leveraged internal and external partnerships to provide resources to engage residential, visitor and business communities in personal disaster readiness.
    - ◆ In collaboration with HHSA, County Library, and other public and private partners, completed the installation of residential lock boxes at or near the front door of 70 at-risk individuals to allow first responder access to homes during an emergency, exceeding the goal of 50 due to the implementation of a community-based public outreach approach.
    - ◆ Provided Wildland Urban Interface (WUI) training classes for two at-risk communities within the service area of the SDCFPD, falling short of the goal of seven due to operational impacts caused by the COVID-19 pandemic.
    - ◆ Engaged with communities on evacuation planning, working together to identify primary, secondary, alternative and emergency options, continuing a multi-year effort to create customized evacuation maps and guides, to further public education in this critical area. Developed new and/or revised existing community wildfire preparedness plans for two at-risk communities within the SDCFPD.
- Plan, build and maintain safe communities to improve the quality of life for all residents
  - Identified and mitigated community threats that impact quality of life.
    - ◆ Improved the delivery of prehospital medical services by ensuring a fire-rescue helicopter paramedic is available to provide Advanced Life Support (ALS) emergency medical services on air rescues throughout the County.
    - ◆ Reduced the potential for loss of existing structures by performing fire inspections at 70% (787 of 1124) of existing businesses within the service area of the SDCFPD, falling short of the goal of 90% due to operational impacts caused by the COVID-19 pandemic.
    - ◆ Maintained program compliance with the State requirements by completing 100% (51) of annual inspections in every building used as a public or private school for compliance with building standards within the service area of the SDCFPD.
    - ◆ Maintained program compliance with the State requirements by completing 100% (100) of annual inspections in every building used as a hotel, motel, lodging house, apartment house or residential care facility for compliance with building standards within the service area of the SDCFPD.
    - ◆ Reduced the potential for fire spread from wildland to structures and vice versa through the continued implementation of an accelerated defensible space inspection cycle for improved properties, benefitting not only the homeowner but the neighbors, responders, and surrounding lands. Performed defensible space inspections on 32,428 parcels in the SDCFPD.
    - ◆ Facilitated over 50 Health Services Capacity Task Force (HSCTF) meetings and produced 210 HSCTF surveillance reports to foster communication between hospital and prehospital stakeholders, review policy and share information.
    - ◆ County Emergency Medical Services Office provided 780 COVID dashboard updates to the Emergency Operations Center and 260 dashboard updates for the Medical Operations Center Logistics Tracking System in response to the pandemic.



- ◆ Provided oversight of the emergency medical services delivery system by credentialing 5,129 emergency medical services personnel, inspecting 597 medical transportation vehicles, providing clinical quality assurance of over 100 cases, visiting 8 specialty care centers and assisting with over 150 duty officer calls.
- Continued to coordinate with CAL FIRE to increase recruitment and training opportunities for the Volunteer Reserve Firefighter Program.
  - ◆ The goal of expanding the Explorer Program for Volunteer Firefighters by promoting opportunities for future recruitment of high school students of diverse backgrounds was not met due to operational impacts caused by the COVID-19 pandemic.
  - ◆ Fostered the department's relationship with community groups by attending four public outreach events and recruiting 5 VRFF's, falling short of the goal of 12 events and 25 VRFF's due to operational impacts caused by the COVID-19 pandemic. The program is currently undergoing a comprehensive evaluation, to include the implementation of new goals and performance measures.



## Operational Excellence

- Promote a culture of ethical leadership and decision making across the enterprise
  - Implemented tools and trainings to improve leadership and project management skills.
    - ◆ Fostered employee health and professional development through group trainings and the development of plans for organizational management inclusive of coaching, job shadowing, and mentoring.
- Align services to available resources to maintain fiscal stability
  - Ensured our influence as a regional leader on issues and decisions that impact the financial well-being of the County.
    - ◆ Provided for the emerging needs and long-term sustainability of capital assets by developing a facilities replacement plan.
- Provide modern infrastructure, innovative technology and appropriate resources to ensure superior service delivery to our customers
  - Utilized new and existing technology and infrastructure to improve customer service.
    - ◆ Improved emergency planning through the implementation of tools to enhance incident management, situational awareness, and fire pre-planning, specifically Internet Alerting and continued upgrades to the Regional GIS (Geographic Information System) Public Safety Database.

- ◆ Provided exceptional emergency services by responding to 90% of emergency calls within the "Total Response Time" standard for rural (1,638 of 1,820) and outlying (3,879 of 4,310) areas. In the urban area, 50% (1,315 of 2,630) of emergency calls were responded to within the "Total Response Time" standard, falling short of the goal of 90% due to the high concentration of urban responses in the community of Otay, which the department is currently serving from a temporary location outside the service area. It is anticipated that response times will improve upon completion of the East Otay Mesa Fire Station in September 2023.
- ◆ Improved community safety by responding to 75% (6,128 of 8,170) of emergency incidents with the "Response Force" standard associated with the optimal number of firefighters required to mitigate the emergency safely and effectively, falling short of the goal of 90% due to the increase in demand for resources shared throughout the region.
- ◆ Responded to the growing need for fire protection and emergency medical services in the unincorporated areas of the County by completing the preconstruction/design phase of the East Otay Mesa Fire Station, including the evaluation of design proposals providing firefighters quarters, training, storage and community education functions.

## Strategic Initiative Legend for Objectives



○ - Audacious Goal

● - Departmental Objective

For more information on alignment to the Strategic Initiatives, refer to the Group Description section within the Public Safety Group Summary.

## 2022–24 Objectives



### Equity

- Health: Focus on policy, systems and environmental approaches that ensure equal opportunity for health and well-being through partnerships and innovation.
- Expand Community Health and Injury Prevention (CHIP) by completing Phase 1 of Community Paramedicine to enhance responsiveness to the changing environment and community needs by focusing on underserved areas of the region through close collaboration with HHSA.



- Inform evidence-based, data driven decisions through dashboards or other visual displays – to analyze and interpret data streams from first responder, ambulance, emergency department, and other healthcare systems. These data products ensure critical healthcare resources remain available for all county residents and visitors.
- Conduct quality assurance reviews of the emergency medical services delivery system evaluating compliance with state regulation and local policy to ensure high quality pre-hospital services are provided to the public.
- Review hospital specialty care centers (Trauma, Stroke, Cardiac/STEMI and EMS-C) annually evaluating compliance with program requirements ensuring high quality health care services to the public.
- Housing: Utilize policies, facilities, infrastructure, and finance to provide housing opportunities that meet the needs of the community.
  - Maintain program compliance with the State requirements by completing 100% of annual inspections in every building used as a public or private school for compliance with building standards within the service area of the SDCFPD.
  - Maintain program compliance with the State requirements by completing 100% of annual inspections in every building used as a hotel, motel, lodging house, apartment house or residential care facility for compliance with building standards within the service area of the SDCFPD.



## Sustainability

- Economy: Align the County's available resources with services to maintain fiscal stability and ensure long-term solvency.
  - Provide for the emerging needs and long-term sustainability of capital assets by developing the San Diego County Fire Strategic Facility Plan to plan for future maintenance and facilities replacement.
- Climate: Actively combat climate change through innovative or proven policies, green jobs, sustainable facility construction or maintenance and hazard mitigation.
  - Evaluate and create a plan for conversion of fleet to hybrid/electric vehicles.
  - Limit paper consumption through double-sided copying and printing, electronic use for reviewing, editing, scanning, and sending files, and refraining from printing emails. Conduct periodic reviews of paper consumption to determine if further actions are necessary.
  - Replace 50% of leaf blowers and other gas-powered tools with zero-emission equipment.
- Environment: Protect and promote our natural and agricultural resources, diverse habitats and sensitive species.

- Conduct all vegetation treatments to lands, whether by hand crew, mechanized application or prescribed burn, in accordance with the California Environmental Quality Act (CEQA).
- Resiliency: Ensure the capability to respond and recover to immediate needs for individuals, families, and the region.
  - Identify additional staff who will train and volunteer to assume disaster response or recovery roles through the County's Advanced Recovery Initiative (ARI).
  - Respond to the growing need for fire protection and emergency medical services in the unincorporated areas of the County by beginning construction of the East Otay Mesa Fire Station. This facility will be used for firefighter quarters, training, storage and community education functions.
  - Continue to expand the SDCF Community Emergency Response Team (CERT) with a focus on ensuring the program is inclusive, equitable and integrates the full diversity of our population. SDCF CERT will continue to build out the central and northern divisions, modeled after the success of the southern division.

### **Mid- and long-term commitments that can be implemented upon further investigation, cross-departmental collaboration, and identification of possible additional resources:**

- Implement plan for conversion of fleet vehicles due for replacement to hybrid/electric where possible.
- Implement an electronic filing system for programs and work products where feasible to reduce paper use and waste in accordance with the County's retention policies.



## Community

- Engagement: Inspire civic engagement by providing information, programs, public forums or other avenues that increase access for individuals or communities to use their voice, their vote, and their experience to impact change.
  - The Volunteer Reserve Firefighter (VRFF) outreach program strengthens the diversity of the program and ensures the program reflects the many communities and groups we serve. The department's goal is to recruit at least 25 Volunteer Reserve Firefighters by attending public events and other outreach efforts.
- Safety: Support safety for all communities, including protection from crime, availability of emergency medical services and fire response, community preparedness and regional readiness to respond to a disaster.
  - Engage with at least four communities on evacuation planning, working together to identify primary, secondary, alternative and emergency options, continuing a multi-year effort to create and maintain customized evacuation maps and guides, to further public education in this critical area.



- Provide Wildland Urban Interface (WUI) training classes to at least four at-risk communities within the service area of the SDCFPD.
  - Strengthen wildfire protection in existing and future communities by creating new or treating existing fuel breaks in at least four communities per year to improve defensibility and tactical firefighting options, and reduce fire spread to surrounding wildlands.
  - Strengthen evacuation readiness and the ability for emergency personnel to respond to wildfires by identifying 200 lane miles of key evacuation corridors and clearing the vegetation along these roads up to 20 feet.
  - Ensure 75% of credentialing of Emergency Medical Services professionals is completed within two business days to ensure the public is assisted by appropriately trained and Local Emergency Medical Services Agency (LEMSA) approved personnel.
  - Conduct site visits at Emergency Medical Technician and Paramedic training programs for quality assurance and verification of adherence to Title 22 regulations.
  - Inspect private ambulances and non-emergency medical transportation vehicles to ensure safety and quality of medical transportation to the public.
- Quality of Life: Provide programs and services that enhance the community through increasing the well-being of our residents and our environments.
- Continue collaboration with HHSA, County Library, and other public and private partners to complete installation of residential lock boxes at or near the front door of at least 50 at-risk individuals to provide efficient fire protection services by allowing first responder access to homes during an emergency.
  - Reduce the potential for fire spread from wildland to structures and vice versa by performing defensible space inspections on one-third (34,000 parcels) of the total homes in the SDCFPD annually, maintaining a three-year cycle and benefiting not only the homeowner but the neighbors, responders, and surrounding lands and achieve a 90% voluntary compliance rate with defensible space standards on all parcels inspected.
- Communications: Create proactive communication that is accessible and transparent.
- Enhance the County Fire website to support a regional public wildfire information strategy.
- Conduct a minimum of five stakeholder forums to facilitate Community Paramedicine (CP) and Triage to Alternate Destination (TAD) program development by engaging prehospital agencies and other organizations in the process to initiate CP/TAD programs in San Diego County.
  - Submit annual Emergency Medical Services (EMS) Plan to the State Office, Emergency Medical Services Authority (EMSA) as required to provide communication/information to the public regarding services provided in San Diego County.
- Partnership: Facilitate meaningful conversations, shared programming, grant opportunities, or other opportunities to maximize resources through community partnerships to benefit the region.
- Partner with San Diego Gas & Electric (SDG&E) to jointly conduct power line pole inspections in accordance with Public Resource Codes 4292 & 4293. Provide training and education simultaneously to ensure appropriate firebreak clearance around utility poles and to recommend the removal of dead, diseased, defective and dying trees that could fall into the lines.



## Empower







- Innovation: Foster new ideas and the implementation of proven best practices to achieve organizational excellence.
- Improve emergency planning and implement tools to enhance incident management, situational awareness, and fire pre-planning, specifically Internet Alerting and continued upgrades to the Regional GIS (Geographic Information System) Public Safety Database.
  - Provide exceptional emergency services by responding to 90% of emergency calls within the “Total Response Time” standard for the regional category (urban, rural, and outlying) identified in the San Diego County Fire Standards of Cover.
  - Improve community safety by responding to 90% of emergency incidents with the “Response Force” standard associated with the optimal number of firefighters required to mitigate the emergency safely and effectively, as described in the San Diego County Fire Standards of Cover.

## Related Links

For additional information about San Diego County Fire, refer to the website at:

◆ [www.sdcountyfire.org](http://www.sdcountyfire.org)



Performance Measures		2020–21 Actuals	2021–22 Adopted	2021–22 Estimated Actuals	2022–23 Recommended	2023–24 Recommended
	Number of “Stop the Bleed” training events within SDCPFD boundaries <sup>1, 2, 3</sup>	-	20	-	N/A	N/A
	Number of Volunteer Reserve Firefighter (VRFF) Program recruitment public outreach events <sup>3</sup>	2	12	4	N/A	N/A
	Perform fire inspections at commercial/ business occupancies within SDCPFD boundaries <sup>1, 3, 4</sup>	62% of 519	90%	70% of 1,124	N/A	N/A
	Perform fire inspections at Group E occupancies within SDCPFD boundaries <sup>1, 2, 5</sup>	100% of 30	100%	100% of 51	N/A	N/A
	Perform fire inspections at Group R occupancies and associated sub-categories within SDCPFD boundaries <sup>1, 2, 5</sup>	100% of 13	100%	100% of 100	N/A	N/A
	Respond to medical emergencies within SDCPFD boundaries in 10 minutes <sup>1, 2, 6</sup>	78% of 6,431	N/A	N/A	N/A	N/A
	Respond to emergency calls within the 8:00 minute “Total Response Time” standard for Urban areas <sup>7, 8</sup>	N/A	90%	50% of 2,630	N/A	N/A
	Respond to emergency calls within the 13:00 minute “Total Response Time” standard for Rural areas <sup>7</sup>	N/A	90%	90% of 1,820	N/A	N/A
	Respond to emergency calls within the 23:00 minute “Total Response Time” standard for Outlying areas <sup>7</sup>	N/A	90%	90% of 4,310	N/A	N/A
	Respond to 90% of emergency incidents with the optimal number of firefighters associated with the “Response Force” standard <sup>9, 10</sup>	N/A	90%	75% of 8,170	N/A	N/A
	Perform fire inspections at Group E occupancies within SDCPFD boundaries <sup>1, 2, 5</sup>	N/A	N/A	N/A	100%	100%
	Perform fire inspections at Group R occupancies and associated sub-categories within SDCPFD boundaries <sup>1, 2, 5</sup>	N/A	N/A	N/A	100%	100%
	Number of Volunteer Reserve Firefighter (VRFF) Program recruitment public outreach events <sup>3</sup>	N/A	N/A	N/A	12	12
	Conduct stakeholder forums specific to Community Paramedicine/Triage to Alternate Destination to share information and promote success of agency applications and implementation. <sup>11</sup>	N/A	N/A	N/A	5	5
	Credential rate of emergency medical services personnel within 2 business days. <sup>12</sup>	N/A	N/A	N/A	75%	75%
	Voluntary compliance rate with defensible space standards on all parcels inspected. <sup>4, 13</sup>	N/A	N/A	N/A	90%	90%
	Respond to emergency calls within the 8:00 minute “Total Response Time” standard for Urban areas <sup>7</sup>	N/A	N/A	N/A	90%	90%
	Respond to emergency calls within the 13:00 minute “Total Response Time” standard for Rural areas <sup>7</sup>	N/A	N/A	N/A	90%	90%

Performance Measures		2020–21 Actuals	2021–22 Adopted	2021–22 Estimated Actuals	2022–23 Recommended	2023–24 Recommended
	Respond to emergency calls within the 23:00 minute “Total Response Time” standard for Outlying areas <sup>7</sup>	N/A	N/A	N/A	90%	90%
	Response rate of emergency incidents with the optimal number of firefighters associated with the “Response Force” standard <sup>8, 13</sup>	N/A	N/A	N/A	90%	90%

*Table Notes*

- <sup>1</sup> In Fiscal Year 2020–21, the San Diego County Fire Protection District (SDCFPD) was established to replace the previous governance structure of County Service Area (CSA) 135. All references to CSA 135 have been updated to SDCFPD.
- <sup>2</sup> This measure will be discontinued in Fiscal Year 2022–23 and replaced with a measure that reflects efforts by the San Diego County Fires Emergency Medical Services (County EMS) to support the Strategic Goal of Community focusing on communication and community partnerships.
- <sup>3</sup> This goal was not met due to operational impacts caused by the COVID-19 pandemic.
- <sup>4</sup> This measure will be discontinued in Fiscal Year 2022–23 and replaced with measures that more accurately reflect efforts by the San Diego County Fires Community Risk Reduction Division to support the Strategic Goal of Community focusing on services that enhance the community through increasing the well-being of our residents and environments through working with homeowners to achieve a 90% voluntary compliance rate with defensible space standards on all parcels inspected.
- <sup>5</sup> In accordance with California Health & Safety Code section 13146.4, this measure was added in Fiscal Year 2020–21, and represents San Diego County Fire’s compliance with California Health and Safety Code 13146.2, which requires all fire departments that provide fire protection services to perform annual inspections in every building used as a public or private school for compliance with building standards and California Health and Safety Code 13146.3, which requires all fire departments that provide fire protection services to perform annual inspections in every building used as a hotel, motel, lodging house, apartment house, and certain residential care facilities for compliance with building standards.
- <sup>6</sup> This measure will be discontinued in Fiscal Year 2022–23 and replaced by new measures in order to capture the operational goals for both the “Total Response Time” and “Response Force” standards identified in the San Diego County Fire Standards of Cover.
- <sup>7</sup> This was a new measure for Fiscal Year 2021–22 to accurately reflect the operational goal of providing exceptional emergency services. The standards for the regional category (urban, rural, and outlying) identified in the San Diego County Fire Standards of Cover were developed using the Safety Element of the County of San Diego General Plan and best practices identified by the National Fire Protection Association. The Total Response Time starts when the 9-1-1 call is received and ends when personnel arrive on scene. Time standards are graduated in relationship to the regional category (urban, rural, and outlying) in which the emergency incident occurs, as identified by land use designation and population density.
- <sup>8</sup> The goal was not met due to the high concentration of urban responses in the community of Otay, which the department is currently serving from a temporary location outside the service area. It is anticipated that response times will improve upon completion of the East Otay Mesa Fire Station in September 2023.
- <sup>9</sup> This was a new measure for Fiscal Year 2021–22 to accurately reflect the operational goal of improving community safety. The “Response Force” standards identified in the San Diego County Fire Standards of Cover are based on the optimal number of firefighters required to mitigate an emergency safely and effectively. The effective response force standard is categorized into three tiers to reflect variations in hazard type, terrain and population density throughout the region.
- <sup>10</sup> The goal was not met due to the due to the increase in demand for resources shared throughout the region.
- <sup>11</sup> This is a new measure for Fiscal Year 2022–23 to accurately reflect the operational goal of supporting the Strategic Goal of Community by focusing on improving communication and community partnerships.
- <sup>12</sup> This is a new measure for Fiscal Year 2022–23 to accurately reflect the operational goal of supporting the Strategic Goal of Community by improving safety for all communities by ensuring the public is assisted by appropriately trained and Local Emergency Medical Services Agency (LEMSA) approved personnel.
- <sup>13</sup> For Fiscal Year 2022–23, the description of this goal has been updated to remove the goal values and is reflected in the performance measures goals section of this table.

## Recommended Budget Changes and Operational Impact: 2021–22 to 2022–23

### Staffing

Net decrease of 6.00 staff years.

- ◆ Decrease of 11.00 staff years due to the transfer of County Fire staff to Office of Emergency Services.
- ◆ Increase of 3.00 staff years for Roadside Vegetation Management Program.
- ◆ Increase of 2.00 staff years for Community Paramedicine Program.

### Expenditures

Net increase of \$4.7 million.

- ◆ Salaries & Benefits—increase of \$0.1 million due to the addition of staff years for Roadside Vegetation Management and Community Paramedicine programs, and for planning purposes associated with anticipated salary and benefit increases. This is offset by staffing transfers to the Office of Emergency Services due to reorganization efforts to centralize fiscal and finance functions.
- ◆ Services & Supplies—net increase of \$6.9 million.
  - ◆ Increase of \$7.5 million to continue level of support to fire and emergency medical services in San Diego County Fire Protection District (SDCFPD).
  - ◆ Increase of \$1.4 million for contracted services for the Community Risk Reduction Roadside Vegetation Management and Community Risk Reduction Climate Investment Fire Prevention programs.
  - ◆ Increase of \$0.8 million associated with various Internal Service Fund (ISF) charges and operational costs.
  - ◆ Increase of \$0.5 million for defensible space inspection services.
  - ◆ Increase of \$0.4 million for increase in Public Liability Insurance.
  - ◆ Increase of \$0.1 million to continue level of support to ambulance services in County Service Areas (CSA) 17 and 69.
  - ◆ Decrease of \$3.6 million due to one-time major maintenance projects and contracted services in prior year.
  - ◆ Decrease of \$0.2 million in Vehicle Maintenance ISF cost.
- ◆ Expenditure Transfer & Reimbursements—net increase of \$2.8 million in expenditure reimbursements associated with centralized General Fund support of the following:
  - ◆ \$1.5 million for the replacement of fire equipment and apparatus.
  - ◆ \$0.9 million for various major maintenance projects.
  - ◆ \$0.4 million for radio replacement.
- ◆ The central funding is supported by resources in Countywide Finance Other. Since this is a transfer of expenditures, it has a net effect of \$2.8 million decrease in expenditures.

- ◆ Operating Transfers Out—increase of \$0.5 million to fund one-time capital major maintenance projects.

### Revenues

Net increase of \$4.7 million.

- ◆ Taxes Current Property—increase of \$3.4 million.
  - ◆ Increase of \$3.3 million in property tax collections in the SDCFPD.
  - ◆ Increase of \$0.1 million in property tax collections in the CSAs.
- ◆ Fines, Forfeitures & Penalties—decrease of \$0.1 million for transfers from Emergency Medical Services (EMS) Maddy Trust Fund to Office of Emergency Services.
- ◆ Intergovernmental Revenues—net decrease of \$0.6 million.
  - ◆ Decrease of \$2.3 million due to prior year one-time revenues.
  - ◆ \$1.2 million in American Rescue Plan Act for COVID-19 ambulance response, testing and vaccination contracted services.
  - ◆ \$1.1 million in State Aid Health Realignment to support Emergency Medical Services operations.
  - ◆ Increase of \$1.6 million associated with Climate Investment Fire Prevention Grant for Community Risk Reduction fuel reduction and evacuation readiness program.
  - ◆ Increase of \$0.1 million in resident ambulance transport revenue in the CSAs.
- ◆ Charges For Current Services—increase of \$1.3 million.
  - ◆ Increase of \$0.9 million in one-time Assistance By Hire revenue to continue level of support for fire and emergency medical services in SDCFPD.
  - ◆ Increase of \$0.3 million in non-resident ambulance transport revenue in the CSAs.
  - ◆ Increase of \$0.1 million in credentialing fees.
- ◆ Miscellaneous Revenues—decrease of \$1.5 million due to prior year one-time revenues.
  - ◆ \$1.0 million in Firestorm 2007 Trust Fund for Community Risk Reduction program.
  - ◆ \$0.3 million in donations from Fire Foundation.
  - ◆ \$0.2 million to support the transfer of staff from County Fire to Office of Emergency Services.
- ◆ Fund Balance Component Decreases—increase of \$76,082 to support a portion of departmental costs of the County's existing pension obligation bond (POB) debt. Appropriations in this category are based on the use of restricted General Fund fund balance for POB costs through Fiscal Year 2026-27.
- ◆ Use of Fund Balance—decrease of \$1.9 million. A total of \$2.6 million is budgeted in SDCFPD to provide fire and emergency medical services.
  - ◆ \$1.7 million from Fire Protection Districts.
  - ◆ \$0.9 million from East Otay Mesa CFD 09-01 Special Tax B.



- ◆ General Purpose Revenue Allocation—increase of \$4.0 million for planning purposes associated with anticipated salary and benefit increases, to provide fire and emergency medical services, to support ambulance subsidy in the Unified Service Area and the addition of 2.00 staff years for EMS Community Paramedicine program.

## Recommended Budget Changes and Operational Impact: 2022–23 to 2023–24

Net decrease of \$4.0 million primarily due to prior year use of one-time funds to continue level of support for fire and emergency medical services, and the completion of one-time purchases and projects offset by anticipated salary and benefit increases included for planning purposes.



## Staffing by Program

	Fiscal Year 2020–21 Adopted Budget	Fiscal Year 2021–22 Adopted Budget	Fiscal Year 2022–23 Recommended Budget	% Change	Fiscal Year 2023–24 Recommended Budget
San Diego County Fire	27.00	65.00	59.00	(9.2)	59.00
<b>Total</b>	<b>27.00</b>	<b>65.00</b>	<b>59.00</b>	<b>(9.2)</b>	<b>59.00</b>

## Budget by Program

	Fiscal Year 2020–21 Adopted Budget	Fiscal Year 2021–22 Adopted Budget	Fiscal Year 2022–23 Recommended Budget	% Change	Fiscal Year 2023–24 Recommended Budget
San Diego County Fire	\$50,003,438	\$65,077,515	\$63,429,006	(2.5)	\$61,379,469
County Service Areas - Fire Protection/EMS	3,547,339	—	—	—	—
San Diego County Fire Protection District	—	3,201,939	9,096,245	184.1	7,100,245
County Service Areas - Emergency Services	—	14,473,847	14,955,210	3.3	14,955,210
<b>Total</b>	<b>\$53,550,777</b>	<b>\$82,753,301</b>	<b>\$87,480,461</b>	<b>5.7</b>	<b>\$83,434,924</b>

## Budget by Categories of Expenditures

	Fiscal Year 2020–21 Adopted Budget	Fiscal Year 2021–22 Adopted Budget	Fiscal Year 2022–23 Recommended Budget	% Change	Fiscal Year 2023–24 Recommended Budget
Salaries & Benefits	\$4,022,382	\$9,860,539	\$9,964,704	1.1	\$10,422,262
Services & Supplies	46,764,036	70,343,621	77,295,450	9.9	72,382,955
Other Charges	195,000	195,000	195,000	—	195,000
Capital Assets Equipment	3,232,000	1,485,000	1,530,000	3.0	100,000
Expenditure Transfer & Reimbursements	(1,625,000)	(215,300)	(3,065,300)	1,323.7	(215,300)
Operating Transfers Out	962,359	1,084,441	1,560,607	43.9	550,007
<b>Total</b>	<b>\$53,550,777</b>	<b>\$82,753,301</b>	<b>\$87,480,461</b>	<b>5.7</b>	<b>\$83,434,924</b>



Budget by Categories of Revenues					
	Fiscal Year 2020–21 Adopted Budget	Fiscal Year 2021–22 Adopted Budget	Fiscal Year 2022–23 Recommended Budget	% Change	Fiscal Year 2023–24 Recommended Budget
Taxes Current Property	\$1,333,055	\$5,134,491	\$8,505,477	65.7	\$9,009,477
Taxes Other Than Current Secured	—	50,530	72,398	43.3	72,398
Licenses Permits & Franchises	—	223,115	246,340	10.4	246,340
Fines, Forfeitures & Penalties	—	3,433,231	3,348,000	(2.5)	3,348,000
Revenue From Use of Money & Property	—	396,218	427,452	7.9	427,452
Intergovernmental Revenues	2,213,100	7,948,556	7,364,421	(7.3)	6,771,921
Charges For Current Services	2,640,127	10,560,952	11,862,325	12.3	11,070,395
Miscellaneous Revenues	3,611,261	2,045,523	506,200	(75.3)	506,200
Other Financing Sources	262,455	262,455	262,455	—	262,455
Fund Balance Component Decreases	1,095,607	97,268	173,350	78.2	173,350
Use of Fund Balance	7,548,978	4,536,028	2,600,000	(42.7)	100,000
General Purpose Revenue Allocation	34,846,194	48,064,934	52,112,043	8.4	51,446,936
<b>Total</b>	<b>\$53,550,777</b>	<b>\$82,753,301</b>	<b>\$87,480,461</b>	<b>5.7</b>	<b>\$83,434,924</b>





April 2022

# CHIEF'S REPORT



## STAFF RECOGNITION

### San Diego County Fire

#### Admin Analyst II Monica Toledo

In her time with County Fire, Monica has held many positions from helping to streamline our procurement process, handling dozens of purchase requisitions, and now overseeing County Facilities and the Volunteer Reserve Firefighting Program.



### La Cima Conservation Camp Water & Sewer Plant Operator Seferino Holguin

Seferino has served in his position for close to 25 years and has acquired a high level of certification to obtain Chief Plant Operator status. He not only supports La Cima Camp but all Unit Camps, Fire Centers, and Fire Stations with their water and waste water needs. Seferino continues to demonstrate a strong work ethic, high level of integrity, dedication, and willingness to help.



## ORGANIZATION ACTIVITIES

- The week of April 10th is National Public Safety Telecommunicators Week and the Leadership Team would like to extend its endless thanks and recognition to the hard work and dedication of our Communications Operators. They work tirelessly to ensure that field operations personnel have the information that is needed to be successful at all times—24 hours a day, seven days a week. The value of those that staff the San Diego Interagency Command Center is immense and cannot go understated. Please join the Leadership Team in recognizing their hard work now and every week of the year. (pictured above)
- San Diego Unit Firefighters traveled to Rancho La Puerta, Mexico to teach ICS-200, S-130, and S-190 to members of multiple Mexican fire agencies to ensure cohesive operations during a cross-border vegetation fire. (pictured on page 2)
- The Organization provided specialized training to its members including new hire training and driver operator training. A total of 160 new firefighters will be trained this Spring. (pictured on page 3 and 8)
- CAL FIRE pilots completed proficiency training at Ramona Air Attack Base. (pictured on page 13)
- Fuels reduction work continues throughout the County including the completion of the 60 acre Alpine Community Defense project, the completion of the 220 acre Corte Madera project, continuing maintenance of the Round Potrero fuel break, and continuing maintenance of the Tierra Del Sol fuel break. (pictured on page 14)
- On April 23rd, the Felipe Fire in San Felipe burned 2 acres. (pictured on page 18)



# BUREAU REPORTS

## EMERGENCY COMMAND CENTER



2,030 Emergency Calls received

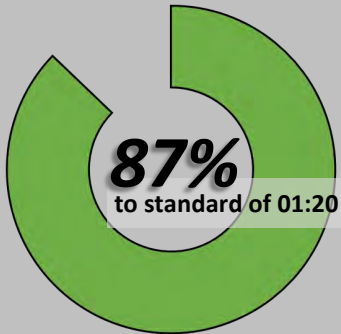


99.0% of Emergency Calls answered within 10 seconds



2,150 total Emergency Incidents dispatched

The Department has a standard of processing emergency incidents within **1 minute 20 seconds (01:20)** of receipt. The Department's goal is to meet that standard on **90% of emergency incidents.**



**01:31**

performance on 90% of emergency incidents

### HISTORICAL COMPARISON

#### EMERGENCY CALLS RECEIVED

- ▲ 1% from last month (2,015)
- ▲ 2% from last year (1,986)

#### EMERGENCY INCIDENTS DISPATCHED

- ▲ 5% from last month (2,054)
- ▲ 24% from last year (1,729)

#### SUCCESS RATE

- ▲ 13% from baseline (74%)

#### PERFORMANCE RATE

- ▼ 5% from baseline (01:35)



## COMMUNITY RISK REDUCTION

**3,892**

Defensible Space Inspections

**394**

Fire & Life Safety Inspections

**106**

Building Plan Reviews

## PUBLIC EDUCATION

The Communications Bureau distributed information to the community through social media platforms:

- San Diego region aviation firefighting assets
- Home hardening materials
- The importance of smoke detectors
- The Knox Box program
- Reserve Firefighter opportunities and Firefighter training

The Organization participated in the following public education and outreach events:

- Firefighters from Ramona participated in the Every 15 Minutes DUI Awareness event at Ramona High School

## TRAINING



The Department completed 5,041 training assignments



The Department completed 9,591 training hours

## VOLUNTEER RESERVE PROGRAM



The program currently has 14 active Volunteer Reserves

- Volunteer Reserves served 13 shifts
- 21% of active Volunteer Reserves served 3 or more shifts
- 50% of active Volunteer Reserves served at least 1 shift

# SAN DIEGO COUNTY FIRE



574

Medical  
Emergency

37

Other

59

Traffic  
Collision

44

Fire

33

Public  
Assist

2

HazMat

17

Rescue

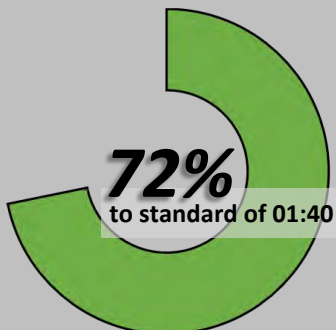
**TOTAL INCIDENT ACTIVITY : 766**

▲ 5% from last month (732)

▲ 3% from last year (741)

## TURNOUT TIME

The Department has a standard of "turning out" for an incident within **1 minute 40 seconds (1:40)** of dispatch. The Department's goal is to meet that standard on **90% of emergency incidents**.



**02:06** performance on 90% of emergency incidents

### SUCCESS RATE

▼ 5% from baseline (76%)

### PERFORMANCE RATE

▲ 12% from baseline (01:53)

## TOTAL RESPONSE TIME

The Department has a standard for the total response time to an incident based on the population density of the area. The Department's goal is to meet that standard on **90% of emergency incidents**.



**19:09** performance on 90% of emergency incidents

### SUCCESS RATE

▼ 4% from baseline (79%)

### PERFORMANCE RATE

▲ 32% from baseline (14:33)



### URBAN

Time Standard = 08:00  
Performance = 58%



### RURAL

Time Standard = 13:00  
Performance = 86%

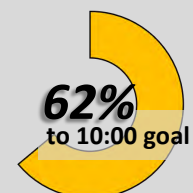


### OUTLYING

Time Standard = 23:00  
Performance = 88%

## OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**11:00** performance on 70% of emergency incidents



## Battalion 1 — Northern Division

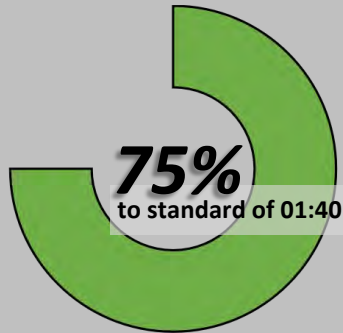


**TOTAL INCIDENT ACTIVITY : 8**

◀ 0% from last month (8)

▼ 11% from last year (9)

### TURNOUT TIME



**02:19** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▼ 1% from baseline (76%)

#### PERFORMANCE RATE

▲ 19% from baseline (01:57)

### TOTAL RESPONSE TIME



**37:22** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▼ 4% from baseline (79%)

#### PERFORMANCE RATE

▲ 71% from baseline (21:54)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**37:22**

performance on 70%  
of emergency incidents

## De Luz

**TOTAL INCIDENT ACTIVITY : 8**

▲ 300% from last month

▼ 20% from last year



### Turnout Time

Success Rate: 75% to 01:40 Standard  
Performance Rate: 02:19 on 90% of Incidents

Success: ▼ 1% from baseline (76%)  
Performance: ▲ 19% from baseline (01:57)

### Total Response Time

Success Rate: 75% to Standard  
Performance Rate: 37:22 on 80% of Incidents

Success: ▼ 4% from baseline (79%)  
Performance: ▲ 71% from baseline (21:54)

### Operational Goal

Success Rate: 00% to 10:00 Goal  
Performance Rate: 37:22 on 70% of Incidents

Success: ▼ 20% from baseline (20%)  
Performance: ▲ 113% from baseline (17:33)



## Battalion 7 — Northern Division

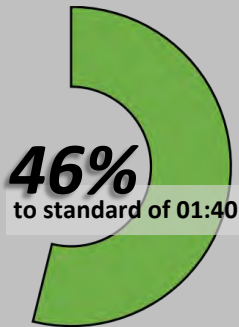


**TOTAL INCIDENT ACTIVITY : 31**

▼ 23% from last month (40)

▼ 40% from last year (52)

### TURNOUT TIME



**02:26** performance on 90% of emergency incidents

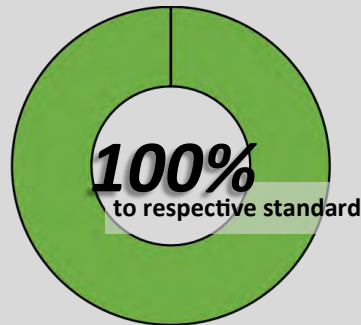
#### SUCCESS RATE

▼ 19% from baseline (65%)

#### PERFORMANCE RATE

▲ 15% from baseline (02:07)

### TOTAL RESPONSE TIME



**15:12** performance on 90% of emergency incidents

#### SUCCESS RATE

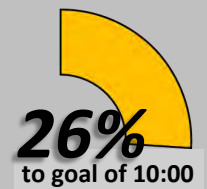
▲ 13% from baseline (87%)

#### PERFORMANCE RATE

▲ 10% from 2020 baseline (13:52)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**11:46**

performance on 70% of emergency incidents

## Pauma Valley

**TOTAL INCIDENT ACTIVITY : 35**

▼ 8% from last month

▼ 8% from last year



### Turnout Time

Success Rate: 48% to 01:40 Standard  
Performance Rate: 02:32 on 90% of Incidents

Success: ▼ 13% from baseline (61%)  
Performance: ▲ 16% from baseline (02:11)

### Total Response Time

Success Rate: 96% to Standard  
Performance Rate: 14:59 on 90% of Incidents

Success: ▲ 9% from baseline (88%)  
Performance: ▲ 20% from baseline (12:31)

### Operational Goal

Success Rate: 25% to 10:00 Goal  
Performance Rate: 12:12 on 70% of Incidents

Success: ▼ 37% from baseline (62%)  
Performance: ▲ 14% from baseline (10:43)

## Palomar Mt.

**TOTAL INCIDENT ACTIVITY : 8**

▲ 33% from last month

▼ 43% from last year



### Turnout Time

Success Rate: 100% to 01:40 Standard  
Performance Rate: 01:22 on 90% of Incidents

Success: ▲ 47% from baseline (53%)  
Performance: ▼ 41% from baseline (02:19)

### Total Response Time

Success Rate: 100% to Standard  
Performance Rate: 11:47 on 90% of Incidents

Success: ▲ 7% from baseline (93%)  
Performance: ▼ 28% from baseline (16:23)

### Operational Goal

Success Rate: 33% to 10:00 Goal  
Performance Rate: 11:14 on 70% of Incidents

Success: ▼ 15% from baseline (49%)  
Performance: ▼ 14% from baseline (13:03)

## Battalion 5 — Central Division

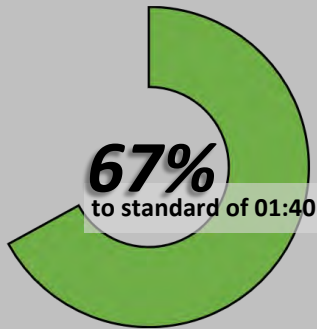
<b>85</b>	<b>1</b>	<b>1</b>	<b>13</b>	<b>0</b>	<b>1</b>	<b>0</b>
Medical Emergency	Other	Traffic Collision	Fire	Public Assist	HazMat	Rescue

**TOTAL INCIDENT ACTIVITY : 101**

▼ 22% from last month (130)

▼ 22% from last year (130)

### TURNOUT TIME



**02:33** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▼ 1% from baseline (68%)

#### PERFORMANCE RATE

▲ 24% from baseline (02:04)

### TOTAL RESPONSE TIME



**22:40** performance on 90%  
of emergency incidents

#### SUCCESS RATE

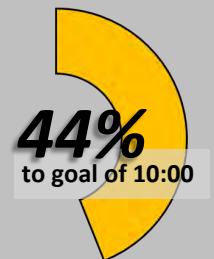
▼ 9% from baseline (88%)

#### PERFORMANCE RATE

▲ 34% from baseline (16:57)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**14:31**

performance on 70%  
of emergency incidents

## Julian

**TOTAL INCIDENT ACTIVITY : 57**

▼ 2% from last month

◀ 0% from last year

Medical Emergency	<b>39</b>	Other	<b>3</b>	Traffic Collision	<b>6</b>	Fire	<b>6</b>	Public Assist	<b>2</b>	HazMat	<b>1</b>	Rescue	<b>0</b>
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### Turnout Time

Success Rate: 61% to 01:40 Standard  
Performance Rate: 02:33 on 90% of Incidents

Success: ▼ 7% from baseline (69%)  
Performance: ▲ 25% from baseline (02:03)

### Total Response Time

Success Rate: 83% to Standard  
Performance Rate: 17:22 on 90% of Incidents

Success: ▼ 4% from baseline (87%)  
Performance: ▲ 29% from baseline (13:30)

### Operational Goal

Success Rate: 33% to 10:00 Goal  
Performance Rate: 11:53 on 70% of Incidents

Success: ▼ 19% from baseline (52%)  
Performance: ▲ 8% from baseline (10:57)

## Warner Springs

**TOTAL INCIDENT ACTIVITY : 8**

▼ 20% from last month

▲ 14% from last year

Medical Emergency	<b>5</b>	Other	<b>2</b>	Traffic Collision	<b>0</b>	Fire	<b>0</b>	Public Assist	<b>1</b>	HazMat	<b>0</b>	Rescue	<b>0</b>
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### Turnout Time

Success Rate: 40% to 01:40 Standard  
Performance Rate: 02:41 on 90% of Incidents

Success: ▼ 32% from baseline (72%)  
Performance: ▲ 39% from baseline (01:56)

### Total Response Time

Success Rate: 75% to Standard  
Performance Rate: 09:18 on 90% of Incidents

Success: ▼ 12% from baseline (87%)  
Performance: ▼ 33% from baseline (13:47)

### Operational Goal

Success Rate: 100% to 10:00 Goal  
Performance Rate: 08:45 on 70% of Incidents

Success: ▲ 35% from baseline (65%)  
Performance: ▼ 14% from baseline (10:09)





## Battalion 5 — Community Performance Data

### Shelter Valley

**TOTAL INCIDENT ACTIVITY : 17**

▲ 21% from last month

▼ 23% from last year

Medical Emergency	14	Other	0	Traffic Collision	1	Fire	0	Public Assist	2	HazMat	0	Rescue	0
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<b>Turnout Time</b>	Success Rate: 80% to 01:40 Standard Performance Rate: 02:20 on 90% of Incidents	Success: ▲ 8% from baseline (72%) Performance: ▲ 22% from baseline (01:54)
<b>Total Response Time</b>	Success Rate: 67% to Standard Performance Rate: 36:10 on 90% of Incidents	Success: ▼ 11% from baseline (77%) Performance: ▼ 49% from baseline (24:15)
<b>Operational Goal</b>	Success Rate: 14% to 10:00 Goal Performance Rate: 22:03 on 70% of Incidents	Success: ▼ 17% from baseline (32%) Performance: ▲ 16% from baseline (19:02)

### Ocotillo Wells

**TOTAL INCIDENT ACTIVITY : 11**

▼ 39% from last month

▼ 52% from last year

Medical Emergency	5	Other	0	Traffic Collision	1	Fire	5	Public Assist	0	HazMat	0	Rescue	0
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<b>Turnout Time</b>	Success Rate: 67% to 01:40 Standard Performance Rate: 02:29 on 90% of Incidents	Success: ▲ 5% from baseline (62%) Performance: ▲ 21% from baseline (02:03)
<b>Total Response Time</b>	Success Rate: 75% to Standard Performance Rate: 17:33 on 90% of Incidents	Success: ▼ 13% from baseline (88%) Performance: ▼ 4% from baseline (18:15)
<b>Operational Goal</b>	Success Rate: 40% to 10:00 Goal Performance Rate: 14:15 on 70% of Incidents	Success: ▼ 7% from baseline (46%) Performance: ▼ 3% from baseline (14:43)

### Ranchita

**TOTAL INCIDENT ACTIVITY : 10**

▲ 67% from last month

▲ 43% from last year

Medical Emergency	6	Other	0	Traffic Collision	2	Fire	2	Public Assist	0	HazMat	0	Rescue	0
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<b>Turnout Time</b>	Success Rate: 70% to 01:40 Standard Performance Rate: 02:25 on 90% of Incidents	Success: ▲ 3% from baseline (67%) Performance: ▲ 17% from baseline (02:03)
<b>Total Response Time</b>	Success Rate: 89% to Standard Performance Rate: 22:49 on 90% of Incidents	Success: ▼ 1% from baseline (90%) Performance: ▲ 21% from baseline (18:53)
<b>Operational Goal</b>	Success Rate: 60% to 10:00 Goal Performance Rate: 12:41 on 70% of Incidents	Success: ▲ 14% from baseline (46%) Performance: ▼ 18% from baseline (15:24)

### Sunshine Summit

**TOTAL INCIDENT ACTIVITY : 20**

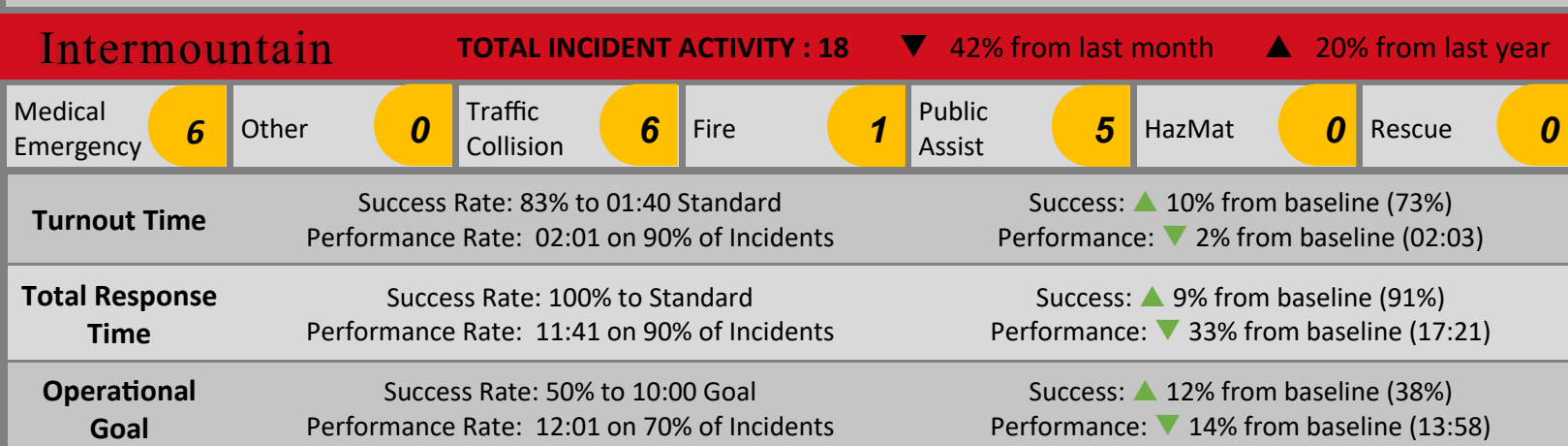
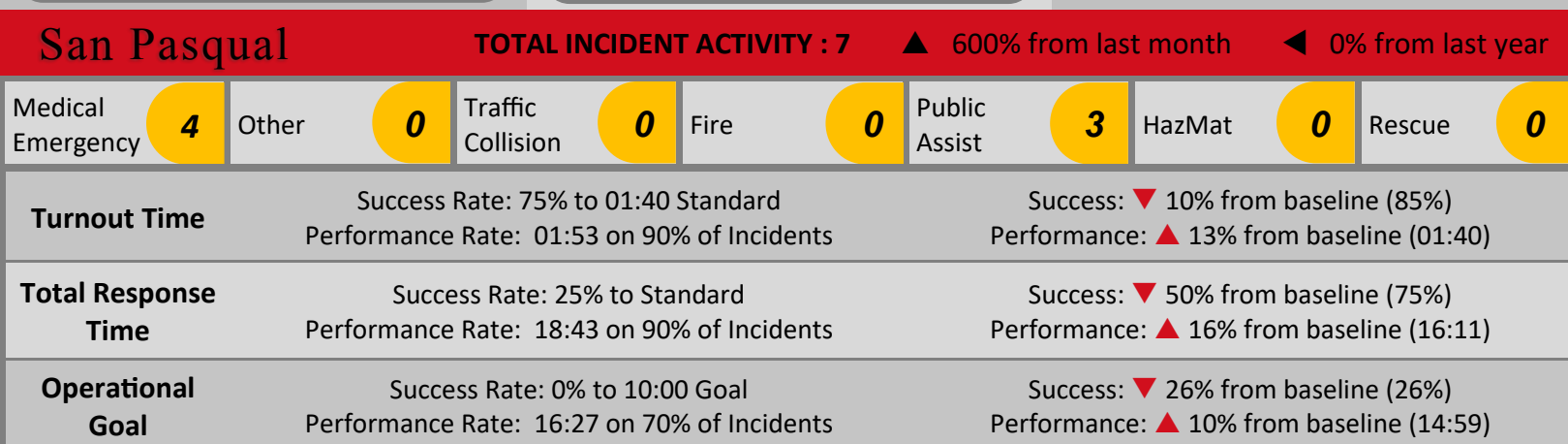
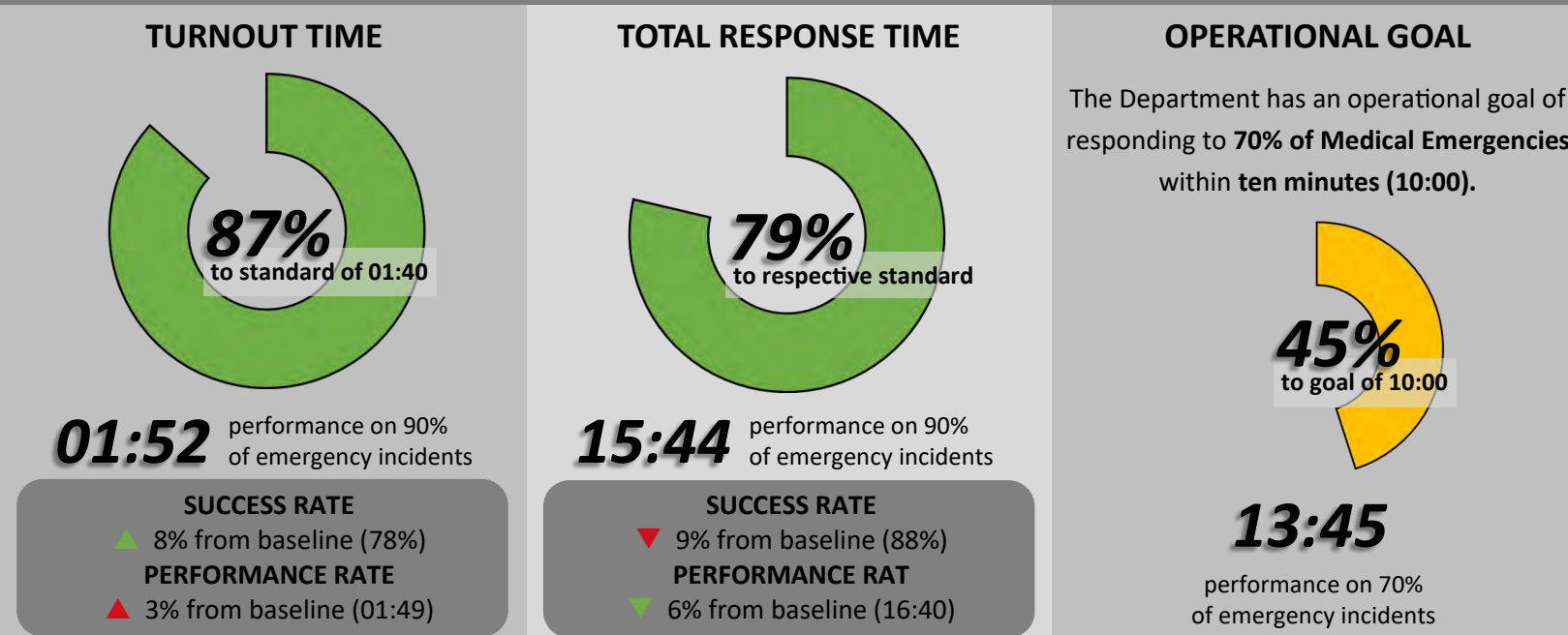
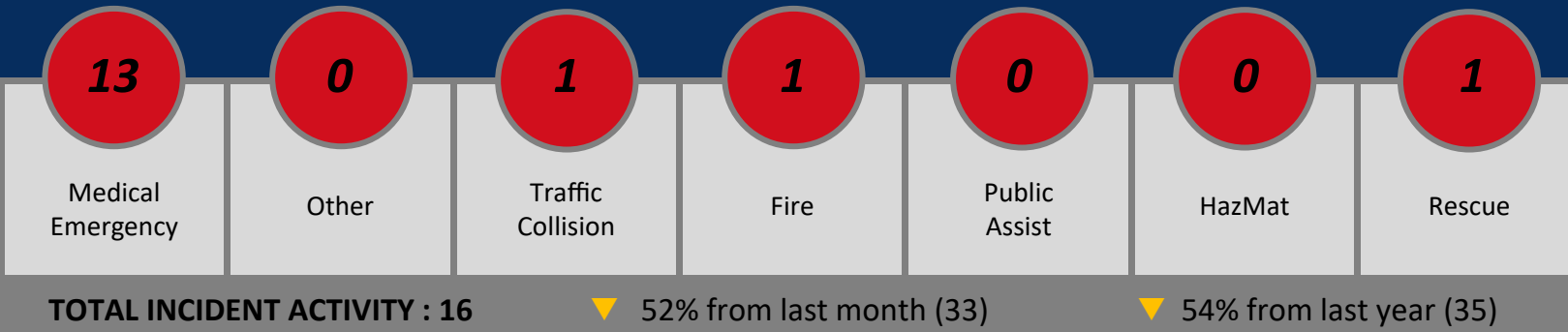
▼ 23% from last month

▲ 43% from last year

Medical Emergency	16	Other	0	Traffic Collision	3	Fire	0	Public Assist	1	HazMat	0	Rescue	0
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<b>Turnout Time</b>	Success Rate: 76% to 01:40 Standard Performance Rate: 02:04 on 90% of Incidents	Success: ▲ 8% from baseline (68%) Performance: ▲ 1% from baseline (02:03)
<b>Total Response Time</b>	Success Rate: 76% to Standard Performance Rate: 23:55 on 90% of Incidents	Success: ▼ 16% from baseline (93%) Performance: ▲ 51% from baseline (15:52)
<b>Operational Goal</b>	Success Rate: 47% to 10:00 Goal Performance Rate: 15:08 on 70% of Incidents	Success: ▼ 8% from baseline (54%) Performance: ▲ 19% from baseline (12:44)

## Battalion 8 — Central Division





## Battalion 8 — Community Performance Data

### Four Corners

**TOTAL INCIDENT ACTIVITY : 5**

▲ 400% from last month

▼ 62% from last year

Medical Emergency	<b>3</b>	Other	<b>0</b>	Traffic Collision	<b>0</b>	Fire	<b>0</b>	Public Assist	<b>1</b>	HazMat	<b>0</b>	Rescue	<b>1</b>
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#### Turnout Time

Success Rate: 100% to 01:40 Standard  
Performance Rate: 00:50 on 90% of Incidents

Success: ▲ 23% from baseline (77%)  
Performance: ▼ 53% from baseline (01:47)

#### Total Response Time

Success Rate: 100% to Standard  
Performance Rate: 08:58 on 90% of Incidents

Success: ▲ 10% from baseline (90%)  
Performance: ▼ 46% from baseline (16:31)

#### Operational Goal

Success Rate: 100% to 10:00 Goal  
Performance Rate: 08:57 on 70% of Incidents

Success: ▲ 77% from baseline (23%)  
Performance: ▼ 38% from baseline (14:19)





## Battalion 2 — South Western Division

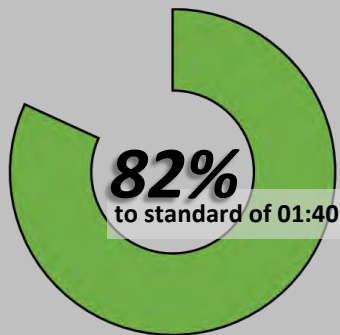


**TOTAL INCIDENT ACTIVITY : 22**

◀ 0% from last month (22)

▼ 39% from last year (36)

### TURNOUT TIME



**01:45** performance on 90% of emergency incidents

#### SUCCESS RATE

▲ 7% from baseline (75%)

#### PERFORMANCE RATE

▼ 8% from baseline (01:54)

### TOTAL RESPONSE TIME



**10:50** performance on 90% of emergency incidents

#### SUCCESS RATE

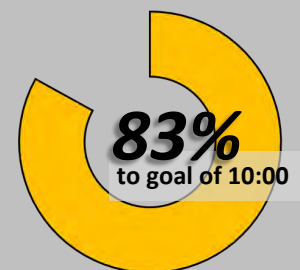
▲ 4% from baseline (91%)

#### PERFORMANCE RATE

▼ 13% from baseline (12:25)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**09:39**

performance on 70% of emergency incidents

## Harbison Canyon

**TOTAL INCIDENT ACTIVITY : 26**

▲ 13% from last month

▼ 7% from last year



### Turnout Time

Success Rate: 78% to 01:40 Standard  
Performance Rate: 01:45 on 90% of Incidents

Success: ▲ 3% from baseline (75%)  
Performance: ▼ 5% from baseline (01:51)

### Total Response Time

Success Rate: 95% to Standard  
Performance Rate: 10:48 on 90% of Incidents

Success: ▲ 5% from baseline (90%)  
Performance: ▼ 7% from baseline (11:39)

### Operational Goal

Success Rate: 88% to 10:00 Goal  
Performance Rate: 09:35 on 70% of Incidents

Success: ▲ 13% from baseline (75%)  
Performance: ▼ 1% from baseline (09:37)

## Sycamore Canyon

**TOTAL INCIDENT ACTIVITY : 2**

▼ 50% from last month

▼ 75% from last year



### Turnout Time

Success Rate: 0% to 01:40 Standard  
Performance Rate: 02:10 on 90% of Incidents

Success: ▼ 65% from baseline (65%)  
Performance: ▲ 8% from baseline (02:00)

### Total Response Time

Success Rate: 100% to Standard  
Performance Rate: 10:01 on 90% of Incidents

Success: ▲ 5% from baseline (92%)  
Performance: ▼ 7% from baseline (14:03)

### Operational Goal

Success Rate: 0% to 10:00 Goal  
Performance Rate: 10:01 on 70% of Incidents

Success: ▼ 10% from baseline (10%)  
Performance: ▲ 20% from baseline (12:31)

## Battalion 3 — South Western Division

304

Medical  
Emergency

1

Other

2

Traffic  
Collision

13

Fire

0

Public  
Assist

0

HazMat

10

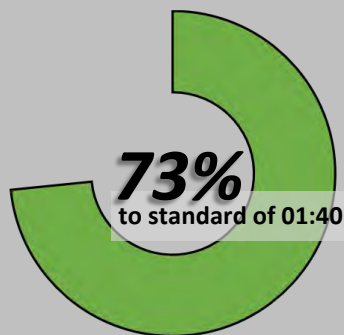
Rescue

TOTAL INCIDENT ACTIVITY : 330

▲ 33% from last month (249)

▲ 14% from last year (289)

### TURNOUT TIME



**01:53** performance on 90%  
of emergency incidents

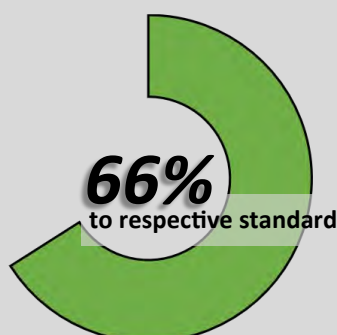
#### SUCCESS RATE

▼ 7% from baseline (80%)

#### PERFORMANCE RATE

▲ 7% from baseline (01:46)

### TOTAL RESPONSE TIME



**17:20** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▼ 6% from baseline (72%)

#### PERFORMANCE RATE

▲ 28% from baseline (13:32)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**09:52**

performance on 70%  
of emergency incidents

## Dulzura

TOTAL INCIDENT ACTIVITY : 28

▲ 65% from last month

▲ 27% from last year

Medical  
Emergency

21

Other

1

Traffic  
Collision

2

Fire

1

Public  
Assist

1

HazMat

0

Rescue

2

### Turnout Time

Success Rate: 76% to 01:40 Standard  
Performance Rate: 02:07 on 90% of Incidents

Success: ▼ 0% from baseline (76%)  
Performance: ▲ 14% from baseline (01:51)

### Total Response Time

Success Rate: 76% to Standard  
Performance Rate: 43:21 on 90% of Incidents

Success: ▼ 17% from baseline (94%)  
Performance: ▲ 171% from baseline (16:01)

### Operational Goal

Success Rate: 7% to 10:00 Goal  
Performance Rate: 22:01 on 70% of Incidents

Success: ▼ 37% from baseline (44%)  
Performance: ▲ 67% from baseline (13:10)

## Potrero

TOTAL INCIDENT ACTIVITY : 56

▲ 44% from last month

▲ 30% from last year

Medical  
Emergency

41

Other

5

Traffic  
Collision

4

Fire

3

Public  
Assist

1

HazMat

0

Rescue

2

### Turnout Time

Success Rate: 71% to 01:40 Standard  
Performance Rate: 02:02 on 90% of Incidents

Success: ▼ 9% from baseline (80%)  
Performance: ▲ 16% from baseline (01:45)

### Total Response Time

Success Rate: 60% to Standard  
Performance Rate: 15:44 on 90% of Incidents

Success: ▲ 16% from baseline (45%)  
Performance: ▲ 19% from baseline (13:11)

### Operational Goal

Success Rate: 59% to 10:00 Goal  
Performance Rate: 10:48 on 70% of Incidents

Success: ▲ 3% from baseline (56%)  
Performance: ▼ 1% from baseline (10:51)



## Battalion 3 — Community Performance Data

### Lyons Valley

**TOTAL INCIDENT ACTIVITY : 8**

▼ 43% from last month

▼ 43% from last year

Medical Emergency	6	Other	0	Traffic Collision	1	Fire	1	Public Assist	0	HazMat	0	Rescue	0
Turnout Time		Success Rate: 71% to 01:40 Standard Performance Rate: 02:15 on 90% of Incidents						Success: ▼ 7% from baseline (78%) Performance: ▲ 24% from baseline (01:49)					
Total Response Time		Success Rate: 83% to Standard Performance Rate: 22:57 on 90% of Incidents						Success: ▼ 7% from baseline (91%) Performance: ▲ 21% from baseline (18:58)					
Operational Goal		Success Rate: 0% to 10:00 Goal Performance Rate: 21:19 on 70% of Incidents						Success: ▼ 19% from baseline (19%) Performance: ▲ 33% from baseline (15:59)					

### Jamul

**TOTAL INCIDENT ACTIVITY : 62**

▲ 9% from last month

▼ 14% from last year

Medical Emergency	46	Other	1	Traffic Collision	3	Fire	6	Public Assist	1	HazMat	0	Rescue	5
Turnout Time		Success Rate: 68% to 01:40 Standard Performance Rate: 02:14 on 90% of Incidents						Success: ▼ 14% from baseline (82%) Performance: ▲ 34% from baseline (01:41)					
Total Response Time		Success Rate: 92% to Standard Performance Rate: 16:07 on 90% of Incidents						Success: ▼ 0% from baseline (92%) Performance: ▲ 27% from baseline (12:43)					
Operational Goal		Success Rate: 60% to 10:00 Goal Performance Rate: 11:44 on 70% of Incidents						Success: ▼ 10% from baseline (69%) Performance: ▲ 16% from baseline (10:07)					

### Deerhorn Valley

**TOTAL INCIDENT ACTIVITY : 13**

▲ 63% from last month

▲ 117% from last year

Medical Emergency	8	Other	1	Traffic Collision	2	Fire	0	Public Assist	2	HazMat	0	Rescue	0
Turnout Time		Success Rate: 88% to 01:40 Standard Performance Rate: 01:37 on 90% of Incidents						Success: <span>▲</span> 14% from baseline (73%) Performance: <span>▼</span> 17% from baseline (01:57)					
Total Response Time		Success Rate: 86% to Standard Performance Rate: 29:31 on 90% of Incidents						Success: <span>▼</span> 3% from baseline (89%) Performance: <span>▲</span> 61% from baseline (18:20)					
Operational Goal		Success Rate: 50% to 10:00 Goal Performance Rate: 17:35 on 70% of Incidents						Success: <span>▲</span> 18% from baseline (32%) Performance: <span>▲</span> 18% from baseline (14:52)					

### Otay

**TOTAL INCIDENT ACTIVITY : 202**

▲ 13% from last month

▲ 53% from last year

Medical Emergency	190	Other	8	Traffic Collision	1	Fire	2	Public Assist	0	HazMat	0	Rescue	1
Turnout Time		Success Rate: 76% to 01:40 Standard Performance Rate: 01:29 on 90% of Incidents						Success: ▼ 14% from baseline (90%) Performance: ▲ 3% from baseline (01:27)					
Total Response Time		Success Rate: 60% to Standard Performance Rate: 11:29 on 90% of Incidents						Success: ▼ 3% from baseline (63%) Performance: ▲ 9% from baseline (10:30)					
Operational Goal		Success Rate: 84% to 10:00 Goal Performance Rate: 08:37 on 70% of Incidents						Success: ▲ 2% from baseline (81%) Performance: ▼ 0% from baseline (08:37)					

## Battalion 4 — South Eastern Division

119

0

4

10

0

1

4

Medical  
Emergency

Other

Traffic  
Collision

Fire

Public  
Assist

HazMat

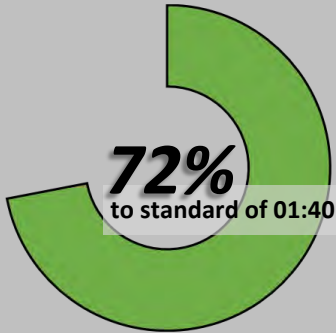
Rescue

TOTAL INCIDENT ACTIVITY : 138

▼ 14% from last month (161)

▼ 27% from last year (190)

### TURNOUT TIME



**02:08** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▲ 1% from baseline (71%)

#### PERFORMANCE RATE

▲ 5% from baseline (02:01)

### TOTAL RESPONSE TIME



**20:40** performance on 90%  
of emergency incidents

#### SUCCESS RATE

▼ 1% from baseline (84%)

#### PERFORMANCE RATE

▲ 36% from baseline (15:15)

### OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**11:04**

performance on 70%  
of emergency incidents

## Campo

TOTAL INCIDENT ACTIVITY : 22

▼ 29% from last month

▼ 48% from last year

Medical  
Emergency

18

Other

2

Traffic  
Collision

0

Fire

2

Public  
Assist

0

HazMat

0

Rescue

0

### Turnout Time

Success Rate: 90% to 01:40 Standard  
Performance Rate: 01:37 on 90% of Incidents

Success: ▲ 16% from baseline (74%)  
Performance: ▼ 16% from baseline (01:56)

### Total Response Time

Success Rate: 88% to Standard  
Performance Rate: 13:54 on 90% of Incidents

Success: ▲ 1% from baseline (87%)  
Performance: ▼ 6% from baseline (14:49)

### Operational Goal

Success Rate: 50% to 10:00 Goal  
Performance Rate: 10:57 on 70% of Incidents

Success: ▼ 4% from baseline (54%)  
Performance: ▼ 8% from baseline (11:52)

## Lake Morena

TOTAL INCIDENT ACTIVITY : 25

▼ 7% from last month

▲ 92% from last year

Medical  
Emergency

21

Other

1

Traffic  
Collision

1

Fire

0

Public  
Assist

1

HazMat

0

Rescue

1

### Turnout Time

Success Rate: 87% to 01:40 Standard  
Performance Rate: 01:17 on 90% of Incidents

Success: ▲ 7% from baseline (80%)  
Performance: ▼ 25% from baseline (01:42)

### Total Response Time

Success Rate: 82% to Standard  
Performance Rate: 20:52 on 90% of Incidents

Success: ▼ 0% from baseline (82%)  
Performance: ▲ 64% from baseline (12:42)

### Operational Goal

Success Rate: 71% to 10:00 Goal  
Performance Rate: 09:07 on 70% of Incidents

Success: ▼ 3% from baseline (75%)  
Performance: ▼ 1% from baseline (09:14)





## Battalion 4 — Community Performance Data

### Jacumba

**TOTAL INCIDENT ACTIVITY : 16**

◀ 0% from last month

▼ 41% from last year

Medical Emergency	<b>9</b>	Other	<b>0</b>	Traffic Collision	<b>2</b>	Fire	<b>3</b>	Public Assist	<b>1</b>	HazMat	<b>1</b>	Rescue	<b>0</b>
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<b>Turnout Time</b>	Success Rate: 73% to 01:40 Standard Performance Rate: 02:18 on 90% of Incidents	Success: ▲ 2% from baseline (72%) Performance: ▲ 20% from baseline (01:54)
<b>Total Response Time</b>	Success Rate: 77% to Standard Performance Rate: 16:07 on 90% of Incidents	Success: ▼ 3% from baseline (80%) Performance: ▲ 20% from baseline (13:25)
<b>Operational Goal</b>	Success Rate: 44% to 10:00 Goal Performance Rate: 12:26 on 70% of Incidents	Success: ▼ 23% from baseline (67%) Performance: ▲ 19% from baseline (10:29)

### Pine Valley

**TOTAL INCIDENT ACTIVITY : 47**

▲ 57% from last month

▲ 31% from last year

Medical Emergency	<b>34</b>	Other	<b>5</b>	Traffic Collision	<b>3</b>	Fire	<b>1</b>	Public Assist	<b>3</b>	HazMat	<b>0</b>	Rescue	<b>1</b>
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<b>Turnout Time</b>	Success Rate: 58% to 01:40 Standard Performance Rate: 02:03 on 90% of Incidents	Success: ▼ 11% from baseline (69%) Performance: ▲ 4% from baseline (02:08)
<b>Total Response Time</b>	Success Rate: 89% to Standard Performance Rate: 13:45 on 90% of Incidents	Success: ▲ 11% from baseline (78%) Performance: ▲ 2% from baseline (13:29)
<b>Operational Goal</b>	Success Rate: 71% to 10:00 Goal Performance Rate: 09:29 on 70% of Incidents	Success: ▲ 5% from baseline (66%) Performance: ▼ 10% from baseline (10:29)

### Descanso

**TOTAL INCIDENT ACTIVITY : 26**

◀ 0% from last month

▼ 13% from last year

Medical Emergency	<b>14</b>	Other	<b>1</b>	Traffic Collision	<b>6</b>	Fire	<b>1</b>	Public Assist	<b>2</b>	HazMat	<b>0</b>	Rescue	<b>2</b>
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<b>Turnout Time</b>	Success Rate: 64% to 01:40 Standard Performance Rate: 02:25 on 90% of Incidents	Success: ▼ 1% from baseline (65%) Performance: ▲ 14% from baseline (02:07)
<b>Total Response Time</b>	Success Rate: 79% to Standard Performance Rate: 15:43 on 90% of Incidents	Success: ▼ 4% from baseline (83%) Performance: ▼ 14% from baseline (18:10)
<b>Operational Goal</b>	Success Rate: 46% to 10:00 Goal Performance Rate: 10:46 on 70% of Incidents	Success: ▲ 4% from baseline (42%) Performance: ▼ 26% from baseline (14:30)







## Battalion 4 — Community Performance Data

### Boulevard

**TOTAL INCIDENT ACTIVITY : 26**

▼ 32% from last month

▼ 32% from last year

Medical Emergency	<b>22</b>	Other	<b>0</b>	Traffic Collision	<b>2</b>	Fire	<b>2</b>	Public Assist	<b>0</b>	HazMat	<b>0</b>	Rescue	<b>0</b>
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#### Turnout Time

Success Rate: 73% to 01:40 Standard  
Performance Rate: 02:27 on 90% of Incidents

Success: ▲ 4% from baseline (69%)  
Performance: ▲ 22% from baseline (02:01)

#### Total Response Time

Success Rate: 75% to Standard  
Performance Rate: 25:46 on 90% of Incidents

Success: ▼ 15% from baseline (90%)  
Performance: ▲ 62% from baseline (15:52)

#### Operational Goal

Success Rate: 39% to 10:00 Goal  
Performance Rate: 16:30 on 70% of Incidents

Success: ▼ 13% from baseline (52%)  
Performance: ▲ 30% from baseline (12:41)

### Mt. Laguna

**TOTAL INCIDENT ACTIVITY : 3**

▼ 57% from last month

▼ 25% from last year

Medical Emergency	<b>2</b>	Other	<b>0</b>	Traffic Collision	<b>0</b>	Fire	<b>1</b>	Public Assist	<b>0</b>	HazMat	<b>0</b>	Rescue	<b>0</b>
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#### Turnout Time

Success Rate: 33% to 01:40 Standard  
Performance Rate: 02:30 on 90% of Incidents

Success: ▼ 29% from baseline (62%)  
Performance: ▲ 14% from baseline (02:11)

#### Total Response Time

Success Rate: 67% to Standard  
Performance Rate: 28:25 on 90% of Incidents

Success: ▼ 24% from baseline (91%)  
Performance: ▲ 40% from baseline (20:14)

#### Operational Goal

Success Rate: 50% to 10:00 Goal  
Performance Rate: 18:31 on 70% of Incidents

Success: ▲ 1% from baseline (49%)  
Performance: ▲ 46% from baseline (12:39)





# RAMONA FIRE



207

Medical  
Emergency

14

Other

20

Traffic  
Collision

12

Fire

26

Public  
Assist

4

HazMat

0

Rescue

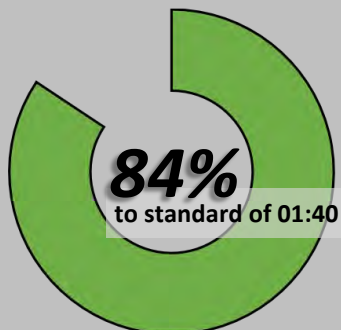
**TOTAL INCIDENT ACTIVITY : 283**

▲ 13% from last month (283)

▲ 13% from last year (250)

## TURNOUT TIME

The Department has a standard of "turning out" for an incident within **1 minute 40 seconds (1:40)** of dispatch. The Department's goal is to meet that standard on **90% of emergency incidents**.



**01:49** performance on 90% of emergency incidents

### SUCCESS RATE

▼ 1% from baseline (86%)

### PERFORMANCE RATE

▲ 17% from baseline (01:33)

## TOTAL RESPONSE TIME

The Department has a standard for the total response time to an incident based on the population density of the area. The Department's goal is to meet that standard on **90% of emergency incidents**.



**10:02** performance on 90% of emergency incidents

### SUCCESS RATE

▲ 6% from baseline (87%)

### PERFORMANCE RATE

▲ 4% from baseline (09:36)



### URBAN

Time Standard = 08:00  
Performance = 90%



### RURAL

Time Standard = 13:00  
Performance = 98%

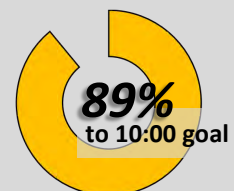


### OUTLYING

Time Standard = 23:00  
Performance = 96%

## OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**07:35** performance on 70% of emergency incidents



## Ramona Fire — Community Performance Data

### Station 80

**TOTAL INCIDENT ACTIVITY : 170**

▲ 10% from last month

▲ 14% from last year

Medical Emergency	<b>132</b>	Other	<b>13</b>	Traffic Collision	<b>11</b>	Fire	<b>3</b>	Public Assist	<b>10</b>	HazMat	<b>1</b>	Rescue	<b>0</b>
<b>Turnout Time</b>		Success Rate: 83% to 01:40 Standard Performance Rate: 01:51 on 90% of Incidents					Success: ▼ 6% from baseline (89%) Performance: ▲ 28% from baseline (01:27)						
<b>Total Response Time</b>		Success Rate: 95% to Standard Performance Rate: 09:39 on 90% of Incidents					Success: ▲ 5% from baseline (90%) Performance: ▲ 12% from baseline (08:38)						
<b>Operational Goal</b>		Success Rate: 91% to 10:00 Goal Performance Rate: 07:00 on 70% of Incidents					Success: ▲ 1% from baseline (91%) Performance: ▼ 1% from baseline (07:03)						

### Station 81

**TOTAL INCIDENT ACTIVITY : 67**

▲ 20% from last month

▲ 22% from last year

Medical Emergency	<b>49</b>	Other	<b>1</b>	Traffic Collision	<b>2</b>	Fire	<b>4</b>	Public Assist	<b>9</b>	HazMat	<b>2</b>	Rescue	<b>0</b>
<b>Turnout Time</b>		Success Rate: 87% to 01:40 Standard Performance Rate: 01:36 on 90% of Incidents					Success: ▲ 10% from baseline (76%) Performance: ▼ 13% from baseline (01:51)						
<b>Total Response Time</b>		Success Rate: 82% to Standard Performance Rate: 10:14 on 90% of Incidents					Success: ▲ 13% from baseline (69%) Performance: ▲ 6% from baseline (09:41)						
<b>Operational Goal</b>		Success Rate: 86% to 10:00 Goal Performance Rate: 07:37 on 70% of Incidents					Success: ▼ 2% from baseline (88%) Performance: ▼ 9% from baseline (08:24)						

### Station 82

**TOTAL INCIDENT ACTIVITY : 46**

▲ 15% from last month

◀ 0% from last year

Medical Emergency	<b>26</b>	Other	<b>0</b>	Traffic Collision	<b>7</b>	Fire	<b>5</b>	Public Assist	<b>7</b>	HazMat	<b>1</b>	Rescue	<b>0</b>
<b>Turnout Time</b>		Success Rate: 87% to 01:40 Standard Performance Rate: 01:41 on 90% of Incidents					Success: ▲ 3% from baseline (84%) Performance: ▲ 4% from baseline (01:37)						
<b>Total Response Time</b>		Success Rate: 97% to Standard Performance Rate: 11:23 on 90% of Incidents					Success: ▲ 2% from baseline (95%) Performance: ▼ 7% from baseline (12:15)						
<b>Operational Goal</b>		Success Rate: 83% to 10:00 Goal Performance Rate: 08:18 on 70% of Incidents					Success: ▲ 12% from baseline (71%) Performance: ▼ 16% from baseline (09:56)						





# DEER SPRINGS FIRE DISTRICT



**87**

Medical  
Emergency

**5**

Other

**15**

Traffic  
Collision

**17**

Fire

**18**

Public  
Assist

**1**

HazMat

**0**

Rescue

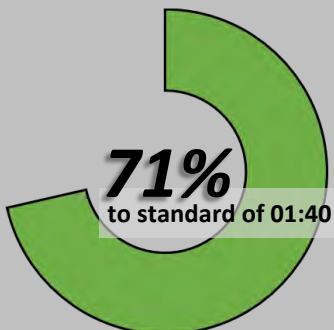
**TOTAL INCIDENT ACTIVITY : 143**

▲ 8% from last month (133)

▼ 1% from last year (145)

## TURNOUT TIME

The Department has a standard of "turning out" for an incident within **1 minute 40 seconds (1:40)** of dispatch. The Department's goal is to meet that standard on **90% of emergency incidents**.



**02:15** performance on 90% of emergency incidents

### SUCCESS RATE

▲ 4% from baseline (67%)

### PERFORMANCE RATE

▲ 6% from baseline (02:07)

## TOTAL RESPONSE TIME

The Department has a standard for the total response time to an incident based on the population density of the area. The Department's goal is to meet that standard on **90% of emergency incidents**.



**13:01** performance on 90% of emergency incidents

### SUCCESS RATE

▼ 0% from baseline (82%)

### PERFORMANCE RATE

▲ 7% from baseline (12:09)



### URBAN

Time Standard = 08:00  
Performance = 68%



### RURAL

Time Standard = 13:00  
Performance = 84%



### OUTLYING

Time Standard = 23:00  
Performance = 100%

## OPERATIONAL GOAL

The Department has an operational goal of responding to **70% of Medical Emergencies** within **ten minutes (10:00)**.



**10:24** performance on 70% of emergency incidents



# Deer Springs Fire — Community Performance Data

## Station 11

**TOTAL INCIDENT ACTIVITY : 74**

▲ 9% from last month

▼ 14% from last year

Medical Emergency	<b>40</b>	Other	<b>4</b>	Traffic Collision	<b>10</b>	Fire	<b>12</b>	Public Assist	<b>8</b>	HazMat	<b>0</b>	Rescue	<b>0</b>
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<b>Turnout Time</b>	Success Rate: 72% to 01:40 Standard Performance Rate: 02:16 on 90% of Incidents	Success: ▲ 1% from baseline (71%) Performance: ▲ 11% from baseline (02:03)
<b>Total Response Time</b>	Success Rate: 90% to Standard Performance Rate: 12:31 on 90% of Incidents	Success: ▲ 3% from baseline (86%) Performance: ▲ 8% from baseline (11:35)
<b>Operational Goal</b>	Success Rate: 75% to 10:00 Goal Performance Rate: 09:51 on 70% of Incidents	Success: ▲ 2% from baseline (73%) Performance: ▲ 2% from baseline (09:42)

## Station 12

**TOTAL INCIDENT ACTIVITY : 33**

▼ 18% from last month

▼ 3% from last year

Medical Emergency	<b>20</b>	Other	<b>1</b>	Traffic Collision	<b>4</b>	Fire	<b>5</b>	Public Assist	<b>3</b>	HazMat	<b>0</b>	Rescue	<b>0</b>
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<b>Turnout Time</b>	Success Rate: 74% to 01:40 Standard Performance Rate: 02:03 on 90% of Incidents	Success: ▲ 10% from baseline (64%) Performance: ▼ 8% from baseline (02:14)
<b>Total Response Time</b>	Success Rate: 71% to Standard Performance Rate: 14:14 on 90% of Incidents	Success: ▼ 8% from baseline (79%) Performance: ▲ 7% from baseline (13:15)
<b>Operational Goal</b>	Success Rate: 32% to 10:00 Goal Performance Rate: 12:26 on 70% of Incidents	Success: ▼ 19% from baseline (50%) Performance: ▲ 6% from baseline (11:42)

## Station 13

**TOTAL INCIDENT ACTIVITY : 36**

▲ 44% from last month

▲ 44% from last year

Medical Emergency	<b>27</b>	Other	<b>0</b>	Traffic Collision	<b>1</b>	Fire	<b>0</b>	Public Assist	<b>7</b>	HazMat	<b>1</b>	Rescue	<b>0</b>
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<b>Turnout Time</b>	Success Rate: 68% to 01:40 Standard Performance Rate: 02:21 on 90% of Incidents	Success: ▲ 5% from baseline (63%) Performance: ▲ 11% from baseline (02:07)
<b>Total Response Time</b>	Success Rate: 77% to Standard Performance Rate: 10:49 on 90% of Incidents	Success: ▲ 2% from baseline (76%) Performance: ▼ 4% from baseline (11:16)
<b>Operational Goal</b>	Success Rate: 90% to 10:00 Goal Performance Rate: 08:31 on 70% of Incidents	Success: ▲ 12% from baseline (78%) Performance: ▼ 6% from baseline (09:02)







# STATE WILDLAND INCIDENTS

## Red Mountain State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: N/A			Total Response Time: N/A			Commitment Time: N/A			

## Miller State Response Area

Going Fire	1	Acres Burned	.20	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	1
Turnout Time: 0:03:44			Total Response Time: 0:16:26			Commitment Time: 03:09:36			

## De Luz State Response Area

Going Fire	1	Acres Burned	.25	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:09:19			Total Response Time: 0:31:43			Commitment Time: 06:55:02			

## Monte Vista State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:00:00			Total Response Time: 0:00:00			Commitment Time: 00:00:00			

## Flinn Springs State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	6	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:04:54			Total Response Time: 0:23:04			Commitment Time: 08:26:55			

## Dulzura State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:05:04			Total Response Time: 0:52:07			Commitment Time: 5:49:07			





# STATE WILDLAND INCIDENTS

## Potrero State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:03:26			Total Response Time: 0:08:02			Commitment Time: 01:16:23			

## Lyons Valley State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	1
Turnout Time: 0:01:13			Total Response Time: 0:14:35			Commitment Time: 01:18:17			

## Campo State Response Area

Going Fire	1	Acres Burned	.9	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:02:01			Total Response Time: 0:11:24			Commitment Time: 01:36:14			

## Boulevard State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	2
Turnout Time: 0:06:54			Total Response Time: 0:15:52			Commitment Time: 03:59:13			

## Julian State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:03:54			Total Response Time: 0:00:00			Commitment Time: 00:00:00			

## Cuyamaca State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	1
Turnout Time: 0:00:00			Total Response Time: 0:14:22			Commitment Time: 00:55:17			







# STATE WILDLAND INCIDENTS

## Warner Springs State Response Area

Going Fire	1	Acres Burned	1.2	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:04:36			Total Response Time: 0:17:17			Commitment Time: 20:19:55			

## Rincon State Response Area

Going Fire	2	Acres Burned	.16	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:06:05			Total Response Time: 0:19:24			Commitment Time: 03:11:46			

## Valley Center State Response Area

Going Fire	2	Acres Burned	.4	Unauthorized Or Illegal Burn	3	Response to Legal Burn	1	Smoke Check, No Fire	1
Turnout Time: 0:04:31			Total Response Time: 00:19:45			Commitment Time: 05:50:40			

## Del Dios State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:03:47			Total Response Time: 0:00:00			Commitment Time: 00:14:41			

## Mt. Woodson State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	1	Response to Legal Burn	0	Smoke Check, No Fire	1
Turnout Time: 0:04:22			Total Response Time: 0:22:44			Commitment Time: 01:20:15			

## Witch Creek State Response Area

Going Fire	0	Acres Burned	0	Unauthorized Or Illegal Burn	0	Response to Legal Burn	0	Smoke Check, No Fire	0
Turnout Time: 0:00:00			Total Response Time: 0:00:00			Commitment Time: 00:00:00			

